



**Case No. 2018-00195-FOIA-OS**

**American Oversight v. HHS, Civil No. 18-0534 (D.D.C.)**

**November 23, 2018**

Mr. Austin R Evers  
Executive Director  
American Oversight  
1030 15th Street, N.W., Suite B255  
Washington, DC 20005

Dear Mr. Evers:

This letter is the second interim response to your above-referenced Freedom of Information Act (FOIA) requests submitted to the U.S. Department of Health and Human Services (HHS). Specifically, you requested the following records: “all calendar entries for anyone serving or acting as the Secretary, Deputy Secretary, Chief of Staff or Deputy Chief of Staff from January 20, 2017, through the date of the search. We believe this would include the following individuals:

- Former Secretary Tom Price;
- Secretary Alex Azar;
- Eric Hargan (both in his capacity as Acting Secretary and as Deputy Secretary);
- Anyone who has acted or served as Chief of Staff since January 20, 2017;
- Anyone who has acted or served as Deputy Chief of Staff since January 20, 2017.

Please note we are also looking for any calendars kept for the Secretary and Deputy Secretary’s Conference Rooms, and Rooms 610F and 607G since January 20, 2017.”

The Department processed 1973 pages of potentially responsive records captured in the agency’s search for FOIA request 2018-00195-FOIA-OS. After a careful review of these pages, I have determined to release 221 pages to you in their entirety, and I am further releasing 1068 pages in part, with portions redacted, pursuant to Exemptions (b)(5) and (b)(6) of the FOIA (5 U.S.C. §552 (b)(5), (b)(6)). I have also determined to withhold 20 pages in their entirety, pursuant to Exemption (b)(5) of the FOIA (5 U.S.C. §552 (b)(5)). Furthermore, I have determined that 121 pages should be sent for consultation to other agencies and returned to this Department for final disposition. Finally, I determined that 543 pages were determined to be non-responsive to your request.

FOIA exemption (b)(5) protects inter-agency or intra-agency memoranda or letters which would not be available by law to a party other than an agency in litigation with the agency. This exemption protects documents that would be covered by any privilege an agency could assert in a civil proceeding. These privileges include, among others, the deliberative process privilege, the attorney-client privilege, and the attorney work-product privilege.

FOIA exemption (b)(6) permits a Federal agency to withhold information and records about individuals in “personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy.” The definition of “similar files” has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term “similar files” to be interpreted broadly, rather than narrowly. I have analyzed these records and find they meet the threshold requirement of this exemption. Additionally, I have reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure, and found that the privacy interest outweighs the public’s interest in disclosure.

We will continue to review the remaining records as efficiently and expeditiously as possible, consistent with our available resources and the Order of the Court. This office is continuing to compile a listing of the attachments for both this release and the September 2018 production, since they are not readable in the format we produced. We will produce this listing within the next several days as we continue to compile the listing. Should you have questions or concerns regarding the Department’s response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely yours,



For

Michael S. Marquis  
Director  
FOI/Privacy Acts Division

Enclosure(s)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Mtg. w/ Select HHS Staff

**Location:** 610-F

**Start:** Tue 10/10/2017 8:30 AM

**End:** Tue 10/10/2017 9:00 AM

**Show Time As:** Free

**Recurrence:** Weekly

**Recurrence Pattern:** every Tuesday from 8:30 AM to 9:00 AM

**Meeting Status:** Not yet responded

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wright, Don (HHS/OASH); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Keckler, Charles (HHS/IOS); Clark, Timothy (HHS/IOS); Greenstein, Bruce (OS/IOS); John Bardis; Agnew, Ann (HHS/IOS); Martinez, Cecilia (OS/IOS); Moughalian, Jen (HHS/ASFR); Arbes, Sarah (HHS/ASL); Yoest, Charmaine (OS/ASPA); Graham, John (HHS/ASPE); Kadlec, Robert (OS/ASPR/IO); Royce, Shannon (OS/CFBNP); Severino, Roger (HHS/OCR); Flick, Heather (OS/OGC); Stimson, Brian (HHS/OGC); Grigsby, Garrett (HHS/OS/OGA); Rucker, Donald (OS/ONC); Wagner, Steven (ACF); Robertson, Lance (ACL); Horn, Wade (HHS/IOS) (CTR); Charrow, Robert (HHS/OGC); Brady, Will (HHS/IOS); (b)(6) Morse, Sara (HHS/ASL); Kalavritinos, Jack (OS/IEA); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) (OS/IOS); Bassett, Matthew (HHS/ASL)

**Optional Attendees:** Hargan, Eric (OS/IOS); White, Caroline (HHS/OGC)

**Importance:** High

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Weekly Mtg. w/ FDA Commissioner, Dr. Scott Gottlieb  
**Location:** 614-G

**Start:** Fri 10/13/2017 1:00 PM  
**End:** Fri 10/13/2017 1:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Pennington, Caitlin (FDA/OC); Wright, Don (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS); Cleary, Kelly (HHS/OGC); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); (b)(6) Silvis, Lauren (FDA/OC); Harrison, Brian (HHS/IOS); (b)(6) (OS/IOS); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

**Importance:** High

Event Name: Weekly meeting with FDA Commissioner, Dr. Scott Gottlieb

Location: 615-F

Time: 1pm

Topic:

Reason: Weekly update

(b)(6) Role: Listen and ask questions

Lead: Mary- Sumpter Lapinski

Event POC: Name, Cell and email: [Caitlin.Pennington@fda.hhs.gov](mailto:Caitlin.Pennington@fda.hhs.gov)

Attendees:n/a

HHS Staff Attendees: Mary-Sumpter Lapinski, Dr. Scott Gottlieb, Laura Caliguiri, Will Brady, Lauren Silvis

Who Requested the Mtg:

Photographer- yes/no: no

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call w/ Gov. Rosello  
**Location:** Call: (b)(6) PW: (b)(6)

**Start:** Sun 10/15/2017 2:30 PM  
**End:** Sun 10/15/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(6)

Topic: Call w/ Gov. Rosello to discuss hurricane recovery efforts for Puerto Rico.

(b)(6)  
Passcode (b)(6)  
Leader code (b)(6)

**From:** Johnston, Darcie (HHS/IEA)  
**Sent:** Saturday, October 14, 2017 6:20 PM  
**To:** Olson, Carolyn (OS/IOS)  
**Subject:** Re: Gov Call Update

Gov Rosello confirmed for 2:30 Sunday. Pls send calendar invite.

Darcie L. Johnston  
Director, Intergovernmental Affairs  
Department Health & Human Services  
202-853-0582

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call w/ Gov. Mapp  
**Location:** Call: (b)(6) PW: (b)(6)

**Start:** Sun 10/15/2017 2:00 PM  
**End:** Sun 10/15/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7)(C)

Topic: Call w/ Gov. Mapp to discuss hurricane recovery efforts for Virgin Islands

(b)(6)  
Passcode (b)(6)  
Leader code (b)(6)

### *Carmen Potter*

Executive Assistant to the Governor  
Office of the Governor - Government House  
5047 (21-22) Kongens Gade, St. Thomas, VI 00802-6487  
Tel. (340) 693-4300  
[carmen.potter@go.vi.gov](mailto:carmen.potter@go.vi.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Governor call hold

**Start:** Sun 10/15/2017 12:00 PM  
**End:** Sun 10/15/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS)

When: Sunday, October 15, 2017, 12:00 PM to 4:00 PM. Eastern Time

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Hurricane Pre-Brief (in-office)

**Location:** Conference Call # (b)(6) participant code: (b)(6)

**Start:** Sun 10/15/2017 12:00 PM

**End:** Sun 10/15/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS)

**Optional Attendees:** (b)(7)(C)

Topic: Hurricane Pre-Brief for calls with Governors from VI, TX, PR, FL

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call w/ Gov. Scott  
**Location:** Call: (b)(7)(C) PW: (b)(7)(C)

**Start:** Mon 10/16/2017 8:35 AM  
**End:** Mon 10/16/2017 8:55 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7)(C)

Topic: Call w/ Gov. Scott to discuss hurricane recovery efforts for Florida.

(b)(7)(C)  
Passcode (b)(7)(C)  
Leader code (b)(7)(C)

**From:** Diaz, Christine [<mailto:Christine.Diaz@eog.myflorida.com>]

**Sent:** Saturday, October 14, 2017 7:44 PM

**To:** Johnston, Darcie (HHS/IEA); Olson, Carolyn (OS/IOS)

**Cc:** Walsh, John Patrick; Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS)

**Subject:** Re: Call with Acting Secretary Eric Hargan

Unfortunately, Governor Scott is not available Sunday afternoon. He is available Monday 10/16 at the below times. Do any of these times work with Acting Sec Hargan?

Monday, Oct 16  
8:20-8:40am  
8:35-8:55am  
11:10-11:30am

Thank you,  
Christine  
(b)(7)(C) c

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to Address Political  
**Location:** RM 800

**Start:** Mon 10/16/2017 2:00 PM  
**End:** Mon 10/16/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Twomey, John K. (OS/IOS); (b)(7)  
**Optional Attendees:** Harrison, Jessica (OS/IOS)

This is to address the Political staff as Acting Secretary  
Location : RM 800  
Lead: White Liaison



## Bell, Michael (OS/ASPA)

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**Subject:** Intelligence Briefing  
**Location:** SCIF

**Start:** Mon 10/16/2017 2:30 PM  
**End:** Mon 10/16/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Schmoyer, Michael (OS/OSSI); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Moreno, Rafael (HHS/ASA); Tignor, Beth (HHS/IOS); Leggitt, Lance (HHS/IOS); (b)(7)

Event Name: Initial Intelligence Briefing (TS level)

Location: HHS 5<sup>th</sup> floor SCIF

Time: 30 minutes

Topic: Intelligence-Related Support/Capabilities for the Acting Secretary

Reason: A primary purpose of The Office of Security & Strategic Information is to support the HHS Secretary as it relates to potential terrorist threats, classified communications with the White House and other entities, and programmatic interaction between the Department and the Intelligence Community. This brief will 1) provide the standard Executive summary of OSSI support to the Front Office and 2) the current intelligence requirements associated with the Immediate Office of the Secretary.

(b)(6) Role: Receive intelligence briefing.

Lead: Michael Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov), 202-260-6515

HHS Staff Attendees: Lance Leggitt (optional), Michael Schmoyer

Remarks: N/A

Press: N/A

Press Contact: N/A

HHS Staff:

Mailing Address for thank you notes and photos: N/A

Briefing Materials: To be provided

Notes: N/A

Who Requested the Mtg: OSSI

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call with Seema Verma

**Location:** (b)(6) passcode (b)(6)

**Start:** Mon 10/16/2017 3:30 PM

**End:** Mon 10/16/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lenihan, Keagan (HHS/IOS); Brooks, John (HHS/IOS); Agnew, Ann (HHS/IOS); Eric Hargan (b)(6)@hhs.gov

**Optional Attendees:** O'Brien, John (HHS/ASPE)

TOPIC: rate re-file issue

STAFF LEAD: Keagan Lenihan & John Brooks

CALL-IN NUMBER (b)(6) passcode (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at NIH Briefing on Single Source Contracts

**Location:** 614-G

**Start:** Mon 10/16/2017 4:00 PM

**End:** Mon 10/16/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Richard (OS/ASPR/BARDA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Bell, Kathryn (HHS/IOS); Agnew, Ann (HHS/IOS); Hawkins, Jamar (HHS/OS); Bergeron, Richard (HHS/OGC); McGarey, Barbara (NIH/OD) [E]; Turner, Mikia (HHS/OGC) (CTR); Moughalian, Jen (HHS/ASFR); Brandon, Andrea (HHS/ASFR); Lewis, Teresa G. (HHS/ASFR); Davis, Lisa (HHS/ASFR); Swenson-O'Brien, Alicia (HHS/OS); Pinto, Earl (PSC/FMP/AMS); Joy, Patrick (PSC/FMP/AMS); Acosta-Polston, Olga (NIH/NICHHD) [E]; Hazra, Rohan (NIH/NICHHD) [E]; Tabak, Lawrence (NIH/OD) [E]; Johnson, Alfred (NIH/OD) [E]; (b)(7)(C)

**Conference Call Line:** (b)(6)

**Password:** (b)(6)

**Event Name:**

NIH Briefing on Single Source Contracts

**Location:**

Secretary's Conference Room

**Time:**

4-5pm

**Topic:**

NIH will brief Acting Secretary Hargan on several Single Source Contracts

**Reason:**

(b)(5)

(b)(6) Role:

(b)(5)

**Lead:**

Mary-Sumpter Lapinski and Will Brady

**Event POC: Name, Cell and email**

Alicia Swenson O'Brien [Alicia.swenson-obrien@hhs.gov](mailto:Alicia.swenson-obrien@hhs.gov) and Jamar Hawkins [jamar.hawkins@hhs.gov](mailto:jamar.hawkins@hhs.gov)

**Attendees:**

Will send NIH names shortly

**HHS Staff Attendees:**

Will Brady

Mary-Sumpter Lapinski

Kathryn Bell

Ann Agnew

Jamar Hawkins

**Remarks:**

**Press:**

**Press Contact:**

HHS Staff: John Twomey cell (b)(6) [john.twomey@hhs.gov](mailto:john.twomey@hhs.gov)

**Mailing Address for thank you notes and photos:**

**Briefing Materials:**

Will be submitted by COB Friday

**Notes:**

**Who Requested the Mtg:**

Decision memo was sent forward but a briefing was requested before Acting Secretary Hargan reviews memo

Photographer- yes/no:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call w/ Gov. Abbott

**Location:** Call: (b)(6) PW: (b)(6) Room 614-G

**Start:** Tue 10/17/2017 1:45 PM

**End:** Tue 10/17/2017 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(6)

Topic: Call w/ Gov. Abbott to discuss hurricane recovery efforts for Texas.

Room: 614 -G

(b)(6)

Passcode (b)(6)

Leader code (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Short Briefing for call w/ Gov. Abbott  
**Location:** 614-G

**Start:** Tue 10/17/2017 1:30 PM  
**End:** Tue 10/17/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7)(C) Snow, Jennifer (HHS/IEA)

Topic: Pre-Brief for Call w/ Gov. Abbott to discuss hurricane recovery efforts for Texas.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Wade Horn  
**Location:** 614-G

**Start:** Tue 10/17/2017 3:00 PM  
**End:** Tue 10/17/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Martinez, Cecilia (OS/IOS); Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Brady, Will (HHS/IOS); Leggitt, Lance (HHS/IOS); (b)(7)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing with IEA & ASPA re: Speech at US Chamber of Commerce Event  
**Location:** 614-G

**Start:** Tue 10/17/2017 3:30 PM  
**End:** Tue 10/17/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** McGowan, Robert (Kyle) (HHS/IEA); Seidel, Elizabeth (OS/IEA); Norton, Jane (OS/IEA); Yoest, Charmaine (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Caliguiri, Laura (HHS/IOS); Brooks, John (HHS/IOS); (b)(7)(C)

Lead: Charmaine Yoest , Jane Norton

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Mtg. w/ Heidi and Tim from White House Liaison  
**Location:** 614-G

**Start:** Tue 10/17/2017 4:30 PM  
**End:** Tue 10/17/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(7)(C) Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Martinez, Cecilia (OS/IOS); Harrison, Jessica (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting re: (b)(5)  
**Location:** 614-G

**Start:** Wed 10/18/2017 10:00 AM  
**End:** Wed 10/18/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); (b)(1) Horn, Wade (HHS/IOS) (CTR); Agnew, Ann (HHS/IOS)

**From:** Agnew, Ann (HHS/IOS)

**Sent:** Tuesday, October 17, 2017 6:01 PM

**To:** Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Olson, Carolyn (OS/IOS)

**Cc:** Skrzycki, Kristin (HHS/IOS)

**Subject:** please schedule

Time on (b)(6) schedule tomorrow to discuss/decide on (b)(5)  
(b)(1) Will, Wade Horn, me – Kris if he wants to attend.

Shouldn't take more than 15 minutes but better put 30 in case.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre-Brief with Paula re: Surgeon General Meeting  
**Location:** 614-G

**Start:** Wed 10/18/2017 10:45 AM  
**End:** Wed 10/18/2017 10:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Stannard, Paula (HHS/IOS); (b)(7)

Topic: Pre-Brief with Paula Stannard for meeting with Surgeon General, Jerome Adams

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)C Mtg. w/ Matthew Y.C. Lin, MD, Deputy Assistant Secretary for Minority Health in OASH  
**Location:** 614-G  
**Start:** Wed 10/18/2017 1:00 PM  
**End:** Wed 10/18/2017 1:15 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Clark, Timothy (HHS/IOS); Shell, Caroline (HHS/OASH) (CTR); Lin, Matthew (HHS/OASH); (b)(7)C

Quick hello  
Lead: White House Liaison

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for Call w/ Gov. Hutchinson  
**Location:** 614-G

**Start:** Wed 10/18/2017 2:15 PM  
**End:** Wed 10/18/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Arbes, Sarah (HHS/ASL); (b)(7)(C) Brookes, Brady (CMS/OA); Teuscher, David (HHS/IEA); Caliguiri, Laura (HHS/IOS); Stannard, Paula (HHS/IOS); Neale, Brian (CMS/CMCS)

**Optional Attendees:** Snow, Jennifer (HHS/IEA)

Topic: Pre-Brief for call w/ Gov. Hutchinson re: Medicaid waivers

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Call w/ Gov. Hutchinson

**Location:** Conference Call # (b)(6) participant code: (b)(6)

**Start:** Wed 10/18/2017 2:30 PM

**End:** Wed 10/18/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Arbes, Sarah (HHS/ASL); (b)(7)

(b)(6)

Passcode (b)(6)

Topic: Medicaid Waivers

Back up #: Alison Williams is his Chief of Staff and her number is (b)(6) or Governor's cell phone is (b)(6)

Jennifer Bruce

Office of Governor Asa Hutchinson

Director of Scheduling

501.683.6416

[Jennifer.Bruce@governor.arkansas.gov](mailto:Jennifer.Bruce@governor.arkansas.gov)

<http://governor.arkansas.gov/scheduling-request-form/>

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) Speech to US Chamber of Commerce  
**Location:** U.S. Chamber of Commerce 1615 H Street, NW Washington DC 20062

**Start:** Wed 10/18/2017 3:30 PM  
**End:** Wed 10/18/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Norton, Jane (OS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Oakley, Caitlin B. (OS/ASPA); Lloyd, Matt (OS/ASPA); Eric Hargan (b)(6)



A Path Forward on Health Reform: Advancing Priorities and Innovative Solutions Amid  
Uncertainty

- Event Name: A Path Forward on Health Reform: Advancing Priorities and Innovative Solutions Amid Uncertainty
- Location: U.S. Chamber of Commerce 1615 H Street, NW Washington DC 20062
- Time: Speech from 3:45pm-4:00pm (arrive by 3:30pm)
- Topic: Health reform efforts moving forward
- Reason: Chamber's Annual Health Care Event
- Acting Secretary Hargan's Role: Closing Keynote
- Event POC: Name, Cell and email Katie Mahoney (b)(6) kmahoney@uschamber.com
- Attendees: member company staff, think tank, trade association lobbyists,
- Press: invited
- Press Contact: Megan Van Etten, (b)(6) mvanetten@uschamber.com
- HHS STAFF LEAD: ASPA & IEA

Briefing Materials: Will be provided on October 17, 2017



## Bell, Michael (OS/ASPA)

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**Subject:** HOLD - (b)(7)(C) Personal  
**Location:** TBD  
  
**Start:** Wed 10/18/2017 5:30 PM  
**End:** Wed 10/18/2017 6:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** (b)(7)(C) Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for Rep. Cole Call  
**Location:** 614-G

**Start:** Thu 10/19/2017 8:45 AM  
**End:** Thu 10/19/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(7)(C) Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Twomey, John K. (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call with Rep. Cole

**Location:** Call > > (b)(6) # (b)(6)

**Start:** Thu 10/19/2017 9:00 AM

**End:** Thu 10/19/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Twomey, John K. (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL); Palmer, Ashley (HHS/ASL)

# (b)(6)

Leader Code: (b)(6)

Participant #:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Desk Time

**Location:** 614-G

**Start:** Thu 10/19/2017 9:30 AM

**End:** Thu 10/19/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Eric Hargan (b)(6) Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Staff Briefing on the FY 2018 Appropriation Status  
**Location:** 607-G

**Start:** Thu 10/19/2017 10:00 AM  
**End:** Thu 10/19/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); (b)(7)(C) Deputy Secretary (OS/IOS); Agnew, Ann (HHS/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR); Palmer, Ashley (OS/ASFR); Pollock, Rachel (HHS/ASFR); Shipley, Samuel (HHS/IOS); Street, Amanda (HHS/IOS)

### Event Name: Staff Briefing on the FY 2018 Appropriation Status

Location: 607-G

Date & Time: October 18 or morning of October 19 – 1 HOUR requested

Topic: FY 2018 Appropriation Status

Reason: HHS is currently operating under a Continuing Resolution that expires on December 8, 2017. This meeting will provide a background briefing on the FY 2018 Appropriations process and policy items that may require Acting Secretarial input/action as the FY 2018 Omnibus is negotiated in November.

Acting Secretary's Role: Receive information and ask questions as needed.

Lead: Jen Moughalian

Event POC: Jen Moughalian, (b)(6) [jen.moughalian@hhs.gov](mailto:jen.moughalian@hhs.gov)

Attendees: N/A

#### HHS Staff Attendees:

Eric Hargan  
Lance Leggitt  
Kris Skrzycki  
Ann Agnew  
Jen Moughalian  
Norris Cochran  
Ashley Palmer  
Rachel Pollock  
Sam Shipley

Briefing Materials: Will be provided on October 17, 2017

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interview with (b)(6) candidate for Chief of Staff at CMS  
**Location:** 614-G

**Start:** Thu 10/19/2017 11:00 AM  
**End:** Thu 10/19/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6) Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS)



(b)(6)

Requested by: WH Liaison

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Pre-brief for Speaker Paul Ryan Call  
**Location:** 614-G

**Start:** Thu 10/19/2017 11:45 AM  
**End:** Thu 10/19/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(1) Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Twomey, John K. (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call w/ Speaker Paul Ryan

**Location:** Call > > (b)(6)

**Start:** Thu 10/19/2017 2:00 PM

**End:** Thu 10/19/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Twomey, John K. (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL)

#: (b)(6)

Leader Code: (b)(6)

Participant #: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Desk Time

**Location:** 614-G

**Start:** Thu 10/19/2017 2:30 PM

**End:** Thu 10/19/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6)  
Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for Wyden Call

**Location:** 614-G

**Start:** Thu 10/19/2017 3:15 PM

**End:** Thu 10/19/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Call with Sen. Ron Wyden

**Location:** Call > > (b)(6)

**Start:** Thu 10/19/2017 3:30 PM

**End:** Thu 10/19/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(1) Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

Hi Katie,

We're expecting floor activity Thursday afternoon and we may have to make a last minute change but let's hold 3:30pm for the call. Please call my direct line, (b)(6)

Thanks,  
Montana

Montana Judd  
U.S. Senator Ron Wyden  
Director of Scheduling and Staff  
221 Dirksen Senate Office Building  
Washington, DC 20510  
Phone: 202-224-5244  
Fax: 202-228-2251

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for Hurricane Recovery Framework Mtg.  
**Location:** 614-G

**Start:** Thu 10/19/2017 5:00 PM  
**End:** Thu 10/19/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7)(C); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at Briefing with Staff  
**Location:** 614-G

**Start:** Thu 10/19/2017 5:30 PM  
**End:** Thu 10/19/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); (b)(7) Flick, Heather (OS/OGC); Bowman, Matthew (HHS/OGC); Wynne, Maggie (HHS/IOS); Twomey, John K. (OS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Moreno, Rafael (HHS/ASA)

**Optional Attendees:** Keckler, Charles (HHS/IOS)

**Topic:** (b)(5)

**Lead:** Matt Bowman

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) At Staff Briefing  
**Location:** 614-G

**Start:** Thu 10/19/2017 6:00 PM  
**End:** Thu 10/19/2017 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); (b)(7)(C) Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Twomey, John K. (OS/IOS)

**Topic:** (b)(5)

**Lead:** John Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Start:** Fri 10/20/2017 8:30 AM

**End:** Fri 10/20/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call w/ Dr. Brenda Fitzgerald

**Location:** Call-- (b)(6)

**Start:** Fri 10/20/2017 2:00 PM

**End:** Fri 10/20/2017 2:30 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Tuesday of every 1 month from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Davis, Carma L. (CDC/OD/OCS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Schaefer, Nina (HHS/IOS); Kathryn Bell (kathryn.bell@hhs.gov); (b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at staff Briefing Emergency Supplemental Request to OMB for Hurricanes Harvey, Maria, and Irma  
**Location:** 607-G  
**Start:** Fri 10/20/2017 2:30 PM  
**End:** Fri 10/20/2017 3:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** (b)(7)(C) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Schaefer, Nina (HHS/IOS); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); McMillen, Cheryl (HHS/ASFR); Coughlin, Janis (HHS/ASFR); Palmer, Ashley (OS/ASFR); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Twomey, John K. (OS/IOS)

Event Name: Emergency Supplemental Request to OMB for Hurricanes Harvey, Maria, and Irma

Location: 610-F

Date & Time: October 20 – 1 HOUR requested

**Reason:** (b)(5)

(b)(5)

**Acting Secretary's Role:** Provide guidance, feedback, and approval.

Lead: Jen Moughalian

Event POC: Name, **Cell** and email: Jen Moughalian, (b)(6) [jen.moughalian@hhs.gov](mailto:jen.moughalian@hhs.gov)

Attendees: N/A

HHS Staff Attendees:

Eric Hargan  
Lance Leggitt  
Kris Skrzycki  
Ann Agnew  
Will Brady  
Paula Stannard  
Keagan Lenihan  
Nina Schaefer

John Brooks  
Mary-Sumpter Lapinski  
Maggie Wynne  
Jen Moughalian  
Norris Cochran  
Caitlyn Miller  
Cheryl McMillen  
Janis Coughlin  
Ashley Palmer

Briefing Materials: Will be provided on October 19, 2017

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to drop in to IEA meeting in rm 800  
**Location:** Rm 800

**Start:** Fri 10/20/2017 3:30 PM  
**End:** Fri 10/20/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

This is a meeting of inter-governmental partners on opioid crisis, (b)(7)(C) will make a quick drop in to say Hello & thank them for their efforts

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Fri 10/20/2017 4:00 PM  
**End:** Fri 10/20/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) To meet with Ann Agnew  
**Location:** 614-G

**Start:** Fri 10/20/2017 4:30 PM  
**End:** Fri 10/20/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk time

**Start:** Fri 10/20/2017 5:00 PM

**End:** Fri 10/20/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call w/ Dr. Francis Collins

**Location:** Call: (b)(6) PW: (b)(6) (614-G)

**Start:** Tue 10/17/2017 5:00 PM

**End:** Tue 10/17/2017 5:30 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Tuesday of every 1 month from 5:00 PM to 5:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); McManus, Ayanna (NIH/OD) [E]; (b)(7)(C) Agnew, Ann (HHS/IOS); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) (OS/IOS)

**Conference Line:**

(b)(6)

PW: (b)(6)

**Agenda:**

- (b)(5)
- 
- 
-



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Signature on 2019 Payment Notice Rule

**Location:** 614-G

**Start:** Mon 10/23/2017 10:00 AM

**End:** Mon 10/23/2017 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Fischbach, Aaron (OS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Agnew, Ann (HHS/IOS)

**Topic:** Sign 2019 Payment Notice proposed rule

**Reason:** CMS plans to deliver the rule to the Federal Register this week.

**Mtg POC:** Aaron Fischbach, 202-738-3128, [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

(b)(7)(C) **Role:** Sign the 2019 Payment Notice proposed rule

**HHS Staff Attendees:** Ann Agnew, John Brooks, Keagan Lenihan

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Mtg. w/ Rasheed Williams

**Location:** 614-G

**Start:** Mon 10/23/2017 11:30 AM

**End:** Mon 10/23/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(1) Martinez, Cecilia (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Williams, Rasheed (HHS/IOS); Flinch, TreAunda (HHS/ASA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS)

Event Name: EDG Meeting w/Rasheed Williams

Location: Suite 614-G

Time: October 23, 2017 at 11:30 – 12:00

Topic: (b)(1) (b)(5)

Reason: N/A

(b)(6) Role: Listening

Lead: Rasheed Williams

Event POC: Name, Cell and email: Rafael Moreno III, (b)(6) [rafael.moreno@hhs.gov](mailto:rafael.moreno@hhs.gov)

Attendees: Eric Hargan, Rasheed Williams, Will Brady

HHS Staff Attendees: N/A

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Pre-Brief for Bruce Rauner (R-IL) Call  
**Location:** 614-G

**Start:** Mon 10/23/2017 12:00 PM  
**End:** Mon 10/23/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Schaefer, Nina (HHS/IOS); Mason, James (HHS/IEA); Snow, Jennifer (HHS/IEA); Moushey, Allyn (HHS/IEA)

From: Pfister, Sam [<mailto:Sam.Pfister@illinois.gov>]  
Sent: Tuesday, October 17, 2017 1:11 PM  
To: Johnston, Darcie (HHS/IEA)  
Subject: Gov Call with Acting Sec. Hargan

Hello Darcie, hope you're doing well. Governor Rauner would like to make an introductory and congratulatory call with Acting Secretary Hargan. How would you like to coordinate this? I can connect you all with our Deputy Chief for External Affairs to firm up time on his calendar, then the Governor can put in a call. Thoughts?

Thanks!

Sam

Sam Pfister  
Director of Federal Affairs  
Illinois Governor Bruce Rauner  
444 N. Capitol Street NW  
Suite 400  
Work Cell: (b)(6)  
Office Direct: 202-624-7762

## Bell, Michael (OS/ASPA)

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**Subject:** Call w/ Gov. Bruce Rauner (R-IL)  
**Location:** Call:1-877-416-3980, PW: 6124186

**Start:** Mon 10/23/2017 12:30 PM  
**End:** Mon 10/23/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Schaefer, Nina (HHS/IOS); Brooks, John (HHS/IOS); Seema Verma; Brookes, Brady (CMS/OA); Neale, Brian (CMS/CMCS)

**Optional Attendees:** Mason, James (HHS/IEA); Snow, Jennifer (HHS/IEA); Moushey, Allyn (HHS/IEA)

(b)(6)  
Passcode (b)(6)  
Leader code (b)(6)

**Event Name:** Call with Governor Rauner

**Location:** By phone

**Topic:** No specific topic  
**Reason:** Congratulatory Call  
(b)(6) **Role:**

**Lead:** Darcie Johnston, IEA  
**Event POC:** Darcie Johnston, (b)(6) [Darcie.Johnston@hhs.gov](mailto:Darcie.Johnston@hhs.gov)  
**Attendees:** Secretary Hargan and Governor Rauner

**HHS Staff Attendees:** Darcie Johnston, Jane Norton, Brian Neale, John Brooks, Jen Snow, Brady Brooks

**Remarks:** N/A  
**Press:** N/A  
**Press Contact:** N/A

**HHS Staff POC:** Darcie Johnston, IEA

**Briefing Materials:** Will be provided by 10/19/17

**Additional Notes:**

Who Requested the Mtg: Governor Rauner's office

Photographer – yes/no NO

From: Pfister, Sam [<mailto:Sam.Pfister@illinois.gov>]

Sent: Tuesday, October 17, 2017 1:11 PM

To: Johnston, Darcie (HHS/IEA)

Subject: Gov Call with Acting Sec. Hargan

Hello Darcie, hope you're doing well. Governor Rauner would like to make an introductory and congratulatory call with Acting Secretary Hargan. How would you like to coordinate this? I can connect you all with our Deputy Chief for External Affairs to firm up time on his calendar, then the Governor can put in a call. Thoughts?

Thanks!

Sam

Sam Pfister

Director of Federal Affairs

Illinois Governor Bruce Rauner

444 N. Capitol Street NW

Suite 400

Work Cell: (b)(6)

Office Direct: 202-624-7762

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Start:** Mon 10/23/2017 1:00 PM

**End:** Mon 10/23/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Intelligence Readbook

**Location:** 614-G

**Start:** Mon 10/23/2017 2:00 PM

**End:** Mon 10/23/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Schmoyer, Michael (OS/OSSI)

Event Name: Intelligence Readbook

Location: Secretary's Office

Time: As soon as possible; 15 minutes

Topic: Bi-Weekly Intelligence Readbook

Reason: Intelligence Priorities for HHS

(b)(6) Role: Read only

Lead: CAPT Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov); (b)(6)

Attendees: Michael Schmoyer

HHS Staff Attendees: None

Remarks:

Press:

Press Contact:

HHS Staff: John Twomey cell (b)(6) [john.twomey@hhs.gov](mailto:john.twomey@hhs.gov)

Mailing Address for thank you notes and photos:

Briefing Materials: To be provided

Notes:

Who Requested the Mtg: Standing

Photographer- yes/no: No



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre brief for Alexander ,Murray & Schumer  
**Location:** 614-G

**Start:** Mon 10/23/2017 2:45 PM  
**End:** Mon 10/23/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Moreno, Rafael (HHS/ASA); Lapinski, Mary-Sumpter (HHS/IOS)

This will be a briefing on both Chairman Alexander , Ranking Member Murray and Minority Leader Schumer all in this time slot

Lead: Sara Arbes, IEA

## Bell, Michael (OS/ASPA)

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**Subject:** Travel Time to Dirksen  
**Location:** Travel

**Start:** Mon 10/23/2017 3:15 PM  
**End:** Mon 10/23/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with Chairman Lamar Alexander (R- TN)  
**Location:** Dirksen 455

**Start:** Mon 10/23/2017 3:30 PM  
**End:** Mon 10/23/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); (b)(1) Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Fairchild, Sarah (Alexander); Seidman, Lindsey (HELP Committee)

**Optional Attendees:** Morse, Sara (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) call with Ranking Member Patricia Murray (D- WA)  
**Location:** Call

**Start:** Mon 10/23/2017 4:15 PM  
**End:** Mon 10/23/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Palmer, Ashley (OS/ASFR); Kemper, Laura (HHS/ASL)

This will only be a 15 min call

#: (b)(6)  
Leader Code: (b)(6)  
Participant #: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel time

**Start:** Mon 10/23/2017 4:00 PM

**End:** Mon 10/23/2017 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Short Briefing w/ Heather Flick  
**Location:** 614-G

**Start:** Tue 10/24/2017 9:00 AM  
**End:** Tue 10/24/2017 9:10 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Flick, Heather (OS/OGC); (b)(7)(C)

**Topic:** (b)(5)

Staff POC: Heather Flick

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Signature on CMS Rules

**Location:** 614-G

**Start:** Tue 10/24/2017 10:00 AM

**End:** Tue 10/24/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Fischbach, Aaron (OS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Agnew, Ann (HHS/IOS); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov)

**Topic:** Sign CMS rules

**Reason:** CMS plans to deliver the rules to the Federal Register this week.

**Mtg POC:** Aaron Fischbach, (b)(7)(C) aaron.fischbach@hhs.gov

(b)(7)(C) **Role:** Sign the following CMS rules:

- End-Stage Renal Disease PPS
- Outpatient PPS
- Physician Fee Schedule
- Updates to the Quality Payment Program
- Home Health PPS
- 2019 Medicare Advantage/Part D Changes

**HHS Staff Attendees:** Ann Agnew, John Brooks, Keagan Lenihan

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to be briefed on Opioids  
**Location:** 614-G

**Start:** Tue 10/24/2017 11:00 AM  
**End:** Tue 10/24/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Schaefer, Nina (HHS/IOS); Leggitt, Lance (HHS/IOS)

Lead: Nina Schaefer  
Topic: Opioids epidemic



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Opioid Briefing with Staff on WH events

**Location:** 610-F

**Start:** Tue 10/24/2017 1:00 PM

**End:** Tue 10/24/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Olson, Carolyn (OS/IOS); Schaefer, Nina (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Collins, Francis (NIH/OD) [E]; Gottlieb, Scott (FDA); Adams, Jerome (HHS/OASH); Norton, Jane (OS/IEA); Yoest, Charmaine (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); Leggitt, Lance (HHS/IOS); (b)(7)(C) Brennan, Patrick (OS/ASPA); Stannard, Paula (HHS/IOS); McCance-Katz, Elinore (SAMHSA/OAS)

**Optional Attendees:** Trueman, Laura (HHS/IEA)

\*\*\* This meeting is in flux and might change again so thank you in advance for your flexibility\*\*\*

Hold Per Kris for Opioid discussion,

#: (b)(6)

Participant #: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at HHS Relmagine meeting  
**Location:** 610-F

**Start:** Wed 10/25/2017 11:00 AM  
**End:** Wed 10/25/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Street, Amanda (HHS/IOS); (b)(7) Brady, Will (HHS/IOS); Smith, Christopher (HHS/ASPA)

**Event Name:** Relmagine HHS Committee (RHC) Meeting

**Location:** 610-F, Humphry Building

**Topic:** Relmagine HHS Discuss the progress made on Relmagine HHS since the group last met on August 31, 2017

**Reason:** Discuss the progress made on Relmagine HHS since the group last met on August 31, 2017  
**Secretary's Role:** Host and run the meeting, presenting the first few slides with an update on activities since August 31<sup>st</sup>.

**Lead:** Charles Keckler

**Event POC:** (name, cell, email) Amanda Street, (b)(6) [Amanda.Street@hhs.gov](mailto:Amanda.Street@hhs.gov)

**Attendees:** RHC members - All Agency heads or a designated surrogate, Counselors, Strategic Shift Executives (SSEs) - and Initiative Team Leads

### HHS Staff Attendees:

Moughalian, Jen (HHS/ASFR)  
Keckler, Charles (HHS/IOS)  
Brady, Will (HHS/IOS)  
Gentile, John (HHS/ASFR)  
Cochran, Norris (HHS/ASFR)  
Stevenson, Sarah-Lloyd (HHS/IOS)  
Flick, Heather (OS/OGC)  
Lenihan, Keagan (HHS/IOS)  
Siddiqui, Mona (OS/IOS)  
Koyani, Sanjay (OS/IOS)  
Agnew, Ann (HHS/IOS)  
Tabak, Lawrence (NIH/OD)

Brennan, Patrick (OS/ASPA)  
Greenstein, Bruce (OS/IOS)  
Schiller, Lowell (FDA/OC)  
Townsend, Kara (HHS/ASPE)  
Cordova, Jon (OS/ASA)  
Major, Christine (HHS/ASA)  
Lawrence, Courtney (HHS/ASL)  
Stannard, Paula (HHS/IOS)  
Brooks, John (HHS/IOS)  
Lapinski, Mary-Sumpter (HHS/IOS)  
Wynne, Maggie (HHS/IOS)  
Schaefer, Nina (HHS/IOS)  
Bardis, John (HHS/ASA)  
Clark, Barbara (HHS/ASL)  
Yuest, Charmaine (OS/ASPA)  
Graham, John (HHS/ASPE)  
Kadlec, Robert (OS/ASPR/IO)  
Royce, Shannon (OS/CFBNP)  
Tobias, Constance (HHS/DAB)  
Norton, Jane (OS/IEA)  
Wright, Don (HHS/OASH)  
Severino, Roger (HHS/OCR)  
Davis, Jeffrey (HHS/OGC)  
Grigsby, Garrett (HHS/OS/OGA)  
Levinson, Dan R (OIG/IO)  
Griswold, Nancy (HHS/OMHA HQ)  
Rucker, Donald (OS/ONC)  
Wagner, Steven (ACF)  
Khanna, Gopal (AHRQ/IOD)  
Robertson, Lance (ACL)  
Fitzgerald, Brenda (CDC/OD)  
Verma, Seema (CMS)  
Gottlieb, Scott (FDA)  
Sigounas, George (HRSA)  
Weahkee, Michael (IHS/HQ)  
Collins, Francis (NIH/OD)  
McCance-Katz, Elinore (SAMHSA/OAS)  
Caliguiri, Laura (HHS/IOS)  
Skrzycki, Kristin (HHS/IOS)  
Leggitt, Lance (HHS/IOS)  
Robinson, Vicki L (OIG/IO)  
Berger, Sherri (CDC/OCOO/OD)  
Carroll, Christopher D. (SAMHSA/OPPI)

Remarks:

Press:

Press Contact:

HHS Staff POC: Charles Keckler and Amanda Street

Briefing Materials: Will be provided by 10/24/2017

Additional Notes:

Who Requested the Mtg: The RHC meets on a monthly basis.

Photographer –No

## Bell, Michael (OS/ASPA)

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**Subject:** Pre brief for Sen.Dick Durbin ( D-IL) Meeting & Senator Roy Blunt (R-MI) Call  
**Location:** 614-G

**Start:** Wed 10/25/2017 1:30 PM  
**End:** Wed 10/25/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Palmer, Ashley (OS/ASFR); Moughalian, Jen (HHS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Pre-Brief for Gov. Charlie Baker ( R -MA)Call  
**Location:** 614-G

**Start:** Wed 10/25/2017 2:00 PM  
**End:** Wed 10/25/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(1) Brady, Will (HHS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Brookes, Brady (CMS/OA); Neale, Brian (CMS/CMCS); Brooks, John (HHS/IOS); Trueman, Laura (HHS/IEA); Schaefer, Nina (HHS/IOS)

(b)(5)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call w/ Gov. Charlie Baker (R-MA)  
**Location:** Call: (b)(6) PW: (b)(6) 614-G

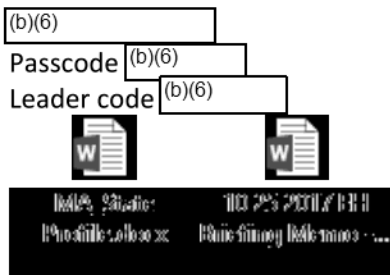
**Start:** Wed 10/25/2017 2:30 PM  
**End:** Wed 10/25/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Brookes, Brady (CMS/OA); Brooks, John (HHS/IOS); Neale, Brian (CMS/CMCS); Snow, Jennifer (HHS/IEA); Stannard, Paula (HHS/IOS); Trueman, Laura (HHS/IEA); Pate, Randy (CMS/CCIO); Lynch, Calder (CMS/OA); Caliguiri, Laura (HHS/IOS); Schaefer, Nina (HHS/IOS)



**Subject:** Call with Governor Charlie Baker (R - Massachusetts)

**Date:** Wednesday, October 25th, 2017

**Topic:** CSRs, Opioids, potential 1332 waiver discussion

**Reason:** Follow up to meeting that was canceled

### Details

**Lead:** Darcie Johnston, IEA

**Event POC:** Darcie Johnston, (b)(6) [Darcie.Johnston@hhs.gov](mailto:Darcie.Johnston@hhs.gov)

**Attendees:** Secretary Hargan and Governor Baker

**Location:** 614-G

**Time:** 2:30 p.m.

**Participants:** YOU  
Governor Charlie Baker

**Staff:** Darcie Johnston, IEA

Laura Trueman, IEA (opioids)  
Jen Snow, Policy Advisor, IEA  
Randy Pate, CCIO (CRS)  
Brian Neale or Calder Lynch, Medicaid  
John Brooks, Counselor for Health Policy, HHS  
Laura Caliguiri, Associate Deputy Secretary, Dep Sec  
Paula Stannard, Senior Counselor  
Nina Schafer  
Brady Brookes  
Jane Norton

Briefing Materials: Will be provided by 10/23/17

Who Requested the Mtg: Governor Baker's office

Photographer – yes/no NO

Remarks: N/A

Press: N/A

Press Contact: N/A



## Bell, Michael (OS/ASPA)

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**Subject:** Travel To US Capitol

**Start:** Wed 10/25/2017 3:15 PM

**End:** Wed 10/25/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel Back to HHS

**Start:** Wed 10/25/2017 4:00 PM

**End:** Wed 10/25/2017 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meeting with Senator Dick Durbin ( D -IL)

**Location:** S-321 in the US Capitol

**Start:** Wed 10/25/2017 4:00 PM

**End:** Wed 10/25/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Moreno, Rafael (HHS/ASA); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS)

This is an introductory meeting, details will follow

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing with Charmaine Yoest, ASPA  
**Location:** 614-G

**Start:** Wed 10/25/2017 4:30 PM  
**End:** Wed 10/25/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Caliguiri, Laura (HHS/IOS); Yoest, Charmaine (OS/ASPA); Althouse, Riley (OS/ASPA)

Lead: Charmaine Yoest

Topics:

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing with Staff  
**Location:** 610-F

**Start:** Wed 10/25/2017 6:00 PM  
**End:** Wed 10/25/2017 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Leggitt, Lance (HHS/IOS); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Keagan Lenihan (keagan.lenihan@hhs.gov)

**Topic:** (b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Personal

**Location:** (b)(6)

**Start:** Thu 10/26/2017 8:15 AM

**End:** Thu 10/26/2017 8:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6)  
Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** 7:00AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Thu 10/26/2017 8:00 AM  
**End:** Thu 10/26/2017 8:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brady, Will (HHS/IOS); (b)(7)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Travel Time to Office

**Location:** Deputy Secretary (OS/IOS)

**Start:** Thu 10/26/2017 9:00 AM

**End:** Thu 10/26/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6)  
Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing on Public Health Emergencies  
**Location:** 614-G

**Start:** Thu 10/26/2017 10:00 AM  
**End:** Thu 10/26/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Adams, Jerome (HHS/OASH); Stannard, Paula (HHS/IOS); Flick, Heather (OS/OGC); Bird, Catherine (OS/OGC); Leggitt, Lance (HHS/IOS); Moughalian, Jen (HHS/ASFR); Lapinski, Mary-Sumpter (HHS/IOS); Schaefer, Nina (HHS/IOS); Agnew, Ann (HHS/IOS)

(b)(6)

Passcode (b)(6)

Leader Code (b)(6)

Lead: Paula Stannard

Time: Sometime today and no later than tomorrow morning for 30-minutes.

Location: 614-G

Attendees: Surgeon General, Paula Stannard, Will Brady, OGC, Lance, Kris

Contact: Will Brady

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Call w/ AG Sessions

**Location:** Call # (b)(6)

**Start:** Thu 10/26/2017 10:30 AM

**End:** Thu 10/26/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Flick, Heather (OS/OGC); (b)(7) Lapinski, Mary-Sumpter (HHS/IOS)

**Topic:** (b)(5)

Staff POC: Heather Flick

Room: 614-G

Please call the AG's Confidential Assistant Peggi Hanrahan at (b)(6) She will connect you with the AG. Thanks

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) call with Chairman Roy Blunt (R-MO)

**Location:** Call

**Start:** Thu 10/26/2017 11:00 AM

**End:** Thu 10/26/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Palmer, Ashley (OS/ASFR); Moughalian, Jen (HHS/ASFR)

**Optional Attendees:** Kemper, Laura (HHS/ASL)

Lead: ASFR (ASL to attend)

Topic: Introduction

Conference Line

#: (b)(7)(C)

Leader Code: (b)(7)(C)

Participant #:

## Bell, Michael (OS/ASPA)

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**Subject:** Travel back to HHS

**Start:** Thu 10/26/2017 2:30 PM

**End:** Thu 10/26/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Signing of PHE

**Location:** 610- F

**Start:** Thu 10/26/2017 3:30 PM

**End:** Thu 10/26/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov); Yoest, Charmaine (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); Schaefer, Nina (HHS/IOS); Wright, Don (HHS/OASH); Collins, Francis (NIH/OD) [E]; Gottlieb, Scott (FDA); Stannard, Paula (HHS/IOS); Agnew, Ann (HHS/IOS); Norton, Jane (OS/IEA); Trueman, Laura (HHS/IEA); Seema Verma; Kadlec, Robert (OS/ASPR/IO); McCance-Katz, Elinore (SAMHSA/OAS); Adams, Jerome (HHS/OASH); Brookes, Brady (CMS/OA); Encarnacion, Dolkie (SAMHSA/OA); Moorhead, Dolly (OS/OASH); Leggitt, Lance (HHS/IOS); Baker, Rebecca (NIH/OD) [E]; Burklow, John (NIH/OD) [E]; Abram, Anna (FDA/OC); Newman, Emily (IHS/HQ); Toedt, Michael (IHS/HQ)

**Optional Attendees:** Kemper, Laura (HHS/ASL); Palmer, Ashley (OS/ASFR); Moughalian, Jen (HHS/ASFR); Smith, Amanda (OS/ASPA); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Pasch, David (OS/ASPA); Bult, Nathan (OS/ASPA); Brennan, Patrick (OS/ASPA); Lifshitz, Mariel (SAMHSA); Kalavritinos, Jack (FDA/OC); Vafiades, Mark (HHS/OASH); Meekins, Chris (OS/ASPR/IO)

Ceremonial Signing of Public Health Emergency declaration



## Bell, Michael (OS/ASPA)

**Subject:** (b)(7) Staff Briefing on Medicaid Partial Expansion

**Location:** 610-F

**Start:** Thu 10/26/2017 4:00 PM

**End:** Thu 10/26/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Verma, Seema (CMS/OA); Neale, Brian (CMS/CMCS); Lynch, Calder (CMS/OA); Leggitt, Lance (HHS/IOS); Brooks, John (HHS/IOS); Agnew, Ann (HHS/IOS); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John S. (CMS/CPI); Townsend, Kara (HHS/ASPE); Aramanda, Alec (OS/ASL); Cleary, Kelly (HHS/OGC); Norton, Jane (OS/IEA); Severino, Roger (HHS/OCR); Robertson, Lance (ACL); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); O'Brien, John (HHS/ASPE); Brookes, Brady (CMS/OA); CMS (b)(7) CMS Administrator

**Optional Attendees:** Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Claire Burghoff (CMS/OA) (Claire.Burghoff@cms.hhs.gov); Morse, Sara (HHS/ASL)



**Event Name:** (b)(7) Staff Briefing on Medicaid Partial Expansion

**Location:** 610-F

**Topic:** Medicaid Partial Expansion

**Reason:** (b)(5)

(b)(5)

**DW's Role:** To provide feedback and/or decisions on the above issue.

**Lead:** Seema Verma

**Event POC:** Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

**Attendees:** N/A

HHS Staff Attendees: Seema Verma, Brian Neale, Calder Lynch, Brady Brooks, Lance Leggitt, Kristin Skrzycki, John Brooks, Ann Agnew, Nina Schaeffer, Paula Stannard, Keagan Lenihan, John Brooks, Beth Nelson, Pranay Udutha, Jen Moughalian, John Graham, John O'Brien, Kara Townsend, Alec Aramanda, Kelly Cleary, Jane Norton, Roger Severino, Lance Robertson, Aaron Fischbach, Carrie Shelton

Remarks: N/A  
Press: N/A  
Press Contact: N/A

HHS Staff: Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

Briefing Materials: Will be provided by 10/26

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Brief on Kentucky Trip  
**Location:** 614-G

**Start:** Thu 10/26/2017 6:00 PM  
**End:** Thu 10/26/2017 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Trueman, Laura (HHS/IEA); Norton, Jane (OS/IEA); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov); Schaefer, Nina (HHS/IOS); Barber, Daniel (OS/IEA); Morse, Sara (HHS/ASL)

(b)(6)

Code (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) on Travel for Opioid event

**Location:** TBD

**Start:** Fri 10/27/2017 6:30 AM

**End:** Fri 10/27/2017 9:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Weekly Mtg. w/ FDA Commissioner, Dr. Scott Gottlieb

**Location:** 614-G

**Start:** Thu 10/26/2017 5:30 PM

**End:** Thu 10/26/2017 6:00 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Pennington, Caitlin (FDA/OC); Wright, Don (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS); Cleary, Kelly (HHS/OGC); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); (b)(7)(C) (b)(6) Silvis, Lauren (FDA/OC)

**Optional Attendees:** Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

\*\*\* special request to change to 1:30 pm made by FDA\*\*

Event Name: (b)(7)(C) Call w/ FDA Commissioner, Dr. Scott Gottlieb

Location: 615-F

Time: 1pm

Topic: TBD – (b)(5)

Reason: Weekly update

(b)(6) Role: Listen and ask questions

Lead: Mary- Sumpter Lapinski

Event POC: Name, Cell and email: Caitlin.Pennington@fda.hhs.gov<mailto:Caitlin.Pennington@fda.hhs.gov>

Attendees:n/a

HHS Staff Attendees: Mary-Sumpter Lapinski, Dr. Scott Gottlieb, Laura Caliguiri, Will Brady, Lauren Silvis

Remarks: na

Press: na

Press Contact: na

HHS Staff: John Twomey cell (b)(6) john.twomey@hhs.gov<mailto:john.twomey@hhs.gov>

Mailing Address for thank you notes and photos: na

Briefing Materials:

Notes: na

Who Requested the Mtg:

Photographer- yes/no: no

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Lunch w/ Mary-Sumpter Lapinski  
**Location:** 614-G

**Start:** Mon 10/30/2017 12:00 PM  
**End:** Mon 10/30/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS)

Mary-Sumpter Lapinski - Counselor for Public Health and Science

[Mary-Sumpter.Lapinski@hhs.gov](mailto:Mary-Sumpter.Lapinski@hhs.gov)

(b)(6)

- Center for Disease Control (CDC)
- Food and Drug Administration (FDA)
- National Health Institutes (NIH)
- Agency for Toxic Substances and Disease Registry (ATSDR)
- Substance Abuse and Mental Health Services Administration (SAMHSA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) on call with Governor Rick Scott (R-FL)

**Location:** Call

**Start:** Mon 10/30/2017 1:30 PM

**End:** Mon 10/30/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Neale, Brian (CMS/CMCS); Seema Verma

Please note actual call is only 15 mins . \*\*\*1:40 pm -1:55 pm \*\*\* at the Governor's Request

(b)(6)

Passcode: (b)(6)

Leader code: (b)(6)

Event Name: Call with Governor Rick Scott (R-FL)

Location: 614-G / Call

Time: 1:40 pm -1:55 pm

Topic:

Reason:

(b)(6) Role:

Lead: Darcie Johnston, IEA

Event POC: Christine- Diaz, [christine.diaz@eog.myflorida.com](mailto:christine.diaz@eog.myflorida.com), (b)(6) cell

Attendees:

HHS Staff Attendees:

Remarks:

Press:N/A

Press Contact:N/A

HHS Staff:

Mailing Address for thank you notes and photos: no

Briefing Materials:

Notes:

Who Requested the Mtg: IEA, Darcie Johnston, Governor Scott,

Photographer- yes/no:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing on Pine Ridge Service Unit  
**Location:** Dep Sec Conf room 607-G

**Start:** Mon 10/30/2017 2:00 PM  
**End:** Mon 10/30/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Martinez, Cecilia (OS/IOS); Brady, Will (HHS/IOS); Weahkee, Michael (IHS/HQ); Toedt, Michael (IHS/HQ); Newman, Emily (IHS/HQ); Brookes, Brady (CMS/OA); Goodrich, Kate (CMS/CCSQ); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS) (Sarah-Lloyd.Stevenson@hhs.gov); Agnew, Ann (HHS/IOS); Swenson-O'Brien, Alicia (HHS/OS); Norton, Jane (OS/IEA); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); Grove, Matthew R. (HHS/OS); Moughalian, Jen (HHS/ASFR); Palmer, Ashley (OS/ASFR); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Lawrence, Courtney (HHS/ASL); Yoest, Charmaine (OS/ASPA); Twomey, John K. (OS/IOS); Pelekoudas, Kristina (HHS/IOS)

**Optional Attendees:** Lloyd, Matt (OS/ASPA); Ecoffey, Stacey (HHS/IEA)



Topic: IHS Pine Ridge Service Unit (South Dakota)

Reason: To discuss the recently completed CMS Survey of the hospital at Pine Ridge in South Dakota..

Event/Mtg POC: Emily Newman & Brady Brooks

Attendees: No external attendees.

(b)(6) Role:

HHS Staff Attendees:

IHS

- RADM Michael Weahkee, Acting Director
- Dr. Michael Toedt, Chief Medical Officer
- Emily Newman, Senior Policy Advisor to the Director

CMS

- Brady Brooks, Deputy Chief of Staff
- Kate Goodrich

#### IOS

- Lance
- Kris
- John Brooks
- Maggie Wynne
- Sarah-Lloyd Stevenson

#### ASFR

- Jen Moughalian
- Ashley Palmer

#### ASL

- Sarah Arbes
- Courtney Lawrence

#### ASPA

- Charmaine Yoest

#### IEA

- Jane Norton

Notes:



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Pre-brief for call with Governor Sam Brownback (R-KS)  
**Location:** 614-G

**Start:** Mon 10/30/2017 2:45 PM  
**End:** Mon 10/30/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Clark, Timothy (HHS/IOS); Caliguiri, Laura (HHS/IOS)

Lead: Darcie Johnston

Topic:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) on call w/ Gov. Sam Brownback (R- KS)

**Location:** Call: (b)(6) PW: (b)(6)

**Start:** Mon 10/30/2017 3:00 PM

**End:** Mon 10/30/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Clark, Timothy (HHS/IOS); Caliguiri, Laura (HHS/IOS)

(b)(6)

Passcode (b)(6)

Leader code (b)(6)

**Event Name:** Call with Governor Brownback

**Location:** Call by conference call

**Time:** 3pm eastern

**Topic:** Region 7

(b)(5)

**Reason:** (b)(5)

(b)(6) **Role:**

**Lead:** Darcie Johnston, IEA

**Event POC:** Darcie Johnston [Darcie.Johnston@hhs.gov](mailto:Darcie.Johnston@hhs.gov) (b)(6)

**Attendees:** Sec. Hargan  
Governor Brownback

**HHS Staff Attendees:** Jane Norton, IEA  
Tim Clark, White House Liaison  
Laura Caliguiri, Dep Sec.

Remarks: NO  
Press: No  
Press Contact:

HHS Staff:  
Mailing Address for thank you notes and photos:

Briefing Materials: Yes

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at ACF Briefing on ACF AFCARS ANPRM  
**Location:** 610-F

**Start:** Mon 10/30/2017 4:00 PM  
**End:** Mon 10/30/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Leggitt, Lance (HHS/IOS); Wynne, Maggie (HHS/IOS); Clark, Barbara (HHS/ASL); Lawrence, Courtney (HHS/ASL); Norton, Jane (OS/IEA); Hunt, Gregorio (HHS/IEA); Ecoffey, Stacey (HHS/IEA); Bowman, Matthew (HHS/OGC); Flick, Heather (OS/OGC); Moughalian, Jen (HHS/ASFR); Palmer, Ashley (OS/ASFR); Agnew, Ann (HHS/IOS); Wright, Natasha (OS/IOS)



Event Name: AFCARS ANPRM Briefing

Location: 610-F

Time: 4:00pm

Topic: Adoption and Foster Care Analysis and Reporting System (AFCARS) Advance Notice of Proposed Rulemaking (ANPRM) Briefing

Reason: The Administration for Children and Families will brief you on the AFCARS ANPRM and request your approval to publish the rule in the Federal Register. This is a deregulatory action.

EH's Role: To decide whether or not to approve the AFCARS ANPRM for publication to the Federal Register.

Lead: ACF Acting Assistant Secretary, Steven Wagner

Event POC: Natasha Wright, 202-260-7513, [Natasha.wright2@hhs.gov](mailto:Natasha.wright2@hhs.gov)

Attendees:

Steven Wagner, ACF Acting Assistant Secretary

Jerry Milner, Associate Commissioner, Children's Bureau

Joe Bock, Deputy Associate Commissioner, Children's Bureau  
Kathy McHugh, Policy Director, Children's Bureau

HHS Staff Attendees:

Lance Leggitt, Chief of Staff  
Kris Skrzycki, Deputy Chief of Staff  
Maggie Wynne, Counselor for Human Services  
Barbara Clark, Acting ASL  
Courtney Lawrence, ASL  
Jane Norton, Director, IEA  
Greg Hunt, IEA  
Stacey Ecofey, IEA  
Matt Bowman, OGC  
Heather Flick, OGC  
Jen Moughalian, ASFR  
Ashley Palmer, ASFR  
Ann Agnew, Executive Secretary  
Natasha Wright, Exec Sec

Remarks: No

Press: No

Press Contact: N/A

Mailing Address for thank you notes and photos: N/A

Briefing Materials: Will be sent once briefing is scheduled.

Notes:

Who Requested the Mtg:

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Takes Flu Shot Photo  
**Location:** 614G

**Start:** Mon 10/30/2017 4:30 PM  
**End:** Mon 10/30/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(7)(C) Smith, Christopher (HHS/ASPA); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Twomey, John K. (OS/IOS); Gershman, Deborah (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD (b)(6) Requested

**Start:** Mon 10/30/2017 6:30 PM

**End:** Mon 10/30/2017 9:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Briefing for Speech at Council for Affordable Health Coverage and Health Action Reform

**Location:** 614-G

**Start:** Tue 10/31/2017 11:00 AM

**End:** Tue 10/31/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Norton, Jane (OS/IEA); Yoest, Charmaine (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Leggitt, Lance (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA)

**Optional Attendees:** Trueman, Laura (HHS/IEA)

Lead: Jane Norton, Patrick Brennan

Topic: Review speech for Council for Affordable Health Coverage and Health Action Reform.



## Bell, Michael (OS/ASPA)

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**Subject:** Hold for Speech Prep  
**Location:** 614-G

**Start:** Tue 10/31/2017 11:30 AM  
**End:** Tue 10/31/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

Hold requested by Will, for the Secretary to review speech

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Location:** 614-G

**Start:** Tue 10/31/2017 12:00 PM

**End:** Tue 10/31/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) at Medicaid 1115 SUD SMD Briefing  
**Location:** 610-F

**Start:** Tue 10/31/2017 1:00 PM  
**End:** Tue 10/31/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Seema Verma; Neale, Brian (CMS/CMCS); Lynch, Calder (CMS/OA); Brookes, Brady (CMS/OA); Leggitt, Lance (HHS/IOS); Brooks, John (HHS/IOS); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Townsend, Kara (HHS/ASPE) (Kara.Townsend@hhs.gov); Aramanda, Alec (OS/ASL); Cleary, Kelly (HHS/OGC); Norton, Jane (OS/IEA); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); Trueman, Laura (HHS/IEA); Brennan, Patrick (OS/ASPA); Kemper, Laura (HHS/ASL)

**Optional Attendees:** Palmer, Ashley (OS/ASFR); Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); CMS Administrator; Campbell, Taylor (HHS/OGC) (CTR); Lapinski, Mary-Sumpter (HHS/IOS); Bell, Kathryn (HHS/IOS); Jones, Christopher (HHS/ASPE); Yoest, Charmaine (OS/ASPA)



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**Event Name:** (b)(7)(C) Staff Briefing on Medicaid 1115 SUD SMD

**Location:** 610-F; Secretary's Conference Room

**Topic:** Medicaid 1115 SUD SMD

**Reason:** CMS will brief Acting Secretary Hargan on the Medicaid 1115 Substance Use Disorder State Medicaid Director Letter, which was announced by POTUS on 10/26 as part of his PHE declaration speech.

**(b)(6) Role:** N/A

**Lead:** Seema Verma

**Event POC:** Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

**Attendees:** N/A

HHS Staff Attendees: Seema Verma, Brian Neale, Calder Lynch, Brady Brooks, Lance Leggett, Kristin Skrzycki, John Brooks, Ann Agnew, Nina Schaeffer, Paula Stannard, Keagan Lenihan, John Brooks, Beth Nelson, Pranay Udutha, Jen Moughalian, John Graham, John O'Brien, Kara Townsend, Alec Aramanda, Kelly Cleary, Jane Norton, Aaron Fischbach, Carrie Shelton

Remarks: N/A  
Press: N/A  
Press Contact: N/A

HHS Staff: Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

Briefing Materials: Will be provided by 10/30

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) Staff Briefing on CJR-EPM Payment Models Rule  
**Location:** 610F

**Start:** Tue 10/31/2017 2:00 PM  
**End:** Tue 10/31/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Seema other email (b)(6) Bassano, Amy (CMS/CMML); Kouzoukas, Demetrios (CMS/CM); Brady Brookes (Brady.Brookes@cms.hhs.gov); DiBlasio, Carla (CMS/OA); Jeet Guram (CMS/OA) (jeet.guram@cms.hhs.gov); Leggitt, Lance (HHS/IOS); Keckler, Charles (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Stimson, Brian (HHS/OGC); Bird, Catherine (OS/OGC); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Morse, Sara (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS); (b)(6) Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Martinez, Cecilia (OS/IOS); Twomey, John K. (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Ritter, Christina S. (CMS/CM)

**Optional Attendees:** CMS Administrator



**Topic:** (b)(7)(C) Staff Briefing on CJR-EPM Payment Models Rule

**Reason:** Discuss policies in the final rule

**(b)(6) Role:** CMS will provide an overview of the policies in the final rule and seek feedback and direction

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6) aaron.fischbach@hhs.gov

**HHS Staff Attendees:** Seema Verma, Amy Bassano, Chris Ritter, Demetrios Kouzoukas, Brady Brookes, Carla DiBlasio, Jeet Guram, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Brian Stimson, Catherine Bird, Sarah Arbes, Alec Aramanda, Sara Morse, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Kristina Pelekoudas.

**HHS Staff:** John Twomey, cell (b)(6) john.twomey@hhs.gov

**Briefing Materials:** To be provided



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to be given international IT equipment and Setup  
**Location:** 614-G

**Start:** Tue 10/31/2017 2:30 PM  
**End:** Tue 10/31/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Tran, Nghi (OS/ASA/OCIO)

This meeting is for the Secretary to be given his international IT equipment and have it setup,  
This will be done by Nghi Tan from OCIO

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD for Speech review  
**Location:** 614-G

**Start:** Tue 10/31/2017 3:15 PM  
**End:** Tue 10/31/2017 3:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

As requested by Debbie



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) pre-brief on meeting with Greg Walden

**Location:** 614-G

**Start:** Tue 10/31/2017 3:45 PM

**End:** Tue 10/31/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

**Optional Attendees:** Kemper, Laura (HHS/ASL); Aramanda, Alec (OS/ASL)

Lead: Laura Kemper

Topic: Introduction to each other

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with Rep. Greg Walden (R-OR)

**Location:** 2185 Rayburn

**Start:** Tue 10/31/2017 4:30 PM

**End:** Tue 10/31/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

**Optional Attendees:** Kemper, Laura (HHS/ASL); Aramanda, Alec (OS/ASL)

Lead: Laura Kemper, Sara Morse , Alec Aramanda

Topic: Introductory

## Bell, Michael (OS/ASPA)

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**Subject:** Travel to residence from Rayburn

**Start:** Tue 10/31/2017 5:00 PM

**End:** Tue 10/31/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(5)

Please do not hesitate to contact me with any questions.

Have a good weekend.

Best,  
Bill

William J. McGinley  
Cabinet Secretary  
The White House

E: [william.mcginley](mailto:william.mcginley@hhs.gov) (b)(6)

P: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at Meeting with Governor Rosello (PR)  
**Location:** 176 EEOB

**Start:** Wed 11/1/2017 1:40 PM  
**End:** Wed 11/1/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Johnston, Darcie (HHS/IEA); Kadlec, Robert (OS/ASPR/IO); Brooks, John (HHS/IOS); Aramanda, Alec (OS/ASL); Seema Verma

**Optional Attendees:** CMS Administrator



Topic: Hurricane Response and Medicaid Cliff

Reason: In town for meetings on hurricane response and funding issues

Event/Mtg POC: Name, Cell and email: Darcie Johnston, IEA (b)(6) [darcie.johnston@hhs.gov](mailto:darcie.johnston@hhs.gov)

Conference Call Line: meeting

Who will initiate the conference call:

Attendees: Secretary Hargan  
Governor Rosello

(b)(6) Role: Listen

HHS Staff Attendees: Darcie Johnston, IEA  
Dr. Kadlec (if available)

Notes:

## Bell, Michael (OS/ASPA)

**Subject:** (b)(1) Speech to Council for Affordable Health Coverage and American Action Forum  
**Location:** Newseum, 555 Pennsylvania Ave NW, Washington, DC 20001

**Start:** Wed 11/1/2017 2:15 PM  
**End:** Wed 11/1/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Trueman, Laura (HHS/IOS); Norton, Jane (OS/IEA); Seidel, Elizabeth (OS/IEA)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Smith, Amanda (OS/ASPA)



File: H Hargan  
The Price of Good Health

0 2:15 PM, 11/1/2017  
Affordable Health Coverage

Background Information File  
Newseum 555 Pennsylvania Ave NW

### SCENARIO:

- ATTENDEES: 125 industry and government representatives seated in rounds
- SET-UP: Mr. Hargan will speak from the stage (16 inches high), metal podium (with event name: "The Price of Good Health" ); gooseneck microphone. Also on the stage is a classroom table with 4 chairs pre-set for the panel discussion following Mr. Hargan's speech.
- BACKGROUND: step and repeat banner with logos for Council for Affordable Health Coverage & American Action Forum

### PROGRAM:

- 2:15pm Arrival at Newseum (6th Street door) & proceed to Greenroom on Floor 8 (room #811)
- 2:15pm-2:30pm Visit with Joel White (CAHC Board of Directors; introducing Mr. Hargan) in greenroom
- 2:30pm Mr. Hargan & Mr. White proceed to off-stage announce area; Mr. White proceed to podium STAGE-LEFT (Mr. Hargan HOLDS off-stage LEFT while being introduced)
- 2:30pm-2:35pm Mr. White introduces Mr. Hargan

- 2:35pm-2:50pm Mr. Hargan makes remarks (15 minutes)
- 2:50pm Mr. Hargan concludes, exits STAGE-LEFT and proceeds to departure

\*\*\*\*\*

**Event Name:** The Price of Good Health- How to Bend the Health Cost Curve

**Location:** Newseum; 8th Floor Knight Conference Center; 555 Pennsylvania Ave, NW; Washington, DC 20001 (entrance is on 6th Street, located between C St and Pennsylvania Avenue)

**Host:** Council for Affordable Health Coverage and American Action Forum

**Topic:** Rising health costs and the administration's plan for curtailing the trend; we would also like to hear about open enrollment, which starts on the day of the conference.

**Reason:** Health insurance premiums and out-of-pocket payments this year will total nearly \$27,000 for a working family of four. The Affordable Care Act promised to rein in private health costs but, more than seven years later, little progress has been made. With costs continuing to rise and coverage options becoming further out of reach for many, the Council for Affordable Health Coverage and American Action Forum will convene health industry executives, advocacy groups, Capitol Hill and Administration policymakers, and other key stakeholders for a national summit to identify solutions to make health coverage more affordable. This conference will examine the causes and consequences of health cost growth and provide an unblinking review of both market and non-market options that promote affordability.

**The Secretary's Role:** Afternoon Keynote (15-20 min) Scheduled 2:30 – 3:00pm

**Lead:** IEA

**Event POC:** Sloane Salzburg; [Sloane.salzburg@cahc.net](mailto:Sloane.salzburg@cahc.net); 202-808-8855(o); (b)(6) (c)

**Attendees:** Audience size will be around 100; mainly those who work in the health care policy sector- industry, academia, and Capitol Hill staff

**HHS Staff Attendees:**

**Remarks:** Afternoon Keynote (15-20 min)

**Press:** YES

**Press Contact:**

**HHS Staff POC:**

**Briefing Materials:** Will be provided by (DATE)

**Additional Notes:**

**Who Requested the Mtg:** Joel White, President of the Council for Affordable Health Coverage

**Photographer – yes/no**

## Bell, Michael (OS/ASPA)

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**Subject:** Travel from White House to Newsuem

**Start:** Wed 11/1/2017 2:00 PM

**End:** Wed 11/1/2017 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing on OGA Activities  
**Location:** 610-F

**Start:** Wed 11/1/2017 3:30 PM  
**End:** Wed 11/1/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Zebley, Kyle (HHS/OS/OGA); (b)(7)(C) Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Wolfe, Mitchell (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Wynne, Maggie (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Burris, Hannah (HHS/OGA); Daravi, Kamran (HHS/OS/OGA); Alexander, Thomas (OS/OGA); Agnew, Ann (HHS/IOS); Healy, Jenifer (HHS/OS/OGA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing on Common Rule

**Location:** 610-F

**Start:** Wed 11/1/2017 4:30 PM

**End:** Wed 11/1/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Kathryn Bell (kathryn.bell@hhs.gov); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Wright, Don (HHS/OASH); Menikoff, Jerry (HHS/OASH); Kaneshiro, Julie A (HHS/OASH); Pritchard, Ivor A (HHS/OASH); Hartsmith, Lauren (OS/OASH) (CTR); Bowman, Matthew (HHS/OGC); Odwazny, Laura (HHS/OGC); Levine, Emily M. (HHS/OGC); Bush, Laina (HHS/ASPE); Lawver, Daniel A. (OS/ASPE); Hawkins, Jamar (HHS/OS); StithColeman, Irene E (HHS/OASH); Graham, John (HHS/ASPE)

**Optional Attendees:** Naimon, David (HHS/OGC)



**From:** Paula M. Stannard, Senior Counselor to the Secretary

**Subject:** Common Rule – NPRM Extension

**Date:** November 1, 2017

**Event Details:**

**Date:** November 1, 2017

**Time:** 4:30-5:00 p.m.

**Location:** HHH Room 610 F

**Call:**

**Staff:**

**Press (Y/N):** N

**Who requested this event:** Paula M. Stannard, Senior Counselor

**Topic:** Common Rule – NPRM Extension, feedback from the Office of Management and Budget/Office of Information and Regulatory Affairs (OMB/OIRA)

**Objective:** (b)(5)

(b)(5)

**List of Attendees:**

Acting Secretary Hargan  
Lance Leggitt  
Kris Skrzycki  
Paula Stannard  
Mary-Sumpter Lapinski  
Kathryn Bell  
Ann Agnew  
Wilma Robinson  
Don Wright  
Jerry Menikoff  
Julie Kaneshiro  
Ivor Pritchard  
Irene Stith-Coleman  
Lauren Hartsmith  
Matthew Bowman  
Laura Odwazny  
Emily Levine  
John Graham  
Laina Bush  
Dan Lawver  
Jamar Hawkins

**Meeting Agenda:**

Introductions  
Background – Don Wright and Jerry Menikoff  
Discussion – All

**Background:**

- (b)(5)
- 
-

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Mtg. w/ Dr. Brenda Fitzgerald

**Location:** 614-G

**Start:** Wed 11/1/2017 5:00 PM

**End:** Wed 11/1/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(1) Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Williams, Teresa (CDC/OD/OCS); Fitzgerald, Brenda (CDC/OD); Agnew, Ann (HHS/IOS)



Mtgs should occur every two weeks

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing for travel to PR/ USVI

**Location:** 610-F

**Start:** Wed 11/1/2017 5:45 PM

**End:** Wed 11/1/2017 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Yoest, Charmaine (OS/ASPA); Kadlec, Robert (OS/ASPR/IO); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov); Smith, Amanda (OS/ASPA); Meekins, Chris (OS/ASPR/IO); Caliguiri, Laura (HHS/IOS); Stannard, Paula (HHS/IOS)

### Conference line

(b)(6)

PW: (b)(6)

Leader Code: (b)(6)

Lead: ASPR, Dr. Kadlec,  
ASPA: Charmaine Yoest

Topic: Briefing on the travel arrangements and agenda for trip to PR & USVI

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels up Ronald Reagan Ntl Washington (DCA) terminal B to San Juan (SJU)

**Location:** NA

**Start:** Thu 11/2/2017 8:00 AM

**End:** Thu 11/2/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan taxi to gate, deplane, and proceed to vehicle

**Start:** Thu 11/2/2017 11:48 AM

**End:** Thu 11/2/2017 12:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels down San Juan (SJU) Luis Munoz Marin International Airport - terminal A - 11:48am

**Location:** Puerto Rico

**Start:** Thu 11/2/2017 11:48 AM

**End:** Thu 11/2/2017 11:48 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** REFRESH AT AIRPORT (there are no restrooms until 3:15pm)

**Start:** Thu 11/2/2017 12:15 PM

**End:** Thu 11/2/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Departs for DMAT Fajardo – Windshield Damage Drive and Brownbag lunch

**Location:** NA

**Start:** Thu 11/2/2017 12:30 PM

**End:** Thu 11/2/2017 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan visits & tours Fajardo DMAT Site – 1 hr  
**Location:** 404 Avenida General Valero, Fajardo, Puerto Rico 00738

**Start:** Thu 11/2/2017 1:15 PM  
**End:** Thu 11/2/2017 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Departs Fajardo DMAT; drive time to Landing Zone – 15 min

**Start:** Thu 11/2/2017 2:15 PM

**End:** Thu 11/2/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan skids-up to conduct Hurricane Damage assessment – 45 min

**Start:** Thu 11/2/2017 2:30 PM

**End:** Thu 11/2/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Drive time to FEMA Joint Field Office at the Puerto Rico Convention Center- 30min

**Start:** Thu 11/2/2017 3:15 PM  
**End:** Thu 11/2/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan skids-down at Isla Grande Airport and Departs to FEMA Joint Field Office  
**Location:** Isla Grande Airport - Calle Lindbergh, San Juan, 00901, Puerto Rico

**Start:** Thu 11/2/2017 3:15 PM  
**End:** Thu 11/2/2017 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD FOR MEDIA INTERVIEWS  
**Location:** Puerto Rico Convention Center - 100 Convention Blvd, ROOM #209A; San Juan 00907-4900

**Start:** Thu 11/2/2017 4:00 PM  
**End:** Thu 11/2/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Meets with HHS Incident Response Coordination Team (IRCT) – 30 min  
**Location:** Puerto Rico Convention Center, 100 Convention Blvd, ROOM #209B; San Juan 00907-4900

**Start:** Thu 11/2/2017 4:30 PM  
**End:** Thu 11/2/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Drive time to Pier 3 – 15 min

**Start:** Thu 11/2/2017 5:00 PM

**End:** Thu 11/2/2017 5:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Tours DMAT location and US Navy Ship Comfort – 1hr 30 min  
**Location:** : Pier 3, San Juan, Puerto Rico 00901

**Start:** Thu 11/2/2017 5:00 PM  
**End:** Thu 11/2/2017 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Drive time to RON hotel - 15 min

**Start:** Thu 11/2/2017 7:00 PM

**End:** Thu 11/2/2017 7:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan arrives at RON Hotel  
**Location:** 105 Avenida de Diego, San Juan, Puerto Rico 00911

**Start:** Thu 11/2/2017 7:15 PM  
**End:** Thu 11/2/2017 7:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Dinner with staff -OR- in-room dining

**Start:** Thu 11/2/2017 7:30 PM

**End:** Thu 11/2/2017 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** STAFF DEPARTS for Airport – 20 min

**Start:** Fri 11/3/2017 6:10 AM

**End:** Fri 11/3/2017 6:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan arrives at airport  
**Location:** Av. Aeropuerto, Carolina, 00979, Puerto Rico

**Start:** Fri 11/3/2017 6:50 AM  
**End:** Fri 11/3/2017 7:20 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan departs RON hotel; Drive time to San Juan Airport – 20 min

**Start:** Fri 11/3/2017 6:30 AM

**End:** Fri 11/3/2017 6:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels up San Juan airport (SJU) to St. Thomas, Virgin Island (STT)

**Start:** Fri 11/3/2017 7:50 AM

**End:** Fri 11/3/2017 7:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** 8:50am– 9:00am Mr. Hargan drive time to VI Territorial Emergency Management Agency (VITEMA)

**Start:** Fri 11/3/2017 8:50 AM

**End:** Fri 11/3/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels down St. Thomas, Virgin Island (STT)

**Start:** Fri 11/3/2017 8:36 AM

**End:** Fri 11/3/2017 8:36 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan meets with Governor Mapp & local officials

**Start:** Fri 11/3/2017 9:00 AM

**End:** Fri 11/3/2017 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan is briefed by CDC team & Environmental Health and Recovery update

**Start:** Fri 11/3/2017 9:45 AM

**End:** Fri 11/3/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan drive time to Department of Human Services

**Start:** Fri 11/3/2017 10:30 AM

**End:** Fri 11/3/2017 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan tours Department of Human Services (including a shelter)

**Start:** Fri 11/3/2017 11:00 AM

**End:** Fri 11/3/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Drive time to airport

**Start:** Fri 11/3/2017 12:00 PM

**End:** Fri 11/3/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan arrives at airport

**Start:** Fri 11/3/2017 12:30 PM

**End:** Fri 11/3/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels up St Thomas to Miami

**Start:** Fri 11/3/2017 1:55 PM

**End:** Fri 11/3/2017 1:55 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels down Miami

**Start:** Fri 11/3/2017 4:54 PM

**End:** Fri 11/3/2017 4:54 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Hargan Wheels up Miami to DCA

**Start:** Fri 11/3/2017 7:55 PM

**End:** Fri 11/3/2017 7:55 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** DESK Time  
**Location:** 614-G

**Start:** Mon 11/6/2017 8:30 AM  
**End:** Mon 11/6/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing on PAYGO

**Location:** 610-F

**Start:** Mon 11/6/2017 11:00 AM

**End:** Mon 11/6/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Moughalian, Jen (HHS/ASFR); Agnew, Ann (HHS/IOS)

Materials to follow

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Mtg. w/ Dr. Vanila Singh re: Pain Management Task Force and Opioids  
**Location:** 614-G

**Start:** Mon 11/6/2017 11:30 AM  
**End:** Mon 11/6/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Singh, Vanila (HHS/OASH); (b)(7)(C) Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Schaefer, Nina (HHS/IOS); Mansdoerfer, David (HHS/IOS); Stannard, Paula (HHS/IOS)

**Meeting Purpose:** The Chief Medical Officer, Dr. Vanila Singh, will brief Acting Secretary Hargan on HHS activities relevant to the opioid crisis and to pain management. The discussion will help inform the Acting Secretary's participation in future events.

Location: Acting Secretary Hargan's office -614-G

Time: Monday, November 6, 2017 at 10:00-10:30am

Topic: HHS activities relevant to the opioid crisis and to pain management.

Reason: The President officially declared the opioid crisis a national public health emergency on October 26, 2017, and directed all executive agencies to use every appropriate emergency authority to fight the opioid crisis.

POC: Vanila Singh, Chief Medical Officer (b)(6) [Vanila.Singh@hhs.gov](mailto:Vanila.Singh@hhs.gov)  
(Executive Assistant: Monica Stevenson, 202-205-5834, [Monica.Stevenson@hhs.gov](mailto:Monica.Stevenson@hhs.gov))



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to have Brown Bag Lunch with Nina Schaefer

**Location:** 614-G

**Start:** Mon 11/6/2017 12:00 PM

**End:** Mon 11/6/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Schaefer, Nina (HHS/IOS)



### Nina Schaefer - Senior Counselor

[Nina.Schaefer@hhs.gov](mailto:Nina.Schaefer@hhs.gov)

(202) 868-9797

- Presidential and Secretary Initiatives including opioids
- Office of the Assistant Secretary for Planning and Evaluation (ASPE)
- Center for Faith-Based and Neighborhood Programs (CFBNP)
- Office of Intergovernmental and External Affairs (IEA)
- Office of the National Coordinator (ONC)
- Office of the Chief Technology Officer (CTO)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with Dr Michael Burgess ( R-TX)  
**Location:** 614-G

**Start:** Mon 11/6/2017 1:45 PM  
**End:** Mon 11/6/2017 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Aramanda, Alec (OS/ASL)

Rafael or Debbie will need to meet Rep. Burgess down stairs at 1:40pm to escort him up to the Secretary's office

Pending info from Sara Morse

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Pre- Brief for meeting with Rep. Burgess  
**Location:** 614-G

**Start:** Mon 11/6/2017 1:30 PM  
**End:** Mon 11/6/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL)

Details Pending

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at Briefing for Year End Improper Payments  
**Location:** 610-F

**Start:** Mon 11/6/2017 2:30 PM  
**End:** Mon 11/6/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS); Arbes, Sarah (HHS/ASL); Keagan Lenihan (keagan.lenihan@hhs.gov); Stevenson, Sarah-Lloyd (HHS/IOS); Moughalian, Jen (HHS/ASFR); Conley, Sheila (HHS/ASFR); Motsiopoulos, Christos (HHS/ASFR); Pika, Joseph (HHS/ASFR); Craig, Kathryn (HHS/ASFR); Shipley, Samuel (HHS/IOS); Morse, Jonathan D. (CMS/CPI); Rice, Cheri M. (CMS/CM); Mills, George G. (CMS/CPI); Main, Jennifer E. (CMS/OFM); Fowler, Chrissy (CMS/OFM); Kouzoukas, Demetrios (CMS/OA); Neale, Brian (CMS/CMCS); Brandt, Kimberly (CMS/OA); Lynch, Calder (CMS/OA); Milner, Jerry (ACF); Collins, Gail (ACF); Wheatley PhD., Ellen (ACF); Huggins, Moniquin (ACF); Carter, Clarence (ACF); Samuel, Janice (ACF); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS)

**Optional Attendees:** Moton, Teresa L. (CMS/OSORA); Krometis, Stacey A. (CMS/OFM); Aramanda, Alec (OS/ASL); Lawrence, Courtney (HHS/ASL); Clark, Barbara (HHS/ASL); Dilks, Michelle (ACF)

**Event Name:** Year End Improper Payments

**Location:** 610-F

**Date & Time:** 11/6 @ 2:30 pm

**Reason:** The FY 2017 improper payment estimates for nine programs will be released on November 15, 2017 (the nine programs are Medicare Fee-For-Service, Medicare Part C, Medicare Part D, Medicaid, and CHIP from CMS; and Foster Care, Child Care, and Super storm Sandy Head Start and Social Services Block Grant programs from ACF). Given the size of HHS' programs and the fact that they frequently make up a majority of the government-wide improper payment estimate, ASFR wants CMS and ACF to brief the Acting Secretary on the improper payment rates before they are published.

**Acting Secretary's Role:** This will be an informational meeting only (the Acting Secretary will not have to make any decisions).

**Lead:** Jen Moughalian

**Event POC:** Name, Cell and email: Jen Moughalian, (b)(6) jen.moughalian@hhs.gov

**Attendees:** N/A

HHS Staff Attendees:

- OS
  - Will Brady
  - Charles Keckler
  - Ann Agnew
  - John Brooks
  - Sarah Arbes
  - Keagan Lenihan
  - Sarah Lloyd Stevenson
  - Kristin Skrzycki
  - Jen Moughalian
  - Sheila Conley\*
  - Christos Motsiopoulos
  - Joseph Pika
  - Kathryn Craig
  - Sam Shipley
- CMS
  - Jonathan Morse\*
  - Cheri Rice
  - George Mills\*
  - Jennifer Main\*
  - Chrissy Fowler
  - Demetrios Kouzoukas\*
  - Brian Neal
  - Kim Brandt\*
  - Calder Lynch
- ACF
  - Jerry Milner\* & Gail Collins
  - Ellen Wheatley\* & Moniquin Huggins\*
  - Clarence Carter\*
  - Janice Samuel

Briefing Materials: can provide as early as COB today (Wednesday).

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing on BARDA Day Speech with ASPA  
**Location:** 610-F

**Start:** Mon 11/6/2017 3:30 PM  
**End:** Mon 11/6/2017 3:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Brennan, Patrick (OS/ASPA); Caliguiri, Laura (HHS/IOS); Meekins, Chris (OS/ASPR/IO)  
**Optional Attendees:** gavin.smith@hhs.gov (Gavin.Smith@hhs.gov)

Requested to review the Speech, with ASPA team for BARDA event on Tuesday Nov. 7<sup>th</sup>

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Pre-Brief for Call with Leader Kevin McCarthy (R-CA)  
**Location:** 614-G

**Start:** Mon 11/6/2017 4:45 PM  
**End:** Mon 11/6/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Palmer, Ashley (OS/ASFR); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Aramanda, Alec (OS/ASL)

Lead: ASL

Topic: Introduction

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) on Call with Leader Kevin McCarthy (R-CA)

**Location:** Call > (b)(6) PW: (b)(6)

**Start:** Mon 11/6/2017 5:00 PM

**End:** Mon 11/6/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Aramanda, Alec (OS/ASL)

**Optional Attendees:** Barber, Daniel (OS/IEA); Johnston, Darcie (HHS/IEA); Trueman, Laura (HHS/IEA); Kemper, Laura (HHS/ASL)

Lead: ASL

Topic: Introductions

Conference Line

#: (b)(6)

Participant #: (b)(6)

Leader Code: (b)(6)

**\*\*Please note\*\*** To start a conference call on this number you should:

1. dial (b)(6)
2. enter the Participant code: (b)(6) after you enter this it will prompt you to respond by pressing star if you are the leader for this call.
3. Enter Leader code: (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** Travel to World Trade Center( BARDA event )

**Start:** Tue 11/7/2017 8:00 AM

**End:** Tue 11/7/2017 8:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at BARDA Event  
**Location:** Ronald Reagan Building and International Trade Center, Washington, DC  
**Start:** Tue 11/7/2017 8:15 AM  
**End:** Tue 11/7/2017 9:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Meekins, Chris (OS/ASPR/IO); Brennan, Patrick (OS/ASPA); Smith, Christopher (HHS/ASPA); Caliguiri, Laura (HHS/IOS); Stannard, Paula (HHS/IOS)

Event Name: BARDA Industry Day 2017

Location: Ronald Reagan Building and International Trade Center, Washington, DC

Date/Time: Tuesday, November 7, 2017, 8:30-9:30 AM – We are flexible and can do any time in the morning of November 7 or 8. It is very flexible based on his schedule.

Topic: Partnering with Industry to develop critical medical countermeasures for chemical, biological, radiological, and nuclear (CBRN) threats, pandemic influenza, and emerging infectious diseases

Reason: The Biomedical Advanced Research and Development Authority (BARDA), a component of the Office of the Assistant Secretary for Preparedness and Response, hosts an annual engagement with stakeholders to share current BARDA strategy, goals and objectives, to strengthen and encourage further partnerships, and enhance transparency. This year's theme is *Innovation in products and partnerships for flexible, dynamic response capabilities*. Approximately 850 people are expected to attend, a majority representing biotechnology and pharmaceutical companies that are current and potential partners with BARDA in developing medical countermeasures against CBRN, pandemic influenza, and emerging infectious disease threats.

Acting Secretary Hargan's Role: To reinforce HHS' commitment to preparedness against CBRN, pandemic influenza and emerging infectious diseases that threaten national security.

Lead: ASPR (BARDA) is hosting this event.

Event POC: Julie Schafer, [Julie.Schafer@hhs.gov](mailto:Julie.Schafer@hhs.gov), 202-205-1435

Attendees:

HHS:  
Centers for Disease Control and Prevention  
Food and Drug Administration  
Office of the Assistant Secretary for Preparedness and Response  
Biomedical Advanced Research and Development Authority (BARDA)  
National Institutes of Health

Other Federal Partners:  
Department of Defense  
National Aeronautics and Space Administration

External Stakeholders:  
Large pharmaceutical companies  
Biotechnology companies  
Representatives from non-profit and trade organizations  
Academia

Remarks: Brief opening remarks to kick off BARDA Industry Day 2017

Press: The event is open to the press

Press Contact: Gretchen Michaels, ASPR Communications Director, 202-205-8114,  
[Gretchen.Michael@hhs.gov](mailto:Gretchen.Michael@hhs.gov)

Mailing Address for thank you notes and photos: N/A

Briefing Materials: Will send closer to the event.

Notes:

Who Requested the Mtg: ASPR

Photographer- yes/no: Yes

## Bell, Michael (OS/ASPA)

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**Subject:** Travel back to HHS

**Start:** Tue 11/7/2017 9:00 AM

**End:** Tue 11/7/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Page 0174 of 1309

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at HRSA Briefing on 340B Drug Pricing Program  
**Location:** 610-F

**Start:** Tue 11/7/2017 10:00 AM  
**End:** Tue 11/7/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Sigounas, George (HRSA); Dammons, Cheryl (HRSA); Pedley, Krista (HRSA); Brooks, John (HHS/IOS); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Lenihan, Keagan (HHS/IOS); Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Agnew, Ann (HHS/IOS); Flick, Heather (OS/OGC); Bowman, Matthew (HHS/OGC); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Arbes, Sarah (HHS/ASL); Lawrence, Courtney (HHS/ASL); Grove, Matthew R. (HHS/OS); Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Robinson, Wilma (HHS/IOS)

**Optional Attendees:** Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR)



**Event Name:** Acting Secretarial Briefing on Key Policy Issues of the 340B Drug Pricing Program

**Date:** Within the next 2 weeks

**Location:** Secretary's Conference Room

**Time:** 1 hour

**Reason:** HRSA will brief the Acting Secretary on key policies for potential establishment or clarification

**Secretary's Role:** Indicate whether there is agreement or concern with HRSA recommendations

**Lead:** George Sigounas, HRSA Administrator

**HHS POC:** Matt Grove, 202-205-8154, [Matthew.Grove@hhs.gov](mailto:Matthew.Grove@hhs.gov)

**HHS Attendees:**  
George Sigounas, HRSA

Cheryl Dammons, HRSA  
Krista Pedley, HRSA  
John Brooks, IOS  
Nina Schaefer, IOS  
Paula Stannard, IOS  
Keagan Lenihan, IOS  
Lance Leggitt, IOS  
Kris Skrzycki, IOS  
Ann Agnew, IOS  
Heather Flick, OGC  
Matthew Bowman, OGC  
Jen Moughalian, ASFR  
John Graham, ASPE  
John O'Brien, ASPE  
Sarah Arbes, ASL  
Courtney Lawrence, ASL  
Matt Grove, IOS

**Press:**

N/A

**Press Contact:**

N/A

**Briefing Materials:**

Will be sent the business day ahead of the briefing.



## Bell, Michael (OS/ASPA)

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**Subject:** DESK Time

**Start:** Tue 11/7/2017 11:00 AM

**End:** Tue 11/7/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to have Brown Bag Lunch with John Brooks

**Location:** 614-G

**Start:** Tue 11/7/2017 12:00 PM

**End:** Tue 11/7/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brooks, John (HHS/IOS)



**John Brooks - Counselor for Health Policy**

[John.Brooks@HHS.gov](mailto:John.Brooks@HHS.gov)

(202) 853-1687

- Centers for Medicare and Medicaid Services (CMS)
- Administration for Healthcare Research and Quality (AHRQ)
- Health Research and Services Administration (HRSA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) PreBrief for Call with Senator Rounds

**Location:** 614-G

**Start:** Tue 11/7/2017 12:45 PM

**End:** Tue 11/7/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Lawrence, Courtney (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Wynne, Maggie (HHS/IOS)

Topic: Indian Health Service

Reason: To prepare to the Secretary for 3:30 pm call with Senator Rounds

Event/Mtg POC: Name, Cell and email:

Conference Call Line:

Who will initiate the conference call:

Attendees: Secretary Hargan, Courtney Lawrence, Maggie Wynne

(b)(6) Role:

HHS Staff Attendees: Courtney Lawrence ASL

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at CMS Briefing - Medicare Appeals Backlog  
**Location:** 610-F

**Start:** Tue 11/7/2017 1:00 PM  
**End:** Tue 11/7/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Seema Verma; Brandt, Kimberly (CMS/OA); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Keckler, Charles (HHS/IOS); Leggitt, Lance (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Stimson, Brian (HHS/OGC); Bird, Catherine (OS/OGC); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Kouzoukas, Demetrios (CMS/OA); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Mills, George G. (CMS/CPI); Main, Jennifer E. (CMS/OFM); Morse, Jonathan D. (CMS/CPI); McQueen, Sherri (CMS/OFM)

**Optional Attendees:** Cochran, Norris (HHS/ASFR); Bagel, Michael (OS/ASFR); CMS Administrator; McMillen, Cheryl (HHS/ASFR); Hirshorn, Rebecca (HHS/IOS)

(b)(6)  
PW: (b)(6)  
Leader only: (b)(6)



**Topic:** Informational Briefing on the RAC Program

**Reason:** Discuss issues pertaining to the appeals backlog, fiscal consequences, program integrity, and operations

(b)(6) **Role:** Provide feedback and direction

**Lead:** Kim Brandt, CMS

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

HHS Staff Attendees: Seema Verma, Kim Brandt, Brady Brookes, Carla DiBlasio, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Brian Stimson, Catherine Bird, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Kristina Pelekoudas. Added.. Jenni Main; Sherri McQueen; Jonathan Morse; and George Mills

HHS Staff: John Twomey, cell (b)(6) [john.twomey@hhs.gov](mailto:john.twomey@hhs.gov)

Briefing Materials: To be provided

## Bell, Michael (OS/ASPA)

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**Subject:** EH at SAS 122 Pre- Brief  
**Location:** 610-F

**Start:** Tue 11/7/2017 2:15 PM  
**End:** Tue 11/7/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Moughalian, Jen (HHS/ASFR); Horn, David (OS/ASFR); Cummings, Joseph D (OIG/OAS); Conley, Sheila (HHS/ASFR); Jarmon, Gloria L (OIG/OAS); Hug, Carrie A (OIG/OAS); (b)(1) Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

**Optional Attendees:** Palmer, Ashley (OS/ASFR); Street, Amanda (HHS/IOS)

Event Name: Annual SAS 122 Pre brief

Location: Humphrey Building, Room 610-F

Time: Pre brief @ 2:00 p.m. Topic: Statement on Auditing Standards (SAS) 122 Interview with Ernst & Young, LLP and the Office of Inspector General

Reason:

As part of the annual financial statement audit process, Ernst & Young, LLP (EY) and the Office of Inspector General (OIG) are required by professional auditing standards to interview selected officials throughout HHS, including the Secretary. The interview is commonly referred to as a Statement on Auditing Standards (SAS) 122 interview (formerly known as SAS 99). The discussions with the Secretary, the CFO, and other selected officials assist the auditors in identifying areas of potential risk for fraud that could possibly impact the Fiscal Year (FY) 2017 audit.

Lead: Jen Moughalian

HHS Staff Attendees:

Jen Moughalian, Acting Assistant Secretary for Financial Resources and Acting Chief Financial Officer  
Sheila O. Conley, Deputy Assistant Secretary for Finance and Deputy Chief Financial Officer  
David C. Horn, Director, Office of Financial Policy and Reporting, Office of Finance  
Gloria Jarmon, Deputy Inspector General for Audit, Office of Inspector General (OIG)  
Carrie Hug, Assistant Inspector General for Audit Services, OIG  
Joseph Cummings, Director, Financial Statement Audits and Related Services, OIG

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Annual SAS 122 Interview  
**Location:** 610-F

**Start:** Tue 11/7/2017 2:30 PM  
**End:** Tue 11/7/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Moughalian, Jen (HHS/ASFR); Horn, David (OS/ASFR); Cummings, Joseph D (OIG/OAS); Conley, Sheila (HHS/ASFR); Jarmon, Gloria L (OIG/OAS); Hug, Carrie A (OIG/OAS); eleanor.long@ey.com; Kyle.Miller@ey.com; Robert.shope@ey.com; (b)(7)(C) Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS)

Event Name: Annual SAS 122 Interview  
Location: Humphrey Building, Room 610-F

Time: Interview @ 2:30 p.m.

Topic: Statement on Auditing Standards (SAS) 122 Interview with Ernst & Young, LLP and the Office of Inspector General

Reason:

As part of the annual financial statement audit process, Ernst & Young, LLP (EY) and the Office of Inspector General (OIG) are required by professional auditing standards to interview selected officials throughout HHS, including the Secretary. The interview is commonly referred to as a Statement on Auditing Standards (SAS) 122 interview (formerly known as SAS 99). The discussions with the Secretary, the CFO, and other selected officials assist the auditors in identifying areas of potential risk for fraud that could possibly impact the Fiscal Year (FY) 2017 audit.

Secretary's Role:

Lead: Eleanor Crawford

Event POC: Name, Cell and email

Attendees:

Kyle Miller, Coordinating Partner, Ernst & Young, LLP  
Robert Shope, Senior Advisory Partner, Ernst & Young, LLP



Eleanor Crawford, Executive Director, Ernst & Young, LLP

HHS Staff Attendees:

Jen Moughalian, Acting Assistant Secretary for Financial Resources and Acting Chief Financial  
Sheila O. Conley, Deputy Assistant Secretary for Finance and Deputy Chief Financial Officer  
David C. Horn, Director, Office of Financial Policy and Reporting, Office of Finance  
Gloria Jarmon, Deputy Inspector General for Audit, Office of Inspector General (OIG)  
Carrie Hug, Assistant Inspector General for Audit Services, OIG  
Joseph Cummings, Director, Financial Statement Audits and Related Services, OIG

Remarks: N/A

Press: N/A

Press Contact: N/A

HHS Staff: N/A

Mailing Address for thank you notes and photos: N/A

Briefing Materials: Will be provided at a later date

Notes: N/A

Who Requested the Mtg: Ernst & Young LLP (Independent Auditors)

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Call with Senator Mike Rounds (R-SD)

**Location:** Call > (b)(6) PW: (b)(6)

**Start:** Tue 11/7/2017 3:30 PM

**End:** Tue 11/7/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Lawrence, Courtney (HHS/ASL); Wynne, Maggie (HHS/IOS)

Lead: Courtney Lawrence,

Topic: Indian Health Service

**Reason:** (b)(5)

(b)(5)

Event/Mtg POC: Name, Cell and email:

Conference Call Line: (b)(6)

PW: (b)(6)

Leader code: (b)(6)

Who will initiate the conference call: Courtney Lawrence ASL

Attendees: Senator Rounds

(b)(6) Role: (b)(5)

HHS Staff Attendees: Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Depart HHS by himself for Residence

**Start:** Tue 11/7/2017 5:00 PM

**End:** Tue 11/7/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Depart Residence for Voting Location

**Location:** (b)(6)

**Start:** Tue 11/7/2017 5:30 PM

**End:** Tue 11/7/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) – Vote

**Location:** (b)(6)

**Start:** Tue 11/7/2017 5:45 PM

**End:** Tue 11/7/2017 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** 7:15AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Wed 11/8/2017 7:15 AM  
**End:** Wed 11/8/2017 7:45 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brady, Will (HHS/IOS); (b)(7)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to call former HHS Secretary Tommy Thompson  
**Location:** 614-G

**Start:** Wed 11/8/2017 9:30 AM  
**End:** Wed 11/8/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

Please call (b)(6)

Topic: Congratulations Call

Requested by: Tommy Thompson

POC for call : Jason Denby (b)(6) (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at Internal Briefing re: FDA: Opioids and REMS  
**Location:** 610-F

**Start:** Wed 11/8/2017 10:00 AM  
**End:** Wed 11/8/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Bowman, Matthew (HHS/OGC); Flick, Heather (OS/OGC); Kemper, Laura (HHS/ASL); Palmer, Ashley (OS/ASFR); Moughalian, Jen (HHS/ASFR); Jones, Christopher (HHS/ASPE); Brady, Will (HHS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Lapinski, Mary-Sumpter (HHS/IOS); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Kathryn Bell (kathryn.bell@hhs.gov); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Swenson-O'Brien, Alicia (HHS/OS); Gottlieb, Scott (FDA); Silvis, Lauren (FDA/OC); Abram, Anna; Fine, Anna (FDA/OC); Throckmorton, Douglas C (FDA/CDER); Trueman, Laura (HHS/IEA)

**Optional Attendees:** Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); Cabezas, Miriam (HHS/ASFR); Trivedi, Aalap (OS/ASFR); Hackman, Thomas (OS/ASFR)



**Conference Call #:** (b)(6) **Leader Code:** (b)(6) **Participant #:** (b)(6)

**Event Name:** FDA briefing on Opioids and Risk Evaluation and Mitigation Strategy (REMS)

**Location:** Secretary's conference room-610-F

**Time:** 11/8 10-11am

**Topic:**

FDA will provide an overview of their work in the area of opioids and REMS

**EH's Role:** information

**Lead:** Scott Gottlieb

**Event POC:** Alicia Swenson O'Brien, 202-205-9953 or (b)(6) [Alicia.swenson-obrien@hhs.gov](mailto:Alicia.swenson-obrien@hhs.gov)

**FDA Attendees:**

Scott Gottlieb, MD, Commissioner

Lauren Silvis, Chief of Staff



Anna Abram, Deputy Commissioner, Office of Policy, Planning, Legislation and Analysis  
Douglas Throckmorton, MD, Deputy Director for Regulatory Programs, CDER  
Anna Fine, Senior Advisor, Clinical Policy Team, Office of Medical Products and Tobacco

**HHS Staff Attendees:**

**IOS**

Lance  
Kris  
Mary-Sumpter Lapinski  
Nina Schaefer  
Paula Stannard  
Kathryn Bell  
Ann Agnew  
Wilma Robinson  
Alicia Swenson O'Brien

**ASPE**

Chris Jones

**ASFR**

Jen Moughalian  
Ashley Palmer

**ASL**

Laura Kemper

**OGC**

Heather Flick  
Matt Bowman

Remarks:  
Press:  
Press Contact:

HHS Staff:

Mailing Address for thank you notes and photos:

**Briefing Materials:** FDA will provide by noon on 11/6

Notes:

**Who Requested the Mtg:** Kris

**Photographer-** yes/no:

**Subject:** FYI:2017 HHS Veterans' Day Observance, "Thank You for Your Service"  
**Location:** Small Auditorium

**Start:** Wed 11/8/2017 11:00 AM  
**End:** Wed 11/8/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

# 2017 VETERANS' DAY OBSERVANCE

## “Thank You for Your Service”

### DATE

Thursday, November 9, 2017  
11:00 a.m. to 12:30 p.m.

### LOCATION

Hubert H. Humphrey Building  
Small Auditorium  
200 Independence Ave., S.W.  
Washington, DC 20201

### REMOTE ACCESS

<https://www.hhs.gov/live>

### RSVP

If you are attending on-site or remotely, please RSVP no later than  
November 3, 2017, by visiting:  
<https://community.max.gov/x/rQuVTw>

### KEYNOTE SPEAKER

John A. Bardis  
Assistant Secretary for Administration  
U.S. Department of Health & Human Services

SPECIAL PRESENTATION

Lisa A. Taylor  
Liaison Specialist  
Veterans History Project  
Library of Congress

This Observance will also feature special recognitions, a distinguished panel of HHS Veterans and exhibits in the East Wing of the Hubert H. Humphrey Building Lobby by HHS Veterans Employee Resource Groups (ERGs), Disabled American Veterans, Wounded Warriors, Veterans History Project, National Association of American Veterans and others.

**Attendees are urged to wear military-themed items (e.g., caps, pins, jackets, sweatshirts, etc.) to identify their chosen/favorite Branch of Service.**

## Bell, Michael (OS/ASPA)

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**Subject:** Desk time

**Start:** Wed 11/8/2017 12:00 PM

**End:** Wed 11/8/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing ON DPC Meeting  
**Location:** 614-G

**Start:** Wed 11/8/2017 12:30 PM  
**End:** Wed 11/8/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR); Wynne, Maggie (HHS/IOS)

Lead: ASFR

Topic:

(b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call with DOD Dep Sec.

**Location:** 614-G

**Start:** Wed 11/8/2017 1:00 PM

**End:** Wed 11/8/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Topic: call with DOD Dep. Sec. re: (b)(5)

Lead: Will Brady

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) pre Brief for Meeting with Rep. Tom Cole R(OK-04) Susan Ross, Labor Subcommittee

**Location:** 614-G

**Start:** Wed 11/8/2017 1:45 PM

**End:** Wed 11/8/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Palmer, Ashley (OS/ASFR); Kemper, Laura (HHS/ASL); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Arbes, Sarah (HHS/ASL); Moughalian, Jen (HHS/ASFR); Morse, Sara (HHS/ASL); Lawrence, Courtney (HHS/ASL)

Lead: ASFR ,  
ASL- Laura Kemper

Topic: FY18 funding priorities

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with Rep. Tom Cole R(OK-04) Susan Ross, Labor Subcommittee  
**Location:** 610-F

**Start:** Wed 11/8/2017 2:00 PM  
**End:** Wed 11/8/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Palmer, Ashley (OS/ASFR); Moughalian, Jen (HHS/ASFR); Kemper, Laura (HHS/ASL); Lawrence, Courtney (HHS/ASL)

(b)(5)

Lead: ASFR ,  
ASL- Laura Kemper

Topic: FY18 funding priorities



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel Back to HHS

**Start:** Wed 11/8/2017 5:00 PM

**End:** Wed 11/8/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at OGC Briefing

**Location:** 614-G

**Start:** Wed 11/8/2017 5:30 PM

**End:** Wed 11/8/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stannard, Paula (HHS/IOS); Severino, Roger (HHS/OCR); Grove, Matthew R. (HHS/OS); Stimson, Brian (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Flick, Heather (OS/OGC); Agnew, Ann (HHS/IOS)

Information will provided at meeting

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Thu 11/9/2017 8:00 AM  
**End:** Thu 11/9/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Acting Secretarial Briefing on Contraceptive Mandate Litigation  
**Location:** 610-F

**Start:** Thu 11/9/2017 9:00 AM  
**End:** Thu 11/9/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stimson, Brian (HHS/OGC); Flick, Heather (OS/OGC); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS); Grove, Matthew R. (HHS/OS)

**Event Name:** Acting Secretarial Briefing on Contraceptive Mandate Litigation

**Date:** Nov. 9

**Location:** Secretary's Conference Room

**Time:** 60 minutes

**Reason:** OGC will brief the Acting Secretary on contraceptive mandate litigation

**Acting Secretary's Role:** Informational

**Lead:** Brian Stimson, Deputy General Counsel

**HHS POC:** Matt Grove, 202-205-8154, [Matthew.Grove@hhs.gov](mailto:Matthew.Grove@hhs.gov)

**HHS Attendees:**

Brian Stimson, OGC  
Heather Flick, OGC  
Roger Severino, OCR  
Paula Stannard, IOS  
Lance Leggitt, IOS  
Kris Skrzycki, IOS  
Charles Keckler, IOS  
Will Brady, IOS  
Ann Agnew, IOS  
Wilma Robinson, IOS  
Matt Grove, IOS

**Press:**

N/A

**Press Contact:**

N/A

**Briefing Materials:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with the Little Sisters of the Poor

**Location:** 610-F

**Start:** Thu 11/9/2017 10:30 AM

**End:** Thu 11/9/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Trueman, Laura (HHS/IEA); Norton, Jane (OS/IEA); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS); Royce, Shannon (OS/CFBNP); Butterfield, Justin (HHS/OCR); Bell, March (HHS/OCR); Stimson, Brian (HHS/OGC)



Lead: IEA,

Attendees:

Mark Reinzi, Senior Counsel, Becket Fund

Mother Provincial, head of the Little Sisters of the Poor

Martin Nussbaum, Partner, Lewis, Roca, Rotherberger, Christie, represented the Catholic Benefits Association in suit against HHS contraception mandate.

Department of Justice

Roger Severino will be contacting the DOJ attorney who works on these cases to join us. Name coming.

Staff

Roger Severino

Paula Stannard

Matt Bowman (if he is not recused)

Laura Trueman

Shannon Royce

Meeting Focus (b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) on call with Dr. Scott Gottlieb

**Location:** 614-G / Call (b)(6) PW (b)(6)

**Start:** Thu 11/9/2017 11:00 AM

**End:** Thu 11/9/2017 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Pennington, Caitlin (FDA/OC); Gottlieb, Scott (FDA); Arbes, Sarah (HHS/ASL); Agnew, Ann (HHS/IOS); Abram, Anna

(b)(6)

PW: (b)(6)

Leader code (b)(6)

Lead: Will Brady, Dr. Gottlieb

Topic: brief on NDAA call with DOD Dep sec

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) on Call with DOD Dep. Sec.

**Location:** Call

**Start:** Thu 11/9/2017 11:15 AM

**End:** Thu 11/9/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** Travel back to HHS

**Start:** Thu 11/9/2017 1:00 PM

**End:** Thu 11/9/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Protective Operations Detail

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) ASPA Workshop / Press Prep  
**Location:** 610-F\*\*\*\*\* Please note room change

**Start:** Thu 11/9/2017 2:00 PM  
**End:** Thu 11/9/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Norton, Jane (OS/IEA); Brennan, Patrick (OS/ASPA); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Trueman, Laura (HHS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Beck, Gary (OS/IEA)

**Optional Attendees:** Lloyd, Matt (OS/ASPA); Bult, Nathan (OS/ASPA); Murphy, Ryan (OS/ASPA)

Lead: ASPA, Matt Lloyd , Caitlin Oakley

Topic: Prep for Media spots on Tax reform

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing on VA Events for Saturday  
**Location:** 614-G

**Start:** Thu 11/9/2017 4:00 PM  
**End:** Thu 11/9/2017 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA); Seidel, Elizabeth (OS/IEA)

IEA: Jane Norton  
Topic: VA Events

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) Briefing on CMS Center for Program Integrity  
**Location:** 610-F

**Start:** Thu 11/9/2017 4:30 PM  
**End:** Thu 11/9/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Perez-Rivera, Diana (CMS/OA); Gelzer, Heidi J. (CMS/OFM); Mills, George G. (CMS/CPI); Morse, Jonathan D. (CMS/CPI); CMS (b)(7)(C) Brandt, Kimberly (CMS/OA); Heesters, Melissa M. (CMS/CPI); Lindstrom, Jennifer (CMS/CPI); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Guram, Jeet (CMS/OA); Keckler, Charles (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Schaefer, Nina (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John S. (CMS/CPI); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS); CMS Administrator; Hirshorn, Rebecca (HHS/IOS); Kouzoukas, Demetrios (CMS/OA)  
**Optional Attendees:** Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Stimson, Brian (HHS/OGC)



CPI Briefing  
Briefing on CMS Center for Program Integrity (CPI)



CPI Overview  
Briefing on CMS Center for Program Integrity (CPI)

**Topic:** Briefing on CMS Center for Program Integrity (CPI)

**Reason:** Provide an overview of the CPI and its priorities

**EHD's Role:** Provide feedback and direction

**Lead:** Seema Verma and Kim Brandt

**Event POC:** Rebecca Hirshorn, 202-205-8882, [rebecca.hirshorn@hhs.gov](mailto:rebecca.hirshorn@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Kim Brandt, Melissa Heesters, Jennifer Lindstrom, Brady Brookes, Carla DiBlasio, Jeet Guram, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Nina Schaefer, Keagan Lenihan, John Brooks, Paula Stannard, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Rebecca Hirshorn, Kristina Pelekoudas, George Mills and Jonathan Morse.

**HHS Staff:** John Twomey, cell (b)(6) [john.twomey@hhs.gov](mailto:john.twomey@hhs.gov)

Briefing Materials: To be provided

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Veterans Day Breakfast

**Location:** US Chamber of Commerce, 1615 H street, NW Washington , DC

**Start:** Sat 11/11/2017 7:30 AM

**End:** Sat 11/11/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA)



## Bell, Michael (OS/ASPA)

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**Subject:** 64th Annual Veterans Day National Ceremony  
**Location:** Memorial Amphitheater, Arlington Cemetery

**Start:** Sat 11/11/2017 10:30 AM  
**End:** Sat 11/11/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA)





## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to meet with Brian Blase NEC

**Location:** 614-G

**Start:** Mon 11/13/2017 9:00 AM

**End:** Mon 11/13/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS)

Brian C. Blase, Ph.D.  
Special Assistant to the President  
National Economic Council  
The White House

Who is making the request : Brian Blase

What is the topic/ reason for request: Discussion of health policy priorities

location of meeting: 614-G

HHS POC: John Brooks

HHS Attendees : Mr. Hargan, Will Brady, John Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to meet with Judge Griswold OMHA

**Location:** 614-G

**Start:** Mon 11/13/2017 10:00 AM

**End:** Mon 11/13/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Stannard, Paula (HHS/IOS); Agnew, Ann (HHS/IOS); Griswold, Nancy (HHS/OMHA HQ); Moughalian, Jen (HHS/ASFR)

Topic: **Meet and Greet**

Reason: **OMHA Status Update**

(b)(6) Role: **Situational Knowledge – Judge Griswold reports directly to the Secretary of HHS, he is her supervisor**

Event/Mtg POC: Name, Cell and email: **Paula Taylor,** (b)(6)  
**paula.taylor@hhs.gov**

Conference Call Line: N/A

Who will initiate the conference call: N/A

Attendees: **Acting Secretary Hargan and Judge Nancy Griswold**

HHS Staff Attendees: **No one else**

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Scheduling and Advance Team

**Location:** 614-G

**Start:** Mon 11/13/2017 11:30 AM

**End:** Mon 11/13/2017 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Lead: Cecilia Martinez, Director

Topic: To review to scheduling and advance process and protocol with Acting Secretary Hargan

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to have Brown Bag Lunch with Maggie Wynne  
**Location:** 614-G

**Start:** Mon 11/13/2017 12:00 PM  
**End:** Mon 11/13/2017 1:00 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(1) Wynne, Maggie (HHS/IOS)



### Maggie Wynne - Counselor for Human Services Policy

[Margaret.Wynne@hhs.gov](mailto:Margaret.Wynne@hhs.gov)

(202) 868-9567

- Administration for Children and Families (ACF)
- Administration for Community Living (ACL)
- Indian Health Services (IHS)
- Office of Global Affairs (OGA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to Call Scott Gottlieb, FDA

**Location:** 614-G/ Call

**Start:** Mon 11/13/2017 1:00 PM

**End:** Mon 11/13/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Pennington, Caitlin (FDA/OC); Gottlieb, Scott (FDA); Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); Wood, Rebecca (FDA/OC); Stannard, Paula (HHS/IOS); Silvis, Lauren (FDA/OC)

Please start call for FDA Staff:

(b)(6)

PW: (b)(6)

Leader code: (b)(6)

Call request made by Scott Gottlieb

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre- Brief on call with Senator Tillis and Mission Health

**Location:** 614-G

**Start:** Mon 11/13/2017 1:45 PM

**End:** Mon 11/13/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL)

Lead: ASL,

Topic: Brief (b)(7) for call with Mission Health to discuss rural health issues

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Ann Agnew to sign Documents

**Location:** 614-G

**Start:** Mon 11/13/2017 1:30 PM

**End:** Mon 11/13/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS)

Request by Ann through Rafael

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Patrick Brennan for Speech Review

**Location:** 614-G

**Start:** Mon 11/13/2017 2:30 PM

**End:** Mon 11/13/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA)

Lead: ASPA, Patrick Brennan

Topic: Speech review for Charity event at HHS 11/14



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to call Lance Robertson (ACL) and Rep Patti Bellock

**Location:** 614-G - Call>> (b)(6)

**Start:** Mon 11/13/2017 3:30 PM

**End:** Mon 11/13/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Robertson, Lance (ACL)

**Optional Attendees:** Wynne, Maggie (HHS/IOS); Stevenson, Marquita (ACL) (CTR)

HHS POC : Rafael Moreno

Lance will come to Mr. Hargan's office so they can make the call together.

**Details:** (b)(5)

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with NIH Director Dr. Francis Collins

**Location:** 614-G

**Start:** Mon 11/13/2017 5:00 PM

**End:** Mon 11/13/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Collins, Francis (NIH/OD) [E]; McManus, Ayanna (NIH/OD) [E]; Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS)

Lead: Mary –Sumpter Lapanski

Topic: Update on Department

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold/ Speech prep  
**Location:** 614-G

**Start:** Tue 11/14/2017 9:00 AM  
**End:** Tue 11/14/2017 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speaking at CFC Event  
**Location:** HHS, Great Hall

**Start:** Tue 11/14/2017 9:45 AM  
**End:** Tue 11/14/2017 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Brennan, Patrick (OS/ASPA)



### Kickoff Agenda

Color Guard  
Star Spangle Banner

Introduce Acting Secretary Eric Hargan (Deputy Secretary and HHS CFC Chair)

- Acting Secretary Hargan remarks

Introduce NIH Director and HHS CFC Vice Chair Dr. Francis Collins

- Dr. Collins remarks or plays guitar

Introduce CFC National Capital Area Chairperson Vince Micone – remarks

Motivational Speaker – TBD

Performance – Singer from Special Olympics

Closing Remarks

Charity Fair

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre-brief with OGC,  
**Location:** 614-G

**Start:** Tue 11/14/2017 11:00 AM  
**End:** Tue 11/14/2017 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Flick, Heather (OS/OGC); Stimson, Brian (HHS/OGC); Stannard, Paula (HHS/IOS); Bowman, Matthew (HHS/OGC); Grove, Matthew R. (HHS/OS); Agnew, Ann (HHS/IOS)

Lead: Heather Flick

Topic: Brief for call with SG and DOJ re: (b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) on call with Solicitor General Noel Francisco

**Location:** 614-G

**Start:** Tue 11/14/2017 11:30 AM

**End:** Tue 11/14/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Grove, Matthew R. (HHS/OS); Bowman, Matthew (HHS/OGC); Flick, Heather (OS/OGC); Stimson, Brian (HHS/OGC); Stannard, Paula (HHS/IOS)

(b)(6)

PW: (b)(6)

Leader Code: (b)(6)

Lead: Heather Flick , Brian Stimson

Topic: (b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Tue 11/14/2017 12:00 PM  
**End:** Tue 11/14/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Tim Clark  
**Location:** 614-G

**Start:** Tue 11/14/2017 2:30 PM  
**End:** Tue 11/14/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Clark, Timothy (HHS/IOS)

Lead: Tim Clark, White House Liaison  
Topic: Personal updates



## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) at Update on CMS Regulatory Reform Efforts, including Title 1 and Physician Burden Reduction

**Location:** 610-F

**Start:** Tue 11/14/2017 3:00 PM

**End:** Tue 11/14/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Pate, Randy (CMS/CCIO); Wu, Jeff (CMS/CCIO); Keckler, Charles (HHS/IOS); Schaefer, Nina (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Lucas, Jane B. EOP/WHO; Wilkinson, Emily (CMS/CCIO); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS)



0345: Regulatory Burden Reduction  
0345: Regulatory Burden Reduction  
0345: Regulatory Burden Reduction  
0345: Regulatory Burden Reduction

**Topic:** Update on CMS Regulatory Reform Efforts, including Title 1 and Physician Burden Reduction

**Reason:** Discuss updates on activities to reduce regulatory burden

**EHD's Role:** Provide feedback and direction

**Lead:** Seema Verma and Keagan Lenihan

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Brady Brookes, Randy Pate, Jeff Wu, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Nina Schaefer, Keagan Lenihan, John Brooks, Paula Stannard, Beth Nelson, Pranay Udutha, Jane Lucas, Emily Wilkinson, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Kristina Pelekoudas.

**HHS Staff:**

Briefing Materials: To be provided

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to sign audit related Documents

**Location:** 614-G

**Start:** Tue 11/14/2017 4:00 PM

**End:** Tue 11/14/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Horn, David (OS/ASFR); Agnew, Ann (HHS/IOS)

As a follow-up to our discussion with you and the Acting Secretary on Tuesday, we would like to schedule 15 minutes on the Acting Secretary's calendar to sign the three audit related documents on Tuesday, November 14<sup>th</sup>. Would you like to handle the scheduling or should we work directly with the Secretary's Scheduler? Thank you for your help.

David C. Horn

Director, Office of Financial Policy and Reporting

202-260-9658

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Debrief with Dr. Fitzgerald re PR trip  
**Location:** 610-F

**Start:** Tue 11/14/2017 4:30 PM  
**End:** Tue 11/14/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Stannard, Paula (HHS/IOS); Davis, Carma L. (CDC/OD/OCS); Pillai, Satish K. (CDC/OID/NCEZID)

Lead: CDC Director ,Dr. Brenda Fitzgerald, Mary – Sumpter

Topic: Debrief from PR trip

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Pre-brief for call with Senator Maggie Hassan  
**Location:** 614-G

**Start:** Tue 11/14/2017 5:25 PM  
**End:** Tue 11/14/2017 5:40 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Kemper, Laura (HHS/ASL); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

Lead: Laura Kemper, ASL

Topic: Brief on details for call with Senator Hassan re Opioids

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Call with Senator Maggie Hassan (D- NH)  
**Location:** Call

**Start:** Tue 11/14/2017 5:40 PM  
**End:** Tue 11/14/2017 6:10 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Kemper, Laura (HHS/ASL); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL)

(b)(6)

PW (b)(6)

Leader Code: (b)(6)

Lead: Laura Kemper  
Topic: Opioids

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing on the 2019 Advance Notice and Draft Call Letter  
**Location:** 610-F

**Start:** Wed 11/15/2017 8:30 AM  
**End:** Wed 11/15/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Seema Verma; Kouzoukas, Demetrios (CMS/OA); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Keckler, Charles (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Aramanda, Alec (OS/ASL); Arbes, Sarah (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**Optional Attendees:** CMS Administrator



**Topic:** Briefing on the 2019 Advance Notice and Draft Call Letter

**Reason:** Discuss the policies in the 2019 AN/CL for Medicare Advantage and Prescription Drug Plans

(b)(6) **Role:** Provide feedback and decision making

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Demetrios Kouzoukas, Brady Brookes, Carla DiBlasio, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Kristina Pelekoudas.

**HHS Staff:**

**Briefing Materials:** To be provided

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) at HHS Federal IT Acquisition Reform Act (FITARA) Scorecard Briefing  
**Location:** 610-F

**Start:** Wed 11/15/2017 10:00 AM  
**End:** Wed 11/15/2017 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Gershman, Deborah (HHS/ASA); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Bardis, John (HHS/ASA); Cordova, Jon (OS/ASA); Killoran, Beth (OS/ASA/OCIO); Haseltine, Amy (OS/ASA/OCIO); Skeadas, Christos (OS/ASA/OCIO); Alvarez, Karl (OS/ASA/OCIO); Shimabukuro, John (OS/ASA/OCIO); Bredy, Freda (OS/ASA/OCIO); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Manning, Lelisa (OS/IOS); Grove, Matthew R. (HHS/OS)



**Event Name:** HHS Federal IT Acquisition Reform Act (FITARA) Scorecard Briefing

**Date:** Nov. 15

**Time:** 45 minutes

**Location:** Secretary's Conference Room - 610-F

**Topic:** HHS Federal IT Acquisition Reform Act (FITARA) Overview, information about the House Oversight and Government Reform (HOCR)'s FITARA Scorecard and HHS Score and information about the ongoing initiative to improve the HHS score

**Reason:** The meeting is to have a conversation directly with the Acting Secretary/Deputy Secretary to inform him of the efforts around HHS FITARA HOCR Scorecard improvement, as a result of the ASA's "A by May" initiative. The HOCR will release its next FITARA scorecard around early December 2017. An update will be given to the Acting Secretary/Deputy Secretary on a quarterly basis regarding the HHS FITARA effort.

**(b)(6) Role:** Be briefed on aspects of the HOCR FITARA scorecard in advance of the December release



Lead: John Bardis

HHS POC: LeLisa Manning

HHS Attendees:

John Bardis, ASA  
Jon Cordova, ASA  
Beth Anne Killoran, ASA  
Amy Haseltine, ASA  
Christos Skeadas, ASA  
Karl Alvarez, ASA  
John Shimabukuro, ASA  
Freda Bredy, ASA  
Nin Schaefer, IOS  
Paula Stannard, IOS  
Will Brady, IOS  
Lance Leggitt, IOS  
Kris Skrzycki, IOS  
Ann Agnew, IOS  
Wilma Robinson, IOS  
LeLisa, Manning, IOS  
Matt Grove, IOS

Press: N/A

Press Contact: N/A

Briefing Materials: Read-Ahead Executive Summary will be provided ahead of the briefing.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at (b)(5)  
**Location:** 610-F

**Start:** Wed 11/15/2017 11:00 AM  
**End:** Wed 11/15/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Schaefer, Nina (HHS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Trueman, Laura (HHS/IEA); Yoest, Charmaine (OS/ASPA); Caliguiri, Laura (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS)

**Optional Attendees:** Agnew, Ann (HHS/IOS)

Lead: Nina

Topic: (b)(5)

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to lunch with Deputy Secretary Rosen, U.S. Department of Transportation  
**Location:** 614-G

**Start:** Wed 11/15/2017 12:00 PM  
**End:** Wed 11/15/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Baker, Carrie L (OST)

Event Name: Lunch w/Deputy Secretary Jeff Rosen

Location: Mr. Hargan's preference

Time: 12:00-1:30

Topic: Introductions

Reason: Meet & Greet

(b)(6) Role:

Lead: N/A

Event POC: Name, Cell and email: Carrie Baker, (b)(6) [carrie.l.baker@dot.gov](mailto:carrie.l.baker@dot.gov)

Attendees: Deputy Secretary Jeff Rosen

HHS Staff Attendees:

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR Assessment on LIHEAP  
**Location:** 614-G

**Start:** Wed 11/15/2017 1:45 PM  
**End:** Wed 11/15/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Wynne, Maggie (HHS/IOS); Cochran, Norris (HHS/ASFR)

Topic: ASFR Assessment on LIHEAP

Reason: The Acting Secretary requested information on LIHEAP and possible reallocations of current funding.

(b)(6) Role: Provide direction

Event/Mtg POC: Name, Cell and email: Jen Moughalian (b)(6)

Conference Call Line: N/A

Who will initiate the conference call: N/A

Attendees:

HHS Staff Attendees: provided

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with ASPA Team  
**Location:** 610-F

**Start:** Wed 11/15/2017 2:30 PM  
**End:** Wed 11/15/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA)

Lead: Charmaine Yoest  
Topic: Media Prep

ATTENDEES:  
Bruce Haynes - consultant  
Max Hamel - consultant

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief on trip to Missouri

**Location:** 614-G

**Start:** Wed 11/15/2017 3:30 PM

**End:** Wed 11/15/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Martinez, Cecilia (OS/IOS); Yoest, Charmaine (OS/ASPA); Barber, Daniel (OS/IEA); Trueman, Laura (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Norton, Jane (OS/IEA); Oakley, Caitlin B. (OS/ASPA)

**Optional Attendees:** Brennan, Patrick (OS/ASPA); Bult, Nathan (OS/ASPA); Seidel, Elizabeth (OS/IEA)

(b)(6)

PW (b)(6)

Leader Code (b)(6)

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** 6:15AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Thu 11/16/2017 6:15 AM  
**End:** Thu 11/16/2017 6:35 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Moreno, Rafael (HHS/ASA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Flight departs (b)(6)  
**Location:** (b)(6)  
**Start:** Thu 11/16/2017 7:55 AM  
**End:** Thu 11/16/2017 9:15 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS);  
Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS);  
Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Phoenix Textile Executive Leadership  
**Location:** Phoenix Textile

**Start:** Thu 11/16/2017 10:30 AM  
**End:** Thu 11/16/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS);  
Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS);  
Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS)  
(Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Tours Phoenix Textile Corp  
**Location:** Phoenix Textile

**Start:** Thu 11/16/2017 11:00 AM  
**End:** Thu 11/16/2017 11:20 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Participates in Listening Session with Phoenix Textile Sales Team  
**Location:** Phoenix Textile

**Start:** Thu 11/16/2017 11:20 AM  
**End:** Thu 11/16/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Speaks to Phoenix Textile Employees  
**Location:** Phoenix Textile

**Start:** Thu 11/16/2017 11:45 AM  
**End:** Thu 11/16/2017 12:05 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Press Interview

**Location:** Pheonix Textile

**Start:** Thu 11/16/2017 12:20 PM

**End:** Thu 11/16/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Lunch with Traveling Staff

**Location:** (b)(6)

**Start:** Thu 11/16/2017 1:00 PM

**End:** Thu 11/16/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(7) Wheels Up (b)(6)

**Location:**

(b)(6)

**Start:**

Thu 11/16/2017 3:50 PM

**End:**

Thu 11/16/2017 6:40 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

Secretary Scheduler (OS/IOS)

**Required Attendees:**

Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS);  
Moreno, Rafael (HHS/ASA); DeputySecretary (OS/IOS); Lagomarsino, Katie (OS/IOS);  
Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS)  
(Carolyn.Olson@hhs.gov)

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Personal HOLD

**Start:** Fri 11/17/2017 7:00 AM

**End:** Fri 11/17/2017 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to depart Residence for Airport

**Start:** Fri 11/17/2017 11:45 AM

**End:** Fri 11/17/2017 12:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Personal HOLD

**Start:** Sat 11/18/2017 7:00 AM

**End:** Sat 11/18/2017 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) at (b)(5)  
**Location:** 610-F

**Start:** Mon 11/20/2017 9:00 AM  
**End:** Mon 11/20/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stimson, Brian (HHS/OGC); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS); Grove, Matthew R. (HHS/OS)

**Event Name:**

(b)(5)

**Date:**

Nov. 17, 20, or 21

**Location:**

Secretary's Conference Room

**Time:**

30 minutes

**Reason:**

(b)(5)

(b)(5)

**Acting Secretary's Role:**

Informational

**Lead:**

Brian Stimson, Deputy General Counsel

**HHS POC:**

Matt Grove, 202-205-8154, [Matthew.Grove@hhs.gov](mailto:Matthew.Grove@hhs.gov)

**HHS Attendees:**

Brian Stimson, OGC  
Heather Flick, OGC  
Kelly Cleary, OGC  
Roger Severino, OCR  
Paula Stannard, IOS  
Lance Leggitt, IOS  
Kris Skrzycki, IOS  
Charles Keckler, IOS  
Will Brady, IOS  
Ann Agnew, IOS  
Matt Grove, IOS

**Press:**

N/A

**Press Contact:**

N/A

**Briefing Materials:**

Will be sent the business day ahead of the briefing.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to interview (b)(6) for Director, Office of Communications, CMS  
**Location:** 614-G

**Start:** Mon 11/20/2017 9:45 AM  
**End:** Mon 11/20/2017 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Ashendorf, Jacob (HHS/IOS)



(b)(6)

Lead: White House Liaison

Topic: Interview for Director, Office of Communications, CMS

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Tim Clark and Heidi Stirup  
**Location:** 614-G

**Start:** Mon 11/20/2017 9:30 AM  
**End:** Mon 11/20/2017 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS)

Lead: Tim Clark, White House Liaison  
Topic: Personnel

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Meet with Patrick Brennan , Speech prep for Native American & Alaska Heritage month

**Location:** 614-G

**Start:** Mon 11/20/2017 10:15 AM

**End:** Mon 11/20/2017 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA)

Lead: ASPA, Patrick Brennan

Topic: Review speech for HHS Native American & Alaska Heritage Observance event



## Bell, Michael (OS/ASPA)

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**Subject:** Travel back to HHS  
**Location:** travel

**Start:** Mon 11/20/2017 2:30 PM  
**End:** Mon 11/20/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to take Official Passport Photo  
**Location:** 614-G

**Start:** Mon 11/20/2017 3:00 PM  
**End:** Mon 11/20/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Smith, Christopher (HHS/ASPA)

(b)(7)(C) will take Passport Photo in 614-G –  
PhotoTog will by ASPA, Chris Smith

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Brief on Native American & Alaska Heritage Observance Month  
**Location:** 614-G

**Start:** Mon 11/20/2017 3:30 PM  
**End:** Mon 11/20/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seidel, Elizabeth (OS/IEA); Norton, Jane (OS/IEA); Brennan, Patrick (OS/ASPA); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Wynne, Maggie (HHS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS)

Lead: IEA , Jane Norton

Topic: Pre Brief for Native American & Alaska Heritage Observance Month event here at HHS

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) on Call with I AM HHS featured employee Rodrigo Boccanera- HRSA

**Location:** 614-G / Call (b)(6)

**Start:** Mon 11/20/2017 4:00 PM

**End:** Mon 11/20/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Boccanera, Rodrigo (HRSA); Lloyd, Matt (OS/ASPA)



Lead: ASPA

Topic: Congratulate and thank him for his service to HHS

Below is contact for Rodrigo. Attached is the email that needs to be approved and sent out and contains all the vital information including a link to the video. Please let me know if you have questions.

Rodrigo Boccanera

Tel. (b)(6)

[rboccanera@hrsa.gov](mailto:rboccanera@hrsa.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Meet with Scheduling team for weekly review

**Location:** 614-G

**Start:** Mon 11/20/2017 5:30 PM

**End:** Mon 11/20/2017 5:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Lead: Cecilia Martinez

Topic: weekly update on Schedule and Events

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre- brief for meeting with Gov. Asa Hutchinson (R- AR)

**Location:** 614-G

**Start:** Tue 11/21/2017 9:00 AM

**End:** Tue 11/21/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA)



Lead: John Brooks

Topic: Pre-brief for (b)(7)(C) meeting with Governor Asa Hutchinson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) speech prep for Native American Alaska Heritage Observance Month  
**Location:** 614-G

**Start:** Tue 11/21/2017 9:30 AM  
**End:** Tue 11/21/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA)

Prep for Speech with Native American Alaska Heritage Observance Month

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Call w/ Dr. Brenda Fitzgerald

**Location:** (b)(7)

**Start:** Tue 11/21/2017 10:00 AM

**End:** Tue 11/21/2017 10:30 AM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Tuesday of every 1 month from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Lapinski, Mary-Sumpter (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Davis, Carma L. (CDC/OD/OCS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); (b)(7) Agnew, Ann (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** HHS NATIVE AMERICAN & ALASKA NATIVE HERITAGE MONTH OBSERVANCE  
**Location:** Great Hall, HHS  
**Start:** Tue 11/21/2017 10:30 AM  
**End:** Tue 11/21/2017 11:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Smith, Christopher (HHS/ASPA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA); Yoest, Charmaine (OS/ASPA); Brennan, Patrick (OS/ASPA); Seidel, Elizabeth (OS/IEA); Wynne, Maggie (HHS/IOS); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Stevenson, Sarah-Lloyd (HHS/IOS)



HHS NATIVE AMERICAN & ALASKA NATIVE HERITAGE MONTH OBSERVANCE

"Partnering Across Nations and Generations: Supporting Healthy, Sustainable and Thriving Native Communities."

### Date & Time

Tuesday, November 21, 2017  
10:00 a.m. to 12:00 p.m. (EST)

### Location

Hubert H. Humphrey Building  
200 Independence Avenue S.W.  
Great Hall  
Washington, DC 20201

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) meeting with Governor Hutchinson

**Location:** 610-F

**Start:** Tue 11/21/2017 11:30 AM

**End:** Tue 11/21/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Caliguiri, Laura (HHS/IOS); Stannard, Paula (HHS/IOS); Seema Verma; Johnston, Darcie (HHS/IEA); Graham, John (HHS/ASPE); Brookes, Brady (CMS/OA); Neale, Brian (CMS/CMCS); Snow, Jennifer (HHS/IEA); Mason, James (HHS/IEA); Moughalian, Jen (HHS/ASFR)

**Optional Attendees:** CMS Administrator; Claire Burghoff (CMS/OA) (Claire.Burghoff@cms.hhs.gov); Jane Norton (Jane.Norton@hhs.gov)



Topic: 1115 waiver

Reason: Following up on waiver request

(b)(6) Role: listen

Event/Mtg POC: Name, Cell and email: Darcie Johnston, (b)(6) [darcie.johnston@hhs.gov](mailto:darcie.johnston@hhs.gov)

Conference Call Line: (b)(6) pc (b)(6) leader code (b)(6)

Who will initiate the conference call: Darcie Johnston

Attendees: Sec. Hargan

Governor Hutchinson

Alison Williams, COS to Governor Hutchinson

Katie Beck, Gov Hutchinson DC Rep

Administrator Verma by Conf line

HHS Staff Attendees: Darcie Johnston

John Brooks  
Paula Stannard  
Will Brady  
Laura Caliguirie

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Start:** Tue 11/21/2017 12:00 PM

**End:** Tue 11/21/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) NIH Opioid Public-Private Partnership Budget  
**Location:** 610-F

**Start:** Tue 11/21/2017 1:00 PM  
**End:** Tue 11/21/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Agnew, Ann (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Kathryn Bell (kathryn.bell@hhs.gov); Schaefer, Nina (HHS/IOS); Cochran, Norris (HHS/ASFR); Hawkins, Jamar (HHS/OS)

**To:** Acting Secretary Eric D. Hargan  
**Through:** Jamar M. Hawkins, Senior Policy Coordinator

**From:** Jennifer Moughalian, Acting Assistant Secretary for Financial Resources  
**Subject:** NIH Opioid Public-Private Partnership Budget  
**Date:** November 21, 2017

**Event Details:**

**Date:** November 21, 2017  
**Time:** 1:00-1:30 p.m.  
**Location:** HHH Room 610 F  
**Call:**  
**Staff:**  
**Press (Y/N):** N

**Who requested this event:** Jennifer Moughalian, Acting Assistant Secretary for Financial Resources

**Topic:** NIH Opioid Public-Private Partnership Budget

**List of Attendees:**

Acting Secretary Hargan  
Lance Leggitt  
Kris Skrzycki  
Will Brady  
Ann Agnew  
Mary-Sumpter Lapinski  
Kathryn Bell  
Nina Schaefer  
Jen Moughalian  
Norris Cochran  
Jamar Hawkins

**Meeting Agenda:**

Introductions

Background – Jen Moughalian and Norris Cochran

Discussion – All

**Background:**

**Attachments:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing Follow up on LIHEAP

**Location:** 610-F

**Start:** Tue 11/21/2017 1:30 PM

**End:** Tue 11/21/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Wynne, Maggie (HHS/IOS); Cochran, Norris (HHS/ASFR)

**Topic:** Follow up ASFR Assessment on LIHEAP

**Reason:** The Acting Secretary requested information on LIHEAP and possible reallocations of current funding.

(b)(6) **Role:** Provide direction

**Event/Mtg POC:** Name, Cell and email: Jen Moughalian (b)(6)

**Conference Call Line:** N/A

**Who will initiate the conference call:** N/A

**Attendees:**

**HHS Staff Attendees:** provided

**Notes:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Location:** 614-G

**Start:** Tue 11/21/2017 2:00 PM

**End:** Tue 11/21/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Hold requested by A/S Hargan



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) (b)(5)  
**Location:** SCIF

**Start:** Tue 11/21/2017 3:00 PM  
**End:** Tue 11/21/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keckler, Charles (HHS/IOS)

(b)(5)



(b)(5)

Invites will be issues to staff via SCI

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to call Bob Wood, AHCA, NCAL

**Location:** 614-G

**Start:** Wed 11/22/2017 9:45 AM

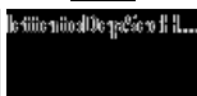
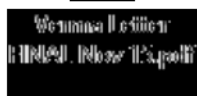
**End:** Wed 11/22/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS)



(b)(6)

PW: (b)(6)

Leader (b)(6)

**To:** Acting Secretary Eric Hargan

**Through:** Lance Leggitt, COS

**From:** John Brooks, Counselor

**Subject:** **Call with Bob Wood, AHCA, NCAL**

**Date:** Tuesday, November 21, 2017

### Event Details:

**Date:** Wednesday, November 22

**Time:** 9:45am-10:00am

**Location:** 614-G

**Call:** (b)(6) // Leader (b)(6) // PW: (b)(6)

**HHS Staff:** John Brooks, IOS

**Who requested this call:** Bob Wood staff request through Lance Leggitt

**Topic:** They would like to discuss requirements of participation for skilled nursing facilities

### **Information sent from Bob Wood staff:**

Our topline issues and concerns are below:

- 187-page unfunded mandate with 696 pages of sub-regulatory guidance is the largest overhaul of SNF regulations since the 90s.

- Phase II of implementation begins November 28<sup>th</sup> and has the most costly aspects of the regulation, including an entirely new and untested survey system that was rushed out by CMS.
- We understand the necessity of regulations, but the survey and certification process for SNFs is much more extensive than for hospitals, home health, and other Medicare providers.
- Quality measures focus on paper compliance rather than patient outcomes.
- CMS's own estimate is that the rule will cost SNFs \$62,900 per facility in the first year of implementation and \$55,000 every subsequent year.
- Many of our members are telling us that these numbers are a severe underestimate, particularly in rural areas and for small providers.
- Medicaid already underfunds SNF care. For every dollar of Medicaid-financed care given in a SNF, the facility only receives 89 cents.
- MedPAC reports that SNF margins are currently at a razor-thin 1.6%.
- The average SNF annual profit is about \$150,000.
- The exorbitant costs included in the unfunded rule can put providers underwater, especially in cases where providers are in rural, underserved areas; are smaller facilities; and/or serve high-Medicaid populations.

EXAMPLES - Areas of over-reach and too much regulation include:

- Regulations that focus on micro-management, such as a policy on how to handle missing dentures when they are lost.
- A detailed facility assessment, with specified 11 different types of information, completed at least annually to determine the staffing types and levels as well as resources needed.
- Extensive transfer and discharge notification to the ombudsman, even when the patient is going home following rehabilitation and it is a "planned" discharge or sent to the hospital for an acute illness.
- Extensive documentation and tracking of how grievances are handled despite facilities having tracking methods in place and states having complaint hotlines.

\*These all have to be done by care staff. This will only take time away from caring for and attending to patients instead of document compliance.

#### **Background on Bob Wood:**

President // BGR Government Affairs // former Chief of staff for Secretary of Health and Human Services and Governor of Wisconsin

**Bob Wood** honed his political campaign knowledge and organizational skills during the decade he ran statewide and congressional campaigns in the battleground state of Wisconsin. During that time, he served as a key campaign organizer for the only Republican challenger to unseat an incumbent congressman in 1990, worked as Gov. Tommy Thompson's 1998 campaign manager, and led the state's George W. Bush presidential campaign in 2000.

Bob's political experience also includes serving as Thompson's chief of staff, both during his duration as Governor of Wisconsin and later when Thompson became Secretary of Health and Human Services (HHS). As chief of staff to Secretary Thompson, he also served as the Department's chief liaison to other federal departments, governors and the White House.

At HHS, Bob managed the daily operations of one of the largest departments in federal government, with oversight of the Centers for Medicare and Medicaid Services, Centers for Disease Control, the Food and Drug Administration, Health Resources and Services Administration, and the National Institutes for Health.

One of the accomplishments Bob helped bring about while at HHS was the passage and implementation of the Medicare Prescription Drug, Improvement, and Modernization Act. This landmark legislation provides seniors and people living with disabilities with a prescription drug benefit, more choices and better benefits under Medicare, all of which represent the most significant improvement to senior health care in nearly 40 years.

Since joining BGR, Bob has used his state and federal experience to lead numerous campaigns for public policy efforts, which require insight about engaging lawmakers as well as activating grassroots and community-based support. One such campaign involved helping the Alliance for Quality Nursing Home Care – a national alliance composed of skilled nursing facilities – to recoup nearly one billion dollars a year from the federal government that it had previously lost.

(b)(6)

**Attachments:**

1. Letter from Bob Wood to Acting Secretary Hargan, Nov 14
2. Letter from Bob Wood to Seema Verma, Nov 15

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to interview Jeannie Hovland for Commissioner, Administration for Native Americans

**Location:** 614-G/ Call > > (b)(6)

**Start:** Wed 11/22/2017 10:30 AM

**End:** Wed 11/22/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Ashendorf, Jacob (HHS/IOS)



Lead: White House Liaison

Topic: Interview for Commissioner, Administration for Native Americans

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to interview (b)(6) for Director of Head Start

**Location:** 614-G / Call > > (b)(6)

**Start:** Wed 11/22/2017 11:00 AM

**End:** Wed 11/22/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Deputy Secretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Ashendorf, Jacob (HHS/IOS)



(b)(6)

Bill Evers # (b)(6)

Backup # (b)(6)

Lead: White House Liaison

Topic: Interview for Director of Headstart

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) meeting with Paula Stannard & Ann Agnew  
**Location:** 614-G

**Start:** Wed 11/22/2017 11:30 AM  
**End:** Wed 11/22/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6) Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Brady, Will (HHS/IOS)

TOPIC: Follow-up from morning Counselors-only meeting

STAFF: Ann Agnew & Paula Stannard

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Wed 11/22/2017 12:00 PM  
**End:** Wed 11/22/2017 12:30 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Twomey, John K. (OS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(1)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) meeting with Mary-Sumpter Lapinski & Ann Agnew  
**Location:** 614-G

**Start:** Wed 11/22/2017 12:30 PM  
**End:** Wed 11/22/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); Eric Hargan (b)(6)@hhs.gov; Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS)

TOPIC: Follow-up from morning Counselors-only meeting

STAFF: Ann Agnew & Mary Sumpter Lapinski

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(b)(5)

of the Freedom of Information Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** Thanksgiving

**Start:** Thu 11/23/2017 7:00 AM

**End:** Thu 11/23/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Personal Hold

**Start:** Fri 11/24/2017 7:00 AM

**End:** Fri 11/24/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(7)(C) (b)(6)

**Location:**

(b)(6)

**Start:**

Sat 11/25/2017 7:00 PM

**End:**

Sat 11/25/2017 7:30 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

Secretary Scheduler (OS/IOS)

**Required Attendees:**

Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Depart for CMS Site visit

**Start:** Mon 11/27/2017 8:30 AM

**End:** Mon 11/27/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to CMS

**Location:** Baltimore, MD

**Start:** Mon 11/27/2017 10:00 AM

**End:** Mon 11/27/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Smith, Christopher (HHS/ASPA); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov)

LEAD: John Brooks

### PROGRAM OUTLINE:

- I. **CMS Senior Staff Meeting – 40 min**
  - (b)(7)(C) Opening Remarks (5 min)
  - Brief Closing Remarks w/ Seema Verma (5 min)
- II. **Administrator Priority Update (meeting w/ Seema Verma)– 30 min**
- III. **CMS Tour – 20 minutes**



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Mon 11/27/2017 12:00 PM

**End:** Mon 11/27/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel To HUD

**Start:** Mon 11/27/2017 1:45 PM

**End:** Mon 11/27/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Dr. Ben Carson  
**Location:** HUD, 451 7th St SW, Washington, DC 20410

**Start:** Mon 11/27/2017 2:00 PM  
**End:** Mon 11/27/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Details to follow

Lead: Will Brady

Topic: Introduction to Dr. Carson and Dep Sec. Staff at HUD

POB to arrange A/S Hargans arrival at HUD

## Bell, Michael (OS/ASPA)

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**Subject:** Travel Back to HHS

**Start:** Mon 11/27/2017 2:30 PM

**End:** Mon 11/27/2017 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at Strategic Stockpile Authority Briefing

**Location:** 610-F

**Start:** Mon 11/27/2017 4:00 PM

**End:** Mon 11/27/2017 5:00 PM

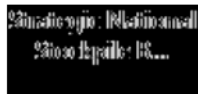
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Graham, John (HHS/ASPE); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); Malliou, Ekaterini (OS/IOS); Moughalian, Jen (HHS/ASFR); Horska, Katerina (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Schuchat, Anne MD (CDC/OD); Redd, Stephen (CDC/OPHPR/OD)

**Optional Attendees:** Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); Cabezas, Miriam (HHS/ASFR)



Topic: Strategic National Stockpile Authority

Reason: Strategic National Stockpile Authority

(b)(6) Role: Decision Making

Event/Mtg POC: Dr. Ekaterini (Kat) Malliou, (b)(6) [Ekaterini.Malliou@hhs.gov](mailto:Ekaterini.Malliou@hhs.gov)

Conference Call Line: CALL-IN: (b)(6) PASSCODE: (b)(6)

Who will initiate the conference call: Jamil Bowles

Attendees: No external attendees

Presenter: John R Graham (ASPE)

HHS Staff Attendees:

Acting Secretary

DOS: Laura Caliguiri

Counselors: Paula Stannard, Mary-Sumpter Lipinski

Exec. Sec.: Ann Agnew, Ekaterini (Kat) Malliou, Katerina Horska  
ASPE: John R Graham  
ASFR: Jen Moughalian  
CDC: Dr. Fitzgerald + a CDC Staff

Notes: Christina needs the briefing materials for (b)(6) book this Wednesday, Nov 22<sup>nd</sup> by 4pm.

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(b)(5)

of the Freedom of Information Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act



## Bell, Michael (OS/ASPA)

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**Subject:** HOLD (b)(1) travel

**Start:** Mon 11/27/2017 6:00 PM

**End:** Mon 11/27/2017 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to have dinner w/Wade Horn

**Location:** (b)(6)

**Start:** Mon 11/27/2017 6:30 PM

**End:** Mon 11/27/2017 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Horn, Wade (HHS/IOS) (CTR); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel NIH Bethesda Campus

**Start:** Tue 11/28/2017 9:15 AM

**End:** Tue 11/28/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Site Visit to NIH

**Location:** Bethesda, MD

**Start:** Tue 11/28/2017 10:00 AM

**End:** Tue 11/28/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); Bell, Kathryn (HHS/IOS)



11/28/2017 10:00 AM  
Baltimore - 11/28/2017

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel back to HHS

**Start:** Tue 11/28/2017 12:00 PM

**End:** Tue 11/28/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Press Briefing Prep  
**Location:** 614-G

**Start:** Tue 11/28/2017 1:00 PM  
**End:** Tue 11/28/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to be Briefed on the IHS/CMS MOU for Pine Ridge  
**Location:** 614-G

**Start:** Tue 11/28/2017 5:30 PM  
**End:** Tue 11/28/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Keckler, Charles (HHS/IOS); Wynne, Maggie (HHS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS); Agnew, Ann (HHS/IOS); Stimson, Brian (HHS/OGC); Lawrence, Courtney (HHS/ASL); Swenson-O'Brien, Alicia (HHS/OS); Brooks, John (HHS/IOS); Norton, Jane (OS/IEA); Bird, Catherine (OS/OGC)  
**Optional Attendees:** Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/IOS)

Topic: IHS/CMS MOU for Pine Ridge

Reason: OGC to briefing EH next week on the IHS/CMS MOU for Pine Ridge

(b)(6) Role:

Event/Mtg POC: (Name, Cell and email):

Conference Call Line:

Who will initiate the conference call:

Attendees:

HHS Staff Attendees: Will Brady, Charles Keckler, John Brooks, Maggie Wynne, Sarah-Lloyd Stevenson, Ann Agnew, Brian Stimson, Courtney Lawrence, Alicia Swenson-O'Brien

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR FY19 Budget Pass Back – Initial Overview  
**Location:** 610-F

**Start:** Tue 11/28/2017 6:00 PM  
**End:** Tue 11/28/2017 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS); Stannard, Paula (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Schaefer, Nina (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); Brooks, John (HHS/IOS)

**Optional Attendees:** Palmer, Ashley (OS/ASFR); Street, Amanda (HHS/IOS)

This briefing is being structured to information as received. Please only attend the briefings you have received an invite to attend.

HHS STAFF: Jen Moughalian, Charles Keckler, Laura Caliguiri,



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at Classified Information Briefing (Readbook)  
**Location:** SCIF

**Start:** Wed 11/29/2017 8:30 AM  
**End:** Wed 11/29/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Schmoyer, Michael (OS/OSSI)

Event Name: Classified Information Briefing (Readbook)

Location: HHS 5<sup>th</sup> floor SCIF (523B)

Time: 30 minutes

Topic: Intelligence-Related Support/Capabilities for the Acting Secretary

Reason: Bi-Weekly Classified Information Readbook Relating to HHS Equities; CoS has reviewed

(b)(6) Role: Receive intelligence briefing.

Lead: Michael Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov), 202-260-6515

HHS Staff Attendees: Lance Leggitt, Michael Schmoyer

Remarks: N/A

Press: N/A

Press Contact: N/A

HHS Staff:

Mailing Address for thank you notes and photos: N/A

Briefing Materials: To be provided

Notes: N/A

Who Requested the Mtg: OSSI

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Personal HOLD

**Location:** 614-G

**Start:** Wed 11/29/2017 12:30 PM

**End:** Wed 11/29/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** Travel back to HHS

**Start:** Wed 11/29/2017 3:00 PM

**End:** Wed 11/29/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) weekly meeting with ASPA  
**Location:** 607-G (Dep Sec Conference Room)

**Start:** Wed 11/29/2017 4:30 PM  
**End:** Wed 11/29/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Bult, Nathan (OS/ASPA); Althouse, Riley (OS/ASPA); Smith, Gavin (OS/ASPA)

Lead: Charmaine Yoest

Topic: Weekly ASPA dept. update

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) briefing on HHS Veterans event in Richmond with IEA, ASPA, ACL, & Scheduling/Advance  
**Location:** 607-G (Dep Sec Conference Room)  
**Start:** Wed 11/29/2017 5:00 PM  
**End:** Wed 11/29/2017 5:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Secretary Scheduler (OS/IOS); Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Eric Hargan (b)(6); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Norton, Jane (OS/IEA); Beck, Gary (OS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Lazare, Mary (ACL); Yoest, Charmaine (OS/ASPA); Oakley, Caitlin B. (OS/ASPA); Brennan, Patrick (OS/ASPA); Robertson, Lance (ACL); Wynne, Maggie (HHS/IOS)  
**Optional Attendees:** Smith, Gavin (OS/ASPA); Phillips, Christine (ACL); OS DSCR (HHS/OS)

**Topic:** (b)(1) at Veterans speech/site visit in Richmond

**Reason:** Briefing to discuss run of show, objectives, and press

**(b)(6) Role:** provide feedback

**Lead:** Jane Norton, IEA

**Event POC:** Jane Norton

**HHS Staff Attendees:** Jane Norton, Gary Beck, Kyle McGowan, Mary Lazare, Charmaine Yoest, Caitlin Oakley, Patrick Brennan, Katie Lagomarsino, Cecilia Martinez

**Briefing Materials:** To be provided

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Speech prep for Richmond Veterans Event  
**Location:** 607-G (Dep Sec Conference Room)

**Start:** Wed 11/29/2017 5:30 PM  
**End:** Wed 11/29/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Norton,  
Jane (OS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Beck, Gary (OS/IEA)

**Optional Attendees:** OS DSCR (HHS/OS)

Lead: Patrick Brennan

Topic: Speech prep for Richmond Veterans event



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel to Richmond

**Location:** travel

**Start:** Thu 11/30/2017 8:30 AM

**End:** Thu 11/30/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(7) Radio Interview w/ John Fredrick's

**Location:** Call

**Start:** Thu 11/30/2017 9:30 AM

**End:** Thu 11/30/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wynne, Maggie (HHS/IOS); Smith, Gavin (OS/ASPA); Yoest, Charmaine (OS/ASPA)



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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to Visit the Home of Veteran in Richmond Area

**Location:** (b)(6)

**Start:** Thu 11/30/2017 10:45 AM

**End:** Thu 11/30/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Yoest, Charmaine (OS/ASPA); Smith, Christopher (HHS/ASPA); Lazare, Mary (ACL); Wynne, Maggie (HHS/IOS)



Redacted text block containing multiple lines of redacted information.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Veterans speech/site visit in Richmond  
**Location:** American Legion Post 175 , 8700 Bell Creek Road, Mechanicsville, VA 23116.

**Start:** Thu 11/30/2017 11:00 AM  
**End:** Thu 11/30/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA); Seidel, Elizabeth (OS/IEA); Lazare, Mary (ACL); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Wynne, Maggie (HHS/IOS)

**Optional Attendees:** Beck, Gary (OS/IEA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Thu 11/30/2017 4:00 PM

**End:** Thu 11/30/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with ASFR

**Location:** 614-G

**Start:** Thu 11/30/2017 5:00 PM

**End:** Thu 11/30/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Caliguiri, Laura (HHS/IOS); Brooks, John (HHS/IOS); Cochran, Norris (HHS/ASFR); O'Brien, John (HHS/ASPE)

Lead: Jen Moughalian

Topic: FY 19 Budget Pass Back

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to with IEA, ASPA, S&A on Atlanta Itinerary  
**Location:** 614-G

**Start:** Thu 11/30/2017 6:00 PM  
**End:** Thu 11/30/2017 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Trueman, Laura (HHS/IEA); Norton, Jane (OS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Yoest, Charmaine (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA)

#: (b)(6)  
Leader Code: (b)(6)  
Participant #: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to go to Badging office  
**Location:** 1st floor HHS

**Start:** Fri 12/1/2017 8:15 AM  
**End:** Fri 12/1/2017 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Lead: Rafael

Topic: Retrieve PIV Card Pin



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Basic Health Program Briefing  
**Location:** 610-F

**Start:** Fri 12/1/2017 8:00 AM  
**End:** Fri 12/1/2017 8:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Barry, Daniel J (HHS/OGC); Brandt, Kimberly (CMS/OA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Meszaros, Marie (HHS/IOS); Moughalian, Jen (HHS/ASFR); Stimson, Brian (HHS/OGC); Seema Verma; Hoffman, Janice (HHS/OGC)



Microsoft Word

#: (b)(6)

Leader Code: (b)(6)

Participant #:

Event Name: Basic Health Program Briefing

Location: 610-F

Date & Time: Thursday, Dec. 1, 8:00 am

Reason: To brief the Secretary on the appropriations question around BHP funding

Acting Secretary's Role: Decisional

Lead: Kelly Cleary

Event POC: Name, Cell and email: Natalie Szmyd, (b)(6), [Natalie.Szmyd@hhs.gov](mailto:Natalie.Szmyd@hhs.gov)

Attendees: N/A

HHS Staff Attendees:

Eric Hargan

Daniel Barry

Kimberly Brandt

John Brooks

Kelly Cleary

Janice Hoffman  
Lance Leggitt  
Marie Meszaros  
Jen Moughalian  
Kris Skrzycki  
Brian Stimson  
Seema Verma

Briefing Materials: Will be provided to Kristina Pelekoudas 24 hours in advance.

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR FY19 Budget Pass Back – Decisions  
**Location:** 610-F

**Start:** Fri 12/1/2017 8:30 AM  
**End:** Fri 12/1/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Schaefer, Nina (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Graham, John (HHS/ASPE); Bardis, John (HHS/ASA); Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS); Kemper, Laura (HHS/ASL); Lawrence, Courtney (HHS/ASL)

**Optional Attendees:** Cochran, Norris (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); McMillen, Cheryl (HHS/ASFR); Miller, Caitlyn (OS/ASFR); Rice, Garey R. (OS/ASFR); Palmer, Ashley (OS/ASFR); Street, Amanda (HHS/IOS)

Lead: Jen Moughalian  
FY 19 Budget Passback  
Details to Follow

Topic: decision meeting for the FY 2019 Discretionary Budget Appeal

HHS STAFF: Jen Moughalian, John Graham, John Bardis, Charles Keckler, Laura Caliguiri, Laura Kemper, and Courtney Lawrence

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Travel to FDA

**Start:** Fri 12/1/2017 10:00 AM

**End:** Fri 12/1/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Site visit to FDA  
**Location:** Silver Springs, MD

**Start:** Fri 12/1/2017 11:00 AM  
**End:** Fri 12/1/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Bell, Kathryn (HHS/IOS)



LEAD: Mary-Sumpter Lapinski

### PROGRAM OVERVIEW:

- I. **Secretary Hargan meets with FDA Senior Leadership (Likely 3-5 min remarks )– 30 min**
- II. **CDER Lab Tour – 30 min**
- III. **CBER Lab Tours – 45 min**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Fri 12/1/2017 1:00 PM

**End:** Fri 12/1/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing on Nominees Out of Committee

**Location:** Call (b)(6) Participant # (b)(6)

**Start:** Fri 12/1/2017 2:30 PM

**End:** Fri 12/1/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL); Keckler, Charles (HHS/IOS); Hayes, Sean (HHS/ASL); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS)

#: (b)(6)

Leader Code: (b)(6)

Participant #:

Event Name: Nominees Out of Committee

Location: Secretary's Conference Room, 610-F.

Date: 12/1/17 1:30 pm

Topic:, See Above

Reason: (b)(6) would like a briefing from ASL on the above subject. Charles Keckler is the POC if she needs any more information on what the briefing entails.

(b)(6) Role: Listening

Lead: ASL

HHS Staff Attendees: (b)(6) Charles Keckler, Laura Caliguiri (optional), Sara Morse, Appropriate Counselor's

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Tim Clark and Heidi Stirrup  
**Location:** 614-G

**Start:** Fri 12/1/2017 3:30 PM  
**End:** Fri 12/1/2017 3:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS)

Lead: Time Clark, WH Liaison  
Topic: Brief staff update



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing for Atlanta, CDC Site Visit  
**Location:** 614-G

**Start:** Fri 12/1/2017 4:00 PM  
**End:** Fri 12/1/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Yoest, Charmaine (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Lloyd, Matt (HHS/IOS); Murphy, Ryan (OS/ASPA); Smith, Gavin (OS/ASPA); Bult, Nathan (OS/ASPA)

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(1) (b)(6)

**Location:**

(b)(6)

**Start:**

Sat 12/2/2017 1:00 PM

**End:**

Sat 12/2/2017 3:00 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

Secretary Scheduler (OS/IOS)

**Required Attendees:**

Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)



(b)(6)

(b)(6)

(b)(6)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** 7:00AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Mon 12/4/2017 5:00 AM  
**End:** Mon 12/4/2017 5:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (OS/IOS); Brady, Will (HHS/IOS); (b)(7)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) boards flight to ATL (b)(6)  
**Location:** DCA

**Start:** Mon 12/4/2017 5:30 AM  
**End:** Mon 12/4/2017 5:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Wheels-up DCA>ATL on (b)(6)  
**Location:** DCA  
**Start:** Mon 12/4/2017 6:00 AM  
**End:** Mon 12/4/2017 8:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)

Flight time: 2h

Passengers:

1. (b)(7) - Confirmation No. (b)(6)
2. AGENT 1 - (b)(6)
3. AGENT 2 - (b)(6)
4. Beth Nelson
5. Kathryn Bell
6. Laura Caliguiri
7. Charmaine Yoest

*NOTE: Kyle McGowan, Carolyn Olson, & Gavin Smith are arriving in advance*

## Bell, Michael (OS/ASPA)

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**Subject:** drive time from ATL airport to CDC

**Location:** DeputySecretary (OS/IOS)

**Start:** Mon 12/4/2017 8:00 AM

**End:** Mon 12/4/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Prep-time with Brenda Fitzgerald & Seema Verma  
**Location:** CDC \* Building 21, 12th Floor, room 12105 \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 9:00 AM  
**End:** Mon 12/4/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Bell, Kathryn (HHS/IOS); Yoest, Charmaine (OS/ASPA); Smith, Gavin (OS/ASPA); Nelson, Beth (HHS/IOS)

**Topic:** (b)(7) prepares to participate in Public Health Emergencies Briefing at the CDC with Brenda Fitzgerald & Seema Verma

**Reason:** Public Health Emergencies Briefing

(b)(6) **Role:** prepare for briefing

**Lead:** Kyle McGowan

**Event POC:** Scott Scales, CDC Director of Scheduling and Advance, (b)(6) [sscales@cdc.gov](mailto:sscales@cdc.gov)

**HHS Staff Attendees:** Seema Verma, Brenda Fitzgerald, Kyle McGowan, Laura Caliguiri, Beth Nelson, Charmaine Yoest

**HHS Staff:** Carolyn Olson & Gavin Smith



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) participates in Public Health Emergencies Briefing at the CDC with Brenda Fitzgerald & Seema Verma

**Location:** CDC \* Building 21, 12th Floor, room 12105 \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 9:30 AM

**End:** Mon 12/4/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); Yoest, Charmaine (OS/ASPA); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA)

### NOTE: CDC is video taping

**Topic:** (b)(1) prepares to participate in Public Health Emergencies Briefing at the CDC with Brenda Fitzgerald & Seema Verma

**Reason:** Public Health Emergencies Briefing

**(b)(6) Role:** Provide brief remarks and listen to briefing by CDC staff

**Lead:** Kyle McGowan

**Event POC:** Scott Scales, CDC Director of Scheduling and Advance, (b)(6) [sscales@cdc.gov](mailto:sscales@cdc.gov)

**HHS Staff Attendees:** Seema Verma, Brenda Fitzgerald, Kyle McGowan, Laura Caliguiri, Beth Nelson, Charmaine Yoest, Beth Nelson

**HHS Advance Staff:** Carolyn Olson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) HOLD in Greenroom with Brenda Fitzgerald & Seema Verma  
**Location:** CDC \* Building 19, Green Room \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 10:50 AM  
**End:** Mon 12/4/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); Yoest, Charmaine (OS/ASPA); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Press-B-Roll of walking movement from Bldg 21 to Bldg 19 with Brenda Fitzgerald & Seema Verma

**Location:** CDC

**Start:** Mon 12/4/2017 10:45 AM

**End:** Mon 12/4/2017 10:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Lagomarsino, Katie (OS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA); Yoest, Charmaine (OS/ASPA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Prepares for Press Conference with Brenda Fitzgerald & Seema Verma  
**Location:** CDC \* Building 21, 12th Floor, room 12105 \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 10:30 AM  
**End:** Mon 12/4/2017 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Yoest, Charmaine (OS/ASPA); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); Caliguiri, Laura (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA)

**Topic:** (b)(7) prepares to participate in for Press Conference with Brenda Fitzgerald & Seema Verma

(b)(6) **Role:** prepare for press conference

**Lead:** Charmaine Yoest & Keith Nahigian (consultant)

**Event POC:** Scott Scales, CDC Director of Scheduling and Advance, (b)(6) [sscales@cdc.gov](mailto:sscales@cdc.gov)

**HHS Staff Attendees:** Seema Verma, Brenda Fitzgerald, Charmaine Yoest

**HHS Advance Staff:** Carolyn Olson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) participates in press conference with Brenda Fitzgerald & Seema Verma  
**Location:** CDC \* Building 19, Press Room \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 11:00 AM  
**End:** Mon 12/4/2017 11:20 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Eric Hargan (b)(6) Skrzycki, Kristin (HHS/IOS); Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); Yoest, Charmaine (OS/ASPA); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA)

NOTE: OPEN PRESS

**Topic:** (b)(7)(C) participates in Press Conference at the CDC with Brenda Fitzgerald & Seema Verma

**Reason:** To update the press on HHS's response to various Public Health Emergencies

**(b)(6) Role:** Provide update/remarks to the press

**Lead:** Charmaine Yoest

**Event POC:** Scott Scales, CDC Director of Scheduling and Advance, (b)(6) [sscales@cdc.gov](mailto:sscales@cdc.gov)

**HHS Staff Attendees:** Seema Verma, Brenda Fitzgerald, Kyle McGowan, Laura Caliguiri, Beth Nelson, Charmaine Yoest, Kathryn Bell, Gavin Smith

**HHS Advance Staff:** Carolyn Olson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) tours CDC's High Containment Lab & Emergency Operations Center with Brenda Fitzgerald

**Location:** CDC \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 11:30 AM

**End:** Mon 12/4/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Yoest, Charmaine (OS/ASPA); Caliguiri, Laura (HHS/IOS); Nelson, Beth (HHS/IOS); Bell, Kathryn (HHS/IOS); Smith, Gavin (OS/ASPA); McGowan, Robert (Kyle) (HHS/IEA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) participates in CDC Senior Staff Meeting with Brenda Fitzgerald  
**Location:** DC \* Building 21, 12th Floor, room 12105 \* 1600 Clifton Road NE, Atlanta 30329

**Start:** Mon 12/4/2017 1:00 PM  
**End:** Mon 12/4/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Yoest, Charmaine (OS/ASPA); Caliguiri, Laura (HHS/IOS); Bell, Kathryn (HHS/IOS); Nelson, Beth (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Smith, Gavin (OS/ASPA)

## Bell, Michael (OS/ASPA)

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**Subject:** Drive time to Airport / Brief Lunch Stop  
**Location:** 1030 Delta Blvd, Atlanta, GA 30354

**Start:** Mon 12/4/2017 1:30 PM  
**End:** Mon 12/4/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) boards flight to DCA- (b)(6)  
**Location:** Hartsfield–Jackson Atlanta International Airport \* 6000 N Terminal Pkwy, Atlanta, GA 30320  
  
**Start:** Mon 12/4/2017 2:30 PM  
**End:** Mon 12/4/2017 3:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Eric Hargan (b)(6) Leggitt, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Wheels-up ATL>DCA  
**Location:** Hartsfield–Jackson Atlanta International Airport \* 6000 N Terminal Pkwy, Atlanta, GA 30320

**Start:** Mon 12/4/2017 3:15 PM  
**End:** Mon 12/4/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Eric Hargan (b)(6) Leggett, Lance (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Lagomarsino, Katie (OS/IOS); Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Caliguiri, Laura (HHS/IOS)

Flight time: 1h 45m  
Flight # (b)(6)

### Passengers:

1. (b)(7) - Confirmation No. HCLXHC
2. AGENT 1 - (b)(6)
3. AGENT 2 - (b)(6)
4. Beth Nelson
5. Kathryn Bell
6. Laura Caliguiri
7. Carolyn Olson
8. Gavin Smith
9. Charmaine Yoest

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) SOC Briefing

**Location:** SOC

**Start:** Tue 12/5/2017 7:30 AM

**End:** Tue 12/5/2017 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO)

Lead: ASPR, Dr. Kadlec

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to go to Badging office for PIV Card  
**Location:** Badging Office

**Start:** Tue 12/5/2017 9:00 AM  
**End:** Tue 12/5/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Rafael and Mr. Hargan will go downstairs to the badging office to obtain a PIN for his PIV card

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Start:** Tue 12/5/2017 10:00 AM

**End:** Tue 12/5/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to go to FEMA

**Location:** FEMA

**Start:** Tue 12/5/2017 11:30 AM

**End:** Tue 12/5/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS)

Subject: Obtain PIV with FEMA HQ Credentials

Reason: (b)(7)(C) needs to walk to FEMA badging office to update PIV card with FEMA credentials

Time: Preferably prior to his daily 12-1 desk time (30-minutes to include travel time)

POC: Will or Rafael will walk down with him

Location: FEMA HQs (Rafael knows the location but right across from the DOE)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Tue 12/5/2017 12:00 PM  
**End:** Tue 12/5/2017 12:30 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech prep for HHS Opioid Code a Thon  
**Location:** 614-G

**Start:** Tue 12/5/2017 2:00 PM  
**End:** Tue 12/5/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Greenstein, Bruce (OS/IOS); Trueman, Laura (HHS/IEA); Schaefer, Nina (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Caliguiri, Laura (HHS/IOS)

**Optional Attendees:** Lapinski, Mary-Sumpter (HHS/IOS)

Lead: Patrick Brennan ASPA,  
Topic: Speech Prep for HHS Opioid Code a Thon



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing on HHS Codeathon

**Location:** 610-F

**Start:** Tue 12/5/2017 2:30 PM

**End:** Tue 12/5/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Greenstein, Bruce (OS/IOS); Schaefer, Nina (HHS/IOS); Trueman, Laura (HHS/IEA); Norton, Jane (OS/IEA); Yoest, Charmaine (OS/ASPA); Brennan, Patrick (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV)

Lead: Bruce Greenstein

Topic: Brief (b)(7)(C) on the Codeathon and CTO efforts to effect Opioid Challenges

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) HOLD

**Location:** 614-G

**Start:** Tue 12/5/2017 3:45 PM

**End:** Tue 12/5/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** 7:50AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Wed 12/6/2017 7:30 AM  
**End:** Wed 12/6/2017 8:00 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Speaking at HHS Opioid Summit and Code-A-Thon  
**Location:** Room 800; HHH

**Start:** Wed 12/6/2017 8:30 AM  
**End:** Wed 12/6/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Lloyd, Matt (OS/ASPA); Oakley, Caitlin B. (OS/ASPA); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); (b)(6) Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Schaefer, Nina (HHS/IOS); Caliguiri, Laura (HHS/IOS); Smith, Christopher (HHS/ASPA)



**Event Name:** HHS Symposium and Codeathon: Addressing the Opioid Epidemic Using Data

**Location:** HHS Great Hall

**Time:** Dec 6, 2017 at 9 am

**Topic:** Using HHS data to drive decision making in the opioid epidemic

**Reason:** The opioid epidemic is one of the top priorities for this administration and a significant challenge nationally

(b)(6) **Role:** Keynote

**Lead:** Bruce Greenstein, CTO

**Event POC:** Name, Cell and email: Mona Siddiqui, (b)(6) [mona.siddiqui@hhs.gov](mailto:mona.siddiqui@hhs.gov)

**Attendees:** Invited participants include mayors, governors, state and local officials, CIOs, chief data officers, innovation community

**HHS Staff Attendees:** From IOS, ASPE, CDC, CMS, AHRQ, SAMHSA, HRSA, ACF and others

**Remarks:**

Press:  
Press Contact:

HHS Staff:

Mailing Address for thank you notes and photos:

Briefing Materials:

Notes:

Who Requested the Mtg:

Photographer- yes/no:

## Bell, Michael (OS/ASPA)

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**Subject:** Close Hold (b)(6) Meeting with ASFR: Lapse in Appropriation  
**Location:** 607-G

**Start:** Wed 12/6/2017 9:00 AM  
**End:** Wed 12/6/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Palmer, Ashley (OS/ASFR); Cochran, Norris (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); Moughalian, Jen (HHS/ASFR)

1. Close Hold - Meeting with ASFR: Lapse in Appropriation Process Weds 9 – 10 am  
Purpose: Provide an overview of the standard process, timeline and contingency plan in the event of a lapse of appropriation.  
Attendees: (b)(6) Will Brady, Lance Leggitt, Kris S., Ashley Palmer, Norris Cochran, Janis Coughlin

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) travel back to HHS

**Start:** Wed 12/6/2017 2:00 PM

**End:** Wed 12/6/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to interview (b)(6) for Director of Speechwriting in ASPA  
**Location:** 614-G

**Start:** Wed 12/6/2017 2:30 PM  
**End:** Wed 12/6/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to meet with Peter Cramton of University of Maryland and University of Cologne  
**Location:** 610-F

**Start:** Wed 12/6/2017 3:00 PM  
**End:** Wed 12/6/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Brooks, John (HHS/IOS)

Topic: CMS Durable Medical Equipment Bidding

Reason: To understand the current state of the program, and potential improvements.

(b)(6) Role: Listen and ask questions as needed.

Event/Mtg POC: Name, Cell and email: John Brooks

Conference Call Line: N/A

Who will initiate the conference call: N/A

Attendees: Dr. Peter Cramton

HHS Staff Attendees: John Brooks, Lance Leggitt, Will Brady

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with White Liaison staff  
**Location:** 614-G

**Start:** Wed 12/6/2017 4:30 PM  
**End:** Wed 12/6/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Hold

**Start:** Wed 12/6/2017 5:00 PM

**End:** Wed 12/6/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Speaker Paul Ryan's Holidays Reception  
**Location:** District Winery, 385 Water St SE Washington, DC 20003

**Start:** Wed 12/6/2017 6:00 PM  
**End:** Wed 12/6/2017 8:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS)



District Winery  
385 Water St SE  
Washington, DC 20003

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre- Brief for Appropriations Breakfast  
**Location:** 610-F

**Start:** Thu 12/7/2017 7:30 AM  
**End:** Thu 12/7/2017 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Palmer, Ashley (OS/ASFR); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL)

Lead: Ashley Palmer

Topic: pre- brief for Appropriations Breakfast

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Appropriations Breakfast  
**Location:** 614-G

**Start:** Thu 12/7/2017 8:00 AM  
**End:** Thu 12/7/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Palmer, Ashley (OS/ASFR); Arbes, Sarah (HHS/ASL); Morse, Sara (HHS/ASL); Moughalian, Jen (HHS/ASFR); Caliguiri, Laura (HHS/IOS)

**Location:** Deputy Secretary's Office (conference room)

**Topic:** Appropriators' Breakfast

**Reason:** Informal opportunity to get to know chairmen and ranking members from the appropriations subcommittees with HHS jurisdiction.

(b)(6) **Role:** Lead, facilitator of discussion.

**Lead:** Acting Secretary Eric Hargan

**Event POC:** (name, cell, email)

**Attendees:** RSVPs TBD; Invites include:

### Invitation List

#### Labor/HHS

- Sen. Blunt (R-MO) - Confirmed
- Sen. Murray (D-WA)-declined
- Rep. Cole (R-OK) - Confirmed
- Rep. DeLauro (D-CT) Confirmed

#### Agriculture

- Sen. Hoeven (R-ND)
- Sen. Merkley (D-OR) –Confirmed
- Rep. Aderholt (R-AL)-Confirmed
- Rep. Bishop (D-GA)- Confirmed

#### Interior

- Sen. Murkowski (R-AK)-declined
- Sen. Udall (D-NM)- Declined
- Rep. Calvert (R-CA) Confirmed
- Rep. McCollum (D-MN)

**HHS Staff Attendees:** Jen Moughalian; Ashley Palmer

Remarks: N/A

Press: N/A

Press Contact: N/A

HHS Staff POC: Ashley Palmer

Briefing Materials: Will be provided by

Additional Notes: The last breakfast was held September 8 and was attended by a bipartisan, bicameral group of members from Labor-HHS, Agriculture, and Interior subcommittees. There is no agenda for this gathering, it is intended to serve as an opportunity to check-in and get to know members.

Who Requested the Mtg: ASFR, on behalf of the Acting Secretary

Photographer – yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing by OCR for Fall Leadership Conference

**Location:** 610-F

**Start:** Thu 12/7/2017 9:00 AM

**End:** Thu 12/7/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS)

Lead: Roger Severino, Paula Stannard

Topic: Brief A/S on OCR fall leadership event he will be speaking at.





## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech Prep for OCR Fall Leadership Conference  
**Location:** 614-G

**Start:** Thu 12/7/2017 9:30 AM  
**End:** Thu 12/7/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA)

Lead: ASPA, Patrick Brennan

Topic: Prep and review speech for OCR fall leadership event

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) SOC Briefing

**Location:** SOC

**Start:** Thu 12/7/2017 10:00 AM

**End:** Thu 12/7/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Stannard, Paula (HHS/IOS)

Senior Leader Brief to S1

Phone: (b)(7)(C)

Passcode: (b)(7)(C)

Mobile Dialing: (b)(7)(C),,,(b)(7)(C),,,,#

EMG Task Force will provide briefing. Those invited to call should be prepared to answer questions, but do not need to brief out unless specifically asked.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) in ASPA studio for studio media training

**Location:** HHS Studio

**Start:** Thu 12/7/2017 11:15 AM

**End:** Thu 12/7/2017 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Yoest, Charmaine (OS/ASPA); Althouse, Riley (OS/ASPA); Smith, Gavin (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1

Lead: Matt Lloyd & Ryan Murphy

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Thu 12/7/2017 12:00 PM  
**End:** Thu 12/7/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Thu 12/7/2017 2:00 PM

**End:** Thu 12/7/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Ann Agnew  
**Location:** 614-G

**Start:** Thu 12/7/2017 2:30 PM  
**End:** Thu 12/7/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Ellis, Gloria (OS/IOS) (CTR)

Lead : Ann Agnew

Topic: to review correspondences

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to interview (b)(6) Director of speech writing  
**Location:** 614-G

**Start:** Thu 12/7/2017 3:00 PM  
**End:** Thu 12/7/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Jane Norton, IEA

**Location:** 614-G

**Start:** Thu 12/7/2017 3:30 PM

**End:** Thu 12/7/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Norton, Jane (OS/IEA); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) to speak at OCR Fall Leadership Conference

**Location:** 425A

**Start:** Thu 12/7/2017 4:30 PM

**End:** Thu 12/7/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Severino, Roger (HHS/OCR); Henderson, Harold (HHS/OCR); Brennan, Patrick (OS/ASPA); Stannard, Paula (HHS/IOS); Smith, Christopher (HHS/ASPA)

Per conversation with Harold Henderson we are now holding 4:30 pm -5:00 pm for this event

### Thursday, December 7, 2017: Conference Room 425A, HHH Building

TIME	AGENDA ITEM	ACTIVITY
8:30 am - 9:00 am	Coffee	<i>Coffee (bring your own)</i>
9:00 am – 10:00 am	Budget Update	<i>Review of Budget. <b><u>RMs, DRMs, Deputies.</u></b> Facilitated by: Alec</i>
10:00 am – 11:00 am	Regional metrics and numbers	<i>Discussion on what measurements are used for tracking of regional performance. Closures, corrective actions, outreach, high impact cases, etc. <b><u>RMs and DRMs only.</u></b> Facilitated by: Steve.</i>
<b>Break: 11:00 am – 11:15 am</b>		
11:15 am – 12:00 pm	RM/DRM Private Discussions	<i>Private group discussions amongst <b><u>RMs and DRMs only.</u></b></i>
<b>Lunch Break 12:00 pm – 1:00 pm</b>		
1:00 pm – 2:00 pm	OGC Updates	<i>Updates on current issues with OGC and Q&amp;A. <b><u>RMs, DRMs, Deputies.</u></b> Facilitated by: Aaron and Audrey</i>
<b>Break: 2:00 pm – 2:15 pm</b>		

2:15 pm – 3:45 pm	Regional Work in the Works: Opportunity to Share, Brainstorm, and Support	<i>PIMRA Desk Guide (Marisa) <b><u>RMs and DRMs only.</u></b></i> <i>Facilitated by: Marisa</i>  <i>Regional Roundtable Discussion of Cases/Activities of Interest. <b><u>RMs and DRMs only.</u></b></i> <i>Facilitated by: Linda and Susan</i>
3:45 pm – 4:15 pm	The CCMO and you	<i>Current CCMO activities, how cases are transferred, trend data, and Q&amp;A. <b><u>RMs and DRMs only.</u></b></i> <i>Facilitated by: Tim</i>
<b>Break: 4:15 pm – 4:30 pm</b>		
4:30 pm – 5:00 pm	Meeting with Acting Secretary of HHS, Eric D. Hargan	<i>Location: Conference Room 425A</i> <i>Activity: Photo Opportunity and Acting Secretary Remarks</i>
5:30 pm – 6:30 pm   Optional Group Dinner   TBD		

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre- brief for call with Senator Bob Casey ( D-PA)  
**Location:** 614-G

**Start:** Thu 12/7/2017 5:00 PM  
**End:** Thu 12/7/2017 5:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL); Hayes, Sean (HHS/ASL)

Lead: Sara Morse  
Pre brief for call with Senator Casey

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to Call Senator Bob Casey, ( D-PA)

**Location:** Call (b)(6) PC (b)(6)

**Start:** Thu 12/7/2017 5:15 PM

**End:** Thu 12/7/2017 5:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL); Hayes, Sean (HHS/ASL)

(b)(6)

PC (b)(6)

Leader Code: (b)(6)

Lead: Sara Morse, ASL

Topic:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Staff Briefing on ONC's Approach to Interoperability  
**Location:** 610-F

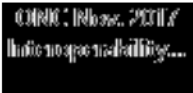
**Start:** Fri 12/8/2017 9:30 AM  
**End:** Fri 12/8/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Rucker, Donald (OS/ONC); Caliguiri, Laura (HHS/IOS); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Norton, Jane (OS/IEA); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); Aramanda, Alec (OS/ASL); Graham, John (HHS/ASPE); Schaefer, Nina (HHS/IOS); Moughalian, Jen (HHS/ASFR); Seema Verma; Morris, Genevieve (OS/ONC/IO); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Fleming, John (OS/ONC)



**Event Name:** (b)(7)(C) Staff Briefing on ONC's Approach to Interoperability

**Location:** 610-F; Secretary's Conference Room

**Topic:** ONC's Approach to Interoperability

**Reason:** ONC will brief Acting Secretary Hargan on their approach to interoperability.

**(b)(6) Role:** To provide feedback to ONC, as appropriate.

**Lead:** Dr. Donald Rucker

**Event POC:** Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

**Attendees:** N/A

HHS Staff Attendees: Dr. Rucker, Dr. John Fleming, Genevieve Morris, Lance Leggitt, Kristin Skrzycki, Ann Agnew, Seema Verma, Wilma Robinson, Brady Brookes, Nina Schaeffer, Jen Moughalian, John Graham, Alec Aramanda, Kelly Cleary, Jane Norton, Aaron Fischbach, Carrie Shelton

**Remarks:** N/A

**Press:** N/A

Press Contact: N/A

HHS Staff: Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

Briefing Materials: Will be provided by December 7, 2017

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Brief on Risk Corridors Litigation  
**Location:** 610-F

**Start:** Fri 12/8/2017 10:00 AM  
**End:** Fri 12/8/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Flick, Heather (OS/OGC); Meszaros, Marie (HHS/IOS); Shipley, Samuel (HHS/IOS); Szmyd, Natalie (HHS/OGC); Pate, Randy (CMS/CCIO); Fischbach, Aaron (OS/IOS); Robinson, Wilma (HHS/IOS); Lyons, Susan (HHS/OGC); Laboschin, Debra M. (HHS/OGC)

Event Name: Risk Corridors Litigation

Location: 610-F

Date & Time: 12/8 @ 10 am

Reason: OGC will update the Secretary on the status of the risk corridors litigation.

Acting Secretary's Role: Informational

Lead: Kelly Cleary

Event POC: Name, Cell and email: Natalie Szmyd, (b)(6) [Natalie.Szmyd@hhs.gov](mailto:Natalie.Szmyd@hhs.gov)

Attendees: N/A

HHS Staff Attendees:

Eric Hargan  
Lance Leggitt  
Kris Skrzycki  
Ann Agnew  
Paula Stannard  
John Brooks  
Kelly Cleary  
Heather Flick  
Marie Meszaros  
Sam Shipley  
Natalie Szmyd

Briefing Materials: Will be provided to Kristina Pelekoudas 24 hours in advance.

Notes:



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing on the Maryland All- Payer Model

**Location:** 610-F

**Start:** Fri 12/8/2017 10:30 AM

**End:** Fri 12/8/2017 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Brookes, Brady (CMS/OA); Bassano, Amy (CMS/CMMI); Keckler, Charles (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Aramanda, Alec (OS/ASL); Arbes, Sarah (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John S. (CMS/CPI); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Shipley, Samuel (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Guram, Jeet (CMS/OA)

**Optional Attendees:** Hirshorn, Rebecca (HHS/IOS); Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Elder, Mark (HHS/ASFR); CMS Administrator; Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA)



**Topic:** Briefing on the Maryland All-Payer Model

**Reason:** Discuss the model

**(b)(6) Role:** Provide feedback

**Lead:** Seema Verma, CMS

**HHS Staff Attendees:** Seema Verma, Brady Brookes, Amy Bassano, Jeet Guram, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Sam Shipley, Kristina Pelekoudas.

**Briefing Materials:** Attached

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Record BPTW Video

**Location:** HHS Studio

**Start:** Fri 12/8/2017 11:15 AM

**End:** Fri 12/8/2017 11:30 AM

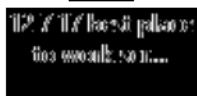
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS) (Rasheed.Williams@hhs.gov); Wilker, Michael (HHS/ASPA); Morgan Courbois; Ramsey, Ann (HHS/ASPA)

**Importance:** High



## Bell, Michael (OS/ASPA)

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**Subject:** FIRM Hold for (b)(6)  
**Location:** DeputySecretary (OS/IOS)  
**Start:** Fri 12/8/2017 12:00 PM  
**End:** Fri 12/8/2017 1:00 PM  
**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(6) Caliguiri, Laura (HHS/IOS)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) (b)(5)  
**Location:** 614-G

**Start:** Fri 12/8/2017 1:15 PM  
**End:** Fri 12/8/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Brooks, John (HHS/IOS)

Lead: Will Brady

Topic: discuss (b)(5)

Attendees: (b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to interview Jeffery Rosenberg for the position of Principal Deputy Assistant Secretary for Operations in ASPA (aka Chief of Staff).

**Location:** 614-G

**Start:** Fri 12/8/2017 2:00 PM

**End:** Fri 12/8/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) pre- brief for NIDA

**Location:** 614-G

**Start:** Fri 12/8/2017 2:30 PM

**End:** Fri 12/8/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS)

Lead: Mary- Sumpter Lapinski,

Topic: Prepare (b)(7)(F) for Speaking Event @ NIDA 12/11

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) ASPA interview Briefing

**Location:** 614-G

**Start:** Fri 12/8/2017 4:30 PM

**End:** Fri 12/8/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Yoest, Charmaine (OS/ASPA); Squire, Elizabeth (OS/IOS) (CTR)

Lead: Charmaine Yoest, ASPA Bruce Hamel-consultant

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Seema Verma

**Location:** 614-G

**Start:** Tue 12/5/2017 8:30 AM

**End:** Tue 12/5/2017 9:00 AM

**Recurrence:** Weekly

**Recurrence Pattern:** every Wednesday from 8:30 AM to 9:00 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wright, Don (HHS/OASH); Seema other email (b)(6) Cleary, Kelly (HHS/OGC); Seema Verma (CMSAdministrator@CMS.HHS.GOV); Perez-Rivera, Diana (CMS/OA); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7) Brady, Will (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA)

**Optional Attendees:** Nelson, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to NIH Campus

**Start:** Mon 12/11/2017 7:00 AM

**End:** Mon 12/11/2017 8:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) to Speak at NIDA Conference  
**Location:** Wilson Hall, Building 1 , NIH Campus

**Start:** Mon 12/11/2017 8:15 AM  
**End:** Mon 12/11/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Caliguiri, Laura (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS)



**Who requested this event:** Francis S. Collins, Director, National Institutes of Health (NIH)

**Topic:** Scientific Solutions to the Opioid Crisis

**Objective:** Discuss opportunities and gaps in research on treatments for the opioid use disorder and overdose prevention and reversal to set priorities to address the opioid crisis.

**List of Attendees/Participants:** Please see Attachment 1.

**Meeting / Event Agenda:** Please see Attachment 2.

**Background:** The meeting is the latest in a series of meetings with experts from across government and the private sector Summer 2017, with a focus on research implementation to help end the opioid crisis. Please see Attachment 3.

### **Attachments:**

1. Attachment 1 - Participant List
2. Attachment 2 - Meeting Agenda
3. Attachment 3 - Meeting Background/Executive Summary
4. Attachment 4 - Summary of Research Priorities Submitted by Meeting Participants
5. Attachment 5 - Seating Chart for Meeting



## Bell, Michael (OS/ASPA)

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**Subject:** Travel Back to HHS

**Start:** Mon 12/11/2017 9:00 AM

**End:** Mon 12/11/2017 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Personal Hold

**Location:** TBD

**Start:** Mon 12/11/2017 11:30 AM

**End:** Mon 12/11/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to have Brown Bag Lunch with Paula Stannard

**Location:** 614-G

**Start:** Mon 12/11/2017 12:00 PM

**End:** Mon 12/11/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stannard, Paula (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing for 97th Annual Membership meeting for the National Health Council  
**Location:** 614-G

**Start:** Mon 12/11/2017 1:00 PM  
**End:** Mon 12/11/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Brennan, Patrick (OS/ASPA); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov)

Lead: John Brooks

Topic: Prep for speaking at 97<sup>th</sup> Annual Membership meeting for the National Health Council

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech Prep for 97th Annual Membership meeting for National Health Council  
**Location:** 614-G

**Start:** Mon 12/11/2017 1:30 PM  
**End:** Mon 12/11/2017 2:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA)

**Optional Attendees:** Brooks, John (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Pre- Brief for meeting with Gov. Holcomb ( R-IN)  
**Location:** 614-G

**Start:** Mon 12/11/2017 2:00 PM  
**End:** Mon 12/11/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Caliguiri, Laura (HHS/IOS); Brooks, John (HHS/IOS); Snow, Jennifer (HHS/IEA); Kouzoukas, Demetrios (CMS/OA); Lynch, Calder (CMS/OA)



Lead: Darcie Johnston

Topic: Pre- Brief for A/S meeting with Gov. Holcomb and staff

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Governor Eric Holcomb (R-IN)

**Location:** 610-F

**Start:** Mon 12/11/2017 2:30 PM

**End:** Mon 12/11/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Norton, Jane (OS/IEA); Snow, Jennifer (HHS/IEA); Kouzoukas, Demetrios (CMS/OA); Brooks, John (HHS/IOS); Caliguiri, Laura (HHS/IOS); Lynch, Calder (CMS/OA)



Topic: Indiana's 1115 waiver request

Reason: : 1115 Waiver — Healthy Indiana Plan

- Approval Timeline
- Roll-out
- Suggestions for waiver review improvements

(b)(6) Role: Listen

Event/Mtg POC: Name, Cell and email: Darcie Johnston (b)(6) [darcie.johnston@hhs.gov](mailto:darcie.johnston@hhs.gov)

Conference Call Line: N/A

Who will initiate the conference call:

Attendees: Indiana Governor Eric Holcomb  
Indiana Medicaid Director Allison Taylor  
Deputy Chief of Staff Danny Lopez  
Federal Representative Debbie Hohlt

HHS Staff Attendees: Darcie Johnston

Jen Snow  
Demetrios Kouzoukas  
John Brooks

Notes: Most of CMS is excused from dealing directly with this waiver

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at Political Christmas gathering

**Location:** Rm 800

**Start:** Mon 12/11/2017 3:15 PM

**End:** Mon 12/11/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

The Office of White House Liaison invites all HHS Political Staff for a festive Christmas Open House. Attendees are welcome to bring an **appetizer or dessert item to share, and spouses are invited.**

What: Christmas Open House

Where: Room 800 (Humphrey building)

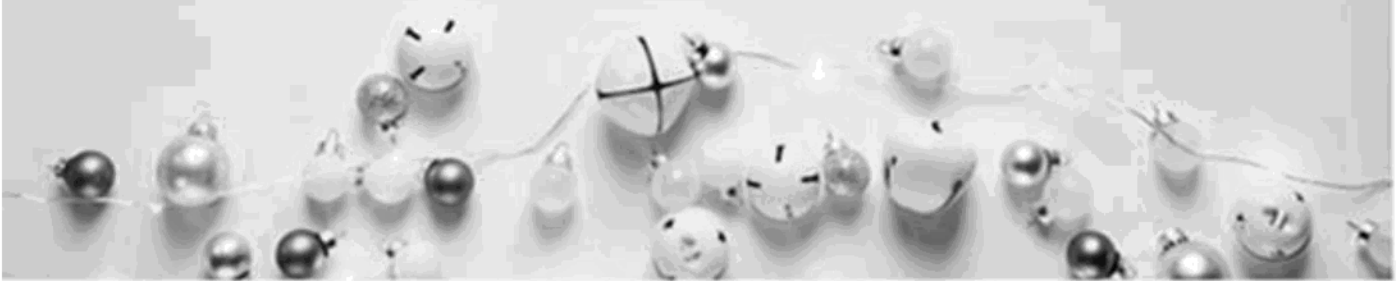
When: Monday, December 11<sup>th</sup> from 3pm to 5pm

*HHS Political Staff*  
**Christmas Open House**

*December 11, 2017 - 3pm to 5pm*

*Room 800 (Humphrey)*

***Attendees are welcome to bring an appetizer or dessert item***  
***Spouses are invited***



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at FDA Counterintelligence Brief  
**Location:** SCIF

**Start:** Tue 12/12/2017 9:00 AM  
**End:** Tue 12/12/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Silvis, Lauren (FDA/OC); Pavetto, Carl (FDA/OC); Taylor, Craig  
(FDA/OC); Schmoyer, Michael (OS/OSSI)

### EVENT #1

Event Name: FDA Counterintelligence Brief

Location: 523B (SCIF)

Time: TUE, 12/12/17, 0900-0930 (30 minutes)

Topic: Counterintelligence Brief for FDA

Reason: Counterintelligence Threat Brief to FDA Commissioner; classified details will be general to HHS and specific to FDA

(b)(7)(C) Role: Observer

Lead: CAPT Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov); (b)(7)(C)

Attendees: Scott Gottlieb (FDA), Michael Schmoyer

HHS Staff Attendees: Lance Leggitt  
Lauren Silva, FDA CoS  
Carl Pavetto, FDA/Security  
Craig Taylor, FDA/CIO

Remarks:  
Press:  
Press Contact:

HHS Staff:  
Mailing Address for thank you notes and photos:

Briefing Materials: Classified, to be provided

Notes:

Who Requested the Mtg: Lance Leggitt

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) at End of Year Opioid Briefing \*\*\* This is a Mandatory Briefing\*\*\* RSVP due Immediately

**Location:** 610-F

**Start:** Tue 12/12/2017 9:45 AM

**End:** Tue 12/12/2017 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Schaefer, Nina (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Collins, Francis (NIH/OD) [E]; Wagner, Steven (ACF); Robertson, Lance (ACL); Khanna, Gopal (AHRQ/IOD); Sigounas, George (HRSA); Weahkee, Michael (HHS/HQ); McCance-Katz, Elinore (SAMHSA/OAS); Fitzgerald, Brenda (CDC/OD); Brooks, John (HHS/IOS); Caliguiri, Laura (HHS/IOS); Moughalian, Jen (HHS/ASFR); Yoest, Charmaine (OS/ASPA); Graham, John (HHS/ASPE); Wright, Don (HHS/OASH); Severino, Roger (HHS/OCR); Bowman, Matthew (HHS/OGC); Rucker, Donald (OS/ONC); Norton, Jane (OS/IEA); Adams, Jerome (HHS/OASH); (b)(6) Greenstein, Bruce (OS/IOS); Levinson, Dan R (OIG/IO); Lazare, Mary (ACL); Kouzoukas, Demetrios (CMS/OA)

**Optional Attendees:** Kemper, Laura (HHS/ASL); Shipley, Samuel (HHS/IOS); Agnew, Ann (HHS/IOS); Jones, Christopher (HHS/ASPE); Bush, Laina (HHS/ASPE); Brennan, Patrick (OS/ASPA); Bell, Kathryn (HHS/IOS); Keckler, Charles (HHS/IOS); Pence, Laura (HHS/IOS); Smith, Christopher (HHS/ASPA); CMS Administrator; Trueman, Laura (HHS/IEA); Adams, C. Renee (HHS/OASH/OSG)

**Importance:** High



Attached you will find the Run of Show and background slides for tomorrow's meeting. Please reference Slide #11 for organizing presentations. If you have any questions, please contact John Graham (ASPE) at [John.Graham@hhs.gov](mailto:John.Graham@hhs.gov).

Topic: Brief the Secretary on Op Div / Staff Div Projects and Progress on Opioid Crisis

Attendees:



Lance Leggitt  
Kris Skrzycki  
Keagan Lenihan  
Paula Stannard  
John Brooks  
Mary-Sumpter Lapinski  
Maggie Wynne

Seema Verma  
Dr. Scott Gottlieb-  
Dr. Francis Collins  
Dr. Elinore McCance- Katz  
Dr. Brenda Fitzgerald-  
Steve Wagner  
Michael Weahkee  
John Graham  
Donald Wright  
George Sigounas  
Gopal Khanna  
Lance Robertson- Has assigned to Mary Lazare  
Jen Moughalian  
Sarah Arbes  
Roger Severino  
Matt Bowman  
Donald Rucker  
SG Jerome Adams  
Daniel Levinson  
Bruce Greenstein

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) interview with WIRED

**Location:** 614-G/ TBD

**Start:** Tue 12/12/2017 11:30 AM

**End:** Tue 12/12/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Althouse, Riley (OS/ASPA); Squire, Elizabeth (OS/IOS) (CTR)

**Optional Attendees:** Kissell, Aspen (OS/IOS); Greenstein, Bruce (OS/IOS)

Phone Interview with Wired

Topic: the HHS opioids code-a-thon and HHS use of data

Reporter: Issie Lapowky, Senior Editor

Awaiting call-in # (b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to Speaking Event

**Start:** Tue 12/12/2017 12:30 PM

**End:** Tue 12/12/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** EDH to speak at 97th Annual Membership Meeting for National Health Council  
**Location:** 1001 16th St NW, Washington, DC 20036

**Start:** Tue 12/12/2017 1:00 PM  
**End:** Tue 12/12/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Smith, Christopher (HHS/ASPA); Beck,  
Gary (OS/IEA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Tue 12/12/2017 1:30 PM

**End:** Tue 12/12/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Location:** 614-G

**Start:** Tue 12/12/2017 2:00 PM

**End:** Tue 12/12/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at SOC Brief

**Location:** SOC

**Start:** Wed 12/13/2017 7:30 AM

**End:** Wed 12/13/2017 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at Social Security Trustees' Meeting Brief

**Location:** 610-F

**Start:** Wed 12/13/2017 10:00 AM

**End:** Wed 12/13/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Caliguiri, Laura (HHS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Agnew, Ann (HHS/IOS); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Brookes, Brady (CMS/OA); Spitalnic, Paul I. (CMS/OACT); Oellerich, Don (HHS/ASPE); Robinson, Wilma (HHS/IOS); Shipley, Samuel (HHS/IOS); Fischbach, Aaron (OS/IOS); Moughalian, Jen (HHS/ASFR)

**Optional Attendees:** Burghoff, Claire (CMS/OA); Sheingold, Steven (HHS/ASPE); Dube, Timothy (OS/ASPE); Nguyen, Nguyen (HHS/ASPE/HP/HFP); Delew, Nancy (HHS/ASPE)

Conference Call Line: (b)(6)

PW: (b)(6)

Leader code: (b)(6)

### Event Name:

Social Security Trustees' Meeting Prep

### Location:

610-F

**Date & Time:** December 13 for 30 minutes

### Reason:

Prepare for Fall Trustees Meeting [Thursday December 14]

### Acting Secretary's Role:

Acting Secretary Hargan, as a Trustee for the Medicare and Social Security Trust Funds, will be participating in the Fall Trustees Meeting on December 14. This pre-briefing will be an opportunity for the Acting Secretary to review and ask questions about the economic assumptions and workgroup reports to be presented at the Fall meeting, other Fall meeting logistics, the minutes from the Spring meeting, and anything else related to his role as a Trustee.

### Lead:

John Graham, Acting Assistant Secretary for Planning and Evaluation

### Event POC:



Sam Shipley, (202) 205-9162/(b)(6), [samuel.shipley@hhs.gov](mailto:samuel.shipley@hhs.gov)

**HHS Staff Attendees:**

Eric Hargan  
Seema Verma  
Nina Schaefer  
Paula Stannard  
John Brooks  
Ann Agnew  
John Graham  
John O'Brien  
Brady Brooks  
Paul Spitalnic  
Don Oellerich  
Wilma Robinson  
Sam Shipley  
Timothy Dube  
Nguyen Nguyen

**Briefing Materials:**

Will be provided to Kristina Pelekoudas 24 hours in advance

**Notes:**

- This meeting is generally quite perfunctory – the Trustees hear from the actuaries on the prior year financial performance of the programs; the Trustees will also be asked to approve or accept the economic and demographic assumptions proposed by the SSA actuary and recommended by the working group.
- The fall meeting usually lasts 20 to 30 minutes unless there are specific issues and disagreements on assumptions or report presentation that the Trustees wish to discuss – these generally known beforehand so the Secretary can be prepped.
- There is no public and no press conference for the fall meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site visit to ACL and ACF Visit

**Location:** Switzer Building

**Start:** Wed 12/13/2017 11:30 AM

**End:** Wed 12/13/2017 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Wright, Natasha (OS/IOS); Grove, Matthew R. (HHS/OS)

ACF: 11:45 – 12:30

ACL: 12:35 – 1:20

### Politicals Meeting

11:45 AM- Secretary greeted by Acting Assistant Secretary Steve Wagner

11:46 AM- 11:50 AM : Remarks by Steve Wagner

11:50 AM – 12:00 PM: Politicals Round Table introduction (Anna Pilato as time keeper)

### Senior Leadership Meeting

12:00 PM – 12:01: Walk to Conference Room

12:01 PM – 12:03: Introduction by Steve Wagner

12:03 PM – 12:08: Remarks by Secretary Hargan

12:08 PM – 12:20: Introductions by Program Directors seated around the table (Name and Program Descriptions)

12:20 PM – 12:30: Q&A with Secretary Hargan and Program Directors

### ACL

12:30 - Leadership team in place in ACL conference room 1314.

12:35 - ACL Administrator Lance Robertson meets Sec. Hargan at Switzer entrance; escorts to ACL conference room 1314.

12:37 – Lance Robertson briefs Sec. Hargan

- Introduces people in the room
- ACL overview

12:50 – Sec. Hargan remarks/questions

12:57 – ACL staff in place in ACL conference room 1206.

12:55 – Transit from ACL conference room 1314 to ACL conference room 1206 (may need to equip Sec. Hargan with lav microphone depending on podium)

1:00 – Lance Robertson introduces Sec. Hargan to ACL staff

1:05 – Sec. Hargan speaks to ACL staff

1:15 – Q&A (ACL leadership to pass microphone and call on staff for questions)

1:20 – Visit concludes; Sec. Hargan's party departs.

## Bell, Michael (OS/ASPA)

**Subject:** (b)(1) Internal Briefing on the HHS Strategic Plan FY 2018 – 2022 Draft Strategic Plan  
**Location:** 610-F

**Start:** Wed 12/13/2017 2:00 PM  
**End:** Wed 12/13/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Graham, John (HHS/ASPE); Bush, Laina (HHS/ASPE) (Laina.Bush@HHS.GOV); Potter, Sarah (HHS/ASPE); Moughalian, Jen (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); Keckler, Charles (HHS/IOS); Schaefer, Nina (HHS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Shipley, Samuel (HHS/IOS)

**Optional Attendees:** Cravens, Catherine (OS/ASPE); Brennan, Patrick (OS/ASPA)



**Event Name:** Internal Briefing on the HHS Strategic Plan FY 2018 – 2022 Draft Strategic Plan

**Date:** December 13, 2017

**Location:** Humphrey Building, Room 610-F

**Time:** 2:00 – 3:00

### **Reason:**

HHS is required by the Government Performance and Results Act of 1993, the Government Performance and Results Modernization Act of 2010, and OMB Circular A-11 to produce a quadrennial strategic plan. The final draft of the HHS Strategic Plan, FY 2018 - 2022 is due to OMB on December 22, 2017, as required by OMB Circular A-11.

### **Secretary's Role:**

ASPE is responsible for coordinating the development of the HHS Strategic Plan. ASPE will review the final draft of the HHS Strategic Plan FY 2018 – 2022 with the Acting Secretary and request that he approve the

document so that it can be transmitted to OMB by ASPE staff. We can answer questions about the requirement to develop the HHS Strategic Plan, and how HHS approached this task.

**Briefing Participants:**

Acting Secretary Hargan, Lance Leggett, Kris Skrzycki, John R. Graham, Laina Bush, Sarah Potter, Jen Moughalian, Janis Coughlin, Charles Keckler, Nina Schaefer, Paula Stannard, Mary Sumpter-Lapinski, Maggie Wynne, Keagan Lenihan, John Brooks, Will Brady, Laura Caliguri, Ann Agnew, Wilma Robinson, and Sam Shipley

**Lead:**

John R. Graham, Acting Assistant Secretary for Planning and Evaluation

**POC:**

Sam Shipley, 202-205-9162; [Samuel.shipley@hhs.gov](mailto:Samuel.shipley@hhs.gov)

**Press, Press Contact:**

N/A; this is an internal briefing

**Briefing Materials:**

Briefing materials will be sent the business day ahead of the meeting. The final draft of the HHS Strategic Plan FY 2018 – 2022 will be submitted to OMB in document format.

**Notes:**

The Government Performance and Results Act of 1993, the Government Performance and Results Modernization Act of 2010 (GPRMA), OMB Circular A-11 and OMB Memorandum M-17-22 define the process, structure, and timeline for developing Strategic Plans.

- **Time Frame.** Strategic Plans align with presidential terms of office, must be published one year following the beginning of the term, and must cover a four-year period.
- **Plan Coordination.** ASPE is responsible for coordinating the development of the HHS Strategic Plan; ASPE works closely with ASFR and assembled an interagency workgroup of OpDiv and StaffDiv liaisons to develop the Strategic Plan; ASPE also engaged subject matter experts from OpDivs and StaffDivs to develop plan content.
- **Public and Congressional Consultation.** Federal departments are required to consult with the public and the Congress on the development of their Strategic Plan. ASPE worked closely with IEA and ASPA on general public consultation efforts; ASPE collaborated with individual OpDivs and StaffDivs on engaging their specific stakeholders. ASPE worked closely with ASL on consultation with the Congress. Consultation for the HHS Strategic Plan was held the fall.
- **Annual Assessment.** GPRMA and OMB Circular A-11 direct the Department to assess progress on the Strategic Plan annually through a process called Strategic Reviews. Performance goals in the Strategic Plan are tracked and reported annually.
- **How The Plan Is Used.** The Strategic Plan is an anchor document; the Plan's goals and objectives are used to frame other required documents, such as the Agency Reform Plan (Reimagine HHS), Annual Performance Plan and Report, budget justifications, Summary of Performance and Financial Information, Agency Financial Report, and employee performance plans.

OMB has established the following deadlines related to the preparation of Strategic Plans.

- June 30, 2017: Draft Strategic Goals and Objectives.
- September 11, 2017: Initial Draft of Strategic Plan, including strategies and performance goals.
- December 22, 2017: Full Draft of Strategic Plan, with all elements required by GPRMA and OMB Circular A-11.
- February 2018: Final Strategic Plan posted on HHS.gov.

**Draft Agenda:**

Attached

## **Meeting Agenda:**

### **Purpose of Briefing**

- To share the HHS Strategic Plan FY 2018 – 2022 Final Draft and describe how it was developed
- To request input from the Acting Secretary as well as final approval so that the HHS Strategic Plan can be transmitted to OMB by ASPE staff by December 22.

### **Discussion**

(b)(5)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Pre- Brief for ISMICC 2017 Report to Congress Press Event  
**Location:** 610-F

**Start:** Wed 12/13/2017 3:30 PM  
**End:** Wed 12/13/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Caliguiri, Laura (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); McCance-Katz, Elinore (SAMHSA/OAS); Fleming, Mary (SAMHSA); Lifshitz, Mariel (SAMHSA); Keagan Lenihan (keagan.lenihan@hhs.gov); Schaefer, Nina (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Bell, Kathryn (HHS/IOS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Wright, Natasha (OS/IOS); Graham, John S. (CMS/CPI); Jones, Christopher (HHS/ASPE); Clark, Barbara (HHS/ASL); Kemper, Laura (HHS/ASL); Yoest, Charmaine (OS/ASPA); Weber, Mark (HHS/ASPA); Norton, Jane (OS/IEA); Mason, James (HHS/IEA); Flick, Heather (OS/OGC); Bowman, Matthew (HHS/OGC); Moughalian, Jen (HHS/ASFR); Townsend, Kara (HHS/ASPE) (Kara.Townsend@hhs.gov); Brennan, Patrick (OS/ASPA); Smith, Gavin (OS/ASPA)  
**Optional Attendees:** Dubenitz, Joel (HHS/ASPE); DeVoursney, David (SAMHSA); Everett, Anita (SAMHSA); Campbell, Jennifer (SAMHSA); Delvecchio, Paolo (SAMHSA/CMHS); Laura Trueman (Laura.Trueman@hhs.gov); Shannon Royce (Shannon.Royce@hhs.gov)

Event Name: ISMICC Report, Press Event, and Meeting Pre-Brief

Location: 610-F

Time: 3:30 pm

Topic: Brief the Acting Secretary on ISMICC 2017 Report to Congress Press Event and the ISMICC meeting immediately following the event on December 14, 2017.

Reason: The Acting Secretary is invited to attend the ISMICC report to Congress Release Press Event, provide brief supportive remarks, and attend the ISMICC meeting afterwards. The Pre-briefing will summarize the ISMICC report to Congress and provide the opportunity to discuss key issues and messaging.

(b)(6) Role: To attend the pre-brief and decide which parts of the ISMICC event he would like to participate in.

Lead: Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Use

Event POC: Natasha Wright, [Natasha.wright2@hhs.gov](mailto:Natasha.wright2@hhs.gov), 202-260-7513

SAMHSA Attendees:



- Dr. Elinore McCance-Katz, SAMHSA Assistant Secretary
- Mary Fleming, SAMHSA
- Mariel Lifshitz, SAMHSA

HHS Staff Attendees:

- Lance Leggitt, Chief of Staff
- Kris Skrzycki, Deputy Chief of Staff
- Keagan Lenihan, Senior Advisor
- Nina Schaefer, Senior Counselor
- Mary-Sumpter Lapinski, Counselor for Public Health and Science
- Kathryn Bell, IOS
- Ann Agnew, Executive Secretary
- Wilma Robinson, Deputy Executive Secretary
- Natasha Wright, Exec Sec
- John Graham, ASPE
- Chris Jones, ASPE
- Barbara Clark, ASL
- Laura Kemper, ASL
- Dr. Charmaine Yoest, ASPA
- Mark Weber, ASPA
- Jane Norton, IEA
- Jim Mason, IEA
- Heather Flick, OGC
- Matt Bowman, OGC
- Jen Moughalian, ASFR

Briefing Materials: To be provided prior to the Pre-brief.

- ISMICC 2017 Report to Congress and Executive Summary
- ISMICC Press Conference Run of Show
- Text of Remarks

Who Requested the Mtg: Dr. McCance-Katz

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) speech Prep for ISMICC Press event

**Location:** 614-G

**Start:** Wed 12/13/2017 4:00 PM

**End:** Wed 12/13/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Caliguiri, Laura (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS)

Lead: ASPA – Patrick Brennan

Topic: Speech Prep for ISMICC event

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Withheld pursuant to exemption

Non-Responsive Record  
of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with Paul Pribaz, VP of Simulation for JUMP Trading Simulation and Education Center

**Location:** 614-G

**Start:** Wed 12/13/2017 5:00 PM

**End:** Wed 12/13/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Beck, Gary (OS/IEA)

Lead: Will Brady

Topic: JUMP Trading Simulation & Education Center

Additional attendees:

Matthew Bramlet, MD, Director of Advanced Imaging and Modeling from OSF HealthCare, and Christopher Manson, Vice President of Government Relations at OSF HealthCare.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre- Brief for call with Senator Carper  
**Location:** 614-G

**Start:** Wed 12/13/2017 5:30 PM  
**End:** Wed 12/13/2017 5:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL)

**Importance:** High

Lead: Sara Morse

Topic: pre-,brief for call with Senator Carper on 12/14

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Seema Verma & Dr. Gottlieb

**Location:** 614-G/ call (b)(6) PC (b)(6)

**Start:** Wed 12/13/2017 6:00 PM

**End:** Wed 12/13/2017 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); (b)(6) Brookes, Brady (CMS/OA); Seema Verma; Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); McWilliams, Carly (FDA/OC)

(b)(6)

PC (b)(6)

Leader code: (b)(6)

Meeting requested by Will Brady, Brady Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** 8:30 – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Thu 12/14/2017 8:00 AM  
**End:** Thu 12/14/2017 8:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Caliguiri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(1) at Interagency Serious Mental Illness Coordinating Committee (ISMICC) Year One Report to Congress Press Event

**Location:** HHS Auditorium

**Start:** Thu 12/14/2017 8:45 AM

**End:** Thu 12/14/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Caliguiri, Laura (HHS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Townsend, Kara (HHS/ASPE) (Kara.Townsend@hhs.gov); Smith, Christopher (HHS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); Beck, Gary (OS/IEA)



Interagency Serious Mental Illness Coordinating Committee (ISMICC) Year One Report to Congress Press Event  
Hubert Humphrey Building Auditorium  
Date: 12/14/2017  
Time: 9:00am to 12:00pm

Event Name: Interagency Serious Mental Illness Coordinating Committee (ISMICC) Year One Report to Congress Press Event

Location: Hubert Humphrey Building Auditorium

Date: 12/14/2017

Time: 9:00am to 12:00pm

*\*There will a press event to announce the ISMICC Report to Congress from 9:00 to 10:00 and a virtual meeting of the ISMICC from 10:30 to 12:00. We would be happy to have the Acting Secretary attend both events, but our primary ask is that he give brief remarks at the press event. If he is also able to attend the virtual ISMICC meeting, we would be happy to help prepare opening/convening remarks for him for that meeting as well.*

Topic: The Interagency Serious Mental Illness Coordinating Committee (ISMICC), a Federal Advisory Committee, is releasing its first report to congress, which is required by the 21 Century Cures Act

Reason: To demonstrate that the Administration is fulfilling its obligations under the 21<sup>st</sup> Century Cures Act and to show that the Department is committed to addressing issues related to serious mental illness.

Acting Secretary's Role: To give brief supportive remarks

Lead: Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Use



Event POC: Marla Hendriksson, SAMHSA Office of Communications Director, (240) 276-2128, [marla.hendriksson@samhsa.hhs.gov](mailto:marla.hendriksson@samhsa.hhs.gov)

Attendees: Members of the press, local members of the ISMICC

HHS Staff Attendees: The SAMHSA staff members supporting the ISMICC and representatives from other operating and staff divisions that have been involved with the ISMICC.

Remarks: Yes

Press: trade press interested in behavioral health and/or mental health/illness will be invited to attend in person and can attend virtually

Press Contact: Phil Walls, SAMHSA Office of Communications, (240) 276-1877, [Phillip.walls@samhsa.hhs.gov](mailto:Phillip.walls@samhsa.hhs.gov)

HHS Staff:

Mailing Address for thank you notes and photos:

Briefing Materials: To be provided

Notes: This will be in person and there will be a webcast so will be virtual.

Who Requested the Mtg: Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Use

Photographer- yes/no: yes, we would like a photographer to attend

### **OPEN SESSION**

**10:30 a.m. Call to Order/Roll Call**  
*Pamela Foote, Designated Federal Official (DFO), Interdepartmental Serious Mental Illness Coordinating Committee (ISMICC)*

**10:40 a.m. Welcome, Opening Remarks**  
*Eric Hargan, Acting Secretary of the U.S. Department of Health and Human Services*

**10:45 a.m. Charge to the Committee and Meeting Overview**  
*Dr. Elinore McCance-Katz, Assistant Secretary for Mental Health and Substance Use*

**10:55 a.m. Next Steps for Participating Federal Departments**  
*Federal ISMICC Members or Designates*

- **The Secretary of the Department of Health and Human Services**
- **The Attorney General**
- **The Secretary of the Department of Veterans Affairs**
- **The Secretary of Department of Defense**
- **The Secretary of the Department of Housing and Urban Development**
- **The Secretary of the Department of Labor**
- **The Administrator of the Centers of Medicare and Medicaid Services**
- **The Commissioner of the Social Security Administration**

**11:40 p.m. Public Comment**

**11:55 p.m.      Closing Remarks**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Pre- Brief for call with Senator Tom Carper (D-DE)  
**Location:** 614-G

**Start:** Thu 12/14/2017 9:15 AM  
**End:** Thu 12/14/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL)

Lead: Sara Morse

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to Call Senator Tom Carper ( D-DE)

**Location:** Call

**Start:** Thu 12/14/2017 9:30 AM

**End:** Thu 12/14/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL)

The Senator's office will call into conference line

(b)(6)

PC (b)(6)

Leader code (b)(6)

Lead; Sara Morse

Topic:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to give Opening Remarks to ISMICC Open Meeting

**Location:** HHS Studio

**Start:** Thu 12/14/2017 10:30 AM

**End:** Thu 12/14/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); McCance-Katz, Elinore (SAMHSA/OAS); Brennan, Patrick (OS/ASPA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Pre- brief for Gov. Hutchinson Visit

**Location:** 614-G

**Start:** Thu 12/14/2017 12:00 PM

**End:** Thu 12/14/2017 12:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Norton, Jane (OS/IEA); Trueman, Laura (HHS/IEA); Johnston, Darcie (HHS/IEA); Brooks, John (HHS/IOS); Seema Verma

Lead: Darcie Johnston

Topic: Prep for meeting w/ Gov. Hutchinson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) meeting with Governor Asa Hutchinson ( R- AR)  
**Location:** 614-G

**Start:** Thu 12/14/2017 12:15 PM  
**End:** Thu 12/14/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Brooks, John (HHS/IOS); Norton, Jane (OS/IEA); Trueman, Laura (HHS/IEA); Snow, Jennifer (HHS/IEA); Seema Verma; Brookes, Brady (CMS/OA); Stannard, Paula (HHS/IOS)

Lead: IEA, Darcie Johnston

Attendees: Governor Hutchinson, Dennis Smith, and Katie Beck

The purpose of the meeting is to update the Secretary on our ongoing Arkansas Works waiver amendment discussions with CMS and OMB and to request a decision on the requests as soon as possible so that we can begin implementation.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to Treasury Building

**Start:** Thu 12/14/2017 1:00 PM

**End:** Thu 12/14/2017 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel Back to HHS

**Start:** Thu 12/14/2017 2:30 PM

**End:** Thu 12/14/2017 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to interview Kenneth Callahan- for position of Special Assistant to the Secretary  
**Location:** 614-G

**Start:** Thu 12/14/2017 3:00 PM  
**End:** Thu 12/14/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) call with Dale Berkley, OGC, NIH re:NIH, Request for Approval Determination of Exceptional Circumstances

**Location:** Call (b)(6) PC (b)(6)

**Start:** Thu 12/14/2017 3:30 PM

**End:** Thu 12/14/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); Berkley, Dale (NIH/OD) [E]; Flick, Heather (OS/OGC); Bird, Catherine (OS/OGC); Bowman, Matthew (HHS/OGC)

**Optional Attendees:** Hawkins, Jamar (HHS/OS)

(b)(6) PC (b)(6) Leader code (b)(6)

### Event Details:

**Date:** Dec 14th

**Time:** 3:30 pm

**Location:** call

**Call:** yes

**Staff:**

**Press (Y/N):** N

**Who requested this event:** Acting Secretary Hargan

**Topic:** NIH, Request for Approval Determination of Exceptional Circumstances

**Objective:** To discuss a request from the Director of the National Institutes of Health for a Determination of Exceptional Circumstances for a National Cancer Institute Contract (document sent forward for review November 17, 2017)

**Background:** Recipients of federally funded grants, contracts, or cooperative agreements normally have the right to elect title to inventions made by their employees pursuant to the Bayh-Dole Act. Under exceptional circumstances, however, the funding agency may restrict or eliminate the funding recipient's right to elect title to inventions if doing so better promotes or advances the intent of Bayh-Dole.

### Participants:

Acting Secretary Hargan  
Dale Berkley, OGC

### Documents



2016/2017	2016/2017	2016/2017	2016/2017	2016/2017	2016/2017 (RUB + USD)
Российские рубль 10 ...	Российские рубль 2,00000	Российские рубль 3,00000	Российские рубль 4,00000	Российские рубль 5,00000	100 0,1 (RUB + USD)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet ReImagine team  
**Location:** 614-G

**Start:** Thu 12/14/2017 4:00 PM  
**End:** Thu 12/14/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Greenstein, Bruce (OS/IOS); Keckler, Charles (HHS/IOS); Koyani, Sanjay (OS/IOS); Street, Amanda (HHS/IOS); Simcox, Edwin (OS/IOS)



**Subject:** ReImagine HHS: Optimize Regional Office Performance  
**Date:** 12/13/2017

### **Event Details:**

**Date:** 12/14/2017  
**Time:** 4 p.m.  
**Location:** 614-G

**Who requested this event:** Bruce Greenstein, HHS CTO

**Topic:** ReImagine HHS Optimize Regional Office Performance

**Objective:** Confirm scope and approach HHS CTO ReImagine Initiative will employ to advance this project.

### **List of Attendees/Participants:**

- Bruce Greenstein, HHS CTO
- Ed Simcox, HHS Deputy CTO
- Sanjay Koyani, HHS Executive Director for Innovation in OCTO

### **Meeting / Event Agenda:**

- Provide high-level strategy and approach for *Optimize Regional Performance*.
- Agree on what HHS CTO needs from HHS leadership to be successful.

**Background:**

(b)(5)

**Attachments:**

1. Power point slides highlighting *Optimize Regional Performance* initiative and approach.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) call w Sec. Pruitt

**Location:** Call

**Start:** Thu 12/14/2017 6:00 PM

**End:** Thu 12/14/2017 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Sec. Pruitt requested a quick call with A/S Hargan, (b)(7)(C)

(b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Intelligence Readbook

**Location:** SCIF

**Start:** Fri 12/15/2017 7:30 AM

**End:** Fri 12/15/2017 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Schmoyer, Michael (OS/OSSI)

### EVENT #1

Event Name: Intelligence Readbook & FDA Slides

Location: SCIF (523B)

Time: As soon as possible; 30 minutes

Topic: Bi-Weekly Intelligence Readbook

Reason: Intelligence Priorities for HHS

(b)(6) Role: Read only

Lead: CAPT Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov); (b)(6)

Attendees: Michael Schmoyer

HHS Staff Attendees: None

Remarks:

Press:

Press Contact:

HHS Staff: John Twomey cell (b)(6) [john.twomey@hhs.gov](mailto:john.twomey@hhs.gov)

Mailing Address for thank you notes and photos:

Briefing Materials: To be provided



Notes:

Who Requested the Mtg: Standing

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Meet for Budget Review Board Prep  
**Location:** 614-G

**Start:** Fri 12/15/2017 8:00 AM  
**End:** Fri 12/15/2017 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR)

Budget Review Board Prep”

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to brief on Drug Pricing  
**Location:** 614-G

**Start:** Fri 12/15/2017 8:30 AM  
**End:** Fri 12/15/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Lapinski, Mary-Sumpter (HHS/IOS)

Lead: Keagan Lenihan

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to IHS, HRSA  
**Location:** 5600 Fishers Lane

**Start:** Fri 12/15/2017 9:15 AM  
**End:** Fri 12/15/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visits (IHS, HRSA)

**Location:** Fishers Lane, MD

**Start:** Fri 12/15/2017 10:00 AM

**End:** Fri 12/15/2017 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wynne, Maggie (HHS/IOS); Brooks, John (HHS/IOS); Grove, Matthew R. (HHS/OS); Swenson-O'Brien, Alicia (HHS/OS); Smith, Christopher (HHS/ASPA)

IHS 10:00 – 10:45 am

HRSA 11:00 – 11:45 am

IHS

08:30AM Depart Humphrey Building for Rockville

09:55AM Advance Lead – **Carolyn Olson** – will meet (b)(7)(C) in front of 5600 Building and escort group to IHS on the 8<sup>th</sup> floor  
NOTE: **RADM Weahkee** will greet on arrival in building lobby

10:00AM Senior Staff Meeting (20 min)  
LOCATION: 8<sup>th</sup> Floor, Room 08E47

- 10:00am – Opening Remarks by RADM Weahkee (2 min)
- 10:02am – Introduction of senior staff (5 min)
- 10:07am – (b)(7)(C) gives brief remarks (3 min)
- 10:10am – RADM Weahkee discusses IHS Fact Sheet (2 min)
- 10:12am – **Julia Pierce**, OGC, discusses Basis for Health Care Services (2 min)
- 10:14am – Questions and Answers (4 min)

10:20AM General Staff Meeting (25 min)  
LOCATION: 8<sup>th</sup> Floor, Room 08SEH02

- 10:20am – Staff Introductions (10 min)
- 10:30am – (b)(7)(C) gives brief remarks (2 min)
- 10:32am – Priority Highlights (6 min)
  - Serious Mental Illness – **Dr. Beverly Cotton** (2 min)
  - Opioids – **CAPT Kevin Brooks** (2 min)
  - Childhood Obesity – **Carmen Licavoli Hardin** (2 min)
- 10:38am – Questions and Answers (5 min)

10:45AM (b)(7)(C) to move to 13<sup>th</sup> floor to meet with HRSA

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HRSA

PROGRAM:

- 10:55AM      **Dr. Sigounas and Caitlin Patenaude** greet (b)(7)(C) at northeast elevators on 13<sup>th</sup> floor and accompany him to HRSA Administrator's Suite.
- 11:00AM      Senior Staff Meeting (20 min)  
LOCATION: 13<sup>th</sup> Floor, Room 13N138, Administrator's Conference Room
- 11:00am – Introduction of senior staff (3 min)
  - 11:03am – (b)(7)(C) gives brief remarks (3-5 min)
  - 11:08am – Dr. Sigounas discusses HRSA priorities (7 min)
  - 11:15am – Questions and Answers (5 min)
- 11:20AM      General Staff Meet and Greet (25 min)  
LOCATION: 13<sup>th</sup> Floor, Administrator's Suite
- 11:20am – Dr. Sigounas Welcomes (2 min)
  - 10:22am – (b)(7)(C) gives very brief remarks (2-3 min)
  - 10:25am – Questions and Answers (5 min)
  - 10:30am – Attendees greet (b)(6) brief hello/shake hands (15min)
- 11:45AM      (b)(7)(C) departs 13<sup>th</sup> floor with Dr. Sigounas down to lobby to depart
- 11:50AM      Depart back to Humphrey

PROGRAM:

- 10:55AM      **Dr. Sigounas and Caitlin Patenaude** greet (b)(7)(C) at northeast elevators on 13<sup>th</sup> floor and accompany him to HRSA Administrator's Suite.
- 11:00AM      Senior Staff Meeting (20 min)  
LOCATION: 13<sup>th</sup> Floor, Room 13N138, Administrator's Conference Room
- 11:00am – Introduction of senior staff (3 min)
  - 11:03am – (b)(7)(C) gives brief remarks (3-5 min)
  - 11:08am – Dr. Sigounas discusses HRSA priorities (7 min)
  - 11:15am – Questions and Answers (5 min)
- 11:20AM      General Staff Meet and Greet (25 min)  
LOCATION: 13<sup>th</sup> Floor, Administrator's Suite
- 11:20am – Dr. Sigounas Welcomes (2 min)
  - 10:22am – (b)(7)(C) gives very brief remarks (2-3 min)
  - 10:25am – Questions and Answers (5 min)
  - 10:30am – Attendees greet (b)(6) brief hello/shake hands (15min)
- 11:45AM      (b)(7)(C) departs 13<sup>th</sup> floor with Dr. Sigounas down to lobby to depart
- 11:50AM      Depart back to Humphrey

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Fri 12/15/2017 11:45 AM

**End:** Fri 12/15/2017 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time / Sign Doc w Rafael  
**Location:** 614-G

**Start:** Fri 12/15/2017 12:30 PM  
**End:** Fri 12/15/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to travel back to HHS

**Start:** Fri 12/15/2017 3:00 PM

**End:** Fri 12/15/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** DOJ Annual Holiday Reception  
**Location:** DOJ, Corner of tenth street and Constitution Ave, NW Rm # 5111

**Start:** Fri 12/15/2017 3:45 PM  
**End:** Fri 12/15/2017 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



Secretary Hargan and his spouse (b)(6) will attend the above Annual Holiday Reception hosted by AG Sessions. Details below:

Attendees: (b)(6) and (b)(6) Hargan

Event Time: 4:00-6:00 pm

(b)(6) Depart HHH Bldg: 3:45 pm

Address of Event: DOJ, Corner of tenth street and Constitution Ave, NW

POC #: (202) 514-7738

Notes: (b)(6) Hargan will meet (b)(6) at the HHH bldg. @ 3:30 for a departure of 3:45. Rafael RSVP'd on 12/11.

3:45pm – (b)(6) and (b)(6) will depart from HHS to AG Sessions Holiday Party

- POB needed
- (b)(6) will drive to HHS at 3:30
- Rafael RSVP's on 12/11
- Address: Corner of 10<sup>th</sup> St and Constitution Ave, NW, Room 5111
- POC: (202)514-7738

4:00pm: Arrives to Department of Justice

- Room 5111

6:00pm: Depart Department of Justice to Residence

6:30pm: Arrive at Residence

7:15pm: Depart Residence to (b)(6)

- Tickets will be given to POB
- (b)(6) (b)(6) Hargan, (b)(6) will ride

7:45pm: Arrival to (b)(6)

8:00pm: Events begins

TBD – Departure to Residence

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(7)(F) (b)(6)

**Location:**

(b)(6)

**Start:**

Fri 12/15/2017 8:00 PM

**End:**

Fri 12/15/2017 8:30 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

Secretary Scheduler (OS/IOS)

**Required Attendees:**

Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** CLOSE HOLD: (b)(7)(C) to meet with OASH  
**Location:** 614-G

**Start:** Mon 12/18/2017 8:30 AM  
**End:** Mon 12/18/2017 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Stannard, Paula (HHS/IOS); Valentine, Steven (HHS/IOS); Huber, Valerie  
(HHS/OASH); Bowman, Matthew (HHS/OGC)

Lead: Paula Stannard

Role: (b)(7)(C) listen to proposed policy on an OASH issue

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Secretarys Breakfast with Champions  
**Location:** 607-G

**Start:** Mon 12/18/2017 9:25 AM  
**End:** Mon 12/18/2017 10:00 AM

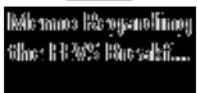
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Bailey-Jones, Denise M. (CMS/OHC); Campion, Patrick (AHRQ/OMS); Freeman, Anait (NIH/OD) [E]; Goldberg, Janet (FDA/OC) (CTR); Smith, Christopher (HHS/ASPA); Lappin, Jonathan (NIH/OD) [E]; Miranda-Velez, Elizabeth (OS/OHR); Morgan, Kelly M. (AHRQ/OMS); Murphy, John E. (ACL); Nguyen, Danny (SAMHSA/OMTO); Peratrovich Jr., Frank (IHS/HQ); Reinheimer, Alison (AHRQ/OMS); Schoenfeld, Michael (ACF); Smith, Alia (HRSA); Stone, Matthew (FDA/OC); Walekar-Hempstead, Andrea (CMS/OHC); Wathen, Dawn L (OIG/OMP); Wright, Bryan (FDA/OC); Aguirre, Lisa (HHS/ASPE); Aufenanger, Sharyn (OS/ASPR/COO); Berman, Cara (OS/ASPA); Bertram, Cheryl (HHS/OMHA); Bradsher, Kris (HHS/ASL); Bratcher-Bowman, Nikki (HHS/IEA); Conner, Aleta (OS/OGC); Cosby, Kimberly (HHS/ASA); Crichton, Daniel (HHS/ASFR); Egbert, James (OS/ASA/OHR/SPD); Ellis, Beverly (HHS/ASPE); Eversley, Patricia (HHS/OMHA); Frizzell, Rebecca (OS/ASPR/COO); Genzer, Boris (OS/ASPR/COO) (CTR); George, Timothy (HRSA); Gerald, Mary (HHS/OCR); Gill, Valerie (HHS/ASA); Greene, Nicky (HHS/OS/OGA); Hilliard, Tracy (CDC/OCOO/HRO); Himelright, Michele D. (OS/ONC); Jenkins, Bernard (HHS/ASFR); Kretschmaier, Michon (HHS/OASH); Magwood, Colette (OS/ASPE); McCreary, Monica (CMS/OSORA); Miller, Tishawn (HHS/ASL); Nobleman, Debbie K. (HHS/DAB); Novy, Steve (OS/OCR); Park, Dennis (PSC/OD); Scott, Katherine (OS/DAB); Sessoms, Pam (HHS/ASFR); Skolnitsky, Jordan (OS/OMHA); Stith, April (HHS/OS/OGA); Sutherland, Dara (ACL); Villator, Christopher (HHS/DAB); Whitfield, Shoney (HHS/IEA); Williams, Rasheed (HHS/IOS); Caldwell, LaJuana D (FDA/OC); Gardner, Johnathan (OS/OHR); James-Caires, Maureen (IHS/NAS/AO); McBurney, Molly (OS/DAB) (Molly.McBurney@hhs.gov); Major, Christine (HHS/ASA); Oppler, Edward (OS/ASPR/COO); Brennan, Patrick (OS/ASPA); Bodden, Cheryl (HHS/OASH); Cordova, Jon (OS/ASA); Henderson, Harold (HHS/OCR); Allen-Djokou, Tera (SAMHSA/OMTO); Hampton, Annette (OS/ONC)

**Optional Attendees:**



**Event Name:** Secretary's Breakfast with Champions

**Date:** December 18<sup>th</sup>, 2017

Time: 9:00 am -10:00 am

Location: Dep. Secretary's Conference Room - 607-G

Topic: Federal Employee Viewpoint Survey Workgroup Breakfast with the Secretary.

Reason: The Acting Secretary wishes to acknowledge the efforts and hard work of the members of the FEVS Workgroup towards helping the Department achieve such high rankings in the FEVS and The Partnership for Public Service.

Lead: Jon Bardis

HHS POC: Johnathan Gardner

HHS Attendees: \_

### **Operating Divisions**

- 1 Bailey-Jones, Denise (CMS)
- 2 Campion, Patrick  
(AHRQ/OMS)
- 3 Freeman, Anait (NIH/OD) [E]
- 6 Janet Goldberg (HRSA)
- 7 Lappin, Jonathan (NIH/OD) [E]
- 8 Miranda-Velez, Elizabeth  
(OS/ASA/OHR/SPD)
- 9 Morgan, Kelly M.  
(AHRQ/OMS)
- 10 Murphy, John E. (ACL/CMB)
- 11 Nguyen, Danny  
(SAMHSA/OMTO)
- 12 Peratrovich Jr., Frank  
(IHS/HQ)
- 13 Reinheimer, Alison  
(AHRQ/OMS)
- 14 Schoenfeld, Michael (ACF)
- 15 Smith, Alia (HRSA)
- 16 Stone, Matthew (FDA/OC)
- 17 Walekar-Hempstead, Andrea  
(CMS/OHC)
- 18 Wathen, Dawn L (OIG/OMP)
- 19 Wright, Bryan (FDA/OC)

### **Staff Divisions**

- 20 Aguirre, Lisa (HHS/ASPE)
- 21 Aufenanger, Sharyn  
(OS/ASPR/COO) (CTR)
- 22 Berman, Cara (OS/ASPA)
- 23 Bertram, Cheryl (HHS/OMHA)
- 24 Bradsher, Kris (HHS/ASL)
- 25 Bratcher-Bowman, Nikki  
(HHS/IEA)
- 26 Conner, Aleta (OS/OGC)
- 27 Cosby, Kimberly (HHS/ASA)



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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet Jen Moughalian BRB  
**Location:** 614-G

**Start:** Mon 12/18/2017 11:30 AM  
**End:** Mon 12/18/2017 12:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Brief on CDC Report

**Location:** 614-G

**Start:** Mon 12/18/2017 12:15 PM

**End:** Mon 12/18/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Trueman, Laura (HHS/IEA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Yoest, Charmaine (OS/ASPA); Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL); Hayes, Sean (HHS/ASL)

**Optional Attendees:** Palmer, Ashley (OS/ASFR)

**Importance:** High

Requested by Will

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel To Ronald Reagan Building

**Start:** Mon 12/18/2017 12:45 PM

**End:** Mon 12/18/2017 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**DATE/TIME/LENGTH OF PARTICIPATION:** Monday, December 18, 2017 at 2:00 PM (60 min)

**LOCATION:** Ronald Reagan Building

**EVENT FORMAT/PROGRAM:** Remarks

**PRESS:** OPEN

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Call with Stephen Miller

**Location:** Call > (b)(6)

**Start:** Mon 12/18/2017 3:45 PM

**End:** Mon 12/18/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

. Please have him call his direct line which is (b)(6). If for some reason that doesn't work his cell is (b)(6)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel Back to HHS

**Start:** Mon 12/18/2017 3:30 PM

**End:** Mon 12/18/2017 3:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) BRB

**Location:** 614-G

**Start:** Mon 12/18/2017 4:00 PM

**End:** Mon 12/18/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to call Alison Kelly, CDC

**Location:** Call > (b)(6)

**Start:** Mon 12/18/2017 6:30 PM

**End:** Mon 12/18/2017 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Kelly, Alison (CDC/OCOO/OFR/OA); Palmer, Ashley (OS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) pre- brief for Gov. Hogan  
**Location:** 614-G

**Start:** Tue 12/19/2017 9:00 AM  
**End:** Tue 12/19/2017 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Trueman, Laura (HHS/IEA); Brooks, John (HHS/IOS); Snow, Jennifer (HHS/IEA); O'Brien, John (HHS/ASPE); Keagan Lenihan (keagan.lenihan@hhs.gov); Seema Verma; Brookes, Brady (CMS/OA)

Lead: Darcie Johnston, IEA  
Topic: Maryland All Payer Plan  
Topic:

Reason:

(b)(6) Role:

Event/Mtg POC: Name, Cell and email:

Conference Call Line:

Who will initiate the conference call:

Attendees:

HHS Staff Attendees:

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Gov. Larry Hogan ( R-MD)

**Location:** 614-G

**Start:** Tue 12/19/2017 9:15 AM

**End:** Tue 12/19/2017 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Brooks, John (HHS/IOS); Trueman, Laura (HHS/IEA); Brookes, Brady (CMS/OA); Seema Verma; Keagan Lenihan (keagan.lenihan@hhs.gov); O'Brien, John (HHS/ASPE); Snow, Jennifer (HHS/IEA)

**Optional Attendees:** CMS Administrator



MD: State Profile... Maryland Financing... Green... See...  
12-19-17... CMS Maryland... Maryland Total...

Lead: Darcie Johnston, IEA

Topic: Maryland All Payer Plan

Reason:

(b)(6) Role:

Event/Mtg POC: Name, Cell and email:

Conference Call Line:

Who will initiate the conference call:

Attendees: Matt Clark, Chief of Staff

Tiffany Robinson, Deputy Chief of Staff

Tiffany Waddell, Director of Federal Relations

Dennis Schrader, Secretary of Maryland Department of Health

Joseph Antos, Maryland Commissioner and Vice-Chair, Health Services Cost Review Commission

HHS Staff Attendees: Darcie Johnston, Jennifer Snow, John O'brien ,Keagan Lenihan , Administrator Verma, Brady Brooks

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) RelImagine Buy Smarter Meeting  
**Location:** 705A

**Start:** Tue 12/19/2017 10:00 AM  
**End:** Tue 12/19/2017 10:10 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keckler, Charles (HHS/IOS); Brennan, Patrick (OS/ASPA); Gentile, John (HHS/ASFR); Smith, Christopher (HHS/ASPA)

(b)(7)(C) to stop by for quick remarks to staff

Event Name: RelImagine BUY SMARTER Initiative Planning and Development Committee Meeting

Location: Humphrey Building Room 705A

Time: 10:00-12:00

Topic: Monthly Governance Meeting

Reason: 1-Sign BUY SMARTER Charter  
2- Establish 3 Proofs of Concept Project Teams

(b)(6) Role: Meet Team, Say Hello and thank the team for their efforts on RelImagine and the BUY SMARTER Initiative

Lead: Will Brady and John Gentile

Event POC: Name, Cell and email [John.Gentile@HHS.Gov](mailto:John.Gentile@HHS.Gov), (b)(6)

Attendees: Department Heads of Contracting Activities (11)

HHS Staff Attendees: RelImagine BUY SMARTER Project Management Team (14)

Remarks:  
Press:  
Press Contact:

HHS Staff:

Mailing Address for thank you notes and photos:

Briefing Materials: NONE

Notes:

Who Requested the Mtg:

Photographer- yes/no: NO

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) update on WaPo and responses

**Location:** 614-G

**Start:** Tue 12/19/2017 11:00 AM

**End:** Tue 12/19/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Moughalian, Jen (HHS/ASFR); Kemper, Laura (HHS/ASL); Yoest, Charmaine (OS/ASPA); Trueman, Laura (HHS/IEA)

**Optional Attendees:** Palmer, Ashley (OS/ASFR); Lloyd, Matt (OS/ASPA); Murphy, Ryan (OS/ASPA)

**Importance:** High

update on the CDC story and the incoming, activity, and responses from across HHS. No formal briefing materials required but looking to talk through the situation.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Dr. Brenda Fitzgerald

**Location:** 614-G

**Start:** Tue 12/19/2017 11:30 AM

**End:** Tue 12/19/2017 12:00 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Tuesday of every 1 month from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Lapinski, Mary-Sumpter (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Davis, Carma L. (CDC/OD/OCS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); (b)(7) Agnew, Ann (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)



Sealing Cover  
Bakmos Terminal...



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Brief on UAC & ORR  
**Location:** 610-F

**Start:** Tue 12/19/2017 12:00 PM  
**End:** Tue 12/19/2017 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); Wagner, Steven (ACF); Lloyd, Scott (ACF); White, Jonathan (ACF); Moughalian, Jen (HHS/ASFR); Bowman, Matthew (HHS/OGC); Kadlec, Robert (OS/ASPR/IO); Barlow, Amanda (ACF); Vineyard, Michael (OS/ASPR/OEM); Meekins, Chris (OS/ASPR/IO); Keckler, Charles (HHS/IOS)

**Optional Attendees:** Stevenson, Sarah-Lloyd (HHS/IOS)



Seventy-five (75) minutes - Two separate 45-minute blocks  
45-minute UAC block... 45-minute ASFR block...

Requestors: Paula Stannard, Maggie Wynn, Laura Caliguiri

Topic: ACF/ASFR UAC and ORR (Two separate issues that can be covered in this meeting)

Participants: Steve Wagner (ACF), Scott Lloyd (ACF), Jonathan White (ACF), Matt Bowman (OGC), Dr. Bob Kadlec (ASPR), Mike Vineyard (ASPR), Chris Meekins (ASPR), Charles Keckler (IOS), Laura Caliguiri (ASPR), Maggie Wynn (IOS), Paula Stannard (IOS)

Time: 45-minutes

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Administrator Verma

**Location:** 614-G

**Start:** Tue 12/19/2017 2:00 PM

**End:** Tue 12/19/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Seema Verma

Lead: John Brooks

Topic: update on Medicaid Waivers

## Bell, Michael (OS/ASPA)

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**Subject:** HHS Holiday Walk Thru  
**Location:** HHS

**Start:** Tue 12/19/2017 2:30 PM  
**End:** Tue 12/19/2017 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Manning, Lelisa (OS/IOS); Smith, Christopher (HHS/ASPA)

HHS Christmas Walk around day with staff.  
Rasheed/ ASA should have details

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Mtg. w/ Dr. Francis Collins  
**Location:** 615-F

**Start:** Tue 10/17/2017 5:00 PM  
**End:** Tue 10/17/2017 5:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month from 5:00 PM to 5:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); McManus, Ayanna (NIH/OD) [E]; (b)(6) Agnew, Ann (HHS/IOS); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) (OS/IOS)

(b)(6)  
PC: (b)(6)  
Leader: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at SOC Brief

**Location:** SOC

**Start:** Wed 12/20/2017 7:30 AM

**End:** Wed 12/20/2017 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) At Relmagine HHS Committee Meeting and Holiday Reception  
**Location:** 607G

**Start:** Wed 12/20/2017 9:30 AM  
**End:** Wed 12/20/2017 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Street, Amanda (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA)

### \*update\*

Charles will introduce the Secretary to the group at the start of the meeting for opening remarks. Then, the Secretary will turn it back over to Charles to proceed with the meeting agenda.

Here's the schedule for next Wednesday, and we'll be grateful for any appearance (b)(7)(C) is able to make.

We will be holding the Relmagine HHS Committee Meeting in 607G from 9:30-10:15am, followed by a holiday reception in the Executive Dining Room from 10:15-11am. My preference would be for him to attend the reception, but it may work out better for him to attend the last few minutes of the meeting, should his schedule allow.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Wed 12/20/2017 1:00 PM

**End:** Wed 12/20/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** DESK Time  
**Location:** 614-G

**Start:** Wed 12/20/2017 1:30 PM  
**End:** Wed 12/20/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(7)(C) travel Back to HHS

**Start:** Wed 12/20/2017 4:15 PM

**End:** Wed 12/20/2017 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Ann Agnew, Exec. Sec  
**Location:** 614-G

**Start:** Wed 12/20/2017 5:00 PM  
**End:** Wed 12/20/2017 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Giles, Karen (HHS/OS)

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Mtg. w/ Seema Verma

**Location:** 614-G

**Start:** Thu 12/21/2017 8:30 AM

**End:** Thu 12/21/2017 9:00 AM

**Recurrence:** Weekly

**Recurrence Pattern:** every Wednesday from 8:30 AM to 9:00 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Moreno, Rafael (HHS/ASA); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Caliguiri, Laura (HHS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wright, Don (HHS/OASH); Seema other email (b)(7)(C)@cms.hhs.gov); Cleary, Kelly (HHS/OGC); Seema Verma (CMSAdministrator@CMS.HHS.GOV); Perez-Rivera, Diana (CMS/OA); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); (b)(7)(C) Brady, Will (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov)

**Optional Attendees:** Nelson, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to travel to VA

**Location:** 810 Vermont Ave, NW

**Start:** Thu 12/21/2017 9:00 AM

**End:** Thu 12/21/2017 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Sec. Shulkin  
**Location:** 810 Vermont Ave, NW.

**Start:** Thu 12/21/2017 9:30 AM  
**End:** Thu 12/21/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

810 Vermont Ave, NW. A Protocol Officer will meet him on the first floor and escort up to our Suite.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Thu 12/21/2017 10:00 AM

**End:** Thu 12/21/2017 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS)



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of the Freedom of Information Act

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of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to call featured employee re: I AM HHS Cindy Kemp SAMHSA

**Location:** Call (b)(7)(C)

**Start:** Thu 12/21/2017 11:30 AM

**End:** Thu 12/21/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS)



Document: 12/21/2017 11:30 AM  
Title: I AM HHS Cindy Kemp SAMHSA

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Thu 12/21/2017 12:00 PM  
**End:** Thu 12/21/2017 12:30 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguirri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) Briefing on the 2019 Advance Notice and Draft Call Letter - Impacts  
**Location:** 610-F

**Start:** Thu 12/21/2017 12:30 PM  
**End:** Thu 12/21/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Kouzoukas, Demetrios (CMS/OA); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Guram, Jeet (CMS/OA); Rice, Cheri M. (CMS/CM); Keckler, Charles (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Horska, Katerina (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Trueman, Laura (HHS/IEA)

**Optional Attendees:** CMS Administrator; Paul, Rebecca (CMS/CM); Meszaros, Marie (HHS/IOS); Shelton, Carrie A (HHS/IOS); Campbell, Taylor (HHS/OGC) (CTR)



**Topic:** Briefing on the 2019 Advance Notice and Draft Call Letter - Impacts

**Reason:** Discuss the policies in the 2019 AN/CL for Medicare Advantage and Prescription Drug Plans now that data is available

**(b)(6) Role:** Make decisions

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov) and Katerina Horska,

**HHS Staff Attendees:** Seema Verma, Demetrios Kouzoukas, Brady Brookes, Carla DiBlasio, Jeet Guram, Cheri Rice, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Katerina Horska, Kristina Pelekoudas.

**Briefing Materials:** To be provided



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at with ASPR in SCIF  
**Location:** SCIF

**Start:** Thu 12/21/2017 2:00 PM  
**End:** Thu 12/21/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Stannard, Paula (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Dr. Lin / OASH

**Location:** 614-G

**Start:** Thu 12/21/2017 2:30 PM

**End:** Thu 12/21/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stannard, Paula (HHS/IOS); Lin, Matthew (HHS/OASH)

**Importance:** High

Lead: Paula Stannard

Topic: OMH dept update



## Bell, Michael (OS/ASPA)

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**Subject:** Call with Rep. Jennifer Gonzalez-Colon of Puerto Rico  
**Location:** 610-F > > call 202-225-2615

**Start:** Thu 12/21/2017 3:00 PM  
**End:** Thu 12/21/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS);  
Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor,  
Beth (HHS/IOS); Twomey, John K. (OS/IOS); Aramanda, Alec (OS/ASL)



@GonzalezColon: @Joshua... @GonzalezColon: @Joshua... @HHSgov @GonzalezColon...

Lead: ASL, Alec Aramanda

Topic: Call with Rep. Jennifer Gonzalez-Colon of Puerto Rico to discuss DSH Payments to Hospitals in Puerto Rico after Hurricane Maria

You can call our office, 202-225-2615. Veronica Ferraiuoli, our Legal Counsel, will join Rep. Gonzalez-Colon for the call.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) on Annual Leave

**Start:** Fri 12/22/2017 12:00 AM

**End:** Fri 12/29/2017 12:00 AM

**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** policy call

**Location:** (b)(6)

**Start:** Fri 12/22/2017 3:30 PM

**End:** Fri 12/22/2017 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** Talento, Kathryn F. EOP/WHO; Stimson, Brian (HHS/OGC); (b)(6) Bowman, Matthew (HHS/OGC)

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) at Briefing Re: Maryland TCOC Follow-up  
**Location:** 610-F

**Start:** Fri 12/29/2017 10:00 AM  
**End:** Fri 12/29/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Agnew, Ann (HHS/IOS); O'Brien, John (HHS/ASPE); Graham, John (HHS/ASPE); Trueman, Laura (HHS/IEA); Johnston, Darcie (HHS/IEA)

Topic: Re: Maryland TCOC Follow-up

Reason: Follow up

(b)(6) Role:

Event/Mtg POC: Name, Cell and email: John Brooks

Conference Call Line: (b)(6) Leader code: (b)(6)

Who will initiate the conference call:

Attendees:

HHS Staff Attendees:

Notes:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at Budget Meeting  
**Location:** 614-G

**Start:** Fri 12/29/2017 2:00 PM  
**End:** Fri 12/29/2017 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Cochran, Norris (HHS/ASFR);  
Moughalian, Jen (HHS/ASFR)

Title: Final Budget Issues Discussion

Lead: Jen Moughalian

Time: 2:00 – 3:00

Participants: (b)(7)(C) Will Brady, Kris, Norris and Jen

Location: 614-G

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Swear in OGC, Bob Charrow

**Location:** 610F

**Start:** Tue 1/2/2018 9:00 AM

**End:** Tue 1/2/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Smith, Christopher (HHS/ASPA); Stimson, Brian (HHS/OGC); Flick, Heather (OS/OGC); Bowman, Matthew (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Bird, Catherine (OS/OGC); Keckler, Charles (HHS/IOS); Stannard, Paula (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Mansdoerfer, David (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Davis, Jeffrey (HHS/OGC); Morse, Sara (HHS/ASL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing for MD TCOC Waiver call with Gov. Hogan & CMS  
**Location:** 614-G

**Start:** Tue 1/2/2018 11:30 AM  
**End:** Tue 1/2/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Leggett, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Keagan Lenihan (keagan.lenihan@hhs.gov); O'Brien, John (HHS/ASPE)  
**Optional Attendees:** CMS (b)(7)(C) (b)(7)(C) CMS Administrator

**Importance:** High

Topic: MD Waiver

Reason: Pre- brief the A/S for the Call with Gov. Hogan & CMS

(b)(7)(C) Role:

Event/Mtg POC: Name, Cell and email:

Conference Call Line: (b)(7)(C)

Who will initiate the conference call:

Attendees:

HHS Staff Attendees:

Kris Skrzycki, John Brooks, Brady Brooks, Will Brady, John Brooks, Keagan Lenihan

Notes:



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Bi- weekly mtg with CDC Director Dr.Brenda Fitzgerald

**Location:** 614-G/ Call (b)(6)

**Start:** Tue 1/2/2018 12:00 PM

**End:** Tue 1/2/2018 12:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 weeks on Tuesday from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Davis, Carma L. (CDC/OD/OCS); Agnew, Ann (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Williams, Teresa (CDC/OD/OCS)

Jan. 2<sup>nd</sup> is a CALL

(b)(6)

Leader code: (b)(6)

\*\*\* this meeting should occur every 2 weeks\*

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Tue 1/2/2018 12:30 PM  
**End:** Tue 1/2/2018 1:00 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguirri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) FIRM HOLD

**Location:** 614-G

**Start:** Tue 1/2/2018 1:00 PM

**End:** Tue 1/2/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Rafael requested a FIRM HOLD for this time

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to Meet with Bob Charrow, OGC & Counselors  
**Location:** 610F

**Start:** Tue 1/2/2018 2:00 PM  
**End:** Tue 1/2/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Bird, Catherine (OS/OGC); Stimson, Brian (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov)

30 Min , Initial meeting with Staff & Bob Charrow

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to ASL

**Location:** HHS

**Start:** Wed 1/3/2018 3:00 PM

**End:** Wed 1/3/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Morse, Sara (HHS/ASL); Arbes, Sarah (HHS/ASL); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA)

ASL -30 MIN

- 3:00 – 3:01 pm (b)(7)(C) arrives at Room 405A greeted by **Acting Assistant Secretary Barbara Clark**, and then seated next to **Barbara Clark** and **Sara Morse** (1 min.)
- 3:01 – 3:06 pm **Barbara Clark** gives opening remarks and introductions (5 min.)
- 3:06 – 3:11 pm (b)(7)(C) provides remarks and questions (5 min.)
- 3:11 – 3:21 pm Introductions by staff seated around table (10 min.)
- 3:21 – 3:30 pm Open discussion and Q&A with (b)(7)(C) (9 min.)
- 3:30 – 3:45 pm (b)(7)(C) departs Humphrey for O'Neill Building/ASPR Visit and optional REFRESH (15 min.)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to ASPR  
**Location:** HHS, ASPR

**Start:** Wed 1/3/2018 3:45 PM  
**End:** Wed 1/3/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA); Stannard, Paula (HHS/IOS)

ASPR -45 min

- 3:45 – 3:48 pm **Secretary Hargan** arrives at the O'Neill Building greeted by **Katie Lagomarsino** and **Assistant Secretary Bob Kadlec** and is escorted down to the Sub-basement Conference Room L4K20, seated next to **Dr. Bob Kadlec** and **Paula Stannard**. (3 min.)
- 3:48 – 3:50 pm **Dr. Kadlec** provides opening remarks and introductions. (2 min.)
- 3:50 – 3:56 pm ASPR program offices each give a 90 second overview of their priorities. (6 min.)
- 3:56 – 3:58 pm **Secretary Hargan** provides remarks or questions. (2 min.)
- 3:58 – 4:00 pm **Dr. Kadlec** gives closing remarks. (2 min.)
- 4:00 – 4:10 pm **Secretary Hargan** and select staff move to the VizHub to watch a brief demonstration. (10 min.)
- 4:10 – 4:20 pm **Secretary Hargan** and staff are escorted upstairs by Dr. Kadlec to the Office of Emergency Management on the Basement level, met by **Don Boyce** to discuss program priorities and meet staff.
- 4:20 – 4:30 pm **Secretary Hargan** takes elevator up 1 floor to BARDA showcase to discuss product approval successes.

4:30 pm Secretary Hargan departs

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with ASFR Budget Discussion  
**Location:** 614-G

**Start:** Wed 1/3/2018 5:45 PM  
**End:** Wed 1/3/2018 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) at CMS 2019 Payment Notice Briefing  
**Location:** 610-F

**Start:** Thu 1/4/2018 10:00 AM  
**End:** Thu 1/4/2018 11:00 AM

**Recurrence:** (none)

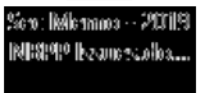
**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Nelson, Peter (CMS/OA); Pate, Randy (CMS/CCIO); Keckler, Charles (HHS/IOS); Wu, Jeff (CMS/CCIO); Brookes, Brady (CMS/OA); Keagan Lenihan (keagan.lenihan@hhs.gov); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Charrow, Robert (HHS/OGC); Meszaros, Marie (HHS/OGC)

**Optional Attendees:** Hirshorn, Rebecca (HHS/IOS); Morse, Sara (HHS/ASL); Wilkinson, Emily (CMS/CCIO); Bilek, Uri (OS/OGC)

(b)(6)  
PW: (b)(6)  
Leader: (b)(6)  
Topic: (b)(6) briefing on the final HHS Notice of Benefit and Payment Parameters for 2019 (Payment Notice)



**Reason:** Discuss the policies in the final HHS Notice of Benefit and Payment Parameters for 2019

(b)(6) **Role:** Provide feedback and decision making

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Peter Nelson, Randy Pate, Charles Keckler, Jeff Wu, Brady Brooks, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather



Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Kristina Pelekoudas.

Briefing Materials: To be provided

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit CTO

**Location:** HHS

**Start:** Thu 1/4/2018 2:30 PM

**End:** Thu 1/4/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Greenstein, Bruce (OS/IOS); Smith, Christopher (HHS/ASPA); Stannard, Paula (HHS/IOS); Brennan, Patrick (OS/ASPA); Smith, Gavin (OS/ASPA)

CTO -30 Min



CTO -30 Min  
Katherine C. (HHS/IOS) ...  
Katherine C. (HHS/IOS) ...

- 2:30 – 2:31 pm (b)(7)(C) arrives at the 3<sup>rd</sup> floor elevator bank and is greeted by **Bruce Greenstein** and then brought to the conference table seated in front of flags next to **Bruce Greenstein** and **Counselor**. (1 min.)
- 2:31 – 2:36 pm **Bruce Greenstein** gives opening remarks and overview. (5 min.)
- 2:36 – 2:51 pm Employees seated around table make introductions. (15 min.)
- 2:51 – 2:56 pm (b)(7)(C) provides his remarks. (5 min.)
- 2:56 – 3:00 pm (b)(7)(C) participates in Q&A. (5 min.)
- 3:00 pm (b)(7)(C) departs.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) to Visit ONC  
**Location:** HHS, ONC Division

**Start:** Thu 1/4/2018 3:15 PM  
**End:** Thu 1/4/2018 3:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Rucker, Donald (OS/ONC); Stannard, Paula (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Smith, Gavin (OS/ASPA)

ONC 30 Min



ONC: Release, 2/2/18 Secretary Scheduler  
HHS: no special handling... HHS: no special handling... ONC: 30 min...

- 3:15 – 3:17 pm (b)(1) arrives at the Switzer Building lobby and is greeted by **Dr. Donald Rucker, Matt Swain, Dr. John Fleming, Genevieve Morris, and Dr. Jon White** (2 min)
- 3:17 – 3:20 pm (b)(1) and **Dr. Donald Rucker** proceed to the program Area (3 min)
- 3:20 – 3:25 pm **Dr. Donald Rucker** gives welcoming remarks then introduces (b)(1) (5 min)
- 3:25 – 3:30 pm (b)(1) gives remarks (5 min)
- 3:30 – 3:43 pm Moderated Q&A with (b)(6) led by **Dr. Donald Rucker** (13 min)
- 3:43 – 3:45 pm (b)(1) exits the program area, proceeds to the elevator, then departs (2 min)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Visit OCR  
**Location:** HHS, OCR Division

**Start:** Thu 1/4/2018 4:00 PM  
**End:** Thu 1/4/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA); Pasch, David (OS/ASPA)



- 4:00 – 4:01 pm (b)(7)(C) arrives at Room 515F greeted by **Director Roger Severino**, and then seated next to **Roger Severino** and **Principal Deputy Director Robinsue Frohboese** (1 min.)
- 4:01 – 4:02 pm **Roger Severino** gives brief opening remarks (1 min.)
- 4:02 – 4:22 pm Leadership Roundtable and questions (20 min.)
- 4:22 – 4:30 pm Closing Remarks by **Robinsue Frohboese** (8 min.)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Firm Hold  
**Location:** 614-G

**Start:** Thu 1/4/2018 4:30 PM  
**End:** Thu 1/4/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguirri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

HOLD Per Will  
(b)(7) to call Dir. Mulvaney

## Bell, Michael (OS/ASPA)

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**Subject:** AR Discussion

**Location:** (b)(6) p code (b)(6) L code (b)(6)

**Start:** Sat 1/6/2018 10:30 AM

**End:** Sat 1/6/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); CMS (b)(6) Brookes, Brady (CMS/OA); Brooks, John (HHS/IOS); Neale, Brian (CMS/CMCS)

When: Saturday, January 06, 2018, 10:30 AM to 11:00 AM. Eastern Time

Where: (b)(6) p code (b)(6) L code (b)(6)

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## Bell, Michael (OS/ASPA)

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**Subject:** AR Follow up discussion

**Location:** (b)(6) p code (b)(6) L code (b)(6)

**Start:** Sun 1/7/2018 3:00 PM

**End:** Sun 1/7/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** CMS (b)(6) (b)(6) (OS/IOS); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Neale, Brian (CMS/CMCS)

**Optional Attendees:** white3810@verizon.net

**When:** Sunday, January 07, 2018, 3:00 PM to 4:00 PM. Eastern Time

**Where:** (b)(6) p code (b)(6) L code (b)(6)

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) weekly meeting with Ann Agnew, Exec. Sec  
**Location:** 614-G

**Start:** Mon 1/8/2018 9:30 AM  
**End:** Mon 1/8/2018 10:00 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday from 9:30 AM to 10:00 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Giles, Karen (HHS/OS); Robinson, Wilma (HHS/IOS)

Weekly meeting with Exec. Sec. for dept. Update.  
This meeting should occur every Monday

(b)(7)(C)  
PC: (b)(7)(C)  
Leader: (b)(7)(C)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to record video for Greater New York Hospital Association / DMAT Staff  
**Location:** HHS Studio

**Start:** Mon 1/8/2018 10:15 AM  
**End:** Mon 1/8/2018 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Smith, Gavin (OS/ASPA); Wilker, Michael (HHS/ASPA)

**From:** Waltman, Susan [mailto:WALTMAN@GNYHA.org]

**Sent:** Thursday, December 14, 2017 1:00 PM

**To:** Boyce, Don (OS/ASPR/OEM) <Don.Boyce@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) <Edward.Gabriel@hhs.gov>

**Subject:** January 8: Honoring the New York Health Care Workers Who Served in Puerto Rico

Dear Don and Ed,

First, thank you so much for facilitating our members' ability to provide much-needed health care to the residents of Puerto Rico. It was an exceptionally meaningful experience for all involved, and in all likelihood, would not have occurred without your support and guidance. We thank you as well for taking such good care of our members' health care teams when they were in Puerto Rico. You certainly treated them as your own, which we and they appreciated a great deal.

Second, I am writing to invite you to a celebration we are hosting on January 8 to honor the health care workers who served in Puerto Rico. (Please see the invitation below.) While the focus of the event will be honoring the 156 health care workers who served in Puerto Rico, we also want to celebrate the incredible partnership among agencies and associations that enabled the workers to travel to Puerto Rico and do the amazing work they did. We hope you can join us on the 8<sup>th</sup>!

Although we have separately invited Andy and Mojo to join us, please let us know if there are others from ASPR who were instrumental in supporting this effort so we can extend invitations to them as well.

We are looking forward to celebrating with both of you!  
Susan

**Susan C. Waltman**

Executive Vice President for Legal, Regulatory, and Professional Affairs, and  
General Counsel  
Greater New York Hospital Association  
555 W. 57th Street, Suite 1500  
New York, NY 10019

phone: 212.506.5405  
e-mail: [waltman@gnyha.org](mailto:waltman@gnyha.org)  
web: [www.gnyha.org](http://www.gnyha.org)



## Honoring the New York Health Care Workers Who Served in Puerto Rico

Greater New York Hospital Association (GNYHA) and the Healthcare Association of New York State (HANYS) invite you to a celebration of the 156 health care workers from eight hospitals and one community health center in New York State who traveled to Puerto Rico to provide desperately needed medical care to residents of the island in the wake of Hurricane Maria.

We will also celebrate the organizations that participated in numerous supply missions to Puerto Rico and the US Virgin Islands.

**WHEN:** Monday, January 8, 2018 | 5:30 p.m. to 8:30 p.m.

**WHERE:** Current at Chelsea Piers, Pier 59  
23rd Street and West Side Highway, New York, NY

**WHAT:** Special Celebration/Reception (Food and Beverages)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Interview Matthew Baker, IEA Regional Director III - Philadelphia  
**Location:** 614-G

**Start:** Mon 1/8/2018 1:00 PM  
**End:** Mon 1/8/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); Agnew, Ann (HHS/IOS)



(b)(7)(C) to Interview Matthew Baker, IEA Regional Director III - Philadelphia

(b)(7)(C) to Interview Matthew Baker, IEA Regional Director III - Philadelphia

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing for Speech with Illinois Health Association

**Location:** 610-F

**Start:** Mon 1/8/2018 2:00 PM

**End:** Mon 1/8/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Trueman, Laura (HHS/IEA); Kalavritinos, Jack; Brennan, Patrick (OS/ASPA)

Back ground briefing for speech to IHA on 1/9

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech Prep for IHA  
**Location:** 610-F

**Start:** Mon 1/8/2018 2:30 PM  
**End:** Mon 1/8/2018 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA)

Speech review & Prep for IHA Breakfast

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) briefing on U.S.-Mexico Border Health Commission – Proposed Budget Adjustment

**Location:** 614-G

**Start:** Mon 1/8/2018 3:30 PM

**End:** Mon 1/8/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wynne, Maggie (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Grigsby, Garrett (HHS/OS/OGA); Alexander, Thomas (OS/OGA); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Shipley, Samuel (HHS/IOS); Bowman, Matthew (HHS/OGC); Moughalian, Jen (HHS/ASFR); Palmer, Ashley (OS/ASFR)



U.S. Border Health Commission - U.S. Border Health Commission  
Decision Support System - U.S. Border Health Commission

Topic: U.S.-Mexico Border Health Commission – Proposed Budget Adjustment

Reason: (b)(5)

(b)(5)

(b)(6) Role: Briefing for purpose of obtaining signature on a decision document

Event/Mtg POC: Name, Cell and email: n/a

Conference Call Line: (b)(6) (Leader code: (b)(6) - participant code: (b)(6)

Who will initiate the conference call: Secretary's office

External Attendees: n/a

HHS Staff Attendees:

Kris Skrzycki  
Maggie Wynne  
Keagan Lenihan  
Laura Caliguiri  
Garrett Grigsby, OGA



Tom Alexander, OGA  
Wilma Robinson  
Sam Shipley  
Matt Bowman  
Jen Moughalian  
Ashley Palmer

**Notes:**

Decision memo with attachment will be provided by Exec Sec

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) at Breakfast for IHA Illinois group  
**Location:** Bistro Bis & Kimpton George Hotel, 15 E Street NW, Washington DC, 20001

**Start:** Tue 1/9/2018 8:00 AM  
**End:** Tue 1/9/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA); Smith, Gavin (OS/ASPA); Smith, Christopher (HHS/ASPA); Holden, Ronald (OS/IOS); Trueman, Laura (HHS/IOS); Kalavritinos, Jack; McGowan, Robert (Kyle) (HHS/IEA); Beck, Gary (OS/IEA)

**Optional Attendees:** Murphy, Ryan (OS/ASPA); Lloyd, Matt (OS/ASPA); Oakley, Caitlin B. (OS/ASPA)



- 7:55am (b)(7)(C) arrives at Bistro Bis, Advance Lead – **Carolyn Olson** – will meet (b)(7)(C) on arrival and greeted by **Cristina Batt, Sen. Bill Brady, and Bernie Robinson** (5 min.)
- 8:00 – 8:02 am **Sen. Bill Brady** welcomes group and introduces (b)(7)(C) (2 min.)
- 8:02 – 8:17 am (b)(7)(C) gives remarks (15 min.)
- 8:18am (b)(7)(C) departs for Humphrey Building

Please join THE ILLINOIS GROUP for breakfast with

**ERIC D. HARGAN**

**Acting Secretary & Deputy Secretary of HHS**

<https://www.hhs.gov/about/leadership/eric-d-hargan/index.html>

introduced by

# **The Hon. Bill Brady**

**Leader Illinois State Senate Republican Leader**

<http://brady.senategop.org/About/Biography>

**from 8:00 AM to 9:00 AM  
on Tuesday, January 9, 2018 in**

**Bistro Bis & Kimpton George Hotel  
15 E Street NW  
Washington, DC 20001**

**Please RSVP to our Illinois Group Treasurer**

**Ryan D. Israel**

[risrael@joneswalker.com](mailto:risrael@joneswalker.com)

**or**

**(202) 203-1000**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Call Governor Asa Hutchinson ( R- AR)  
**Location:** 614-G / Call

**Start:** Tue 1/9/2018 11:30 AM  
**End:** Tue 1/9/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Johnston, Darcie (HHS/IEA); Seema  
Verma; Kalavritinos, Jack; Brooks, John (HHS/IOS); Snow, Jennifer (HHS/IEA); Brookes,  
Brady (CMS/OA)

**Topic:** AR Medicaid waiver request and Medicaid expansion request

**Reason:** Policy decision

(b)(7)(C) **Role:** Discuss policy decision related to waiver request

**Event/Mtg POC:** Name, Cell and email: Darcie Johnston, IEA (b)(7)(C) [darcie.johnston@hhs.gov](mailto:darcie.johnston@hhs.gov)

**Conference Call Line:** Conference call number (b)(7)(C)

**Passcode:** (b)(7)(C)

**Leader code:** (b)(7)(C)

**Who will initiate the conference call:** A/S Staff

**Attendees:** Katie Beck, Governor's Fed/State Rep  
Dennis Smith, AR Medicaid Director

**HHS Staff Attendees:** Darcie Johnston, IEA  
Jack Kalavritinos, IEA  
John Brooks  
Jen Snow, IEA  
Brady Brookes, CMS

**Notes:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Dep. Sec Staff for Strategic Communications Planning  
**Location:** 614-G

**Start:** Tue 1/9/2018 2:00 PM  
**End:** Tue 1/9/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Location:** TBD

**Start:** Tue 1/9/2018 5:30 PM

**End:** Tue 1/9/2018 7:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7) Leggett, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)



Hi Beth,

Will Brady asked that I reach out and let you know that the Sec. would like a personal hold on his calendar from 5:30-7:30 Tuesday.

Regards,

Levi

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) at SOC Briefing  
**Location:** SOC

**Start:** Wed 1/10/2018 7:30 AM  
**End:** Wed 1/10/2018 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Seema Verma

**Location:** 614-G

**Start:** Wed 1/10/2018 8:30 AM

**End:** Wed 1/10/2018 9:00 AM

**Recurrence:** Weekly

**Recurrence Pattern:** every Wednesday from 8:30 AM to 9:00 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wright, Don (HHS/OASH); Seema other email (b)(6) Cleary, Kelly (HHS/OGC); Seema Verma (CMSAdministrator@CMS.HHS.GOV); Perez-Rivera, Diana (CMS/OA); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7) Brady, Will (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Caliguiri, Laura (HHS/IOS)

**Optional Attendees:** Nelson, Beth (HHS/IOS); robert.charrow@hhs.gov; Flick, Heather (OS/OGC); White, Caroline (HHS/OGC); Robert Charrow

(b)(6)

PC (b)(6)

Leader Code: (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet re: Kentucky Trip

**Location:** 614-G

**Start:** Wed 1/10/2018 10:00 AM

**End:** Wed 1/10/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Kalavritinos, Jack; Johnston, Darcie (HHS/IEA); Trueman, Laura (HHS/IEA); Yoest, Charmaine (OS/ASPA); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS)

(b)(6)

PC (b)(6)

Leader Code (b)(6)

Hi Folks,

(b)(5)

Thanks!

**John H. Brooks**

**Counselor for Health Policy**

**US Dept. of Health and Human Services**

200 Independence Avenue, SW

Washington, DC 20201

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to travel back to HHS

**Location:** TBD

**Start:** Wed 1/10/2018 12:00 PM

**End:** Wed 1/10/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Location:** 614-G

**Start:** Wed 1/10/2018 12:30 PM

**End:** Wed 1/10/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Wed 1/10/2018 2:30 PM  
**End:** Wed 1/10/2018 3:20 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Charmaine Yoest  
**Location:** 614-G

**Start:** Wed 1/10/2018 3:20 PM  
**End:** Wed 1/10/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Agnew, Ann (HHS/IOS); Yoest, Charmaine (OS/ASPA)

(b)(7)(C) would like to meet with Charmaine for 10 min prior to the 3:30 pm briefing to discuss the Jan.19th

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing for MLK Trip

**Location:** 610-F

**Start:** Wed 1/10/2018 3:30 PM

**End:** Wed 1/10/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Kalavritinos, Jack; Trueman, Laura (HHS/IEA); Yoest, Charmaine (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Agnew, Ann (HHS/IOS); Smith, Gavin (OS/ASPA); Robertson, Brian (OS/ASPA); Kathryn Bell (kathryn.bell@hhs.gov)

Final Briefing for MLK events on 1/12

## Bell, Michael (OS/ASPA)

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**Subject:** Canceled: (b)(6) Weekly Mtg. w/ FDA Commissioner, Dr. Scott Gottlieb  
**Location:** 615-F

**Start:** Fri 7/7/2017 1:00 PM  
**End:** Fri 7/7/2017 1:30 PM  
**Show Time As:** Free

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Pennington, Caitlin (FDA/OC); Wright, Don (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS); Cleary, Kelly (HHS/OGC); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); SG2@fda.hhs.gov; Silvis, Lauren (FDA/OC); Harrison, Brian (HHS/IOS); AMA2! (OS/IOS); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

**Importance:** High

Event Name: Weekly meeting with FDA Commissioner, Dr. Scott Gottlieb

Location: 615-F

Time: 1pm

Topic:

Reason: Weekly update

(b)(6) Role: Listen and ask questions

Lead: Mary- Sumpter Lapinski

Event POC: Name, Cell and email: [Caitlin.Pennington@fda.hhs.gov](mailto:Caitlin.Pennington@fda.hhs.gov)

Attendees:n/a

HHS Staff Attendees: Mary-Sumpter Lapinski, Dr. Scott Gottlieb, Laura Caliguiri, Will Brady, Lauren Silvis

Who Requested the Mtg:

## Bell, Michael (OS/ASPA)

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**Subject:** 7:45 AM – Pickup by HHS OIG Protective Detail  
**Location:** Deputy Secretary (OS/IOS)

**Start:** Thu 1/11/2018 7:45 AM  
**End:** Thu 1/11/2018 7:45 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)(C) Caliguiri, Laura (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Staff F/U  
**Location:** 614-G

**Start:** Thu 1/11/2018 9:30 AM  
**End:** Thu 1/11/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Ryan.Murphy1

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel to Fisher Lane

**Start:** Thu 1/11/2018 10:15 AM

**End:** Thu 1/11/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) Site visit to AHRQ  
**Location:** Fishers Lane

**Start:** Thu 1/11/2018 11:00 AM  
**End:** Thu 1/11/2018 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Brooks, John (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Encarnacion, Dolkie (SAMHSA/OA); Canas, Beatriz (AHRQ/CEPI); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA)

**Optional Attendees:** Migdail, Karen J. (AHRQ/IOD) (Karen.Migdail@ahrq.hhs.gov); Gopal Khanna (Gopal.Khanna@ahrq.hhs.gov); Immerman, Bruce (AHRQ/OMS); Wilker, Michael (HHS/ASPA)



10:00AM Depart Humphrey Building for Rockville

10:55AM Advance Lead – Carolyn Olson – will meet (b)(7)(C) in front of 5600 Building. **Deputy Director Sharon Arnold** will greet in lobby and escort group to AHRQ on the 6th floor.

11:00AM Senior Staff Meeting (20 min)  
LOCATION: 6<sup>th</sup> Floor, Room 06E56

- 11:00am – Welcome by **Deputy Director Sharon Arnold** (3 min)
- 11:03am – (b)(7)(C) gives brief remarks (5 min)
- 11:08am – Staff Introductions (2 min)
- 11:10am – Questions and Answers (10 min)
- 11:20am – **Sharon Arnold** closes meeting

11:23AM General Staff Meeting (25 min)  
LOCATION: 6<sup>th</sup> Floor, Room 06SE02

- 11:23am – Welcome by **Deputy Director Sharon Arnold** (3 min)
- 11:26am – (b)(7)(C) gives brief remarks (4 min)
- 11:30am - Questions and Answers (15 min)
- 11:45am – Sharon Arnold closes meeting

11:47PM (b)(7)(C) to move to 18<sup>th</sup> floor to meet with SAMHSA

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) to Visit SAMHSA  
**Location:** Fisher Lane

**Start:** Thu 1/11/2018 12:00 PM  
**End:** Thu 1/11/2018 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Brennan, Patrick (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA); Ames, Phillip (SAMHSA/OA); Fleming, Mary (SAMHSA); DeSanto, Jeff (SAMHSA/OMTO); Bishop, Ralph (SAMHSA); Encarnacion, Dolkie (SAMHSA/OA); Smith, Gavin (OS/ASPA); Smith, Christopher (HHS/ASPA)

**Optional Attendees:** Bell, Kathryn (HHS/IOS); Wilker, Michael (HHS/ASPA)



11:55AM

**Dr. McCance-Katz** will greet (b)(7)(C) at elevators on 18th floor and accompany him to SAMHSA conference room.

12:00PM

Senior Staff Meeting (15 min)

LOCATION: 18<sup>th</sup> Floor, Room 18NEH01

- 12:00pm – Welcome by **Dr. McCance-Katz** (1 min)
- 12:01pm – (b)(7)(C) gives brief remarks (3 min)
- 12:04pm – Staff Introductions led by **Dr. McCance-Katz** (10 min)
- 12:14pm – **Dr. McCance-Katz** closes meeting (1 min)

12:15PM

General Staff Meeting (30 min)

LOCATION: 18<sup>th</sup> Floor, Room 18SEH02

- 12:16am – Welcome by Dr. McCance-Katz (2 min)
- 12:18am – (b)(7)(C) gives brief remarks (3 min)
- 12:21am – Staff Introductions led by Dr. McCance-Katz (10 min)
- 12:31am – Questions and Answers (10 min)
- 12:41am - (b)(7)(C) and Dr. McCance-Katz closes meeting (2 min)

12:45PM

(b)(7)(C) to via the SE elevator bank to the 5th floor to exit the building

12:47PM

Depart for Humphrey Building

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel to HHS

**Start:** Thu 1/11/2018 12:45 PM

**End:** Thu 1/11/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** FYI : ASPR 2018 Potluck Kickoff Celebration  
**Location:** Room 800

**Start:** Thu 1/11/2018 3:00 PM  
**End:** Thu 1/11/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Smith, Christopher (HHS/ASPA); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA)

- 3:00 pm – (b)(7)(C) to depart office to go to room 800
- 3:02 pm – Dr. Kadlec to introduce Acting Secretary Hargan to ASPR Team
- 3:04 –3:06 pm – (b)(7)(C) to delivers remarks to ASPR Team
- 3:06 – 3:20 pm – (b)(7)(C) to Mix and Mingle with ASPR Team
- 3:20 pm – (b)(7)(C) to depart room 800

(b)(7)(C) will stop by between 3-3:30 pm to shake hands and enjoy some BBQ

ASPR 2018 Potluck Kickoff Celebration

January 11, 2018 - 1:00pm 4:00pm - Humphrey 800

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre- Brief for Call with Senator Ron Johnson ( R- WI)  
**Location:** 614-G

**Start:** Thu 1/11/2018 3:20 PM  
**End:** Thu 1/11/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Call Senator Ron Johnson ( R-WI)  
**Location:** 614-G/ call (b)(6)  
**Start:** Thu 1/11/2018 3:30 PM  
**End:** Thu 1/11/2018 4:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Morse, Sara (HHS/ASL)

Senator Johnson has requested a call with the Acting Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech/ Media Prep for MLK Trip  
**Location:** 614-G

**Start:** Thu 1/11/2018 4:00 PM  
**End:** Thu 1/11/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Pasch, David (OS/ASPA); Robertson, Brian (OS/ASPA); Smith, Gavin (OS/ASPA); Yoest, Charmaine (OS/ASPA); Kathryn Bell (kathryn.bell@hhs.gov)

Media/ Speech Prep

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to travel to residence

**Start:** Thu 1/11/2018 5:00 PM

**End:** Thu 1/11/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) at Dinner with Sec. Devos  
**Location:** Secretary DeVos' residence

**Start:** Thu 1/11/2018 6:30 PM  
**End:** Thu 1/11/2018 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(1) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(1) has been invited to a dinner reception at Sec. Devos' home with other Cabinet members only.



Hi Everyone –

Secretary DeVos and (b)(6) DeVos look forward to dinner tomorrow night (Thursday, January 11). Cocktails at 6:30pm and Dinner will be served circa 7:00pm.

As a reminder – their DC residence is located at (b)(6) and once they arrive in the Lobby of the building – a member of the Secretary's security detail (US Marshals) will escort up to the Secretary's condo.

Also - a member of the Secretary's security detail should be reaching out soon to all security details involved to discuss where to park or stage their vehicles and procedures once they are inside the building.

US Marshal Contact: Chief Inspector (b)(6);(b)(7)(C) / email: (b)(6);(b)(7)(C)

### Final Attendee List:

Secretary Acosta

(b)(6) Acosta

Secretary Carson

(b)(6) Carson

Secretary DeVos

(b)(6) DeVos

Acting Secretary Hargan

(b)(6) Hargan

Administrator McMahon

Please feel free to call or email with any questions.

My desk is (b)(6) and my cell is (b)(6)

Best –

Dougie

Dougie Simmons

Deputy Chief of Staff for Operations

Office of US Education Secretary Betsy DeVos

Desk: (b)(6)

Email: [LeeD.Simmons@ed.gov](mailto:LeeD.Simmons@ed.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Departs for Baltimore, MD

**Start:** Fri 1/12/2018 8:00 AM  
**End:** Fri 1/12/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) arrives at Baltimore City Health Dept.

**Location:** 1001 E. Fayeete St, Baltimore, MD 21202

**Start:** Fri 1/12/2018 9:25 AM

**End:** Fri 1/12/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Participate in Health Equity / Opioid Round Table  
**Location:** Conf. RM B, 1001 E. Fayette St. Baltimore, MD 21202

**Start:** Fri 1/12/2018 9:30 AM  
**End:** Fri 1/12/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) one to One Interview  
**Location:** 1001 E. Fayette ST, Baltimore, MD 21202

**Start:** Fri 1/12/2018 10:50 AM  
**End:** Fri 1/12/2018 11:05 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre- Interview Briefing  
**Location:** Conference RM B, 1001 E. Fayette St. Baltimore, MD 21202  
**Start:** Fri 1/12/2018 10:30 AM  
**End:** Fri 1/12/2018 10:50 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel to Health Care for the Homeless  
**Location:** 421 Fallsway, Baltimore, MD 21202

**Start:** Fri 1/12/2018 11:15 AM  
**End:** Fri 1/12/2018 11:20 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Tour of Health Care for the Homeless  
**Location:** 421 Fallsway, Baltimore, MD 21202

**Start:** Fri 1/12/2018 11:20 AM  
**End:** Fri 1/12/2018 11:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Refresh

**Start:** Fri 1/12/2018 11:05 AM

**End:** Fri 1/12/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Health Care for the Homeless Leadership  
**Location:** 421 Fallsway, Baltimore, MD 21202

**Start:** Fri 1/12/2018 11:50 AM  
**End:** Fri 1/12/2018 12:20 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to eat Lunch at Ida B's  
**Location:** 235 Holliday St., Baltimore, MD 21202

**Start:** Fri 1/12/2018 12:30 PM  
**End:** Fri 1/12/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Tour Bon Secours Hospital  
**Location:** 2000 W. Baltimore St, Baltimore MD 21223

**Start:** Fri 1/12/2018 1:45 PM  
**End:** Fri 1/12/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to Bon Secours Hospitals  
**Location:** 2000 W Baltimore ST, Baltimore, MD 21223

**Start:** Fri 1/12/2018 1:30 PM  
**End:** Fri 1/12/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Bon Secours Leadership team

**Location:** 2000 W. Baltimore St, Baltimore, MD 21223

**Start:** Fri 1/12/2018 2:15 PM

**End:** Fri 1/12/2018 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to travel Back to DC

**Start:** Fri 1/12/2018 3:00 PM

**End:** Fri 1/12/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to attend (b)(6)  
**Location:** UVA

**Start:** Sun 1/14/2018 6:00 PM  
**End:** Sun 1/14/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6)  
Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS);  
Tignor, Beth (HHS/IOS)



**From:** Lusi, Rose (OS/IOS)

**Sent:** Tuesday, January 09, 2018 5:52 PM

**To:** Tignor, Beth (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(6) (OIG/OI); (b)(6) (OIG/OI)

**Cc:** Brady, Will (HHS/IOS)

**Subject:** (b)(6) - For Sunday, January 14

**Sunday, January 14**

(b)(6)

Please let me know if you need any additional information.

Thank you,  
Rose

**From:** (b)(6)

**Sent:** Tuesday, January 09, 2018 2:09 PM

**To:** Lusi, Rose (OS/IOS)

**Subject:** Fwd: (b)(6)

Hi Rose,

(b)(6)

(b)(6)

\*\*\*\*\*  
\*\*\*

Begin forwarded message:

**From:** (b)(6)

**Date:** January 9, 2018 at 12:36:11 PM EST

**To:** (b)(6)

**Subject:** (b)(6)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to ASFR,  
**Location:** HHS

**Start:** Tue 1/16/2018 9:30 AM  
**End:** Tue 1/16/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Yoest, Charmaine (OS/ASPA); Smith, Gavin (OS/ASPA); Stannard, Paula (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA)

ASFR: 45 min (9:30 – 10:15am)

- 9:30 – 9:31 am (b)(7)(C) arrives and is greeted by **Jen Moughalian** (1 min)
- 9:31 – 9:32 am (b)(7)(C) and **Jen Moughalian** proceed into 502H to meet with Office of Budget (1min)
- 9:32 – 9:33 am **Jen Moughalian** gives welcoming remarks then introduces (b)(7)(C) (1 min)
- 9:33 – 9:36 am (b)(7)(C) gives remarks (3 min)
- 9:36 – 9:45 am Moderated Q &A, led by **Jen Moughalian** (9 min)
- 9:45 – 9:46 am (b)(7)(6) **Jen Moughalian**, and meeting participants proceed to 537H to meet with Office of Finance (1 min)
- 9:46 – 9:47 am **Jen Moughalian** gives welcoming remarks then introduces (b)(7)(C) (1 min)
- 9:47 – 9:50 am (b)(7)(C) remarks (3 min)
- 9:50 – 9:59 am Moderated Q&A, led by **Jen Moughalian** (9 minutes)
- 9:59 – 10:00 am (b)(7)(C) arrives and is greeted by **Jen Moughalian** (1 min)
- 10:00 – 10:01 am (b)(7)(C) and **Jen Moughalian** proceed into 502H to meet with Office of Grants & Acquisitions (1 min)
- 10:01 – 10:02 am **Jen Moughalian** gives welcoming remarks then introduces (b)(7)(C) (1 min)

- 10:02 – 10:05 am (b)(1) gives remarks (3 min)
- 10:05 – 10:14 am Moderated Q & A, led by **Jen Moughalian** (9 min)
- 10:15 am (b)(1) departs

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to ASPE  
**Location:** HHS Division

**Start:** Tue 1/16/2018 10:15 AM  
**End:** Tue 1/16/2018 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Graham, John (HHS/ASPE); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov)

ASPE: 30 min (10:15 – 10:45am)

- 10:15 – 10:16 am (b)(7)(C) arrives on the 4<sup>th</sup> floor greeted by **Katie Lagomarsino** and **Acting A/S John Graham** and is escorted to 415-F Conference Room, seated next to **John Graham**. (1 min)
- 10:16 – 10:25 am **John Graham** and staff provide a brief program update. (9 min.)
- 10:25 – 10:30 am (b)(7)(C) is led to 422F met by **Brenda Destro** where he thanks and shakes hands with ASPE staff. (5 min)
- 10:30 – 10:35 am (b)(7)(C) is led to 424E.2 met by **Kara Townsend** where he thanks and shakes hands with ASPE staff. (5 min)
- 10:35 – 10:40 am (b)(7)(C) is led to 441E met by **Laina Bush** where he thanks and shakes hands with ASPE staff. (5 min)
- 10:40 – 10:45 am (b)(7)(C) is led to 440 met by **John O'Brien** where he thanks and shakes hands with ASPE staff. (5 min)

10:45 am (b)(7)(C) departs



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to ASPA

**Location:** HHS Divison

**Start:** Tue 1/16/2018 10:45 AM

**End:** Tue 1/16/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Yoest, Charmaine (OS/ASPA)

ASPA: 30 min (10:45 – 11:15am)

- 10:45am **Charmaine Yoest** gives brief opening remarks and introduces (b)(7)(C) (3 min)
- 10:48am (b)(7)(C) gives brief remarks, thanking employees for their hard work.(5 min)
- 11:03am **ASPA Senior Staff** give brief overview of their respective portfolios. (10 min)
- 11:13am **Charmaine Yoest** makes closing remarks. (2 min)
- 11:15am (b)(7)(C) Departs

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** Deputy Secretary (OS/IOS)

**Start:** Tue 1/16/2018 12:00 PM  
**End:** Tue 1/16/2018 1:00 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguirri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site visit to OGA

**Location:** Switzer 2322

**Start:** Tue 1/16/2018 2:00 PM

**End:** Tue 1/16/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/IOS); Wynne, Maggie (HHS/IOS); Smith, Christopher (HHS/ASPA)

(b)(7)(C) will come to OGA offices for a visit

- 2:00 – 2:06 pm (b)(7)(C) arrives at the 2<sup>nd</sup> floor elevator bank and is greeted by **Garrett Grigsby**, then led to take a photo with team leads. (6 min.)
- 2:06 – 2:07 pm (b)(7)(C) is brought to the conference room and seated in front of flags next to **Garrett** and **Maggie Wynne**. (1 min.)
- 2:07 – 2:12 pm **Garrett** provides opening remarks and overview. (5 min.)
- 2:12 – 2:27 pm **Team Leads** give program updates. (15 min.)
- 2:27 – 2:30 pm (b)(7)(C) provides his remarks. (3 min.)
- 2:30 pm (b)(7)(C) departs.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Meet with Bob Noonan, GSA, Assistant Commissioner  
**Location:** 614-G

**Start:** Tue 1/16/2018 3:00 PM  
**End:** Tue 1/16/2018 3:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguirri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Bob Noonan called yesterday requesting a 15-20min courtesy visit and to say hello. Eric and Bob worked together in the Bush Admin. When at HHS, Bob was a Deputy Assistant Secretary in ASAM (now ASA). Bob is currently the Assistant Commissioner at GSA. His number (b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) briefing on ONC / HITACH event 1/18

**Location:** 614-G

**Start:** Tue 1/16/2018 3:30 PM

**End:** Tue 1/16/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Shelton, Carrie A (HHS/IOS); Agnew, Ann (HHS/IOS); Rucker, Donald (OS/ONC); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA)

**Optional Attendees:** Anthony, Elise (OS/ONC); Richie, Lauren (OS/ONC); Caplan, Zhan (OS/OPAC); Swain, Matthew (HHS/ONC) (Matthew.Swain@hhs.gov)



HHS-ONC, January 18, 2018... HHS-ONC, January 18, 2018... HHS-ONC, January 18, 2018... Secretary Scheduler  
Briefing on ONC / HITACH event 1/18... Briefing on ONC / HITACH event 1/18... Briefing on ONC / HITACH event 1/18... Briefing on ONC / HITACH event 1/18...

Briefing by ONC , HITACH Inaugural event on 1/18 at Omni Hotel, DC

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Bi- weekly mtg with CDC Director Dr.Brenda Fitzgerald

**Location:** 614-G

**Start:** Tue 1/16/2018 4:00 PM

**End:** Tue 1/16/2018 4:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 weeks on Tuesday from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Fitzgerald, Brenda (CDC/OD); Davis, Carma L. (CDC/OD/OCS); Agnew, Ann (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Williams, Teresa (CDC/OD/OCS)

\*\*\* this meeting should occur every 2 weeks\*

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to call I AM HHS featured employee Jean Bennett of SAMHSA  
**Location:** (b)(6) (cell – best) or (b)(6) (office)Call  
**Start:** Tue 1/16/2018 4:30 PM  
**End:** Tue 1/16/2018 5:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS);  
Smith, Gavin (OS/ASPA)



See meeting agenda for details.  
Date: 1/16/2018, 4:30 PM

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Mtg. w/ Dr. Francis Collins

**Location:** 615-F

**Start:** Tue 10/17/2017 5:00 PM

**End:** Tue 10/17/2017 5:30 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Tuesday of every 1 month from 5:00 PM to 5:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); McManus, Ayanna (NIH/OD) [E]; (b)(6) Agnew, Ann (HHS/IOS); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); AMA2! (OS/IOS)

(b)(6)

PC: (b)(6)

Leader: (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Mtg. w/ Seema Verma

**Location:** 614-G

**Start:** Wed 1/17/2018 8:30 AM

**End:** Wed 1/17/2018 9:00 AM

**Recurrence:** Weekly

**Recurrence Pattern:** every Wednesday from 8:30 AM to 9:00 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Wright, Don (HHS/OASH); Seema other email (b)(6) Cleary, Kelly (HHS/OGC); Seema Verma (CMSAdministrator@CMS.HHS.GOV); Perez-Rivera, Diana (CMS/OA); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7) Brady, Will (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); Caliguiri, Laura (HHS/IOS)

**Optional Attendees:** Nelson, Beth (HHS/IOS); robert.charrow@hhs.gov; Flick, Heather (OS/OGC); White, Caroline (HHS/OGC); Robert Charrow

(b)(6)

PC: (b)(6)

Leader : (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Briefing on Key Policy Issues of the 340B Drug Pricing Program  
**Location:** 610-F

**Start:** Wed 1/17/2018 10:00 AM  
**End:** Wed 1/17/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Sigounas, George (HRSA); Dammons, Cheryl (HRSA); Pedley, Krista (HRSA); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Charrow, Robert (HHS/OGC); Bowman, Matthew (HHS/OGC); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Lawrence, Courtney (HHS/ASL); Aramanda, Alec (OS/ASL); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Grove, Matthew R. (HHS/OS); Moughalian, Jen (HHS/ASFR); Miller, Caitlyn (OS/ASFR)



866-873-9344  
PC: 3572731  
Leader : 9618404

**Event Name:** (b)(7) Briefing on Key Policy Issues of the 340B Drug Pricing Program

**Reason:** Discuss key policies for potential establishment or clarification. This is a follow-up to the 11/7/17 briefing on these issues.

**(b)(6) Role:** Provide feedback and decision making

**Lead:** George Sigounas, HRSA Administrator

**HHS POC:** Matt Grove, OS/ES, 202-205-8154, [Matthew.Grove@hhs.gov](mailto:Matthew.Grove@hhs.gov)

**HHS Attendees:**

George Sigounas, HRSA  
Cheryl Dammons, HRSA  
Krista Pedley, HRSA  
John Brooks, IOS  
Paula Stannard, IOS

Keagan Lenihan, IOS  
Lance Leggitt, IOS  
Kris Skrzycki, IOS  
Will Brady, IOS  
Ann Agnew, IOS  
Wilma Robinson, IOS  
Robert Charrow, OGC  
Matthew Bowman, OGC  
Jen Moughalian, ASFR  
John Graham, ASPE  
John O'Brien, ASPE  
Courtney Lawrence, ASL  
Alec Aramanda, ASL  
Beth Nelson, IOS  
Pranay Udutha, IOS  
Matt Grove, IOS

**Briefing Materials:**

Will be sent the business day ahead of the briefing.

**Subject:** (b)(7)(C) Brief for Livestream OCR event  
**Location:** 610-F

**Start:** Wed 1/17/2018 11:00 AM  
**End:** Wed 1/17/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6)  
Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS);  
Tignor, Beth (HHS/IOS); Severino, Roger (HHS/OCR); Stannard, Paula (HHS/IOS);  
Grossu, Arina (HHS/OCR) (CTR)

(b)(6)

PC: (b)(6)

Leader: (b)(6)



File Name	Author	Company	Version
File Name	Author	Company	Version

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)C HOLD

**Location:** 614-G

**Start:** Wed 1/17/2018 12:00 PM

**End:** Wed 1/17/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)C  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(5)



(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) STAC Briefing

**Location:** 610-F

**Start:** Wed 1/17/2018 1:00 PM

**End:** Wed 1/17/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(6) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Ecoffey, Stacey (HHS/IEA); Trueman, Laura (HHS/IEA); Stevenson, Sarah-Lloyd (HHS/IOS); Wynne, Maggie (HHS/IOS); Weahkee, Michael (HHS/HQ); Carr, Elizabeth (OS/IEA); Brennan, Patrick (OS/ASPA); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Kalavritinos, Jack (OS/IEA); Lawrence, Courtney (HHS/ASL)

(b)(6)

PC: (b)(6)

Leader: (b)(6)

**Topic:** Secretary's Tribal Advisory Committee (STAC) Meeting

**Reason:** This will be the first meeting (b)(6) participates in the STAC. HHS IEA will provide a brief background on the STAC, raise hot issues (b)(6) should be prepared for while engaging with the STAC, and answer any questions he may have regarding the STAC.

(b)(6) **Role:** (b)(6) will provide brief remarks to the STAC and participate in a roundtable discussion with 10-15 Tribal Leaders.

**Event/Mtg POC:** Name, Cell and email: Stacey Ecoffey, (b)(6) [Stacey.ecoffey@hhs.gov](mailto:Stacey.ecoffey@hhs.gov)

**Conference Call Line:** TBD

**Who will initiate the conference call:** Stacey Ecoffey

**Attendees:** No external attendees.

**HHS Staff Attendees:**

Stacey Ecoffey, IEA

Liz Carr, IEA

Jack Kalavritinos

Laura Truman

Maggie Wynne

Sarah Lloyd Stevenson

Michael Weahkee

Laura Caliguri  
Kris Skrzycki  
Patrick Brennan  
Will Brady

Notes: All briefing materials will be provided prior to Thursday's briefing meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Site Visit OASH

**Location:** hhs

**Start:** Wed 1/17/2018 1:30 PM

**End:** Wed 1/17/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(F) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Stannard, Paula (HHS/IOS); Wright, Don (HHS/OASH); Flick, Heather (OS/OGC); Smith, Christopher (HHS/ASPA); Bird, Catherine (OS/OGC); Bardis, John (HHS/ASA); Barcus, Lea (PSC/OD); Townsend, Sonya (OS/ONC) (CTR); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA)

OASH- 45 MIN (1:30-2:15pm)

- 1:30 – 1:31 pm (b)(7)(F) arrives and is greeted by **Don Wright** (1 min)
- 1:31 – 1:32 pm (b)(7)(F) and **Don Wright** proceed into Room 729 (1 min)
- 1:32 – 1:35pm (b)(7)(F) gives remarks to Senior Staff (3 min)
- 1:35 – 1:57 pm Moderated discussion, led by **Don Wright** (22 min)
- 1:57 – 2:00 pm (b)(7)(F) **Don Wright**, and meeting participants proceed to Room 705 for General Staff event (3 min)
- 2:00 – 2:02 pm **Don Wright** gives welcoming remarks then introduces (b)(7)(F) (2 min)
- 2:02 – 2:07 pm (b)(7)(F) gives remarks (5 min)
- 2:07 – 2:15 pm Moderated Q&A, led by **Don Wright** (8 minutes)
- 2:15 pm (b)(7)(F) departs



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Speech Prep for ONC, & STAC & OCR Live Stream Event  
**Location:** 614-G

**Start:** Wed 1/17/2018 3:30 PM  
**End:** Wed 1/17/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C)  
Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA);  
Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brennan, Patrick (OS/ASPA);  
Robertson, Brian (OS/ASPA)

Lead: ASPA

(b)(7)(C)

PC: (b)(7)(C)

Leader : (b)(7)(C)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Monthly Mtg. w/ Surgeon General, Jerome Adams  
**Location:** 614-G

**Start:** Wed 1/17/2018 5:00 PM  
**End:** Wed 1/17/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Harrison, Jessica (OS/IOS); Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Adams, Jerome (HHS/OASH); Leggitt, Lance (HHS/IOS); Stannard, Paula (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(6) Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Carr, Nicole (OS/OASH); Adams, C. Renee (HHS/OASH/OSG)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Location:** 614-G

**Start:** Wed 1/17/2018 5:30 PM

**End:** Wed 1/17/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel to ONC Speech

**Start:** Thu 1/18/2018 8:30 AM

**End:** Thu 1/18/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) To deliver remarks at ONC Inaugural Health Information Technology Advisory Committee (HITAC) meeting

**Location:** Omni Shoreham Hotel, 2500 Calvert Street, NW, WDC 20008

**Start:** Thu 1/18/2018 9:00 AM

**End:** Thu 1/18/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Rucker, Donald (OS/ONC); Brennan, Patrick (OS/ASPA); Smith, Christopher (HHS/ASPA)

**Optional Attendees:** Caplan, Zhan (OS/OPAC); Ashkenaz, Peter (OS/ONC); Anthony, Elise (OS/ONC); Murphy, Ryan (OS/ASPA); Lloyd, Matt (OS/ASPA); Oakley, Caitlin B. (OS/ASPA); Robertson, Brian (OS/ASPA)

**Lead: Dr. Donald Rucker, National Coordinator for Health IT**



○ PROGRAM:

- 8:55am (b)(7)(C) arrives at Omni Hotel via 28<sup>th</sup> St. entrance, Advance Lead – **Carolyn Olson** – will meet (b)(7)(C) on arrival and greeted by **Lauren Richie** and proceeds to the Empire Ball Room (5 min.)
- 9:00 – 9:05am **Lauren Richie** calls meeting to order and does Roll Call (5 min.)
- 9:05 – 9:15am **Donald Rucker** welcomes group and introduces (b)(7)(C) (10 min.)
- 9:15 – 9:25am (b)(7)(C) gives remarks then turns meeting over to **Lauren Richie** (10 min.)
- 9:30am (b)(7)(C) departs for Humphrey Building

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel Back to HHS

**Start:** Thu 1/18/2018 9:30 AM

**End:** Thu 1/18/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Lagomarsino, Katie (OS/IOS); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) to LiveStream Event for OCR  
**Location:** HHS Studio

**Start:** Thu 1/18/2018 10:30 AM  
**End:** Thu 1/18/2018 11:30 AM

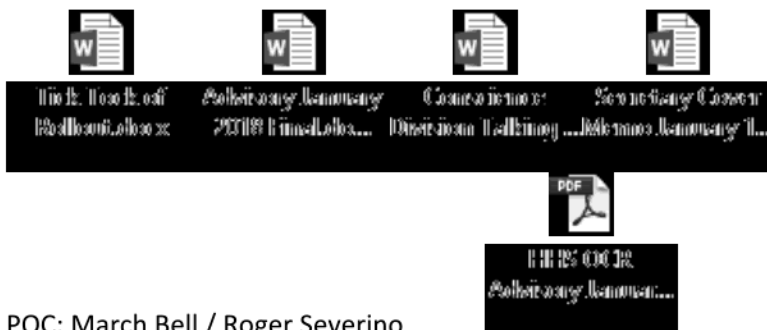
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Severino, Roger (HHS/OCR); Bell, March (HHS/OCR); Stannard, Paula (HHS/IOS); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA); Lagomarsino, Katie (OS/IOS)

**Optional Attendees:** Williams, Rasheed (HHS/IOS); Grossu, Arina (HHS/OCR) (CTR)



POC: March Bell / Roger Severino

- 10:20 – 10:29 am (b)(7)(C) arrives at the Great Hall and is met by **Katie Lagomarsino** and is led to take photos on stage with the other speakers for the event. (9 min.)
- 10:29 – 10:30 am (b)(7)(C) enters STAGE RIGHT to take his seat next to **Roger Severino**. (1 min.)
- 10:30 – 10:35 am **Roger Severino** makes opening remarks and introduces (b)(6) (5 min.)
- 10:35 – 10:45 am (b)(7)(C) makes opening remarks. (10 min.)
- 10:45 – 10:46 am (b)(7)(C) departs STAGE RIGHT and the event continues.

Here are a few updates. As of now, the event will be on Thursday, 1/18 from 10:30-11:30 am. The Secretary would speak for 5-10 minutes at 10:30 am. See the attached information.

Other points:

- 1) I need information from you guys on how you want to handle media registration. (Will you guys keep track?



How does the media register?)

- 2) I need a url where the press release is going to go up.
- 3) Michael,

To answer your questions:

**Name of the Event:** HHS-OCR Announcement of New Division on Conscience and Religious Freedom

**Time of Event Start:** 10:30 am

**Length of Event:** 11:30 am

**Primary POC:** (Needs to be a Fed Employee) March Bell

**StaffDiv or OpDiv Responsibility for Content:** OCR

**Any PPT Slides or other Media for Use:** No.

**Do you want this event for On Demand playback via YouTube?** Yes.

**Do you need Photography as well?** Yes.



## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Thu 1/18/2018 12:00 PM  
**End:** Thu 1/18/2018 12:30 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Harrison, Jessica (OS/IOS); Skrzycki, Kristin (HHS/IOS); Twomey, John K. (HHS/ASL); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguirri, Laura (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to do Drop in with IEA RD's  
**Location:** 6th floor cafe

**Start:** Thu 1/18/2018 12:30 PM  
**End:** Thu 1/18/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) at STAC Mtng in DC  
**Location:** Rm:800

**Start:** Thu 1/18/2018 1:00 PM  
**End:** Thu 1/18/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1); Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Trueman, Laura (HHS/IEA); Wynne, Maggie (HHS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Kalavritinos, Jack (OS/IEA)

**Optional Attendees:** Robertson, Brian (OS/ASPA)

- 12:58 – 1:00 pm (b)(1) arrives at Room 800, greeted by Katie Lagomarsino and newly elected **STAC Chair, Chester Antone, Tohono O'ohdam Nation**. He is seated next to **Jack Kalavritinos** and the **Chester Antone**.
- 1:00 – 1:05 pm **Chester Antone** makes remarks and introduces (b)(6) (5 min.)
- 1:05 – 1:10 pm (b)(1) gives his remarks. (5 min.)
- 1:10 – 2:00 pm (b)(1) participates in roundtable discussion with tribal leaders. (50 min.)
- 2:00 pm (b)(1) departs, meeting continues.

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**From:** Ecoffey, Stacey (HHS/IEA)  
**Sent:** Monday, October 30, 2017 11:40 AM  
**To:** Norton, Jane (OS/IEA); Martinez, Cecilia (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS)  
**Cc:** Carr, Elizabeth (OS/IEA); Seidel, Elizabeth (OS/IEA)  
**Subject:** RE: STAC Meeting Dates for Sec's calendar

Good Morning Everyone,

Below are the dates the for the STAC meeting for 2017 in addition the Annual Department Tribal Budget Consultation(ATBC) is March 8-9, 2017 which we would be sending in a request for as well. With all of the STAC meetings and the ATBC we would need his participation on the 2nd day of each of these events for 1 hour.

- January 17- 18, 2018 (Need him on January 18, 2018 if at all possible from 1-2 PM.)
- May 9-10, 2018 (Need him on May 10, 2018 if at all possible from 1-2 PM.)
- Sept 20-21, 2018 (Need him on September 21, 2018 if at all possible from 1-2 PM.)

All, STAC meetings will take place in room 800 of HHH and the ATBC will take place in the Great Hall. Unfortunately I don't have a specific time yet for the ATBC.

Thanks for all your help and let me know if you have any questions.

Stacey

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Brian Harrison  
**Location:** 614-G

**Start:** Thu 1/18/2018 2:00 PM  
**End:** Thu 1/18/2018 2:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Initial brief w/ new staff

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to meet with Staff  
**Location:** 614-G

**Start:** Thu 1/18/2018 3:00 PM  
**End:** Thu 1/18/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Keckler, Charles (HHS/IOS); Charrow, Robert (HHS/OGC); Flick, Heather (OS/OGC); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS)

Ok, thanks for the clarification. Please reschedule for next week – Monday if possible – or as soon as possible.

Please add Ann Agnew and Paula Stannard as participants.

(b)(7)

(b)(7)

### Participants only:

Acting Secretary  
Charles Keckler  
Will Brady – optional  
Bob Charrow  
Heather Flick – optional  
Ann Agnew  
Paula Stannard

Charles will prepare paper for the briefing book.

Thanks,  
Rose



## Bell, Michael (OS/ASPA)

**Subject:** (b)(1) Initial briefing on the fiscal year Medicare payment proposed rules  
**Location:** 610-F

**Start:** Thu 1/18/2018 4:00 PM  
**End:** Thu 1/18/2018 5:00 PM

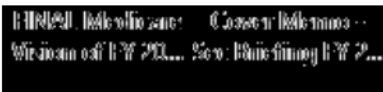
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Seema Verma; Kouzoukas, Demetrios (CMS/OA); Richter, Elizabeth (CMS/CM); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Keckler, Charles (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Fischbach, Aaron (OS/IOS); Hirshorn, Rebecca (HHS/IOS); Shelton, Carrie A (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Meszaros, Marie (HHS/OGC); Lagomarsino, Katie (OS/IOS)

**Optional Attendees:** CMS Administrator



**Topic:** Initial (b)(1) briefing on the fiscal year Medicare payment proposed rules

**Reason:** Provide an early overview of significant issues in the fiscal year Medicare payment proposed rules

**(b)(6) Role:** Provide feedback on significant issues

**Lead:** Seema Verma, CMS

**Event POC:** Rebecca Hirshorn, 202-205-8882, [Rebecca.Hirshorn@hhs.gov](mailto:Rebecca.Hirshorn@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Demetrios Kouzoukas, Kate Goodrich, Liz Richter, Brady Brookes, Carla DiBlasio, Charles Keckler, Lance Leggitt, Kristin Skrzycki, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Heather Flick, Kelly Cleary, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Aaron Fischbach, Rebecca Hirshorn, Carrie Shelton, Kristina Pelekoudas.

Briefing Materials: To be provided



## Bell, Michael (OS/ASPA)

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**Subject:** Canceled: (b)(6) Weekly Mtg. w/ FDA Commissioner, Dr. Scott Gottlieb  
**Location:** 615-F

**Start:** Fri 7/7/2017 1:00 PM  
**End:** Fri 7/7/2017 1:30 PM  
**Show Time As:** Free

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Pennington, Caitlin (FDA/OC); Wright, Don (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS); Cleary, Kelly (HHS/OGC); Stimson, Brian (HHS/OGC); Agnew, Ann (HHS/IOS); SG2@fda.hhs.gov; Silvis, Lauren (FDA/OC); Harrison, Brian (HHS/IOS); AMA2! (OS/IOS); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

**Importance:** High

Event Name: Weekly meeting with FDA Commissioner, Dr. Scott Gottlieb

Location: 615-F

Time: 1pm

Topic:

Reason: Weekly update

(b)(6) Role: Listen and ask questions

Lead: Mary- Sumpter Lapinski

Event POC: Name, Cell and email: [Caitlin.Pennington@fda.hhs.gov](mailto:Caitlin.Pennington@fda.hhs.gov)

Attendees:n/a

HHS Staff Attendees: Mary-Sumpter Lapinski, Dr. Scott Gottlieb, Laura Caliguiri, Will Brady, Lauren Silvis

Who Requested the Mtg:

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Fri 1/19/2018 9:30 AM

**End:** Fri 1/19/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Leggitt, Lance (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) Site Visit to OMHA  
**Location:** 5201 Leesburg Pike, Suite 1300, Falls Church, VA

**Start:** Fri 1/19/2018 10:00 AM  
**End:** Fri 1/19/2018 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Griswold, Nancy (HHS/OMHA HQ); Stannard, Paula (HHS/IOS); Brennan, Patrick (OS/ASPA); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Callahan, Kenneth (HHS/IOS); Harrison, Brian (HHS/IOS)

**Optional Attendees:** McDaniel, Eileen (HHS/OMHA) (Eileen.McDaniel@hhs.gov); Haring, Brian (HHS/OMHA); Ames, Karen (HHS/OMHA); Green, Jason (HHS/OMHA) (Jason.Green@hhs.gov); Taylor, Paula (HHS/OMHA) (Paula.Taylor@hhs.gov); Valdin, Todd (HHS/OMHA); Wilker, Michael (HHS/ASPA)

OMHA- 45min



- 09:55 – 09:59am (b)(6) arrives and is greeted by **Judge Nancy Griswold** in building's main lobby and is escorted, via elevator, to 13<sup>th</sup> floor (4 min)
- 09:59 – 10:00am (b)(6) and **Judge Griswold** proceed into Conference Room 1353 for Senior Staff meeting (1 min)
- 10:00 – 10:02am **Judge Griswold** welcomes (b)(6) (2 min)
- 10:02 – 10:05am (b)(6) gives remarks to Senior Staff (3 min)
- 10:05 – 10:20am Senior Staff gives introductions and discusses their division priorities (15 min)

- 10:20 – 10:23am **Judge Griswold** thanks (b)(1) and concludes meeting (3 min)
- 10:23 – 10:25am (b)(1) and **Judge Griswold** proceed to Room 103B for General Staff event (2 min)
- 10:25 – 10:27am **Judge Griswold** gives welcome remarks then introduces (b)(1) (2 min)
- 10:27-10:30am (b)(1) gives brief remarks (3 min)
- 10:30 – 10:43am Moderated Q&A, led by **Judge Griswold** (13 min)
- 10:43 – 10:45am **Judge Griswold** concludes event (2 min)
- 10:45am (b)(1) departs

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Travel back to HHS/ Cohen Building

**Start:** Fri 1/19/2018 10:45 AM  
**End:** Fri 1/19/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Attend March for Life  
**Location:** 12th street on the National Mall

**Start:** Fri 1/19/2018 11:30 AM  
**End:** Fri 1/19/2018 12:20 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

- They will need to be at the event by 11:15 AM to get backstage access. Afterwards, (b)(7)(C) will need to be picked up around 12:20 PM so he is seated at the White House at 12:45 PM for his 1 PM meeting there.
- The entrance is at 12<sup>th</sup> street on the National Mall, in between Madison Drive and Jefferson Drive. My understanding is that the US Park Police will close Jefferson Drive from 14<sup>th</sup> to 7<sup>th</sup>, will close Madison from 7<sup>th</sup> to 14<sup>th</sup> and will close 12<sup>th</sup> from Madison to Constitution.
- The point of contact from March For Life for the event is:  
  
Tom McClusky  
[tmcclusky@marchforlife.org](mailto:tmcclusky@marchforlife.org)  
(202) 234-3300 x -102
- The itinerary for the event is:
  - o 11:30 AM Musical Opening
  - o 12:00 PM Rally Program
  - o 1:00 PM March Up

Also Charmaine is coordinating where and when the badges need to be picked up to get backstage access. Please let me know if anyone has any questions or concerns.



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) travel back to HHS

**Start:** Fri 1/19/2018 2:00 PM

**End:** Fri 1/19/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** CLOSE HOLD: (b)(7)(C) to meet with FDA, OGC  
**Location:** 610-F

**Start:** Fri 1/19/2018 2:30 PM  
**End:** Fri 1/19/2018 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Gottlieb, Scott (FDA); Charrow, Robert (HHS/OGC); Silvis, Lauren (FDA/OC); Wood, Rebecca (FDA/OC)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to have a call with Senator Tillis & Mission Health CEO

**Location:** 614-G / Call

**Start:** Fri 1/19/2018 3:10 PM

**End:** Fri 1/19/2018 3:40 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(6) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Aramanda, Alec (OS/ASL); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Twomey, John K. (OS/IOS); Callahan, Kenneth (HHS/IOS); Harrison, Brian (HHS/IOS)

Conference Line info (b)(6) PC: (b)(6) Leader: (b)(6)

**Topic:** Call with Senator Tillis Office and Mission Health Leadership

**Reason:** To discuss the importance of Community Health Centers

(b)(6) **Role:** Listening

**Event/Mtg POC:** Name, Cell and email: Alec Aramanda

**Who will initiate the conference call:** Secretarys Staff

**Attendees:**

**HHS Staff Attendees:**

**Notes:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for call with Senator Thom Tillis (R-NC) and Mission Health CEO  
**Location:** 614-G

**Start:** Fri 1/19/2018 3:00 PM  
**End:** Fri 1/19/2018 3:05 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Aramanda, Alec (OS/ASL); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Briefing

**Location:** 614-G

**Start:** Fri 1/19/2018 3:30 PM

**End:** Fri 1/19/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Severino, Roger (HHS/OCR); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); O'Brien, John (HHS/ASPE); robert.charrow@hhs.gov; Pate, Randy (CMS/CCIIO); Agnew, Ann (HHS/IOS); Graham, John (HHS/ASPE)

**Optional Attendees:** Meszaros, Marie (HHS/OGC)

(b)(6)

PC (b)(6)

Leader: (b)(6)

Topic: 1557 Discussion

Reason:

(b)(6) Role: Listening

Lead: Will Brady

Event POC: Will Brady

HHS Staff Attendees: (b)(6) Will Brady, Brian Harrison, Randy Pate, Roger Severino, Kelly Cleary, John O'Brien, Bob Charrow, Ann Agnew, Kris Skrzycki

Briefing Materials: N/A

Date: January 19, 2018

Time: 30 minutes but please allow 45 minutes in case we go over.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) HOLD

**Start:** Fri 1/19/2018 4:00 PM

**End:** Fri 1/19/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to meet with Brian Harrison  
**Location:** 614-G

**Start:** Fri 1/19/2018 5:00 PM  
**End:** Fri 1/19/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Requested by Brian Harrison

## Bell, Michael (OS/ASPA)

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**Subject:** Confirmed - Call with (b)(7)  
**Location:** Dial in: (b)(6) p/c (b)(6)  
**Start:** Sun 1/21/2018 3:00 PM  
**End:** Sun 1/21/2018 3:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Moughalian, Jen (HHS/ASFR)  
**Required Attendees:** (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Charrow, Robert (HHS/OGC); Street, Amanda (HHS/IOS); Cochran, Norris (HHS/ASFR); Cash, Lester (HHS/ASFR); Barry, Daniel J (HHS/OGC); Lapinski, Mary-Sumpter (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Medicare Update

**Location:** 614-G

**Start:** Mon 1/22/2018 4:00 PM

**End:** Mon 1/22/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brooks, John (HHS/IOS)

Topic: Medicare Update

Requested by Rafael Moreno/Dep. Sec. Staff

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting re: Government Shutdown Updates  
**Location:** 607-G

**Start:** Mon 1/22/2018 4:30 PM  
**End:** Mon 1/22/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Charrow, Robert (HHS/OGC); Cordova, Jon (OS/ASA); Moughalian, Jen (HHS/ASFR)

Meeting requested by Rafael Moreno/Dep. Sec staff

Topic: Government Shutdown Updates



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to Welcome Back Staff  
**Location:** Humphrey Building lobby, inside security gate

**Start:** Tue 1/23/2018 8:00 AM  
**End:** Tue 1/23/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

(b)(7)(C) to welcome back staff - Humphrey Building inside security, 1<sup>st</sup> floor

Requested by Rafael Moreno/Dep. Sec. Staff

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** DeputySecretary (OS/IOS)

**Start:** Tue 1/23/2018 10:00 AM  
**End:** Tue 1/23/2018 1:00 PM

**Recurrence:** Daily  
**Recurrence Pattern:** every weekday from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Martinez, Cecilia (OS/IOS); (b)(7)(C) Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); Harrison, Brian (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Site Visit to IEA/ CFBNP

**Location:** 610-E

**Start:** Tue 1/23/2018 1:30 PM

**End:** Tue 1/23/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Holden, Ronald (OS/IOS); Agnew, Ann (HHS/IOS); Trueman, Laura (HHS/IEA); Brennan, Patrick (OS/ASPA); Harrison, Brian (HHS/IOS); Shannon Royce (Shannon.Royce@hhs.gov); Smith, Gavin (OS/ASPA); Smith, Christopher (HHS/ASPA); Callahan, Kenneth (HHS/IOS)

IEA/ CFBNP 1:30pm -30 min

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Site Visit to Exec. Sec.

**Location:** 614-H

**Start:** Tue 1/23/2018 2:00 PM

**End:** Tue 1/23/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Deputy Secretary (OS/IOS); (b)(1) Callahan, Kenneth (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Olson, Carolyn (OS/IOS) (Carolyn.Olson@hhs.gov); Lagomarsino, Katie (OS/IOS); Holden, Ronald (OS/IOS); Smith, Christopher (HHS/ASPA); Brennan, Patrick (OS/ASPA); Pasch, David (OS/ASPA); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Harrison, Brian (HHS/IOS)

**Optional Attendees:** OS - IOS.ES; Executive Secretary Conference Room (HHS)

(b)(1) to Visit Exec. Sec. Staff

- 2:00 – 2:01 pm (b)(1) arrives at the Exec. Sec Conference Room seated next to **Wilma Robinson** and **Kris Skrzycki**. (1 min.)
- 2:01 – 2:03 pm **Ann Agnew** gives opening remarks via conference line and introduces (b)(6) (2 min.)
- 2:03 – 2:08 pm (b)(1) gives brief remarks, thanking employees for their hard work. (5 min.)
- 2:08 – 2:28 pm **Wilma Robinson** opens introductions of staff, what they do and how long they've worked in Exec. Sec. (20 min.)
- 2:28 – 2:30 pm **Ann Agnew** makes closing remarks. (2 min.)
- 2:30 pm (b)(1) departs.

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**Start:** Tue 1/23/2018 3:00 PM  
**End:** Tue 1/23/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); DeputySecretary (OS/IOS); (b)(1); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Swain, Matthew (HHS/ONC) (Matthew.Swain@hhs.gov); Rucker, Donald (OS/ONC); Morris, Genevieve (OS/ONC/IO); Fleming, John (OS/ONC); White, Jon (OS/ONC); Anthony, Elise (OS/ONC); Stannard, Paula (HHS/IOS); Callahan, Kenneth (HHS/IOS); Agnew, Ann (HHS/IOS); Seema Verma; Brookes, Brady (CMS/OA); Lawrence, Courtney (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Greenstein, Bruce (OS/IOS); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Kalavritinos, Jack; Shelton, Carrie A (HHS/IOS); Harrison, Brian (HHS/IOS); Jeet Guram (CMS/OA) (jeet.guram@cms.hhs.gov); Sartin, Shannon (CMS/OA); Bowles, Jamil (HHS/IOS)

**Optional Attendees:** CMS Administrator; Simcox, Edwin (OS/IOS); Kissell, Aspen (OS/IOS)

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Wassili, Theresia	Esso, Regensmann	Regensmann, Peter	Wille, Christian
Esso, Regensmann, Theresia	Wille, Christian	Regensmann, Peter	Wille, Christian



Dispositif	Thème	Thème	Thème	Thème
Dispositif	Thème	Thème	Thème	Thème

Reason: Requested by Acting Secretary Hargan

Event/Mtg POC: Name, Cell and email:

**Matt Swain**  
(b)(6)  
Matthew.Swain@hhs.gov

Matthew.Swain@hhs.gov

Conference Line info :

PC:	(b)(6)
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Leader: (b)(6)

Who will initiate the conference call? Secretary's Staff

ONC Attendees:

Don Rucker, National Coordinator for Health IT ([Donald.Rucker@hhs.gov](mailto:Donald.Rucker@hhs.gov))  
Genevieve Morris, Principal Deputy National Coordinator ([Genevieve.Morris@hhs.gov](mailto:Genevieve.Morris@hhs.gov))  
John Fleming, Deputy Assistant Secretary for Health Technology Reform ([John.Fleming@hhs.gov](mailto:John.Fleming@hhs.gov))  
Jon White, Deputy National Coordinator ([Jon.White@hhs.gov](mailto:Jon.White@hhs.gov))  
Elise Anthony, ONC's Policy Director ([Elise.Anthony@hhs.gov](mailto:Elise.Anthony@hhs.gov))  
Matt Swain, ONC's Chief of Staff ([Matthew.Swain@hhs.gov](mailto:Matthew.Swain@hhs.gov))

- Ann Agnew, Exec Sec
- Paula Stannard, IOS
- Seema Verma, CMS
- Brady Brookes, CMS
- Courtney Lawrence, ASL
- Jen Moughalian, ASFR
- John Graham, ASPE
- Bruce Greenstein, CTO
- Kelly Cleary, OGC
- Jack Kalavritinos, IEA

Will Brady  
Jeet Guram  
Sharon Sartin

HHS Staff Attendees:

Notes: During this briefing, ONC will provide Acting Secretary Hargan with an update on the implementation of key provisions of the 21st Century Cures Act, which are designed to accelerate interoperability. Specifically,

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting w/ Brian Robertson, Dir of Speechwriting

**Location:** 614-G

**Start:** Tue 1/23/2018 5:00 PM

**End:** Tue 1/23/2018 5:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Robertson, Brian (OS/ASPA)

Meeting requested by (b)(6) Caliguiri

Topic: Intro meeting

Brian Robertson, , Director of Speechwriting

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing on KY Trip

**Location:** 607-G

**Start:** Tue 1/23/2018 5:45 PM

**End:** Tue 1/23/2018 6:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA); Yoest, Charmaine (OS/ASPA); Johnston, Darcie (HHS/IEA) (Darcie.Johnston@hhs.gov); Kalavritinos, Jack (OS/IEA); Trueman, Laura (HHS/IEA); Pelekoudas, Kristina (HHS/IOS) (Kristina.Pelekoudas@hhs.gov); Morse, Sara (HHS/ASL)

Topic: Briefing of (b)(7)(C) trip to Kentucky on 1/24/17

Requested by Laura Caliguiri



## Bell, Michael (OS/ASPA)

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**Subject:** 8:00AM – Pickup by HHS OIG Protective Detail  
**Location:** DeputySecretary (OS/IOS)

**Start:** Wed 1/24/2018 8:00 AM  
**End:** Wed 1/24/2018 8:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday, Tuesday, Wednesday, Thursday, and Friday from 7:00 AM to 7:30 AM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Caliguiri, Laura (HHS/IOS)

Jan 10, 2018, at 3:37 PM, Lusi, Rose (OS/IOS) <[rose.lusi@HHS.GOV](mailto:rose.lusi@HHS.GOV)> wrote:

Hello,

(b)(6)

Please let me know if you have any follow up questions.

Thanks,  
Rose

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with ASFR – Budget In Brief  
**Location:** 614-G

**Start:** Wed 1/24/2018 8:30 AM  
**End:** Wed 1/24/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Moughalian, Jen (HHS/ASFR)

From: Lusi, Rose (OS/IOS)  
Sent: Tuesday, January 23, 2018 6:51 PM  
To: Olson, Carolyn (OS/IOS)  
Cc: Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS)  
Subject: Calendar change for tomorrow morning  
Importance: High

Hi Carolyn,

Per Will – Please cancel SOC briefing and replace with Meeting with ASFR – Budget In Brief and notify Jen Moughalian.

Please let me know if you have any questions.

Thanks,  
Rose

Rose M. Lusi  
Staff Assistant  
Office of the Secretary  
U.S. Department of Health and Human Services  
202.690.7000 phone  
[rose.lusi@hhs.gov](mailto:rose.lusi@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel to DCA

**Start:** Wed 1/24/2018 9:15 AM

**End:** Wed 1/24/2018 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Flight to Louisville, KY

**Location:** (b)(6)

**Start:** Wed 1/24/2018 10:15 AM

**End:** Wed 1/24/2018 12:09 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Wheels Up: 10:15am  
DCA – Washington, DC

Wheels Down: 12:09pm  
SDF – Louisville, KY

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Drive Time to Frankfort, KY

**Start:** Wed 1/24/2018 12:20 PM

**End:** Wed 1/24/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(1) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**12:20-pm-1:30pm ET** *Drive time to Kentucky's Governor's Mansion – 1hr 10min*

704 Capital Ave, Frankfort, KY 40601

Motorcade Manifest:

LIMO:

1. (b)(1)
2. AGENT DRIVER
3. AGENT: (b)(6) (AIC)
4. Laura Caliguiri \* (b)(6)

FOLLOW:

1. AGENT DRIVER
2. AGENT: (b)(6) (SL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Medicaid Community Engagement Briefing

**Location:** KY Governor's Mansion, 1st Floor, Conference Room

**Start:** Wed 1/24/2018 1:30 PM

**End:** Wed 1/24/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**1:30pm-1:45pm ET**

### **Medicaid Community Engagement Briefing – 15 min**

- LOCATION: Governor's Mansion, 1<sup>st</sup> Floor, Conference Room
- HHS ADVANCE: Ron Holden
- FORMAT: Seated at tables
- PRESS: Closed

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) KY Roundtable  
**Location:** KY Governor's Mansion, 1st Floor, Dining Room  
**Start:** Wed 1/24/2018 1:45 PM  
**End:** Wed 1/24/2018 2:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

1:45pm-2:30pm ET

### Roundtable – 45m

- LOCATION: Governor's Mansion, 1<sup>st</sup> Floor, Dining Room
- HHS ADVANCE: Ron Holden
- FORMAT: Seated around a large dining room table with name tents; No audio
- PRESS: Closed

### Roundtable Program

- 1:45pm Opening Remarks; Governor Bevin (3 min)
- 1:48pm (b)(7) Remarks (2 min)
- 1:50pm Individual introductions of participants (5 min)
- 1:55pm Goodwill Industries; Amy Littrell (2 min)
- 1:57pm Goodwill Success Story 1 (5 min)
- 2:02pm Goodwill Success Story 2 (5 min)
- 2:07pm Oxmoor Auto Group; Johnny Pittman (8 min)
- 2:15pm Volunteers of America; Jennifer Hancock (2 min)
- 2:17pm Megan Coldiron (5 min)
- 2:22pm Closing Remarks

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) One-On-One Interview  
**Location:** KY Governor's Mansion, 1st Floor, Conference Room  
**Start:** Wed 1/24/2018 2:30 PM  
**End:** Wed 1/24/2018 2:35 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

### One-on-One Interview – 5 min

- LOCATION: Governor's Mansion, 1<sup>st</sup> Floor, Conference Room
- HHS PRESS ADVANCE: Gavin Smith
- FORMAT: Seated, One-on-One Interview
- PRESS: Selected



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Press Briefing

**Location:** Governor's Mansion, 1st Floor, Hold Room

**Start:** Wed 1/24/2018 2:35 PM

**End:** Wed 1/24/2018 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**2:35pm-2:45pm**

### **Pre-Press Conference Briefing – 10 min**

- LOCATION: Governor's Mansion, 1<sup>st</sup> Floor, Hold Room
- HHS PRESS ADVANCE: Gavin Smith
- FORMAT: Staff briefing
- PRESS: Closed

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Joint Press Conference with Kentucky Governor Matt Bevin  
**Location:** KY Governor's Mansion, 1st Floor, Ballroom

**Start:** Wed 1/24/2018 2:45 PM  
**End:** Wed 1/24/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

2:45pm-3:00pm

### Joint Press Conference with Kentucky Governor Matt Bevin

- LOCATION: Governor's Mansion, 1<sup>st</sup> Floor, Ballroom
- HHS ADVANCE: Ron Holden
- HHS PRESS ADVANCE: Gavin Smith
- FORMAT: Podium and mic with flags
- PRESS: Open; Availability

### Press Conference Flow

- Governor Bevin (2 min)
- (b)(7)(C) (2 min)
- Q&A Moderated by Governor Bevin (10 min)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Drive Time to SDF  
**Location:** 600 Terminal Drive, Louisville, KY 40601

**Start:** Wed 1/24/2018 3:00 PM  
**End:** Wed 1/24/2018 4:10 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

**3:00-pm-4:10pm ET**     **Drive time to SDF – 1hr 10min**  
600 Terminal Drive, Louisville, KY 40601

### Motorcade Manifest:

#### LIMO:

1. (b)(7)(C)
2. AGENT DRIVER
3. AGENT: (b)(6) (AIC)
4. Laura Caliguiri \* (b)(6)

#### FOLLOW:

1. AGENT DRIVER
2. AGENT: (b)(6) (SL)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Call w/ Administrator Pruitt

**Location:** Call

**Start:** Wed 1/24/2018 3:30 PM

**End:** Wed 1/24/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Mansdoerfer, David (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Lead: David Mansdoerfer, WH Liaison

Topic: (b)(5)

(b)(5)

Administrator Pruitt to call (b)(7) via Ken Callahan's cell (b)(6)

Phone call will take place in car on the way to Louisville, KY Airport.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Flight to DCA

**Location:** (b)(7)

**Start:** Wed 1/24/2018 5:00 PM

**End:** Wed 1/24/2018 6:44 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS)

Wheels Up: 5:00pm  
SDF – Louisville, KY

Wheels Down: 6:44pm  
DCA – Washington, DC

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) at 1Year Anniversary Celebration for Political Staff  
**Location:** Room 800

**Start:** Thu 1/25/2018 3:20 PM  
**End:** Thu 1/25/2018 3:40 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)(C) Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS) (Timothy.Clark1@hhs.gov)

Requested by WH Liaison

(b)(7)(C) to stop by for 15-20 min 3:20-3:40pm

## Bell, Michael (OS/ASPA)

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**Subject:** Personal Time  
**Location:** 614-G

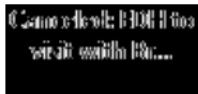
**Start:** Fri 1/26/2018 3:00 PM  
**End:** Fri 1/26/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)



## Bell, Michael (OS/ASPA)

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**Subject:** Personnel Discussion w/ASPE  
**Location:** Deputy Secretary Suite, 614-G

**Start:** Fri 1/26/2018 4:00 PM  
**End:** Fri 1/26/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); Graham, John (HHS/ASPE)



## Bell, Michael (OS/ASPA)

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**Subject:** Patrick Brennan Meeting  
**Location:** 614 - G

**Start:** Mon 1/29/2018 10:00 AM  
**End:** Mon 1/29/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** Budget Policy Update  
**Location:** 614-G

**Start:** Mon 1/29/2018 1:15 PM  
**End:** Mon 1/29/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Moughalian, Jen (HHS/ASFR); Slager, Morgen (HHS/ASFR) (CTR); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7)(C) (OS/IOS); Street, Amanda (HHS/IOS); Cochran, Norris (HHS/ASFR)

Attendees: Deputy Secretary Hargan, Will Brady, Jen Moughalian, Norris Cochran and Amanda Street.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Meeting with COS/DCOS

**Location:** 615-F, Secretary's Office

**Start:** Mon 1/29/2018 2:30 PM

**End:** Mon 1/29/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** HHS Political Staff Event  
**Location:** Humphrey Building, 1st Floor Auditorium  
  
**Start:** Mon 1/29/2018 3:00 PM  
**End:** Mon 1/29/2018 3:40 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Keckler, Charles (HHS/IOS); Pate, Randy (CMS/CCIIO)

(b)(7) will give an introduction to (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing with Dr. Gottlieb, Dr. Collins, Dr. McCance-Katz and staff  
**Location:** 610-F, Secretary's Conference Room

**Start:** Mon 1/29/2018 4:00 PM  
**End:** Mon 1/29/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(6) (OS/IOS)

Participants: SAMSHA, FDA and NIH Staff

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Meeting with Operating Divisions and Staff Division Heads (Political and Career)  
**Location:** 705-A

**Start:** Mon 1/29/2018 5:00 PM  
**End:** Mon 1/29/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) (OS/IOS); Moreno, Rafael (HHS/ASA)

(b)(6) will give an introduction for (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Meeting w/ Operating Divisions and Staff Division Heads (Political and Career)  
**Location:** Room 705A

**Start:** Mon 1/29/2018 5:00 PM  
**End:** Mon 1/29/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) Wagner, Steven (ACF); Robertson, Lance (ACL); Gopal Khanna (Gopal.Khanna@ahrq.hhs.gov); John Bardis; Moughalian, Jen (HHS/ASFR); Clark, Barbara (HHS/ASL); Yoest, Charmaine (OS/ASPA); Graham, John (HHS/ASPE); Kadlec, Robert (OS/ASPR/IO); Fitzgerald, Brenda (CDC/OD); Shannon Royce (Shannon.Royce@hhs.gov); Verma, Seema (CMS/OA); Greenstein, Bruce (OS/IOS); Gottlieb, Scott (FDA); Sigounas, George (HRSA); Kalavritinos, Jack (OS/IEA); Weahkee, Michael (IHS/HQ); Collins, Francis (NIH/OD) [E]; Wright, Don (HHS/OASH); Severino, Roger (HHS/OCR); Grigsby, Garrett (HHS/OS/OGA); Charrow, Robert (HHS/OGC); Rucker, Donald (OS/ONC); McCance-Katz, Elinore (SAMHSA/OAS); Tobias, Constance (HHS/DAB); Levinson, Dan R (OIG/IO); Griswold, Nancy (HHS/OMHA HQ); Agnew, Ann (HHS/IOS); Clark, Timothy (HHS/IOS); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Skrzycki, Kristin (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov)

**Optional Attendees:** CMS (b)(6)

Conference call line :

(b)(6)

PC (b)(6)

Leader code: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) meeting with (b)(7)(C)  
**Location:** 615-F, Secretary's Office

**Start:** Mon 1/29/2018 6:00 PM  
**End:** Mon 1/29/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Keckler, Charles (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

Participants: (b)(6) (b)(7)(C) Will Brady, Peter Urbanowitz and Brian Harrison



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) meeting w/ Mr. Hargan  
**Location:** 615-F

**Start:** Mon 1/29/2018 6:00 PM  
**End:** Mon 1/29/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Moreno, Rafael (HHS/ASA); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Internal DepSec Staff Meeting

**Location:** Deputy Secretary Suite

**Start:** Tue 1/30/2018 8:30 AM

**End:** Tue 1/30/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Moreno, Rafael (HHS/ASA)

**Required Attendees:** Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Review invitation's  
**Location:** 614-G

**Start:** Tue 1/30/2018 9:45 AM  
**End:** Tue 1/30/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(1)  
(OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** All staff meeting

**Location:** HHS Great Hall

**Start:** Tue 1/30/2018 10:30 AM

**End:** Tue 1/30/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); (b)(6) (OS/IOS)

### All Hands Staff Speech

LOCATION: HHS Great Hall

LEAD: ASA, ASPA

TIME: 30 min

PARTICIPANTS: All HHS Employees

NOTE: Live Streamed, Closed Press

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10:29 am Secretary Azar is met at east bank elevators by Carolyn Olson. (1 min)

10:30 am Secretary Azar walks to back of Great Hall and enters STAGE RIGHT with Deputy Secretary Hargan. (1 min)

10:31 am Deputy Secretary Hargan makes opening remarks and introduces Secretary Azar. (5 min)

10:36 am Secretary Azar makes remarks. (10-15 min)

10:51 am After Secretary Azar concludes, The Secretary and Mr. Hargan depart STAGE RIGHT.

Best,  
Carolyn

\*\*\*\*\*

Carolyn Olson  
Deputy Director of Advance  
Office of the Secretary  
U.S. Department of Health & Human Services  
Cell: (b)(6)  
[Carolyn.Olson@HHS.gov](mailto:Carolyn.Olson@HHS.gov)

*Confidential and pre-decisional communication*

## Bell, Michael (OS/ASPA)

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**Subject:** \*FYSA\* (b)(6) WH Liaison Meeting

**Location:** 615-F

**Start:** Tue 1/30/2018 11:00 AM

**End:** Tue 1/30/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) (OS/IOS)

### (b)(6) WH Liaison Meeting

LOCATION: 615-F, Secretary's Office

LEAD: Tim Clark, WH Liaison

TIME: 30 min

## Bell, Michael (OS/ASPA)

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**Subject:** \*FYSA\* (b)(6) to meet with Scheduling & Advance  
**Location:** 615-F

**Start:** Tue 1/30/2018 11:30 AM  
**End:** Tue 1/30/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS)

### (b)(6) to meet with Scheduling & Advance

LOCATION: 615-F

LEAD: S&A

TIME: 30 min

PARTICIPANTS: (b)(6) Peter Urbanowitz, Brian Harrison, Beth Tignor & Carolyn Olson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(5)

**Location:** 614-G

**Start:** Tue 1/30/2018 2:00 PM

**End:** Tue 1/30/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** White, Caroline (HHS/OGC); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7)(C) (OS/IOS); Charrow, Robert (HHS/OGC)

Attendees: Deputy Secretary Eric Hargan and General Counsel Robert Charrow

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) meet with the Surgeon General

**Location:** 614-G

**Start:** Tue 1/30/2018 4:00 PM

**End:** Tue 1/30/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7)(F) (OS/IOS); Brady, Will (HHS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Drug Pricing Briefing  
**Location:** 615-F, Secretary's Office

**Start:** Tue 1/30/2018 4:30 PM  
**End:** Tue 1/30/2018 5:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Moreno, Rafael (HHS/ASA); Caliguirri, Laura (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) (OS/IOS)

### (b)(6) Drug Pricing Briefing

LOCATION: 615-F

LEAD: Keagan

TIME: 1 hr

PARTICIPANTS: (b)(6) Keagan Lenihan, Peter Urbanowitz, Brian Harrison, MSL,  
John Brooks, John O'Brian

## Bell, Michael (OS/ASPA)

---

**Subject:** \*FYSA\* (b)(6) Breakfast w/ Sec. Acosta  
**Location:** Capitol Cafe, 101 Constitution Avenue

**Start:** Wed 1/31/2018 8:30 AM  
**End:** Wed 1/31/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Daily meeting with (b)(1)

**Location:** 615-F, Secretary's Office

**Start:** Wed 1/31/2018 9:00 AM

**End:** Wed 1/31/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) IOS Meeting with Counselors  
**Location:** 615-F, Secretary's Office

**Start:** Wed 1/31/2018 9:30 AM  
**End:** Wed 1/31/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) (OS/IOS); Moreno, Rafael (HHS/ASA)

LOCATION: 615-F, Secretary's Office

TIME: 30 min

PARTICIPANTS: (b)(6) Peter Urbanowitz, Brian Harrison, Keagan Lenihan, Mary- Sumpter Lapinski, Paula Stannard, John Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** Review Trips and Events  
**Location:** 614-G

**Start:** Wed 1/31/2018 10:30 AM  
**End:** Wed 1/31/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Caliguiri, Laura (HHS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

Requested by Ken and Laura.

## Bell, Michael (OS/ASPA)

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**Subject:** Important - OS Quarterly Required Wireless Priority Service (WPS) Testing!  
**Location:** Call \*272 703 818 3924 (using your government cell phone)

**Start:** Wed 1/31/2018 12:00 PM  
**End:** Wed 1/31/2018 12:15 PM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Gabriel, Edward (OS/ASPR/IO)

Good Afternoon,

I hope this message finds you well. You are receiving this communication because you have been identified as having Wireless Priority Service (WPS) activated on your government-issued cell phone. WPS provides you, as key personnel, priority access and prioritized processing in all nationwide and several regional cellular networks, greatly increasing the probability of call completion in an emergency situation.

Per Office of DHS Science and Technology Policy / Office of Management and Budget Directive 16-1, individuals with WPS are required to test the feature quarterly and HHS must have at least 90% of those with WPS test successfully each quarter. While this invite includes a time, feel free to test your WPS anytime on the date above!

Following are the testing steps to assist you with this required test:

### HOW TO MAKE A WPS CALL

- 1. Confirm the WPS-subscribed cell phone is in range of radio signal (one or more “bars” on display screen). You must have service to make a WPS call.*
- 2. Dial \*272 and a destination number (I recommend calling the GETS and WPS familiarization testing office at 703-818-3924).*
  - a. On your phone, the keypad number should look like this: \*272 703 818 3924*
- 3. Network will route call to the destination number. It may take 30 seconds or longer to complete the call during heavy congestion and there may be intervals of ringing and/or silence; this is normal. On most cell phones the screen will display \*272 and the destination number. Some cell phones may display call status messages such as call queued and/or provide audible tones indicating the call has been queued.*
- 4. If the first attempt does not complete, end the call and retry the WPS call.*

*For More Information on WPS:* <https://www.dhs.gov/wireless-priority-service-wps>

**Please forward questions or concerns to the WPS program managers Michelle Miles [Michelle.Miles@hhs.gov](mailto:Michelle.Miles@hhs.gov) or Ricky Cooksey [Ricky.Cooksey@hhs.gov](mailto:Ricky.Cooksey@hhs.gov).**

**Thank you in advance for supporting this quarterly testing requirement!**

**Best,**

**Ed**

Edward J. Gabriel, MPA, EMT-P, CEM, CBCP  
Principal Deputy Assistant Secretary  
U.S. Department of Health and Human Services  
Office of the Assistant Secretary for Preparedness and Response  
200 Independence Ave., S.W., Suite 638G  
Washington, DC 20201  
[Edward.Gabriel@HHS.GOV](mailto:Edward.Gabriel@HHS.GOV)  
(o)2022052882

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Deputy Secretary Eric Hargan  
**Location:** 615-F

**Start:** Wed 1/31/2018 1:00 PM  
**End:** Wed 1/31/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)

Meeting with (b)(6)

1pm

Participants: Brian, Peter, Will

30 minutes



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Drug Pricing Briefing  
**Location:** 615-F, Secretary's Office  
  
**Start:** Wed 1/31/2018 4:00 PM  
**End:** Wed 1/31/2018 5:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(6) (OS/IOS)

### (b)(6) Drug Pricing Briefing

LOCATION: 615-F

LEAD: Keagan Lenihan

TIME: 1 HR

PARTICIPANTS: (b)(6) Keagan Lenihan, Peter Urbanowitz, Brian Harrison, John O'Brian, Mary-Sumpter Lapinski, John Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Daily meeting with (b)(1) Peter  
**Location:** 615-F, Secretary's Office

**Start:** Thu 2/1/2018 8:00 AM  
**End:** Thu 2/1/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS)

(b)(6) Daily meeting with (b)(6) Peter

LOCATION: 615-F

LEAD:

TIME: 30min

PARTICIPANTS: (b)(6) (b)(1) Peter Urbanowitz

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(5)  
**Location:** 614-G  
  
**Start:** Thu 2/1/2018 9:00 AM  
**End:** Thu 2/1/2018 9:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Giles, Karen (HHS/OS); White, Caroline (HHS/OGC); Moreno, Rafael (HHS/ASA); (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS)

Requested by Deputy Secretary Hargan.

Attendees: Deputy Secretary Hargan, Ann Agnew and Robert Charrow.

## Bell, Michael (OS/ASPA)

---

**Subject:** \*\*HOLD FOR TRAVEL\*\*

**Location:** 525 23rd Street

**Start:** Thu 2/1/2018 10:15 AM

**End:** Thu 2/1/2018 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** \*\*HOLD FOR TRAVEL\*\*

**Location:** Humphrey Building

**Start:** Thu 2/1/2018 12:30 PM

**End:** Thu 2/1/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** Judy Mayka Interview w/ Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Thu 2/1/2018 1:00 PM  
**End:** Thu 2/1/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(1) (OS/IOS); Stirrup, Heidi (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Clark, Timothy (HHS/IOS)

**Topic:** Deputy Secretary Hargan will interview Judy Maska for ASPA.

**Location:** Deputy Secretary's Office, 614-G

**Time:** 1:00 – 1:30 PM

**Attendees:** Deputy Secretary Hargan, Will Brady and Judy Mayka



## Bell, Michael (OS/ASPA)

---

**Subject:** Meeting with Dr. Robert Ray Redfield  
**Location:** 614-G, Deputy Secretary's Office

**Start:** Fri 2/2/2018 12:00 PM  
**End:** Fri 2/2/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Caliguiri, Laura (HHS/IOS); Clark, Timothy (HHS/IOS); Moreno, Rafael (HHS/ASA); Kendall, Damaris (HHS/OS)

**Topic:** Meeting with Dr. Robert Ray Redfield

**Event/Mtg POC:** Dr. Robert Ray Redfield, (b)(6) (b)(6)

**Attendees:** Deputy Secretary Eric Hargan, Chief of Staff Peter Urbanowicz and Dr. Robert Ray Redfield

**Notes:** Dr. Redfield is driving in and hopes to be here a little bit before noon.



## Bell, Michael (OS/ASPA)

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**Subject:** FW: Interview with (b)(6)  
**Location:** Humphrey Building (614-G)  
**Start:** Fri 2/2/2018 1:30 PM  
**End:** Fri 2/2/2018 2:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Callahan, Kenneth (HHS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS); Moreno, Rafael (HHS/ASA); Stirrup, Heidi (HHS/IOS); (b)(6)  
**Optional Attendees:** DeputySecretary (OS/IOS); Brady, Will (HHS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS)

-----Original Appointment-----

**From:** Callahan, Kenneth (HHS/IOS)

**Sent:** Thursday, January 25, 2018 2:00 PM

**To:** Callahan, Kenneth (HHS/IOS); Moreno, Rafael (HHS/ASA); Stirrup, Heidi (HHS/IOS); (b)(6)

**Cc:** DeputySecretary (OS/IOS)

**Subject:** Interview with (b)(6)

**When:** Friday, February 2, 2018 1:30 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Humphrey Building (614-G)



(b)(6)

(b)(6) is a candidate to become Commissioner of Administration on Disabilities.



## Bell, Michael (OS/ASPA)

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**Subject:** International Comparison of Health Systems  
**Location:** 614- G

**Start:** Fri 2/2/2018 3:00 PM  
**End:** Fri 2/2/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Keckler, Charles (HHS/IOS); (b)(6) (OS/IOS); Brady, Will (HHS/IOS); Graham, John (HHS/ASPE); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Bush, Laina (HHS/ASPE); Horn-Barbour, Stephanie (OS/ASPE); Williams, Kristina (HHS/ASPE)

**\*\*subject to change\*\***

**Topic:** International Comparison of Health Systems

**Attendees:** (b)(6) John Graham, Will Brady, Laina Bush, Charles Keckler

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Budget Briefing  
**Location:** 610-F

**Start:** Fri 2/2/2018 4:00 PM  
**End:** Fri 2/2/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Agnew, Ann (HHS/IOS); (b)(6) Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Yoest, Charmaine (OS/ASPA); Ryan.Murphy1; Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL); Lawrence, Courtney (HHS/ASL); Street, Amanda (HHS/IOS); Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); McMillen, Cheryl (HHS/ASFR); Curtis, Jillian (HHS/ASFR); Cabezas, Miriam (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); O'Keefe, Erin (HHS\ASFR); Cash, Lester (HHS/ASFR); Grifka, Michelle (OS/OB)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

Conference line

(b)(6)

PC: (b)(6)

Leader: (b)(6)

**Topic:** FY 2019 Budget Briefing - Discretionary

**Reason:** To provide the Secretary with in depth information regarding the mandatory proposals within the FY 2019 Budget in advance of the release of the FY 2019 Budget on February 12<sup>th</sup>.

**AA's Role:** This briefing will provide the initial preparation for Congressional hearings following the release of the budget.

**Event/Mtg POC:** Jen Moughalian and Amanda Street

**Name, Cell and email:** [Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov) and [Amanda.Street@hhs.gov](mailto:Amanda.Street@hhs.gov)

**Is Conference Call Line needed?**

**Conference Call Line:**

**Who will initiate the conference call?**

Attendees:

- Eric Hargan, Deputy Secretary
- Peter Urbanowicz, COS
- Brian Harrison, Deputy COS
- Kris Skrzycki
- Keagan Lenihan
- Paula Stannard
- Mary-Sumpter Lapinski
- John Brooks
- Maggie Wynne
- Charmaine Yoest, ASPA
- Ryan Murphy, ASPA
- Sara Morse, ASL
- Laura Kemper , ASL
- Courtney Lawrence, ASL
- Jen Moughalian, ASFR
- Amanda Street, ASFR
- Norris Cochran, ASFR
- Caitlin Miller, ASFR
- Cheryl McMillen, ASFR
- Jillian Curtis, ASFR
- Miriam Cabezas, ASFR
- Janis Coughlin, ASFR
- Erin O’Keefe, ASFR
- Lester Cash, ASFR
- Michelle Grifka, ASFR

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Departs

**Start:** Fri 2/2/2018 5:30 PM

**End:** Fri 2/2/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)

**Required Attendees:** Moreno, Rafael (HHS/ASA); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

---

**Subject:** \*\*Hold\*\* for (b)(7) Drive back to HHS

**Start:** Mon 2/5/2018 9:30 AM

**End:** Mon 2/5/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); (b)(7) (OS/IOS); Moreno, Rafael (HHS/ASA)

## **Bell, Michael (OS/ASPA)**

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**Subject:** Indian Health Service Contract Support Cost Policy – 97/3 Split  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Mon 2/5/2018 10:00 AM  
**End:** Mon 2/5/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Keckler, Charles (HHS/IOS); Weahkee, Michael (IHS/HQ); Pierce, Julia (IHS/HQ); Jamison, Melissa A. (IHS/HQ); Petrova, Angela (IHS/HQ); Johnson-Webb, Mechelle D (IHS/HQ); Newman, Emily (IHS/HQ); Fowler, Elizabeth A. (IHS/HQ); Wynne, Maggie (HHS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS); Lawrence, Courtney (HHS/ASL); Moughalian, Jen (HHS/ASFR); Stimson, Brian (HHS/OGC); Bird, Catherine (OS/OGC); O'Brien, Catherine (IHS/NAV) [C]; Shipley, Samuel (HHS/IOS)

**Optional Attendees:** Kittelson, Julianna (IHS/HQ); Callahan, Kenneth (HHS/IOS); Swenson-O'Brien, Alicia (HHS/OS); Grove, Matthew R. (HHS/OS); Office of the Executive Secretary Master Calendar (HHS/OS)

**Topic:** Indian Health Service Contract Support Cost Policy – 97/3 Split.

**Reason:** IHS will brief the Deputy Secretary on the above topic which was raised at the January 2018 STAC and which requires Department action.

**Time:** 10 AM – 11 AM.

**Location:** Deputy Secretary's Conference Room, 607-8

### **Attendees:**

Deputy Secretary Eric Hargan  
Charles Keckler, Associate Deputy Secretary  
RADM Michael Weahkee, IHS  
Julia Pierce, IHS OGC  
Melissa Jamison, IHS OGC  
Angela Petrova, IHS OGC  
Mechelle Johnson-Webb, IHS OGC  
Emily Newman, IHS  
Elizabeth Fowler, IHS  
Ben Smith, IHS  
Maggie Wynne, IOS  
Sarah-Lloyd Stevenson, IOS  
Courtney Lawrence, ASL

Jen Moughalian, ASFR  
Brian Stimson, OGC  
Catherine Bird, OGC  
Alicia Swenson O'Brien, IOS  
Sam Shipley, IOS

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) meet with Rob Wasinger  
**Location:** 614-G

**Start:** Mon 2/5/2018 11:30 AM  
**End:** Mon 2/5/2018 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(6)

**Topic:** (b)(6)

**Event/Mtg POC:** The Deputy Secretary will meet with Rob Wasinger

**Attendees:** Deputy Secretary Eric Hargan and Rob Wasinger

\*\*Rob will call Ken when he is in the lobby\*\*



## Bell, Michael (OS/ASPA)

---

**Subject:** Short Term Duration Plans  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Mon 2/5/2018 1:00 PM  
**End:** Mon 2/5/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Callahan, Kenneth (HHS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Kalavritinos, Jack (OS/IEA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC); Morse, Sara (HHS/ASL)

**Topic:** Short Term Duration Plans

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, John Brooks, Sara Morse, Ryan Murphy, Charmaine Yoest, Kelly Cleary, Jack Kalavritinos.

**Notes:** The meeting will last for 30 minutes in the Deputy Secretary's Conference Room.

## Bell, Michael (OS/ASPA)

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**Subject:** CLOSE HOLD: FY 2019  
**Location:** 610-F

**Start:** Mon 2/5/2018 3:00 PM  
**End:** Mon 2/5/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); (b)(6) Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Wynne, Maggie (HHS/IOS); Yoest, Charmaine (OS/ASPA); Ryan.Murphy1; Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL); Lawrence, Courtney (HHS/ASL); Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); McMillen, Cheryl (HHS/ASFR); Curtis, Jillian (HHS/ASFR); Cabezas, Miriam (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); O'Keefe, Erin (HHS\ASFR); Cash, Lester (HHS/ASFR); Grifka, Michelle (OS/OB)

### Attendees:

- Eric Hargan, Deputy Secretary
- Peter Urbanowicz, COS
- Brian Harrison, Deputy COS
- Kris Skrzycki
- Keagan Lenihan
- Paula Stannard
- Mary-Sumpter Lapinski
- John Brooks
- Maggie Wynne
- Charmaine Yoest, ASPA
- Ryan Murphy, ASPA
- Sara Morse, ASL
- Laura Kemper, ASL
- Courtney Lawrence, ASL
- Jen Moughalian, ASFR
- Amanda Street, ASFR
- Norris Cochran, ASFR
- Caitlin Miller, ASFR
- Cheryl McMillen, ASFR
- Jillian Curtis, ASFR
- Miriam Cabezas, ASFR
- Janis Coughlin, ASFR

- Erin O’Keefe, ASFR
- Lester Cash, ASFR
- Michelle Grifka, ASFR

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) will call Shepherd Smith  
**Location:** Phone Call

**Start:** Mon 2/5/2018 3:30 PM  
**End:** Mon 2/5/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** ssmith@youthdevelopment.org; Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7) (OS/IOS)

**Topic:** Dr. Robert Redfield

**Event/Mtg POC:** The Deputy Secretary will call Shepherd Smith at (b)(6)

**Attendees:** Deputy Secretary Eric Hargan and Shepherd Smith

## Bell, Michael (OS/ASPA)

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**Subject:** FW: CLOSE HOLD: FY2019  
**Location:** 610-F

**Start:** Tue 2/6/2018 8:30 AM  
**End:** Tue 2/6/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

-----Original Appointment-----

**From:** Secretary Scheduler (OS/IOS)

**Sent:** Monday, February 5, 2018 7:01 PM

**To:** Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Street, Amanda (HHS/IOS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL); Agnew, Ann (HHS/IOS); Lenihan, Keagan (HHS/IOS); (b)(7) (OS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Aramanda, Alec (OS/ASL); Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Cleary, Kelly (HHS/OGC); Elder, Mark (HHS/ASFR); Brookes, Brady (HHS/IOS); Callahan, Kenneth (HHS/IOS); Callahan, Kenneth (HHS/IOS)

**Cc:** Callahan, Kenneth (HHS/IOS)

**Subject:** CLOSE HOLD: FY2019

**When:** Tuesday, February 6, 2018 8:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 610-F

### Attendees:

- Eric Hargan, Deputy Secretary
- Peter Urbanowicz, COS
- Brian Harrison, Deputy COS
- Keagan Lenihan
- Paula Stannard
- Mary-Sumpter Lapinski
- John Brooks
- John O'Brien
- Charmaine Yoest, ASPA
- Ryan Murphy, ASPA
- Sara Morse, ASL
- Alec Aramanda, ASL
- Jen Moughalian, ASFR
- Amanda Street, ASFR
- Norris Cochran, ASFR

- Cheryl McMillen, ASFR
- Curtis Kelly, ASFR
- Mark Elder, ASFR
- Ann Agnew
- Brady Brookes, CMS

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Eric Hargan and Dr. John Fleming Meeting  
**Location:** 614-G

**Start:** Wed 2/7/2018 8:30 AM  
**End:** Wed 2/7/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Fleming, John (OS/ONC)

## Bell, Michael (OS/ASPA)

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**Subject:** Discuss HRA's  
**Location:** 614-G

**Start:** Wed 2/7/2018 9:00 AM  
**End:** Wed 2/7/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(1) (OS/IOS); Moreno, Rafael (HHS/ASA)



## Bell, Michael (OS/ASPA)

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**Subject:** Meet with Tim Clark and Dep Sec RE: IOS org Chart  
**Location:** Peter's office 615F.3

**Start:** Wed 2/7/2018 10:00 AM  
**End:** Wed 2/7/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Urbanowicz, Peter (HHS/IOS)

**Required Attendees:** Clark, Timothy (HHS/IOS) (Timothy.Clark1@hhs.gov); Hargan, Eric (OS/IOS); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS)

POC: Rafael Moreno/Dep Sec; Jacob Ashendorf/WHL

## Bell, Michael (OS/ASPA)

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**Subject:** Meeting between Dr. Rucker and Deputy Secretary Hargan (Re: Original Appointment)  
**Location:** 614-G

**Start:** Wed 2/7/2018 11:00 AM  
**End:** Wed 2/7/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Rucker, Donald (OS/ONC); Swain, Matthew (OS/ONC)

Meeting between Dr. Rucker and Deputy Secretary Hargan.

\_\_\_\_\_

**Location:** Deputy Secretary's Conference Room, 607-G

**End:** Wed 2/7/2018 1:30 PM

**Meeting Status:** Accepted

**Required Attendees:** Hargan, Eric (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Singh, Vanila (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); (b)(7) (OS/IOS)

**Optional Attendees:** Liv, Chanya (OS/OASH)

D/S Eric Hargan  
Laura Caliguiri  
Dr. Vanila Singh  
Mary-Sumpter Lapinski

Dr. Vanila Singh

Meeting material needs to be submitted by COB 2/2 by the leads office.



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) meets with Jen Moughalian  
**Location:** 614-G

**Start:** Wed 2/7/2018 2:00 PM  
**End:** Wed 2/7/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(F) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Moughalian, Jen (HHS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** Staff Meeting  
**Location:** 614-G

**Start:** Wed 2/7/2018 3:00 PM  
**End:** Wed 2/7/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Keckler, Charles (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Regulatory Relief, Medicare Payments to Surgeons and Opioid Crisis  
**Location:** 614-G

**Start:** Wed 2/7/2018 3:30 PM  
**End:** Wed 2/7/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

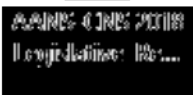
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Katie O. Orrico; Brady, Will (HHS/IOS); Brooks, John (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); 'Ann Stroink  
(b)(6)

**Topic:** Regulatory Relief, Medicare Payments to Surgeons and Opioid Crisis

**Reason:** To introduce Deputy Secretary Hargan to leaders of the American Association of Neurological Surgeons (AANS) and Congress of Neurological Surgeons (CNS) to highlight several concerns related to Medicare beneficiary access to care.

**Attendees:** Deputy Secretary Eric Hargan, Dr. Ann Stroink, Kattie Orrico, Will Brady, John Brooks

**Notes:** Katie will call Ken (b)(6) when they arrive in the Humphrey Building lobby.



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) meets with Ann Agnew  
**Location:** 614-G

**Start:** Wed 2/7/2018 4:30 PM  
**End:** Wed 2/7/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Agnew, Ann (HHS/IOS); (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS)  
(Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Giles, Karen (HHS/OS)

**Topic:** Reg. Development Memos and Process.

**Attendees:** Deputy Secretary Hargan, Ann Agnew, Wilma Robinson and Will Brady.

**Notes:** Karen will get Ken the memo's/documents before the meeting.

## Bell, Michael (OS/ASPA)

**Subject:** FW: (b)(6) at Flu Briefing, CDC, NAID, NIH, ASPR  
**Location:** 610-F

**Start:** Wed 2/7/2018 5:10 PM  
**End:** Wed 2/7/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

-----Original Appointment-----

**From:** Secretary Scheduler (OS/IOS)

**Sent:** Tuesday, February 6, 2018 11:12 AM

**To:** Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Schuchat, Anne MD (CDC/OD); Fauci, Anthony (NIH/NIAID) [E]; Wright, Don (HHS/OASH); Lapinski, Mary-Sumpter (HHS/IOS); Stannard, Paula (HHS/IOS); Agnew, Ann (HHS/IOS); Smith, Christopher (HHS/ASPA); Gottlieb, Scott (FDA); (b)(6) (OS/IOS); Adams, Jerome (HHS/OASH); Grigsby, Garrett (HHS/OS/OGA); Brennan, Patrick (OS/ASPA); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS); Callahan, Kenneth (HHS/IOS)

**Cc:** Wolfe, Mitchell (CDC/OD/CDCWO); Berger, Sherri (CDC/OCOO/OD); Tabak, Lawrence (NIH/OD) [E]; Meekins, Chris (OS/ASPR/IO); Pelekoudas, Kristina (HHS/IOS); Horska, Katerina (HHS/IOS); Pennington, Caitlin (FDA/OC); Peacock, Jessica (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Keckler, Charles (HHS/IOS)

**Subject:** (b)(6) at Flu Briefing, CDC, NAID, NIH, ASPR

**When:** Wednesday, February 7, 2018 5:10 PM-6:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 610-F



Hi all,

I've been told to pull together Drs. Schuchat, Fauci, Kadlec, and Wright for a flu briefing for Sec. Azar at 5pm on Weds. We also will need a 2-page flu sit-rep memo ready by mid-afternoon tomorrow to send home with him tomorrow night.

Jamar/Katerina, can you help organize the following?

- 1) The 2-page sit-rep memo,
- 2) any slides to be shown during the briefing, and
- 2) a prep meeting/call tomorrow afternoon with principals and this group to do a dry run.

Please let me know if you have any questions or need anything else from me to help make all of this happen. Thank you all in advance for your flexibility and quick help.



Best,  
Mary-Sumpter  
Hi all,

I've been told to pull together Drs. Schuchat, Fauci, Kadlec, and Wright for a flu briefing for Sec. Azar at 5pm on Weds. We also will need a 2-page flu sit-rep memo ready by mid-afternoon tomorrow to send home with him tomorrow night.

Jamar/Katerina, can you help organize the following?

- 1) The 2-page sit-rep memo,
- 2) any slides to be shown during the briefing, and
- 2) a prep meeting/call tomorrow afternoon with principals and this group to do a dry run.

Please let me know if you have any questions or need anything else from me to help make all of this happen. Thank you all in advance for your flexibility and quick help.

Best,  
Mary-Sumpter

## Bell, Michael (OS/ASPA)

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**Subject:** HRA HOLD  
**Location:** 614-G

**Start:** Wed 2/7/2018 6:00 PM  
**End:** Wed 2/7/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS)  
(Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

---

**Subject:** Rasheed will show (b)(7)(C) the storage room  
**Location:** 614-G

**Start:** Thu 2/8/2018 9:00 AM  
**End:** Thu 2/8/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Williams, Rasheed (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

Rasheed will meet (b)(7)(C) in 614-G and then show him and the staff the storage room.

## Bell, Michael (OS/ASPA)

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**Subject:** \*\*Office Time\*\*

**Location:** 614-G

**Start:** Thu 2/8/2018 10:00 AM

**End:** Thu 2/8/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** FW: (b)(7) AAM Speech Review  
**Location:** Deputy Secretarys Conference Room, 614-G

**Start:** Thu 2/8/2018 10:30 AM  
**End:** Thu 2/8/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Moreno, Rafael (HHS/ASA)  
**Required Attendees:** Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)  
**Optional Attendees:** DeputySecretary (OS/IOS); Lenihan, Keagan (HHS/IOS)

-----Original Appointment-----

**From:** Moreno, Rafael (HHS/ASA)  
**Sent:** Wednesday, February 7, 2018 11:10 AM  
**To:** Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)  
**Cc:** DeputySecretary (OS/IOS)  
**Subject:** (b)(7) AAM Speech Review  
**When:** Thursday, February 8, 2018 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Deputy Secretarys Conference Room, 614-G

This event is for the Deputy Secretary to review his AAM speech for Monday's event.

## Bell, Michael (OS/ASPA)

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**Subject:** \*\*HOLD for Nathaniel Smith\*\*  
**Location:** 614-G

**Start:** Thu 2/8/2018 11:00 AM  
**End:** Thu 2/8/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** CLOSE HOLD: FY 2019  
**Location:** 610-F

**Start:** Thu 2/8/2018 1:15 PM  
**End:** Thu 2/8/2018 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Bassett, Matthew (HHS/ASL); Aramanda, Alec (OS/ASL); Morse, Sara (HHS/ASL); (b)(6) Keagan Lenihan (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Yoest, Charmaine (OS/ASPA); Ryan.Murphy1; Cochran, Norris (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Lawrence, Courtney (HHS/ASL); Kelley, Curtis (HHS/ASFR); Elder, Mark (HHS/ASFR); Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brandt, Kimberly (CMS/OA); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Kouzoukas, Demetrios (CMS/OA); Lynch, Calder (CMS/OA); Felder, Emily (CMS/OL)

**Optional Attendees:** McGuffee, Tyler Ann (HHS/IOS)

### Attendees:

- Eric Hargan, Deputy Secretary
- Peter Urbanowicz, COS
- Brian Harrison, Deputy COS
- Keagan Lenihan
- Paula Stannard
- Maggie Wynne
- Mary-Sumpter Lapinski
- John Brooks
- John O'Brien
- Charmaine Yoest, ASPA
- Ryan Murphy, ASPA
- Sara Morse, ASL
- Alec Aramanda, ASL
- Jen Moughalian, ASFR
- Amanda Street, ASFR
- Norris Cochran, ASFR
- Cheryl McMillen, ASFR
- Curtis Kelly, ASFR
- Mark Elder, ASFR
- Ann Agnew

Brady Brookes, CMS

- Kim Brandt, Demetrios Kouzoukas, Calder Lynch, Emily Felder, Brady Brookes  
Courtney Lawrence



## Bell, Michael (OS/ASPA)

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**Subject:** Briefing for (b)(1) about Friday G-7 and G-20 Meeting  
**Location:** 614-G

**Start:** Thu 2/8/2018 3:30 PM  
**End:** Thu 2/8/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Healy, Jenifer (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)  
**Optional Attendees:** Schmeissner, Peter (HHS/OGA); Zebley, Kyle (HHS/OS/OGA)

**Topic:** OGA will Brief (b)(6) about Friday's Meeting.

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Jenifer Healy and Garrett Grigsby.

**Notes:** OGA will get Ken any documents that might be needed for the meeting prior to the meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** Meet with Tim Clark and Dep Sec RE: IOS org Chart  
**Location:** Peter's office 615F.3

**Start:** Thu 2/8/2018 4:30 PM  
**End:** Thu 2/8/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Urbanowicz, Peter (HHS/IOS)  
**Required Attendees:** Clark, Timothy (HHS/IOS) (Timothy.Clark1@hhs.gov); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Moreno, Rafael (HHS/ASA); Caligui, Laura (HHS/IOS); (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS)

POC: Rafael Moreno/Dep Sec; Jacob Ashendorf/WHL

## Bell, Michael (OS/ASPA)

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**Subject:** STLD Roll Out

**Location:** 607G

**Start:** Thu 2/8/2018 5:00 PM

**End:** Thu 2/8/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** Callahan, Kenneth (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Kalavritinos, Jack (OS/IEA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC); Morse, Sara (HHS/ASL); Harrison, Brian (HHS/IOS); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA)

All

Please be available tomorrow at 5PM for follow up on STLD roll out and please be prepared to discuss the topics below.  
Please add additional attendees as needed.

(b)(5)

Confidential/ Pre-decisional

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Interview w/ Daniel Best  
**Location:** 614-G

**Start:** Fri 2/9/2018 8:00 AM  
**End:** Fri 2/9/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Ashendorf, Jacob (HHS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); DeputySecretary (OS/IOS); Moreno, Rafael (HHS/ASA); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

-----Original Appointment-----

**From:** Ashendorf, Jacob (HHS/IOS)  
**Sent:** Thursday, February 8, 2018 2:08 PM  
**To:** Ashendorf, Jacob (HHS/IOS); Callahan, Kenneth (HHS/IOS); Callahan, Kenneth (HHS/IOS); Callahan, Kenneth (HHS/IOS)  
**Subject:** Interview w/ Daniel Best  
**When:** Friday, February 9, 2018 8:00 AM-8:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 614-G

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meets with Seema Verma  
**Location:** 614-G

**Start:** Fri 2/9/2018 8:30 AM  
**End:** Fri 2/9/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Verma, Seema (CMS/OA); Brookes, Brady (CMS/OA); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS (b)(7)(C)

**Topic:** CSR Reconciliation, Payment Notice Issues and Weekly Meeting Request.

**Attendees:** Deputy Secretary Eric Hargan, Brady Brookes, Seema Verma and Will Brady.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Meeting with ASPE  
**Location:** 614-G

**Start:** Fri 2/9/2018 9:00 AM  
**End:** Fri 2/9/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Shipley, Samuel (HHS/IOS); (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Moreno, Rafael (HHS/ASA); Agnew, Ann (HHS/IOS); Delew, Nancy (HHS/ASPE); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE)  
**Optional Attendees:** Ruhter, Joel (HHS/ASPE); Sheingold, Steven (HHS/ASPE)

**Topic:** Promoting Healthcare Choice and Competition.

**Attendees:** (b)(6) John Graham, Will Brady, Ann Agnew, Samuel Shipley, John O'Brien and Nancy Delew.

**Notes:** Any documents or materials needed for the meeting will be submitted to Ken Callahan COB on 2/8/2018.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief on OAI meeting

**Location:** 615-F

**Start:** Fri 2/9/2018 10:30 AM

**End:** Fri 2/9/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; Rucker, Donald (OS/ONC); (b)(6) Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Swain, Matthew (HHS/ONC) (Matthew.Swain@hhs.gov); Anthony, Elise (OS/ONC)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Perez-Rivera, Diana (CMS/OA); Townsend, Sonya (OS/ONC) (CTR); CMS Administrator; Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS)

Topic: to brief (b)(6) on OAI interactions on the health IT progress

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to have working lunch with Dep. Sec.

**Location:** TBD

**Start:** Fri 2/9/2018 12:00 PM

**End:** Fri 2/9/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS)

Principals Only



## Bell, Michael (OS/ASPA)

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**Subject:** FW: (b)(6) to at OSSI Briefing  
**Location:** SCIF

**Start:** Fri 2/9/2018 1:00 PM  
**End:** Fri 2/9/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Subject:** (b)(6) to at OSSI Briefing  
**When:** Friday, February 9, 2018 1:00 PM-1:45 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** SCIF

### EVENT #1

Event Name: (b)(6) Intelligence Briefing

Location: SCIF (523B)

Time: 2/9; 45 minutes

Topic: Intelligence Briefing (TS/SCI)

Reason: (b)(5)

(b)(6) Role: Listen only

Lead: CAPT Schmoyer, OSSI

Event POC: Michael Schmoyer, [Michael.schmoyer@hhs.gov](mailto:Michael.schmoyer@hhs.gov); (b)(6)

Attendees: Michael Schmoyer

HHS Staff Attendees: None

Remarks:

Press:

Press Contact:

HHS Staff: Brian Harrison

Mailing Address for thank you notes and photos:

Briefing Materials: To be provided within the SCIF

Notes:

Who Requested the Mtg: Standing

Photographer- yes/no: No

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(5)  
**Location:** 607-G, Deputy Secretary's Conference Room  
**Start:** Fri 2/9/2018 2:00 PM  
**End:** Fri 2/9/2018 2:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(5) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Santiago, Yvonne (HHS/OASH/OSG); Adams, Jerome (HHS/OASH); Trent-Adams, Sylvia (HHS/OASH); Debisette, Annette (HHS/OASH); Hunter, Joan (OS/OASH); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

**Topic:** (b)(5)

**Reason:** (b)(5)

(b)(5)

**Event/Mtg POC:** Name, Email and Cell: Kenneth Callahan, [Kenneth.Callahan@hhs.gov](mailto:Kenneth.Callahan@hhs.gov) (b)(6)

(b)(6)

**Attendees:** Deputy Secretary Eric Hargan, Jen Moughalian, Will Brady, VADM Jerome Adams, RADM Sylvia Trent-Adams, CAPT Annette Debisette, RADM Joan Hunter

**Notes:** The U.S. Public Health Service Commissioned Corps ("Commissioned Corps" or "Corps"), within the U.S. Department of Health and Human Services (HHS), is one of the seven uniformed services of the United States. The Corps is comprised of 6,500 public health professionals who work across the Administration and can be deployed during public health emergencies. The Corps' mission is to protect, promote, and advance the health and safety of our Nation through: (1) rapid and effective response to public health needs; (2) leadership and excellence in public health practices; and (3) advancement of public health science.

The Office of the Assistant Secretary for Health (OASH), in conjunction with the Office of the Surgeon General (OSG), has identified opportunities to improve the ability of the Corps, as a uniformed service, to respond efficiently and effectively to the mission of the Department as well as any domestic or international public health crises affecting the health of the nation.

**Conference Call in:**

(b)(6)

**Leader:** (b)(6)

**Participant:** (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Influenza Briefing  
**Location:** 614-G

**Start:** Fri 2/9/2018 4:30 PM  
**End:** Fri 2/9/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Bright, Rick (OS/ASPR/BARDA)

**Attendees:** Robert Kadlec, Deputy Secretary Eric Hargan, Chris Meekins and Laura Caliguiri

**Notes:** If there are any documents or memo's needed for the meeting please send them to Ken Callahan beforehand.

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(6)

**Start:**

Sun 2/11/2018 6:00 PM

**End:**

Sun 2/11/2018 8:00 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

DeputySecretary (OS/IOS)

**Required Attendees:**

(b)(6) (OS/IOS)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** American Airlines Flight 1593  
**Location:** DCA to MCO

**Start:** Mon 2/12/2018 7:25 AM  
**End:** Mon 2/12/2018 9:57 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS)  
(Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA)

American Airlines Flight 1593  
Departing Washington, DC (DCA) at 7:25am  
Arriving in Orlando, FL (MCO) at 9:57am

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with CMS / FDA re: drug pricing progress

**Location:** 615-F

**Start:** Mon 2/12/2018 4:30 PM

**End:** Mon 2/12/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Seema Verma; Gottlieb, Scott (FDA); O'Brien, John (HHS/ASPE); Brooks, John (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Agnew, Ann (HHS/IOS); Jeet Guram (CMS/OA) (jeet.guram@cms.hhs.gov); Bush, Laina (HHS/ASPE) (Laina.Bush@HHS.GOV); (b)(6) Pennington, Caitlin (FDA/OC); Callahan, Kenneth (HHS/IOS); Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; CMS Administrator

**Optional Attendees:**



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) meets with OGC about (b)(5)  
**Location:** 614-G

**Start:** Tue 2/13/2018 9:00 AM  
**End:** Tue 2/13/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Cleary, Kelly (HHS/OGC); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA)

**Attendees:** (b)(6) Robert Charrow, Will Brady and Kelly Cleary

## Bell, Michael (OS/ASPA)

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**Subject:** Discuss the status of several proposed regulations and other policy initiatives  
**Location:** 614-G

**Start:** Tue 2/13/2018 11:30 AM  
**End:** Tue 2/13/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Stannard, Paula (HHS/IOS); Stimson, Brian (HHS/OGC); Bowman, Matthew (HHS/OGC); Agnew, Ann (HHS/IOS); Huber, Valerie (HHS/OASH)

**Attendees:** Deputy Secretary Hargan, Will Brady, Paula Stannard, Ann Agnew, Brian Stimson and Matt Bowman

## Bell, Michael (OS/ASPA)

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**Subject:** CTO Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 2/13/2018 3:00 PM  
**End:** Tue 2/13/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Kissell, Aspen (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Simcox, Edwin (OS/IOS)

Topic: CTO Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady and Bruce Greenstein.

Notes: If CTO is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Meeting with EHealth  
**Location:** 614-G; Deputy Secretary's Office

**Start:** Tue 2/13/2018 3:30 PM  
**End:** Tue 2/13/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Callahan, Kenneth (HHS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS); (b)(6) (OS/IOS); Laura Henrikson

**Topic:** Introduce CEO of eHealth

- Brief overview of eHealth Medicare
- Brief discussion of eHealth and Enhanced Direct Enrollment

(b)(6) **Role:** eHealth is going to Discuss shared objectives in increasing MA enrollment and increased role for private enrollment channels versus healthcare.gov

**Event/Mtg POC:** John Desser, [john.desser@ehealth.com](mailto:john.desser@ehealth.com), (b)(6)

**Attendees:** Scott Flanders, CEO of eHealth  
Dave Francis, COO and CFO of eHealth  
John Desser, SVP Gov't Affairs, eHealth

**HHS Staff Attendees:** Will Brady

**Notes:** John Desser will contact Ken Callahan 10-15 minutes before they get to the Humphrey Building



John,

Including Ken Callahan. I think we will be able to accommodate but Ken will confirm and get back to you.

Will Brady  
Associate Deputy Secretary  
U.S. Department of Health & Human Services

O (b)(6)  
C:

**From:** John Desser [<mailto:John.Desser@ehealth.com>]  
**Sent:** Wednesday, January 24, 2018 8:43 AM  
**To:** Hargan, Eric (OS/IOS)  
**Cc:** Brady, Will (HHS/IOS)  
**Subject:** Mtg w CEO of eHealth

Hi Eric and Will,

Resending this in case you missed it last week.

Wondering if we could schedule a brief meeting with Eric on Tuesday February 13 (other than 12PM to 3PM) or Wednesday February 14?

I realize Alex is likely to be confirmed this week, but our request is to meet with you.

Topics could include: 1) the role of private exchanges with the advent of Enhanced Direct Enrollment; 2) efforts by private exchanges such as eHealth to increase MA enrollments.

Many thanks for your consideration.

**From:** John Desser  
**Sent:** Wednesday, January 17, 2018 3:52 PM  
**To:** 'eric.hargan@hhs.gov' <[eric.hargan@hhs.gov](mailto:eric.hargan@hhs.gov)>  
**Cc:** 'william.brady@hhs.gov' <[william.brady@hhs.gov](mailto:william.brady@hhs.gov)>  
**Subject:** Request for Meeting on 2/13 or 2/14

Hi Eric,

My CEO Scott Flanders will be in town on 2/13 and 2/14. Would it be possible to schedule a brief meeting with you?

Many thanks for your consideration.

John

**John D. Desser**  
SVP, Government Affairs and Public Policy

eHealth | 1615 I Street, NW Suite 540, Washington, DC 20036  
T 202.572.6907 C (b)(6) | [john.desser@ehealth.com](mailto:john.desser@ehealth.com) | [www.ehealth.com](http://www.ehealth.com)

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meeting with Peter Urbanowicz and Tim Clark  
**Location:** 614-G

**Start:** Tue 2/13/2018 4:00 PM  
**End:** Tue 2/13/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Clark, Timothy (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Kendall, Damaris (HHS/OS); Ashendorf, Jacob (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** CMS approval of Oklahoma's pending Medicaid State plan amendment.  
**Location:** 614-G

**Start:** Tue 2/13/2018 4:30 PM  
**End:** Tue 2/13/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Morse, Sara (HHS/ASL); Hinch, Jake (Inhofe); Aramanda, Alec (OS/ASL); Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov); Moreno, Rafael (HHS/ASA)

**Topic:** CMS approval of Oklahoma's pending Medicaid plan.

**Reason:** Senator Inhofe wants CMS to approve Oklahoma's state plan amendment to their Medicaid waiver under the Sect. 1115 program.

**Who will initiate the call?** The Deputy Secretary will call Senator Inhofe (b)(6)

**Attendees:** Deputy Secretary Hargan, Will Brady, Senator Inhofe and Alec Aramanda.

**Lead:** Alec Aramanda.

**Notes:** Any documents or PDF's needed for the call will be submitted to Ken Callahan 24 hours prior to the call.



## Bell, Michael (OS/ASPA)

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**Subject:** STLD Roll out discussion  
**Location:** DepSec Conference Room

**Start:** Tue 2/13/2018 5:00 PM  
**End:** Tue 2/13/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Kalavritinos, Jack (OS/IEA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC); Morse, Sara (HHS/ASL); Harrison, Brian (HHS/IOS); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA)

All- the STLD Rollout has been moved to Tuesday Morning, pulling the group together to discuss.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meets with Captain Schmoyer  
**Location:** 5th Floor

**Start:** Tue 2/13/2018 5:00 PM  
**End:** Tue 2/13/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Schmoyer, Michael (OS/OSSI); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Discussion of HHS and USAID programs and messaging.

**Location:** 614-G

**Start:** Wed 2/14/2018 9:00 AM

**End:** Wed 2/14/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Shepherd Smith; Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Graham Higgins; Grigsby, Garrett (HHS/OS/OGA)

**Topic:** Discussion of HHS and USAID programs and messaging.

**Attendees:** Deputy Secretary Hargan, Shepherd Smith, Dr. Alma Golden and Will Brady

**Notes:** Shepherd Smith or Dr. Golden will call Ken (b)(6) when they arrive in the Humphrey Building.

## Bell, Michael (OS/ASPA)

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**Subject:** Dep Sec briefing on the MSSP ACO proposed rule  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Wed 2/14/2018 9:30 AM  
**End:** Wed 2/14/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Moreno, Rafael (HHS/ASA); Agnew, Ann (HHS/IOS); CMS (b)(7)(C) Kouzoukas, Demetrios (CMS/OA); Richter, Elizabeth (CMS/CM); DiBlasio, Carla (CMS/OA); Hiller, Elinor A. (CMS/OL); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Lenihan, Keagan (HHS/IOS); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Charrow, Robert (HHS/OGC); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Fischbach, Aaron (OS/IOS); Brookes, Brady (CMS/OA); Guram, Jeet (CMS/OA)

**Optional Attendees:** CMS Administrator; Soni, Sneha (CMS/OSORA); Elder, Mark (HHS/ASFR)

**Topic:** Dep Sec briefing on the MSSP ACO proposed rule

**Conference Call #:**

(b)(6)

**Leader:** (b)(6)

**Participant:** (b)(6)

**Reason:** Briefing on the Medicare Shared Savings Program Notice of Proposed Rulemaking

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, 202-205-8644, [Aaron.Fischbach@hhs.gov](mailto:Aaron.Fischbach@hhs.gov)

HHS Staff Attendees: Seema Verma, Brady Brookes, Demetrios Kouzoukas, Liz Richter, Carla DiBlasio, Elinor Hiller, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Marie Meszaros, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Jeet Guram, Kristina Pelekoudas, Aaron Fischbach.



Dr. J. Lee ...  
Internal Security ...

## Bell, Michael (OS/ASPA)

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**Subject:** Briefing on Medicaid Disallowances  
**Location:** 607-G; Deputy Secretary's Conference Room

**Start:** Wed 2/14/2018 10:30 AM  
**End:** Wed 2/14/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Lynch, Calder (CMS/OA); CMS (b)(1) Brookes, Brady (CMS/OA); Hill, Timothy B. (CMS/CMCS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Stannard, Paula (HHS/IOS); Lenihan, Keagan (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Aramanda, Alec (OS/ASL); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC); Kalavritinos, Jack (OS/IEA); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS)

**Optional Attendees:** Urbanowicz, Peter (HHS/IOS); Kendall, Damaris (HHS/OS); CMS Administrator; Laura Trueman (Laura.Trueman@hhs.gov); Layton, Chris (OS/ASFR); Street, Amanda (HHS/IOS); Greenfield, Ryan (OS/ASFR) (Ryan.Greenfield@hhs.gov)

**Event Name:** Briefing on Medicaid Disallowances

**Topic:** Medicaid Disallowances

**Reason:** CMS will brief Deputy Secretary Hargan on the backlog of pending potential Medicaid disallowances.

**Lead:** Seema Verma

**Event POC:** Carrie Shelton, 202-205-8806, [carrie.shelton@hhs.gov](mailto:carrie.shelton@hhs.gov)

HHS Staff Attendees: Seema Verma, Calder Lynch, Brady Brooks, Tim Hill, Ann Agnew, Wilma Robinson, Paula Stannard, Keagan Lenihan, John Brooks, Beth Nelson, Pranay Udutha, Jen Moughalian, John Graham, Alec Aramanda, Bob Charrow, Kelly Cleary, Jack Kalavritinos, Aaron Fischbach, Carrie Shelton



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## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief - Children Led Reduction Strategy  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Wed 2/14/2018 11:30 AM  
**End:** Wed 2/14/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Howard, Sandra (OS/OASH); Hawkins, Jamar (HHS/OS); Stannard, Paula (HHS/IOS)

**Optional Attendees:** Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Wright, Don (HHS/OASH)

### PARTICIPANTS

D/S Eric Hargan  
Laura Caliguiri  
Paula Stannard  
Sandra Howard  
Jamar Hawkins

### LEAD

Paula Stannard

### NOTES

Laura Caliguiri and Paula have material to provide in advance. This meeting is to provide a pre-brief prior to Thursday EPA event.





## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary briefing on the Medicare DME interim final rule with comment (IFC)  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Wed 2/14/2018 1:00 PM  
**End:** Wed 2/14/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); CMS (b)(1) (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Brookes, Brady (CMS/OA); Kouzoukas, Demetrios (CMS/OA); Richter, Elizabeth (CMS/CM); DiBlasio, Carla (CMS/OA); Hiller, Elinor A. (CMS/OL); Keckler, Charles (HHS/IOS); Lenihan, Keagan (HHS/IOS); Udutha, Pranay (HHS/IOS); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Nelson, Beth (HHS/IOS); Charrow, Robert (HHS/OGC); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (FDA/CVM); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Hirshorn, Rebecca (HHS/IOS); Fischbach, Aaron (OS/IOS)

**Optional Attendees:** CMS Administrator; McMillen, Cheryl (HHS/ASFR); Elder, Mark (HHS/ASFR)

**Topic:** Dep Sec briefing on the Medicare DME interim final rule with comment (IFC)

**Reason:** CMS will brief the Deputy Secretary on the options for the Medicare Durable Medical Equipment (DME) interim final rule with comment (IFC).

**Lead:** Seema Verma, CMS.

**Event POC:** Rebecca Hirshorn, 202-205-8882, [Rebecca.Hirshorn@hhs.gov](mailto:Rebecca.Hirshorn@hhs.gov)

**Attendees:** Deputy Secretary Eric Hargan, Seema Verma, Brady Brookes, Demetrios Kouzoukas, Liz Richter, Carla DiBlasio, Elinor Hiller, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Marie Meszaros, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Kristina Pelekoudas, Rebecca Hirshorn, Aaron Fischbach.

**Notes:** See attached document.



10/10/17: HHS: Public:  
Options: Upload: ....

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(5)

**Location:** 614-G

**Start:** Wed 2/14/2018 2:00 PM

**End:** Wed 2/14/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(5) (OS/IOS); Moughalian, Jen (HHS/ASFR); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Santiago, Yvonne (HHS/OASH/OSG); Cochran, Norris (HHS/ASFR); Cash, Lester (HHS/ASFR); Grifka, Michelle (OS/OB); Adams, Jerome (HHS/OASH); Trent-Adams, Sylvia (HHS/OASH)

**Optional Attendees:** Hunter, Joan (OS/OASH) (Joan.Hunter@hhs.gov)

**Topic:** (b)(5)

**Attendees:** Deputy Secretary Hargan, Surgeon General Adams, Jen Moughalian, Will Brady, Norris Cochran, Lester Cash and Michelle Grifka

**Notes:** (b)(5)

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meeting with Peter Urbanowicz and Tim Clark  
**Location:** 614-G

**Start:** Wed 2/14/2018 2:30 PM  
**End:** Wed 2/14/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Clark, Timothy (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Kendall, Damaris (HHS/OS); Ashendorf, Jacob (HHS/IOS); Urbanowicz, Peter (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Follow Up Briefing on ONC's Implementation of the 21st Cures Act  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Wed 2/14/2018 3:00 PM  
**End:** Wed 2/14/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Rucker, Donald (OS/ONC); (b)(6) (OS/IOS); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS); Morris, Genevieve (OS/ONC/IO); Fleming, John (OS/ONC); White, Jon (OS/ONC); Anthony, Elise (OS/ONC); Swain, Matthew (OS/ONC); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); CMS (b)(6) Verma, Seema (CMS/OA); Brookes, Brady (CMS/OA); Lawrence, Courtney (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Greenstein, Bruce (OS/IOS); Cleary, Kelly (HHS/OGC); Kalavritinos, Jack (OS/IEA); Shelton, Carrie A (HHS/IOS); Fischbach, Aaron (OS/IOS); Campbell, Taylor (HHS/OGC) (CTR); Guram, Jeet (CMS/OA)

**Optional Attendees:** CMS Administrator; Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Marchesini, Kathryn (OS/ONC); Posnack, Steven (OS/ONC); Lipinski, Michael (HHS/ONC); Bowles, Jamil (HHS/IOS); Miller, Caitlyn (OS/ASFR)

**Topic:** Follow Up Briefing on ONC's Implementation of the 21st Cures Act

### Conference Call in:

(b)(6)

**Leader:** (b)(6)

**Participant:** (b)(6)

**Reason:** Requested by Deputy Secretary Hargan

(b)(6) **Role:** ONC Leadership will brief Deputy Secretary Hargan

**Event/Mtg POC:** Carrie Shelton

### Attendees:

- Don Rucker, National Coordinator for Health IT
- Genevieve Morris, Principal Deputy National Coordinator
- John Fleming, Deputy Assistant Secretary for Health Technology Reform
- Jon White, Deputy National Coordinator
- Elise Anthony, ONC's Policy Director

- Matt Swain, ONC's Chief of Staff
- Ann Agnew, Exec Sec
- Paula Stannard, IOS
- Seema Verma, CMS
- Brady Brookes, CMS
- Jeet Guram, CMS
- Courtney Lawrence, ASL
- Jen Moughalian, ASFR
- John Graham, ASPE
- Bruce Greenstein, CTO
- Kelly Cleary, OGC
- Jack Kalavritinos, IEA
- Will Brady



The following are the names of the individuals who have been identified as having been involved in the review of the HHS-17-0495-B-000766.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Deputy Secretary Eric Hargan  
**Location:** 615-F

**Start:** Wed 2/14/2018 6:00 PM  
**End:** Wed 2/14/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Quick Staff Review  
**Location:** 614-G

**Start:** Thu 2/15/2018 8:30 AM  
**End:** Thu 2/15/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)



## Bell, Michael (OS/ASPA)

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**Subject:** Swearing in: HHS Assistant Secretary for Health Brett Giroir  
**Location:** 614-G

**Start:** Thu 2/15/2018 9:15 AM  
**End:** Thu 2/15/2018 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Clark, Timothy (HHS/IOS); Huber, Valerie (HHS/OASH); Adams, Jerome (HHS/OASH); Wright, Don (HHS/OASH); Singh, Vanila (HHS/OASH); Lin, Matthew (HHS/OASH); Smith, Christopher (HHS/ASPA); Valentine, Steven (HHS/OASH); Vafiades, Mark (HHS/OASH); Bassett, Matthew (HHS/ASL); Lawrence, Courtney (HHS/ASL); Mansdoerfer, David (HHS/IOS); Keckler, Charles (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Lenihan, Keagan (HHS/IOS); Harrison, Brian (HHS/IOS); Stannard, Paula (HHS/IOS); Moorhead, Dolly (OS/OASH)

**Optional Attendees:** Hunter, Joan (OS/OASH) (Joan.Hunter@hhs.gov); Trent-Adams, Sylvia (HHS/OASH); Debisette, Annette (HHS/OASH)

Deputy Secretary Eric Hargan will swear in HHS Assistant Secretary for Health Brett Giroir



## Bell, Michael (OS/ASPA)

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**Subject:** HIPAA Meeting  
**Location:** 614-G

**Start:** Thu 2/15/2018 9:45 AM  
**End:** Thu 2/15/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Severino, Roger (HHS/OCR); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Butterfield, Justin (HHS/OCR); Moreno, Rafael (HHS/ASA); Meszaros, Marie (HHS/OGC)

## Bell, Michael (OS/ASPA)

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**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting w/ASA  
**Location:** Deputy Secretary's Conference Room, 614-G  
  
**Start:** Thu 2/15/2018 11:30 AM  
**End:** Thu 2/15/2018 11:35 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); DeputySecretary (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); Bardis, John (HHS/ASA)

Details: John Bardis has requested this meeting and stated that it should last no longer 5-minutes. Ken Callahan has the memo to review and discuss.

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Interview with Carl Paulus  
**Location:** 614-G

**Start:** Thu 2/15/2018 1:00 PM  
**End:** Thu 2/15/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Carl Paulus

**Attendees:** Deputy Secretary Eric Hargan and Carl Paulus

**Notes:** Carl has been instructed to show up 10-15 minutes prior to the meeting. When he arrives in the lobby of the Humphrey Building he will call Ken Callahan (b)(6)



Carl Paulus  
Deputy Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** CDC Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Suite 614-G

**Start:** Thu 2/15/2018 2:00 PM  
**End:** Thu 2/15/2018 2:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Berger, Sherri (CDC/OCOO/OD) (sob8@CDC.GOV); Agnew, Ann (HHS/IOS); Strength, Tracie (CDC/OD/OCS); Redfield, Robert R. (CDC/OD)

**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** CDC Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Mary-Sumpter Lapinski, Dr. Anne Schuchat

**Notes:** If CDC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** EPA Meeting  
**Location:** 1200 Pennsylvania Avenue, Washington, DC 20003

**Start:** Thu 2/15/2018 2:00 PM  
**End:** Thu 2/15/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)



We look forward to welcoming everyone to EPA Headquarters next **Thursday, February 15** at 2PM for the Principals Meeting to Reduce Childhood Lead Exposures. See arrival and pre-meeting details below. Please let me or Timothy Epp, EPA National Lead Coordinator, know if you have any questions. If you have not yet confirmed an attendee, please send to us by the end of this week.

### Arrival Details:

This meeting will take place in the Green Room of the Administrator's Suite at EPA Headquarters. We are located at 1200 Pennsylvania Avenue NW.

### **If Principal is arriving by car with security detail:**

Please have your Principal's security detail contact Jim Caldwell, Protective Services Detail, at [Caldwell.James@epa.gov](mailto:Caldwell.James@epa.gov) or (b)(6) (cell). Jim will request vehicle information and names of drivers/security. Vehicles can park in EPA's North Courtyard for the duration of the meeting, which is accessible on the west side of 12<sup>th</sup> St NW, between Pennsylvania and Constitution Avenues (closest to Pennsylvania). They can give their name when entering and a member of the Protective Services Detail will meet your Principal and detail in the courtyard and escort up to the meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** AHRQ Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Thu 2/15/2018 3:45 PM  
**End:** Thu 2/15/2018 4:15 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 3:45 PM to 4:15 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); O'Brien, John (HHS/ASPE); Khanna, Gopal (AHRQ/IOD); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: AHRQ Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, John Brooks, Gopal Khanna

Notes: If AHRQ is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Waivers, Clearance Policy and Demos  
**Location:** 614-G

**Start:** Thu 2/15/2018 5:00 PM  
**End:** Thu 2/15/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Giles, Karen (HHS/OS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** STLD Rollout  
**Location:** DepSec Conference Room

**Start:** Thu 2/15/2018 5:30 PM  
**End:** Thu 2/15/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Kalavritinos, Jack (OS/IEA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC); Morse, Sara (HHS/ASL); Harrison, Brian (HHS/IOS); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA); Brookes, Brady (CMS/OA)

**Optional Attendees:** Trueman, Laura (HHS/IEA)

All thanks for your continued support on this. I'm considering making this a standing meeting...

### Agenda

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary briefing on the 2019 Medicare Part C/D Final Rule  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Fri 2/16/2018 8:00 AM  
**End:** Fri 2/16/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); CMS (b)(6) Brookes, Brady (CMS/OA); Kouzoukas, Demetrios (CMS/OA); Rice, Cheri (CDC/OPHPR/DSNS); DiBlasio, Carla (CMS/OA); Hiller, Elinor A. (CMS/OL); Aramanda, Alec (OS/ASL); Guram, Jeet (CMS/OA); Keckler, Charles (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Lenihan, Keagan (HHS/IOS); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Moreno, Rafael (HHS/ASA); Udutha, Pranay (HHS/IOS); Charrow, Robert (HHS/OGC); Flick, Heather (OS/OGC); Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Hirshorn, Rebecca (HHS/IOS); Fischbach, Aaron (OS/IOS)

**Optional Attendees:** CMS Administrator; Rice, Cheri M. (CMS/CM); Street, Amanda (HHS/IOS); Elder, Mark (HHS/ASFR); Coleman, Kathryn A. (CMS/CM)

**Topic:** Dep Sec briefing on the 2019 Medicare Part C/D Final Rule

**Conference Call in:**

(b)(6)

**Leader:** (b)(6)

**Participant:** (b)(6)

**Reason:** CMS will brief the Deputy Secretary on the recommendations and options for the 2019 Medicare Part C/D Final Rule

(b)(6) **Role:** Make early decisions and provide feedback

**Lead:** Seema Verma, CMS

**Event POC:** Rebecca Hirshorn, 202-205-8882, [Rebecca.Hirshorn@hhs.gov](mailto:Rebecca.Hirshorn@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Brady Brookes, Demetrios Kouzoukas, Cheri Rice, Carla DiBlasio, Elinor Hiller, Alec Alexander, Jeet Guram, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Marie Meszaros, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Kristina Pelekoudas, Rebecca Hirshorn, Aaron Fischbach.

**Briefing Materials:**

[illegible]

## Bell, Michael (OS/ASPA)

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**Subject:** Relmagine HHS: RelInvent Grants Management Initiative (RGM)  
**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Fri 2/16/2018 9:00 AM  
**End:** Fri 2/16/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Moreno, Rafael (HHS/ASA); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Topic:** Relmagine HHS: RelInvent Grants Management Initiative (RGM)

**Event/Mtg POC: Name, Cell and email:** Mike Peckham, [Michael.Peckham@hhs.gov](mailto:Michael.Peckham@hhs.gov), (b)(6)

(b)(6) (mobile)

**Is Conference Call Line needed?** Yes

**Conference Call Line:** Conference line (b)(6) - **Leader:** (b)(6) - **Participant:**

(b)(6)

**Who will initiate the conference call?** Mike Peckham

### Attendees:

Carter, Lakisa (HHS/ASFR)  
Ashe, Samuel (NIH/OD) [E]  
Avula, Deepa (SAMHSA/OFR)  
Bagley, Tammy G. (IHS/HQ)  
Bettencourt, Alice (HHS/OASH)  
Brundage, Richard (HHS/ASFR)  
Bulls, Michelle G. (NIH/OD) [E]  
Burr, Michelle (AHRQ/OMS)  
Calimag, Ed (HHS/ASFR)  
Castell, Nidea (HHS/ASFR)  
Chandler, Tanielle (ACL)  
Chang, Peter (HHS/ASFR)  
Costa, Bianca (OS/ONC)



Crowley, Alexis L (OIG/OMP)  
Daniel, Nicole (HHS/ASFR)  
Dantro, Quadira (HHS/ASFR)  
Dean, Diane (NIH/OD) [E]  
Eldridge, Schuyler (OS/ASPR/AMCG)  
Enggren, John (HHS/ASFR)  
Feagins, Michelle T. (CMS/OAGM)  
Foley, Mary Beth (HHS/ASFR)  
Gardner, George B. (AHRQ/OMS)  
Goldhaber, Ben (ACF)  
Goodman, Rick (HRSA)  
Greene, Mary (CMS/OAGM)  
Halloun, Carmel (OS/ONC)  
Heard, Derrick L. (CMS/OAGM)  
James, Xanthia (HHS/ASFR)  
Jones, Yolanda (HHS/ASFR)  
Lane, Robert (CMS/CMCS)  
Lewis, Lisa (OS/ONC)  
Li, Shouming (HHS/ASFR)  
Long, Daniel (PSC/FMP/OD)  
Pendleton, Kimberly (FDA/OC)  
Perry, Terrance W. (CDC/OCOO/OFR/OGS)  
Petrucelli, Anthony J. (HHS/ASFR)  
Pitts, Marc (HHS/ASFR)  
Pleines, Aaron M. (CMS/OIT)  
Pleines, Jeffrey W. (CMS/CCSQ)  
Ramsey, Arlene (OS/ONC)  
Riggle, Jennifer (HRSA)  
Saindon, Elizabeth H. (HHS/OGC)  
Simmons, Virginia (OS/ASPR/AMCG)  
Sims, Tracey (CDC/OCOO/OFR/OGS)  
Strutt, Greg (HHS/ASFR)  
Tarwater, Robert (IHS/HQ)  
Thompson, Peter (ACF)  
Ukaegbu, Gregg (HHS/ASFR)  
Wesley, Ellen (OS/ONC)  
West, Eric (HHS/OASH)  
Wheat, Kimberly (HHS/ASFR)  
Wilburg, Seon (OS/ONC)  
Johnson, Jeffrey (HHS/ASFR)  
Peckham, Michael (OS/ASFR)

Buckner, Darren (HRSA)  
 Seto, Belinda (NIH/NEI) [E]  
 Bansal, Mamta (OS/ASFR) (CTR)  
 Baquis, Kate (HHS/ASFR) (CTR)

**Notes:** Mike will send me any other documents. (b)(6) will speak for the first 25 minutes of the meeting (from 9-9:30 AM).

Time	Activity	Owner	Intended Outcomes
9:00AM – 9:25AM	Opening remarks – Leadership	Eric Hargan Will Brady	<ul style="list-style-type: none"> <li>Share vision for Relmagine HHS.</li> <li>Reiterate leadership support for RGM.</li> </ul>
9:25AM – 9:55AM	Opening remarks – OGAPA	Jeff Johnson Josie Arrieta	<ul style="list-style-type: none"> <li>Outline and discuss the purpose of the ECGAP</li> <li>Introduce the new ADAS for Acquisitions</li> </ul>
9:55AM – 10:25AM	RGM overview	Mike Peckham	<ul style="list-style-type: none"> <li>Overview of Pilot, RGM activities (recent and upcoming), timeline</li> </ul>
10:25AM – 10:40AM	Discussion	Jeff Johnson Mike Peckham	<ul style="list-style-type: none"> <li>Questions, comments, discussion within the group</li> </ul>
10:40AM – 10:55AM	Closing remarks and next steps	Mike Peckham	<ul style="list-style-type: none"> <li>Follow-up meetings with each OpDiv</li> </ul>



## Bell, Michael (OS/ASPA)

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**Subject:** Re-Imagine Meeting

**Location:** 607-G

**Start:** Fri 2/16/2018 9:00 AM

**End:** Fri 2/16/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Callahan, Kenneth (HHS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Moreno, Rafael (HHS/ASA); Peckham, Michael (OS/ASFR)

## Bell, Michael (OS/ASPA)

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**Subject:** Phone call between CDC and Deputy Secretary  
**Location:** 614-G

**Start:** Fri 2/16/2018 9:30 AM  
**End:** Fri 2/16/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Williams, Teresa (CDC/OD/OCS); Davis, Carma L. (CDC/OD/OCS); (b)(6) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Schuchat, Anne MD (CDC/OD); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov)

**Topic:** CDC Meeting (phone call) with the Deputy Secretary.

### Conference Call #:

(b)(6)  
**Leader:** (b)(6)  
**Participant:** (b)(6)

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mary-Sumpter Lapinski, Charles Keckler and Dr. Schuchat

**Notes:** If the CDC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to Meet with Deputy Secretary Eric Hargan  
**Location:** 615-F

**Start:** Fri 2/16/2018 10:00 AM  
**End:** Fri 2/16/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Spring 2018 HHS Unified Agenda Submission

**Location:** 610-F, Secretary's Conference Room

**Start:** Fri 2/16/2018 10:30 AM

**End:** Fri 2/16/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Lenihan, Keagan (HHS/IOS); Brooks, John (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Wynne, Maggie (HHS/IOS); Robinson, Wilma (HHS/IOS); Shelton, Carrie A (HHS/IOS); Shipley, Samuel (HHS/IOS); Bush, Laina (HHS/ASPE); Lawver, Daniel A. (OS/ASPE); Brookes, Brady (CMS/OA); Abram, Anna (FDA/OC)

**Optional Attendees:** Charrow, Robert (HHS/OGC); Bassett, Matthew (HHS/ASL); Udutha, Pranay (HHS/IOS); Cantwell, Kathleen M. (CMS/OSORA); Grove, Matthew R. (HHS/OS) (Matthew.Grove@HHS.GOV); Hawkins, Jamar (HHS/OS); Fischbach, Aaron (OS/IOS) (Aaron.Fischbach@hhs.gov); Chukwudebe, Nnaemeka (FDA/OC); Chukwedebe, Nnaemeka (HHS/OS); Wright, Natasha (OS/IOS); Campbell, Taylor (HHS/OGC) (CTR); Horska, Katerina (HHS/IOS) (Katerina.Horska@hhs.gov)

### Event Name:

Spring 2018 HHS Unified Agenda Submission

### Location:

610-F, Secretary's Conference Room

### Date & Time:

Friday, February 16, 2018 for 1 Hour

### Reason:

Receive Deputy Secretary approval of HHS agenda in preparation for OMB submission [Friday, February 23, 2018]

### Deputy Secretary's Role:

To approve the spring 2018 HHS submission in his role as HHS Reg Reform Officer.

### Lead:

Ann Agnew, Executive Secretary

### Event POC:

Sam Shipley, (202) 205-9162/(b)(6) samuel.shipley@hhs.gov

### HHS Staff Attendees (all IOS unless otherwise noted):

Eric Hargan  
 Charles Keckler  
 Will Brady  
 Laura Caliguiri  
 Ann Agnew  
 Paula Stannard  
 Keagan Lenihan  
 John Brooks  
 Mary-Sumpter Lapinski  
 Maggie Wynne  
 Brady Brookes  
 Wilma Robinson  
 Carrie Shelton  
 Sam Shipley  
 Laina Bush (ASPE)  
 Dan Lawver (ASPE)  
 Anna Abram (FDA)

### Briefing Materials:



### Note:

- The Unified Agenda is the bi-annual inventory of all regulations under development or review in the federal government. Most significantly, this includes any plans to publish, withdraw, or otherwise implement an Advance Notice of Proposed Rulemaking, a Notice of Proposed Rulemaking, an Interim Final Rule, a Direct Final Rule, or a Final Rule with the next 12 months.



## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Hargan will interview (b)(6) for Director of Communications for CMS

**Location:** 614-G

**Start:** Fri 2/16/2018 11:30 AM

**End:** Fri 2/16/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS)

Your interview with the Deputy Secretary is now confirmed for **Friday, February 14, 2018 @ 11:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053**. Please do not hesitate to contact our office should you have any questions.



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Justice Thomas Event  
**Location:** Supreme Court

**Start:** Fri 2/16/2018 12:45 PM  
**End:** Fri 2/16/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

**From:** Brady, Will (HHS/IOS)  
**Sent:** Wednesday, February 14, 2018 3:18 PM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Subject:** Fwd: Justice Thomas Event this Friday

Ken - can you confirm the DepSec has this on his calendar.

---

**From:** "Severino, Roger (HHS/OCR)" <Roger.Severino@hhs.gov>  
**Subject:** RE: Justice Thomas Event this Friday  
**Date:** 14 February 2018 14:57  
**To:** "Brady, Will (HHS/IOS)" <William.Brady@hhs.gov>

Thanks Will. I'm presuming it's on Dep Sec. Hargan's calendar as he had already RSVPd yes. Can you ask Kris K if he can come?

**From:** Brady, Will (HHS/IOS)  
**Sent:** Wednesday, February 14, 2018 8:04 AM  
**To:** Severino, Roger (HHS/OCR)  
**Subject:** Re: Justice Thomas Event this Friday

Roger- I will be attending both. Have you heard from anyone else in DepSec? I didn't want to respond for others but happy to get the total count from DepSec if that's helpful.

---

**On:** 13 February 2018 11:45, "Severino, Roger (HHS/OCR)" <Roger.Severino@hhs.gov> wrote:  
Dear friends,

I write to get a final head count for the Justice Thomas meet and greet this Friday at 1pm at the Supreme Court with an opportunity for a court tour afterwards. Do let me know if you can make it to the meeting, the meeting +tour, or neither. Please allow time to go through security at the visitor's entrances which are at the plaza level on the left (not up the steps). We will be in the North Theater.

The attendee list consists of leaders at HHS, DOJ, and the White House and I truly hope we take advantage of this gathering to make new connections among all of us.

Looking forward to it,

-Roger Severino

## Bell, Michael (OS/ASPA)

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**Subject:** Travel to Supreme Court

**Start:** Fri 2/16/2018 12:30 PM  
**End:** Fri 2/16/2018 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel to HHS

**Start:** Fri 2/16/2018 2:30 PM

**End:** Fri 2/16/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec meeting with Dr. Giroir (OASH)  
**Location:** 614-G

**Start:** Fri 2/16/2018 3:30 PM  
**End:** Fri 2/16/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stannard, Paula (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Bembo, Dinah (HHS/OASH)

**Optional Attendees:** Giroir, Brett (HHS/OASH)

**Topic:** First meeting and discussion between OASH and the Deputy Secretary

**Attendees:** Dr. Giroir, Deputy Secretary Hargan, Laura Caliguiri and Paula Stannard

## Bell, Michael (OS/ASPA)

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**Subject:** Call w/Doug O'brien

**Location:** Doug Please Call (b)(6)

**Start:** Fri 2/16/2018 4:00 PM

**End:** Fri 2/16/2018 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** O'brien, Douglas (OS/IEA); (b)(6) (OS/IOS); Eric Hargan; Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Details: Mr. O'Brien will call the main line to have a conversation with D/S Hargan.

## Bell, Michael (OS/ASPA)

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**Subject:** SNS  
**Location:** 614-G

**Start:** Fri 2/16/2018 4:30 PM  
**End:** Fri 2/16/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stannard, Paula (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kemper, Laura (HHS/ASL); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

**Attendees:** Laura, (b)(6) Paula, Chris and Laura Kemper



## Bell, Michael (OS/ASPA)

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**Subject:** STLD  
**Location:** DepSec Conference room

**Start:** Fri 2/16/2018 5:00 PM  
**End:** Fri 2/16/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Brady, Will (HHS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA); Yoest, Charmaine (OS/ASPA); Murphy, Ryan (OS/ASPA); Kalavritinos, Jack (OS/IEA); Brooks, John (HHS/IOS); Cleary, Kelly (HHS/OGC); Morse, Sara (HHS/ASL); Harrison, Brian (HHS/IOS); Robertson, Brian (OS/ASPA); Brennan, Patrick (OS/ASPA)

**Optional Attendees:** Brookes, Brady (CMS/OA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Radio Interview w/David Webb Show

**Start:** Tue 2/20/2018 10:40 AM

**End:** Tue 2/20/2018 10:50 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Call w/Gov Haslam

**Start:** Tue 2/20/2018 11:30 AM

**End:** Tue 2/20/2018 11:40 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Interview for Deputy Director of IHS with Deputy Secretary Eric Hargan  
**Location:** 614-G

**Start:** Tue 2/20/2018 1:00 PM  
**End:** Tue 2/20/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Ashendorf, Jacob (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA); Brady, Will (HHS/IOS)

**Optional Attendees:** (b)(6) Mansdoerfer, David (HHS/IOS); Kendall, Damaris (HHS/OS); Urbanowicz, Peter (HHS/IOS)

Your interview with the Deputy Secretary is now confirmed for **Tuesday, February 20, 2018 @ 2:00 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053.** Please do not hesitate to contact our office should you have any questions.



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** ExecSec Monthly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 2/19/2018 11:00 AM  
**End:** Mon 2/19/2018 11:30 AM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Monday of every 1 month(s) from 11:00 AM to 11:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Agnew, Ann (HHS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)

**Topic:** ExecSec Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Ann Agnew.

**Notes:** If ExecSec is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) - Randy Pate 50 Governors Offices/Insurance Commissioners Call  
**Location:** Conference Call - Info TBD

**Start:** Tue 2/20/2018 3:00 PM  
**End:** Tue 2/20/2018 3:10 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Re-Imagine Meeting w/ Charles as lead  
**Location:** 614-G

**Start:** Tue 2/20/2018 3:30 PM  
**End:** Tue 2/20/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Gentile, John (HHS/ASFR); Peckham, Michael (OS/ASFR)

**Attendees:** Eric Hargan, Charles Keckler, Amanda Street, Will Brady, Mike Peckham, John Gentile



## Bell, Michael (OS/ASPA)

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**Subject:** Relmagine Discussion w/Charles as Lead  
**Location:** 614-G

**Start:** Tue 2/20/2018 3:30 PM  
**End:** Tue 2/20/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Street, Amanda (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS)

**Attendees:** Eric Hargan, Charles Keckler, Amanda Street, Will Brady

**Notes:** Will, Amanda and Charles will be there for the full meeting... Mike Peckham and John G will join for the last 30 minutes.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Radio Interview w/Joe Pags Show

**Start:** Tue 2/20/2018 4:30 PM

**End:** Tue 2/20/2018 4:40 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Hargan, Eric (OS/IOS); (b)(7) (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) interviews with Deputy Secretary Eric Hargan for Director of Communications for ASPA

**Location:** 614-G

**Start:** Wed 2/21/2018 9:00 AM

**End:** Wed 2/21/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); (b)(6) Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS)

Your interview with the Deputy Secretary is now confirmed for **Wednesday, February 21, 2018 @ 9:00 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053.** Please do not hesitate to contact our office should you have any questions.



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Stark Discussion F/U  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Wed 2/21/2018 10:00 AM  
**End:** Wed 2/21/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Charrow, Robert (HHS/OGC); CMS (b)(7) Brooks, John (HHS/IOS); Bassano, Amy (CMS/CMMI)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brookes, Brady (CMS/OA); Brandt, Kimberly (CMS/OA); CMS Administrator

### PARTICIPANTS

D/S Eric Hargan  
Will Brady  
Bob Charrow  
John Brooks  
Seema Verma

### LEAD

Administrator Verma

### NOTES

Material needs to be submitted by COB 2/16 due to the holiday.

## Bell, Michael (OS/ASPA)

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**Subject:** Interview for IEA Director with Deputy Secretary Eric Hargan  
**Location:** 614-G

**Start:** Wed 2/21/2018 2:00 PM  
**End:** Wed 2/21/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS)

Your interview with the Deputy Secretary is now confirmed for **Wednesday, February 21, 2018 @ 2:00 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

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(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief for Florida Travel  
**Location:** Deputy Secretary's Conference Room, 614-G; Conference Call #: (b)(6)  
(b)(6)  
**Start:** Wed 2/21/2018 2:30 PM  
**End:** Wed 2/21/2018 3:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Smith, Gavin (OS/ASPA); Peerbolte, Stacy (OS/ASPR/OEM); Robertson, Lance (ACL); Barnes, Joshua (OS/ASPR/OEM); Meekins, Chris (OS/ASPR/IO); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Hargan, Eric (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)  
**Optional Attendees:** Heck, Mia (HHS/IEA); Kemper, Laura (HHS/ASL); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA)

Details: Hello all, the DepSec would like to hold this meeting to pre-brief him on his travel/events for his upcoming travel.

## Bell, Michael (OS/ASPA)

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**Subject:** OIG Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Thu 2/22/2018 11:30 AM  
**End:** Thu 2/22/2018 12:00 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the fourth Thursday of every 1 month(s) from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Levinson, Dan R (OIG/IO); Brady, Will (HHS/IOS)

**Optional Attendees:** Chiedi, Joanne M (OIG/IO); Grimm, Christi A (OIG/IO); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Morvis, Catherine L (OIG/IO); Agnew, Ann (HHS/IOS)

**Topic:** OIG Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Paula Stannard, Dan Levinson

**Notes:** If OIG is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguiri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** IEA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/22/2018 10:00 AM  
**End:** Thu 2/22/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Reilly, Erin (OS/IEA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Kalavritinos, Jack (OS/IEA); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: IEA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jack Kalavritinos, Laura Caliguiri, Will Brady and Laura Trueman.

Notes: If IEA is providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

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From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Deputy Secretary Eric Hargan  
**Location:** 615-F

**Start:** Wed 2/21/2018 5:30 PM  
**End:** Wed 2/21/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Martinez, Cecilia (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Mtg. w/ Dr. Francis Collins  
**Location:** 615-F

**Start:** Tue 10/17/2017 5:00 PM  
**End:** Tue 10/17/2017 5:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month from 5:00 PM to 5:30 PM

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** Lagomarsino, Katie (OS/IOS); Skrzycki, Kristin (HHS/IOS); Tignor, Beth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); McManus, Ayanna (NIH/OD) [E]; (b)(6) Agnew, Ann (HHS/IOS); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); (b)(6) OS/IOS

(b)(6)  
PC: (b)(6)  
Leader (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with Austin Ruse  
**Location:** 614-G

**Start:** Mon 2/26/2018 9:00 AM  
**End:** Mon 2/26/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); austinruse@c-fam.org; Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Hargan, Eric (OS/IOS)  
**Optional Attendees:** presidentaustinruse@c-fam.org

Your meeting with the Deputy Secretary is now confirmed for **Monday, February 26, 2018 @ 9:00 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201.

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053.** Please do not hesitate to contact our office should you have any questions.

Austin Ruse will be joined by Lisa Correnti, Susan Yoshihara, and Rebecca Oas.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Bi-Weekly Meeting with ASPE

**Location:** 614-G

**Start:** Mon 2/26/2018 1:00 PM

**End:** Mon 2/26/2018 1:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Horn-Barbour, Stephanie (OS/ASPE); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPE Bi-Weekly Meeting with the Deputy Secretary.

**Agenda:**

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Brenda Destro, and Charles Keckler

**Notes:** If ASPE is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interview w/Deputy Secretary Eric Hargan  
**Location:** Deputy Secretary Conference Room, 614-G

**Start:** Mon 2/26/2018 2:00 PM  
**End:** Mon 2/26/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); (b)(6)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Clark, Timothy (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Stirrup, Heidi (HHS/IOS); Moreno, Rafael (HHS/ASA)

Your interview with the Deputy Secretary is now confirmed for **Monday, February 26, 2018 @ 2:00 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

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- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053.** Please do not hesitate to contact our office should you have any questions.



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (2:35 - 2:50) Follow Up Call w/Anna Abram  
**Location:** Anna Please Call (b)(6)   
**Start:** Mon 2/26/2018 2:35 PM  
**End:** Mon 2/26/2018 2:50 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Abram, Anna; (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Notes: This is a meeting request for a one-on-one call with Anna.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief with (b)(6)

**Location:** 615-F

**Start:** Mon 2/26/2018 3:00 PM

**End:** Mon 2/26/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) will discuss remarks for NAHU event

**Location:** 614-G

**Start:** Mon 2/26/2018 3:30 PM

**End:** Mon 2/26/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA); Clark, Timothy (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Topic:** National Association of Health Underwriters (NAHU) Remarks

**Attendees:** Deputy Secretary Eric Hargan, Tim Clark, Laura Caliguiri, Patrick Brennan, Will Brady, Ken Callahan and Brian Robertson

**Notes:** The NAHU event is on 2/27.

## Bell, Michael (OS/ASPA)

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**Subject:** ONC Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 2/26/2018 4:30 PM  
**End:** Mon 2/26/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Rucker, Donald (OS/ONC); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

**Optional Attendees:** Swain, Matthew (OS/ONC); Moreno, Rafael (HHS/ASA); Caliguiri, Laura (HHS/IOS)

**Topic:** ONC Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Will Brady and Dr. Rucker.

**Notes:** If ONC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meeting with Neli Vasquez Rowland  
**Location:** 614-G

**Start:** Tue 2/27/2018 8:30 AM  
**End:** Tue 2/27/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); alathen@asafehaven.org; (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)  
**Optional Attendees:** Neli Rowland; Hargan, Eric (OS/IOS)

The purpose of this meeting is to discuss opioid treatment and recovery and A Safe Haven Foundation's work.

Your meeting with the Deputy Secretary is now confirmed for **Tuesday, February 27, 2018 @ 8:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201.

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053**. Please do not hesitate to contact our office should you have any questions.

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**From:** Angela Lathen [mailto:alathen@asafehaven.org]  
**Sent:** Thursday, February 15, 2018 9:09 AM  
**To:** Hargan, Eric (OS/IOS) <Eric.Hargan@hhs.gov>  
**Cc:** Neli Rowland <neli@asafehaven.com>; Brian Rowland <browland@asafehaven.com>  
**Subject:** Meeting Request: Neli Vazquez Rowland, President, A Safe Haven Foundation  
**Importance:** High

Dear Deputy Secretary Hargan,

On behalf of Neli Vazquez Rowland, President of A Safe Haven Foundation, I am respectfully requesting an opportunity for her to meet briefly with you while she is in D.C. on February 26-27<sup>th</sup>. She is fairly flexible and happy to accommodate your schedule.

## **Background Information:**

A Safe Haven is a social and economic development model that was privately Co-founded by investment professionals in 1994. Today is lauded by Top stakeholders as one of the most innovative and comprehensive social and economic development private partnership models in the country focused on moving people in crisis to independence and self-sufficiency. A Safe Haven is scalable and repeatable model.

- A Safe Haven Provides Social, Economic & Housing services to the following populations:
  - A. Veterans
  - B. Criminal justice Engaged
  - C. Medicaid
  
- A Safe Haven “turnkey” vertically integrated model provides individualized services:
  - A. Housing
  - B. Drug/ alcohol Treatment
  - C. Job Training
  
- A Safe Haven Continuum of Care, economic and housing model
  - A. Behavioral healthcare services
  - B. Job Training and employment opportunities thru Social Business Enterprises integrated with ASH
  
- Phased Housing
  - A. Transitional
  - B. Supportive
  - C. Affordable
  - D. Senior
  - E. Military family

In fiscal 2016-17 A Safe haven provided housing and services to over 5,000 people last year including over 800 were veterans and 700 children. Over 1,400 were placed in jobs earning an estimated \$31,000,000 in earned income.

Learn more: [www.ASafeHaven.org](http://www.ASafeHaven.org)

Neli is eager to share A Safe Haven’s best practices as a scalable and repeatable model that meet various objectives of HHS and Administration priorities.

Please advise.

ANGELA LATHEN | EXECUTIVE ASSISTANT TO THE PRESIDENT | A SAFE HAVEN FOUNDATION  
E [ALathen@asafehaven.org](mailto:ALathen@asafehaven.org) | T 773.435.8374  
2750 WEST ROOSEVELT ROAD | CHICAGO, IL 60608 | [www.ASafeHaven.org](http://www.ASafeHaven.org)

Hire us or donate! Homeless. Trained. Employed



*A Safe Haven Foundation A Non Profit (501c3) An Award Winning Public/Private Partnership Social Business Enterprise mission driven model and vertically integrated system alleviating poverty and solving homelessness, since 1994.*



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Interview Review with WHL

**Location:** 614-G

**Start:** Tue 2/27/2018 9:00 AM

**End:** Tue 2/27/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Brady, Will (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)

The five interviews to review include:

- 1)
- 2)
- 3)
- 4)
- 5)

(b)(6)

Resumes below:



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** National Association of Health Underwriters (NAHU) Conference  
**Location:** 1212 New York Ave., NW, Suite 1100, Washington, DC 20003

**Start:** Tue 2/27/2018 11:00 AM  
**End:** Tue 2/27/2018 11:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Brief for Cybersecurity meeting on 3/5  
**Location:** 610-F

**Start:** Tue 2/27/2018 11:30 AM  
**End:** Tue 2/27/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Caliguiri, Laura (HHS/IOS); Bardis, John (HHS/ASA); Schmoyer, Michael (OS/OSSI); Stannard, Paula (HHS/IOS); Curren, Stephen (OS/ASPR/OEM); Killoran, Beth (OS/ASA/OCIO); Williams, Rasheed (HHS/IOS); Fantinato, Jessica (OS/ASPR/OEM); Wolf, Laura (OS/ASPR/OEM)

Call in info

(b)(6)

Lead .ASPR



## Bell, Michael (OS/ASPA)

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**Subject:** Medicaid Managed Care Proposed Rule  
**Location:** 607-G, Deputy Secretary's Conference Room; Conference Call: (b)(6)  
Participant (b)(6)  
**Start:** Tue 2/27/2018 2:00 PM  
**End:** Tue 2/27/2018 3:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); CMS (b)(6) CMS Administrator; Lynch, Calder (CMS/OA); Brookes, Brady (CMS/OA); Hill, Timothy B. (CMS/CMCS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Stannard, Paula (HHS/IOS); Lenihan, Keagan (HHS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Aramanda, Alec (OS/ASL); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC); Kalavritinos, Jack (OS/IEA); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); Kelley, Curtis (HHS/ASFR)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

Topic: Medicaid Managed Care Proposed Rule

Reason: Early discussion/decision briefing

Event/Mtg POC: Carrie Shelton

### HHS Staff Attendees:

- Seema Verma
- Calder Lynch
- Brady Brookes
- Tim Hill
- Ann Agnew
- Wilma Robinson
- Paula Stannard
- Keagan Lenihan
- John Brooks
- Beth Nelson
- Pranay Udutha
- Jen Moughalian
- John Graham
- Alec Aramanda

- Bob Charrow
- Kelly Cleary
- Jack Kalavritinos
- Will Brady
- Aaron Fischbach
- Carrie Shelton



Deep State Documents - -  
Debt of the United States...



## Bell, Michael (OS/ASPA)

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**Subject:** Risk Adjustments/STLD/EHB

**Location:** 614-G

**Start:** Tue 2/27/2018 4:00 PM

**End:** Tue 2/27/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brookes, Brady (CMS/OA); Cleary, Kelly (HHS/OGC); Pate, Randy (CMS/CCIO); Brooks, John (HHS/IOS); CMS (b)(7)(C) Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Attendees:** Deputy Secretary Eric Hargan, Seema Verma, Brady Brookes, Kelly Cleary, Randy Pate, John Brooks and Will Brady.

## Bell, Michael (OS/ASPA)

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**Subject:** Maryland TCOC  
**Location:** 614-G

**Start:** Tue 2/27/2018 5:00 PM  
**End:** Tue 2/27/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); O'Brien, John (HHS/ASPE); Brady, Will (HHS/IOS); Brooks, John (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Attendees:** Deputy Secretary Hargan, John O'Brien, Will Brady and John Brooks

## Bell, Michael (OS/ASPA)

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**Subject:** ASL Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 9:00 AM  
**End:** Wed 2/28/2018 9:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 9:00 AM to 9:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS); McGuffee, Tyler Ann (HHS/ASL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** matthew.bassett@hhs.gov; Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASL Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mr. Bassett and Laura Caliguiri

**Notes:** If ASL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

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We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meet with Scott Atlas  
**Location:** 607-G, Deputy Secretary Conference Room

**Start:** Wed 2/28/2018 10:00 AM  
**End:** Wed 2/28/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Graham, John (HHS/ASPE); Bellman, Aimee (HHS/ASPE); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Horn-Barbour, Stephanie (OS/ASPE); Delew, Nancy (HHS/ASPE); Rubens, Erin (OS/ASPE); Dorsey, Rashida (OS/ASPE); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Baker, Colin (HHS/ASPE); Bush, Laina (HHS/ASPE); Jessup, Amber (HHS/ASPE); Duplantier, Daniel (OS/ASPE); El-Kilani, Zeid (HHS/ASPE); Kennedy, Gavin (HHS/ASPE); Sheingold, Steven (HHS/ASPE); Cash, Amanda (HHS/ASPE); Townsend, Kara (HHS/ASPE); O'Brien, John (HHS/ASPE); Destro, Brenda (HHS/ASPE); Hargan, Eric (OS/IOS); Doty, Pamela (HHS/ASPE)

**Optional Attendees:** Chappel, Andre (HHS/ASPE); Lawver, Daniel A. (OS/ASPE); Dube, Timothy (OS/ASPE); Taplin, Caroline (HHS/ASPE); Pyda, Sarada (OS/ASPE); Carlier, Melissa (HHS/ASPE); Williams, Joshua (HHS/ASPE); Marton, William (HHS/ASPE)

**Topic:** Encyclopedia (HHS Factbook) of International Health Systems, a project assigned to ASPE by (b)(6) Dr. Atlas is a recognized expert in comparing performance of U.S. and international health systems.

**Reason:** To listen and learn from Dr. Atlas about his research on international health system performance. To socialize him to HHS and the research project ("Encyclopedia").

### Agenda:

1. Introductions (JRG)
2. Acquaint Dr. Atlas with our project (JRG)
3. Roundtable discussion of comparisons of international health systems

### Attendees:

John R. Graham  
Eric D. Hargan  
Laina Bush  
Amber Jessup  
Colin Baker  
Erin Rubens

Rashida Dorsey  
Daniel Duplantier  
Nancy Delew  
Scott Atlas  
Zeid el-Kilani  
Gavin Kennedy  
Steve Sheingold  
Caroline Taplin  
Amanda Cash  
Kara Townsend  
Andre Chappel  
Sarada Pyda  
Tim Dube  
John O'Brien  
Brenda Destro  
Daniel Lawyer  
Melissa Carlier  
Joshua Williams  
William Marton  
Pam Doty  
Daniel Lawver  
Melissa Carlier  
Joshua Williams  
William Marton  
Aimee Bellman

**Background:** Dr. Atlas is the author of a book comparing the performance of U.S. health care to that in other countries, *In Excellent Health: Setting the Record Straight on America's Health Care* (2012).

*The real facts on America's health care dilemma*

Medical care in the United States has been loudly and repeatedly derided as inferior in comparison to health care systems in much of the developed world and even in some relatively undeveloped nations.

*In Excellent Health* offers an alternative view of the much maligned state of health care in America, challenging the statistics often cited as evidence that medical care in the United States is substandard and poor in value relative to that of other countries. Rather than relying on purely subjective judgments about equity and fairness, the book provides extensive,

detailed evidence with which to answer the paramount question when considering quality of health care: “Where would you rather be when you are sick?”

Drawing from research in scientific and medical journals, the author defends both the quality of and access to medical care in the United States compared to numerous countries with nationalized systems often held up as models for health system reforms. He then suggests a logical and complete reform plan designed to maintain choice and access to excellence and facilitate competition. His proposal offers a series of key improvements in the three critical areas of the health care puzzle—tax structure, private insurance markets, and government health insurance programs—that will reduce health costs and maintain essential support for America's most vulnerable citizens, seniors and low-income families, without jeopardizing the exceptional health care quality and access in the United States.

## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguiri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings



As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** CTO Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 2/13/2018 3:00 PM  
**End:** Tue 2/13/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Kissell, Aspen (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Simcox, Edwin (OS/IOS)

Topic: CTO Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady and Bruce Greenstein.

Notes: If CTO is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

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We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OGA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 1:30 PM  
**End:** Wed 2/28/2018 2:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 1:30 PM to 2:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Alexander, Thomas (OS/OGA); Demby, Austin (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Daravi, Kamran (HHS/OS/OGA); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

Topic: OGA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady, Laura Caliguiri, Garrett Grigsby.

Notes: If OGA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

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We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

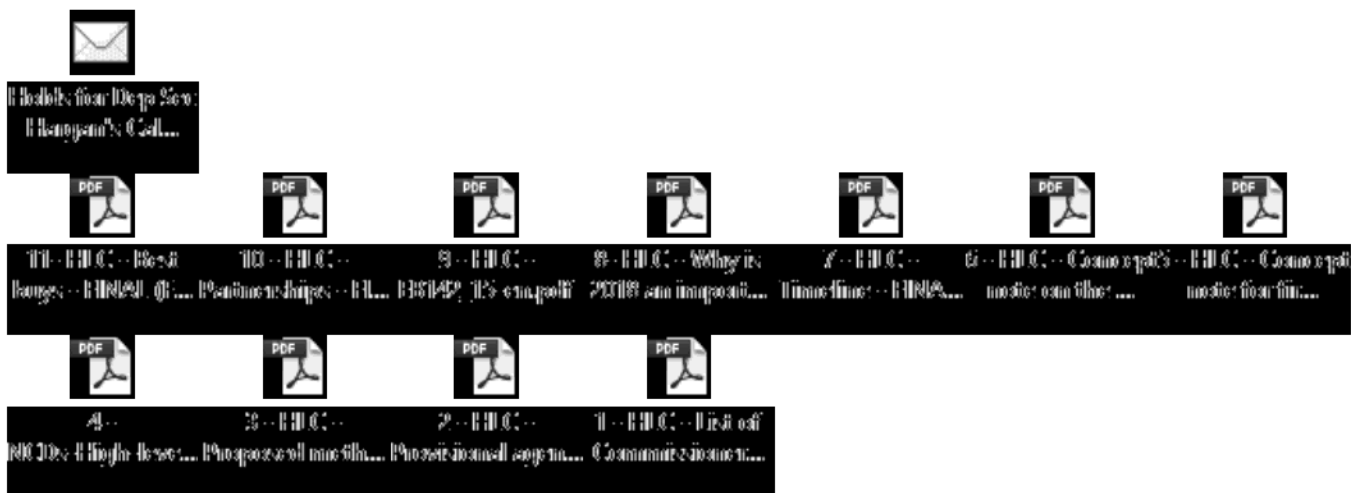
**Subject:** Pre-Briefing on the WHO NCDs Commission  
**Location:** Deputy Secretaries Conference Room, 614-G

**Start:** Wed 2/28/2018 2:00 PM  
**End:** Wed 2/28/2018 2:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Zebley, Kyle (HHS/OS/OGA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Healy, Jenifer (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); [b] (OS/IOS); Hargan, Eric (OS/IOS); Wynne, Maggie (HHS/IOS)  
**Optional Attendees:** Grigsby, Garrett (HHS/OS/OGA); Rabadan-Diehl, Cristina (OS/OGA)



### Documentation:

- 1) List of Co-Chairs and Commissioners
- 2) Provisional agenda
- 3) Proposed method of work
- 4) Terms of reference of the Commission
- 5) Concept note for the first (virtual) meeting of the Commission
- 6) Concept note on the work of the Commission
- 7) Timeline for the work of the Commission
- 8) Why is 2018 an important year for NCDs?

- 9) Report of the WHO Secretariat to the WHO Executive Board (January 2018)
- 10) Information note on partnerships
- 11) WHO best buys and other recommended interventions for the prevention and control of NCDs.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) white Board Session with CMS

**Location:** 615-F

**Start:** Wed 2/28/2018 3:00 PM

**End:** Wed 2/28/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Brooks, John (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Lynch, Calder (CMS/OA); Pate, Randy (CMS/CCIIO); Wu, Jeff (CMS/CCIIO); Nelson, Peter (CMS/OA)

**Optional Attendees:** Brookes, Brady (CMS/OA); CMS Administrator



## Bell, Michael (OS/ASPA)

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**Subject:** SES Discussion  
**Location:** Dep Sec Office 614-G

**Start:** Wed 2/28/2018 4:30 PM  
**End:** Wed 2/28/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Agnew, Ann (HHS/IOS)

**Required Attendees:** Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Urbanowicz, Peter (HHS/IOS) (Peter.Urbanowicz@hhs.gov); (b)(6) Pelekoudas, Kristina (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Caliguiri, Laura (HHS/IOS); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief MD TCOC

**Location:** 615-F

**Start:** Thu 3/1/2018 8:30 AM

**End:** Thu 3/1/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); O'Brien, John (HHS/ASPE); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Seema Verma (CMSAdministrator@CMS.HHS.GOV); Moughalian, Jen (HHS/ASFR); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Guram, Jeet (CMS/OA); Bassano, Amy (CMS/CMMI); Cha, Stephen S. (CMS/CMMI); Daniel, Willem G. (CMS/CMMI)

Please schedule a 30minute meeting for (b)(6) this week with:

- CMS Administrator
- ASPE
- The DepSec

Topic: Maryland

## Bell, Michael (OS/ASPA)

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**Subject:** ASA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 3/1/2018 10:00 AM  
**End:** Thu 3/1/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Flick, Heather (OS/OGC); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Barcus, Lea (PSC/OD); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); ASA (OS/OGC); Coquis, Roberto (OS/ASA)

**Topic:** ASA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Heather Flick, and Will Brady

**Notes:** If ASA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Travel to HHS

**Start:** Thu 3/1/2018 11:30 AM

**End:** Thu 3/1/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); (b)(7) (OS/IOS); Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre-Brief for Annual Tribal Budget Consultation  
**Location:** 607-G

**Start:** Thu 3/1/2018 2:00 PM  
**End:** Thu 3/1/2018 2:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Tentatively accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Kalavritinos, Jack (OS/IEA); Brennan, Patrick (OS/ASPA); Carr, Elizabeth (OS/IEA); Ecoffey, Stacey (HHS/IEA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS)

**Topic:** Pre-Brief for the Annual Tribal Budget Consultation event occurring on 2/29

**Lead:** IEA



## Bell, Michael (OS/ASPA)

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**Subject:** (7:50 - 8:20) (b)(7) Departs

**Start:** Fri 3/2/2018 7:50 AM

**End:** Fri 3/2/2018 8:20 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Start:** Fri 3/2/2018 8:20 AM

**End:** Fri 3/2/2018 8:40 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

Rafael and Ken has the details.

## Bell, Michael (OS/ASPA)

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**Subject:** (8:40 - 9:10) (b)(7) Departs for HHS

**Start:** Fri 3/2/2018 8:40 AM

**End:** Fri 3/2/2018 9:10 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)

## Bell, Michael (OS/ASPA)

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**Subject:** FITARA Dashboard Follow-Up  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Fri 3/2/2018 10:00 AM  
**End:** Fri 3/2/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Bardis, John (HHS/ASA)

**Optional Attendees:** Haseltine, Amy (OS/ASA/OCIO); Shimabukuro, John (OS/ASA/OCIO); Williams, Rasheed (HHS/IOS); Killoran, Beth (OS/ASA/OCIO); Alvarez, Karl (OS/ASA/OCIO)

### PARTICIPANTS

D/S Eric Hargan

Will Brady

John Bardis – Please invite who you need to invite

### LEAD

John Bardis

### NOTES

Materials need to be submitted by COB 2/27 for this meeting.



Dep't Sec'y: Eric Hargan      HHS #2422  
20180302, 10:00 AM      Use Jira to submit issues...

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) meeting with Greg

**Location:** 614-G

**Start:** Fri 3/2/2018 11:30 AM

**End:** Fri 3/2/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); gschleppenbach@usccb.org; Brady, Will (HHS/IOS)

Your meeting with the Deputy Secretary is now confirmed for **Friday, March 2, 2018 @ 11:30 a.m.** In preparation for this meeting, please find the following information:

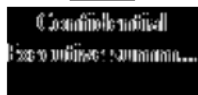
Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201.

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment**

When you arrive, **please ask front desk to call Ken Callahan 202-713-7488.** Please do not hesitate to contact our office should you have any questions.

---



Ken,

Attached is an executive summary of the proposal from Dr. Maureen Condic. And here is some background on Maureen: <https://cbhd.org/content/maureen-condic-phd>. She is a solidly pro-life scientist and has testified before Congress on matters related to biomedical research, including to the Select Committee on Infant Lives which investigated the Planned Parenthood fetal body parts scandal.

Greg Schleppenbach  
Associate Director  
Secretariat of Pro-Life Activities  
United States Conference of Catholic Bishops

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) and (b)(6) discuss New Hampshire  
**Location:** 614-G

**Start:** Fri 3/2/2018 3:00 PM  
**End:** Fri 3/2/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Harrison, Brian (HHS/IOS)  
**Optional Attendees:** Brooks, John (HHS/IOS) (John.Brooks@hhs.gov)

**Attendees:** Secretary Azar, Deputy Secretary Hargan, Brian Harrison, John Twomey and Will Brady

(b)(6)

Leader code: (b)(6)

Participant: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Start:** Sat 3/3/2018 12:00 AM  
**End:** Sun 3/4/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (HHS/ASA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Rafael and Ken has the details

## Bell, Michael (OS/ASPA)

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**Subject:** \*\*Hold\*\* Interview with (b)(6)  
**Location:** 614-g

**Start:** Mon 3/5/2018 9:30 AM  
**End:** Mon 3/5/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)



## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Cabinet Meeting Prep  
**Location:** Secretary's Conference room 610F

**Start:** Wed 3/7/2018 11:00 AM  
**End:** Wed 3/7/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Urbanowicz, Peter (HHS/IOS)  
**Required Attendees:** Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Kristina Pelekoudas (kristina.pelekoudas@hhs.gov); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** (b)(6) (OS/IOS)

-----Original Appointment-----

**From:** Urbanowicz, Peter (HHS/IOS)  
**Sent:** Tuesday, March 6, 2018 10:47 AM  
**To:** Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); Hargan, Eric (OS/IOS)  
**Subject:** Cabinet Meeting Prep  
**When:** Wednesday, March 7, 2018 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Secretary's Conference room 610F

POC: Brian Harrison

(b)(6)  
Participants: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Cabinet meeting Prep session  
**Location:** 610-F

**Start:** Wed 3/7/2018 11:00 AM  
**End:** Wed 3/7/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Moreno, Rafael (HHS/ASA); Agnew, Ann (HHS/IOS); Brooks, John (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Pelekoudas, Kristina (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Stannard, Paula (HHS/IOS); Bowles, Jamil (HHS/IOS)

Call in info for Dep Sec. team

(b)(6)  
Participants: (b)(6)  
Leader: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Dep Sec briefing on the Fiscal Year 2019 Medicare IPPS/LTCH Proposed Rule  
**Location:** Deputy Secretary's Conference Room, 607-G; Conference Call: (b)(6)

**Start:** Wed 3/7/2018 1:00 PM  
**End:** Wed 3/7/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); CMS (b)(6) Kouzoukas, Demetrios (CMS/OA); Goodrich, Kate (CMS/CCSQ); Richter, Elizabeth (CMS/CM); Brookes, Brady (CMS/OA); DiBlasio, Carla (CMS/OA); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Hiller, Elinor A. (CMS/OL); keagan.lenihan@hhs.gov (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Charrow, Robert (HHS/OGC); Heather Flick (heather.flick@hhs.gov); Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/OGC); matthew.bassett@hhs.gov; Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Cochran, Norris (HHS/ASFR); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Hirshorn, Rebecca (HHS/IOS); Fischbach, Aaron (OS/IOS); McMillen, Cheryl (HHS/ASFR)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); CMS Administrator; Jye Cheng (CMS/CM) (IngJye.Cheng@cms.hhs.gov); Elder, Mark (HHS/ASFR)

The Deputy Secretary will be calling in.

**Topic:** Dep Sec briefing on the Fiscal Year 2019 Medicare IPPS/LTCH Proposed Rule

**Reason:** Provide an overview of significant issues in the Fiscal Year 2019 Medicare IPPS/LTCH Proposed Rule proposed rule

**(b)(6) Role:** Provide feedback on significant issues

**Lead:** Seema Verma, CMS

**Event POC:** Rebecca Hirshorn, 202-205-8882, [Rebecca.Hirshorn@hhs.gov](mailto:Rebecca.Hirshorn@hhs.gov)

**HHS Staff Attendees:** Seema Verma, Demetrios Kouzoukas, Kate Goodrich, Liz Richter, Brady Brookes, Carla DiBlasio, Elinor Hiller, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Marie Meszaros, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Kristina Pelekoudas, Rebecca Hirshorn, Aaron Fischbach.

**Briefing Materials:** To be provided



HHS 2018-00195  
Deputy v. Public Inquiry ...

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief by CMS re: Idaho  
**Location:** 610-f

**Start:** Wed 3/7/2018 2:00 PM  
**End:** Wed 3/7/2018 2:30 PM

**Recurrence:** (none)

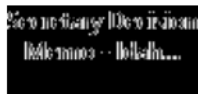
**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brooks, John (HHS/IOS); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Charrow, Robert (HHS/OGC); Agnew, Ann (HHS/IOS); White, Caroline (HHS/OGC); Fischbach, Aaron (OS/IOS); Pate, Randy (CMS/CCIIO); Wu, Jeff (CMS/CCIIO); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'

**Optional Attendees:** CMS Administrator

Brian has requested a brief for (b)(6)  
With CMS, Dep. Sec. , OGC



## Bell, Michael (OS/ASPA)

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**Subject:** Travel

**Location:** (b)(6)

**Start:** Thu 3/8/2018 8:30 AM

**End:** Thu 3/8/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** Meeting with Stew Simonson, Assistant Director-General (ADG) for General Management at the World Health Organization (WHO)

**Location:** 607-G, Deputy Secretary's Conference Room

**Start:** Thu 3/8/2018 9:00 AM

**End:** Thu 3/8/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Grigsby, Garrett (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Schaeffer, Alison (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA)

**Optional Attendees:** SIMONSON, Stewart; Hargan, Eric (OS/IOS)

**List of Attendees/Participants:** Deputy Secretary Eric Hargan, Laura Caliguiri, Stew Simonson, Garrett Grigsby, OGA; Jennifer Healy, OGA; Ambassador Michel Boccoz, (ADG for External Relations); and Dr. Ranieri Guerra (ADG for Special Initiatives).

**Topic:** Formal topic of conversation will be WHO updates and the new leadership.

**Background:** Deputy Secretary Hargan knows Mr. Simonson and worked with him at OGC in the Bush Administration. Garrett will join Stew, plus two others from his team, Ambassador Michel Boccoz, (ADG for External Relations) and Dr. Ranieri Guerra (ADG for Special Initiatives). Formal topic of conversation will be WHO updates and the new leadership.

**Notes:** Any additional documents or handouts will be sent to Ken Callahan by COB on Friday March 2<sup>nd</sup>.



Microsoft Word  
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## Bell, Michael (OS/ASPA)

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**Subject:** Travel

**Start:** Thu 3/8/2018 10:00 AM

**End:** Thu 3/8/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with former Deputy Secretary Tevi Troy  
**Location:** 614-G

**Start:** Thu 3/8/2018 10:30 AM  
**End:** Thu 3/8/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); (b)(6) Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

### Event Details:

Date: March 8, 2018  
Time: 10:30 AM  
Location: 614-G

**Topic:** Dep Sec Download

**List of Attendees/Participants:** Dep Sec Hargan, Will Brady and Former Dep Sec Tevi Troy

**Meeting / Event Agenda:** Former Deputy Secretary Tevi Troy and Dep Sec Hargan have been in contact and wanted to meet to discuss the Deputy Secretary role.

**Background:** Dep Sec Hargan knows Dep Sec Tevi Troy from the Bush administration. After leaving the Bush administration, Dep Sec Troy worked at the Hudson Institute and the American Health Policy Institute, where he wrote 2 books, *What Jefferson Read*, *Ike Watched*, and *Obama Tweeted: 200 Years of Popular Culture in the White House* and *Shall We Wake the President: Two Centuries of Disaster Management from the Oval Office*, which looks at federal disaster preparedness. Dr. Troy has recently started a new role as head of public policy for Juul, a Silicon Valley startup that has created a popular alternative nicotine delivery device. The goal is to get the universe of 40 million US smokers to switch away from combustible cigarettes, which kill 500,000 Americans annually. Worldwide, there are a billion smokers.

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Your meeting with the Deputy Secretary is now confirmed for **Thursday, March 8, 2018 @ 10:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201.

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building

will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.

- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** Surgeon General Monthly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 3:00 PM  
**End:** Fri 3/2/2018 3:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the first Friday of every 1 month(s) from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Adams, Jerome (HHS/OASH); Carr, Nicole (OS/OASH); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** Surgeon General Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Surgeon General Jerome Adams and Laura Caliguiri

**Notes:** If the Surgeon General is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time

**Start:** Thu 3/8/2018 12:00 PM

**End:** Thu 3/8/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** IEA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/22/2018 10:00 AM  
**End:** Thu 2/22/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Reilly, Erin (OS/IEA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Kalavritinos, Jack (OS/IEA); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: IEA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jack Kalavritinos, Laura Caliguiri, Will Brady and Laura Trueman.

Notes: If IEA is providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

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From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS



SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

**Subject:** Deputy Secretary Briefing on FDA's Compounding 503B Bulks Clinical Needs Guidance  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Thu 3/8/2018 2:00 PM  
**End:** Thu 3/8/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Bell, Kathryn (HHS/IOS); Kemper, Laura (HHS/ASL); Stimson, Brian (HHS/OGC); Moughalian, Jen (HHS/ASFR); Charrow, Robert (HHS/OGC); Graham, John (HHS/ASPE); Bush, Laina (HHS/ASPE); Agnew, Ann (HHS/IOS); Hawkins, Jamar (HHS/OS); Chukwudebe, Nnaemeka (HHS/OS); (b)(6) Silvis, Lauren (FDA/OC); Kux, Leslie (FDA/OC); Abram, Anna; Brown, Heather (FDA/OC); McWilliams, Carly (FDA/OC); Dohm, Julie (FDA/CDER); Rothman, Sara (FDA/CDER); Woodcock, Janet (FDA/CDER); Cannon, Patrick (FDA/CDER); Liazos, Theodore (FDA/OC); Cochran, Norris (HHS/ASFR); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Alkalay, Barbara (FDA/OC); Leff, Elizabeth (FDA/OC); Varnado, Martina (FDA/OC); O'Neill, Jeff (FDA/OC); Jenkins, Yolanda (FDA/OC); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Miller, Caitlyn (OS/ASFR)

**Optional Attendees:** Campbell, Taylor (HHS/OGC) (CTR)

**Event Name:** Deputy Secretary Briefing on FDA's Compounding 503B Bulks Clinical Needs Guidance

**Location:** Deputy Secretary's Conference Room

**Time:** March 8, 2018, 2:00 PM-3:00 PM



Deputy Secretary Briefing on FDA's Compounding 503B Bulks Clinical Needs Guidance  
Deputy Secretary Briefing on FDA's Compounding 503B Bulks Clinical Needs Guidance  
Deputy Secretary Briefing on FDA's Compounding 503B Bulks Clinical Needs Guidance

**Purpose:**

(b)(5)

(b)(5)

**Topic:**

## FDA's Compounding 503B Bulks Clinical Needs Guidance

**(b)(6) Role:** Listener

**Lead:** Julie Dohm and Sara Rothman

**Event POC:** Emeka Chukwudebe, 202-205-9953, [Nnaemeka.Chukwudebe@hhs.gov](mailto:Nnaemeka.Chukwudebe@hhs.gov).

### **HHS Attendees:**

Deputy Secretary Hargan  
Paula Stannard  
Mary-Sumpter Lapinski  
Kathryn Bell  
Laura Kemper  
Brian Stimson  
Jen Moughalian  
Bob Charrow  
John Graham  
Laina Bush  
Ann Agnew  
Jamar Hawkins  
Emeka Chukwudebe

### **FDA Attendees:**

Scott Gottlieb  
Lauren Silvis  
Leslie Kux  
Anna Abram  
Heather Brown  
Carly McWilliams  
Julie Dohm  
Sara Rothman  
Janet Woodcock  
Patrick Cannon  
Ted Liazos  
Barbara Alkalay  
Elizabeth Leff  
Martina Varnado  
Jeff O'Neill  
Yolanda Jenkins

Remarks:

Press:

Press Contact:

**HHS Staff:** Emeka Chukwudebe, 202-205-9953.

**Briefing Materials:** will be provided for the briefing book ASAP.

**Who Requested the Meeting:** FDA

**Photographer-** yes/no: No

**Who will initiate the conference call?** N/A

**Is Conference Call Line needed?** No

**Conference Line Info:** If needed, please contact Emeka Chukwudebe at 202-205-9953.

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## Bell, Michael (OS/ASPA)

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**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) briefing Follow-up on Maryland Total Cost of Care  
**Location:** 610-F

**Start:** Thu 3/8/2018 3:30 PM  
**End:** Thu 3/8/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Seema Verma; 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Fischbach, Aaron (OS/IOS); Kalavritinos, Jack (OS/IEA); Jeet Guram (CMS/OA) (jeet.guram@cms.hhs.gov); Bassano, Amy (CMS/CMML); Cha, Stephen S. (CMS/CMML); Daniel, Willem G. (CMS/CMML)

**Optional Attendees:** CMS Administrator; Moreno, Rafael (OS/ASA/IOS); Hargan, Eric (OS/IOS)

**Topic:** Sec Briefing on the Maryland All-Payer Model

**Reason:** Discuss the model

(b)(6) **Role:** Provide feedback and make decisions

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**Attendees:** Seema Verma, Brady Brookes, Eric Hargan, Will Brady, Peter Urbanowicz, John Brooks, Jen Moughalian, John O'Brien, Ann Agnew, Jeet Guram . Amy Bassano, Steph Cha, Will Daniel

**Briefing Materials:** TBD

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) White Board Session with CMS

**Location:** 615-F

**Start:** Fri 3/9/2018 10:00 AM

**End:** Fri 3/9/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Brooks, John (HHS/IOS); Brookes, Brady (CMS/OA); CMS Administrator; (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Lynch, Calder (CMS/OA); Pate, Randy (CMS/CCIIO); Wu, Jeff (CMS/CCIIO); Nelson, Peter (CMS/OA); Pelekoudas, Kristina (HHS/IOS)

Materials : TBD



## Bell, Michael (OS/ASPA)

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**Subject:** Follow Up w/Jack K from Bi-Weekly  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Fri 3/9/2018 1:15 PM  
**End:** Fri 3/9/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Hargan, Eric (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Kalavritinos, Jack (OS/IEA)

**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interview with (b)(6) (Director, Head Start ACF)  
**Location:** 614-g

**Start:** Fri 3/9/2018 1:30 PM  
**End:** Fri 3/9/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)

**Required Attendees:** Deputy Secretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)



(b)(6)

**From:** Stirrup, Heidi (HHS/IOS)  
**Sent:** Tuesday, February 27, 2018 8:00 AM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>; Kendall, Damaris (HHS/OS) <Damaris.Kendall@HHS.GOV>  
**Cc:** Clark, Timothy (HHS/IOS) <Timothy.Clark1@hhs.gov>; Ashendorf, Jacob (HHS/IOS) <Jacob.Ashendorf@hhs.gov>  
**Subject:** FW: Position Description

Hoping to schedule time on Friday, March 9 with the Chief of Staff and the Deputy Secretary for this candidate, (b)(6) (b)(6) who is under consideration for Director, Head Start (ACF) – separately. She will meet with WHL first, and then with COS, and then with Dep Sec. Please let me know convenient times (30 min. max) on the 9<sup>th</sup>. Thank you.

## Bell, Michael (OS/ASPA)

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**Subject:** FDA Weekly Meeting

**Location:** 614-G

**Start:** Fri 3/2/2018 2:00 PM

**End:** Fri 3/2/2018 2:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every Friday from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Gottlieb, Scott (FDA); Hargan, Eric (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); (b)(6)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Sheehy, Janice (FDA/ORR); Silvis, Lauren (FDA/OC)

Topic: FDA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Commissioner Dr. Scott Gottlieb, Mary-Sumpter Lapinski.

Notes: If the FDA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Telephonic Interview w/ (b)(6)  
**Location:** Telephonic

**Start:** Fri 3/9/2018 2:30 PM  
**End:** Fri 3/9/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS)

Details: This is a reschedule from the original interview scheduled on 3/6. (b)(6) has provided two numbers to be contact for this telephonic interview. This interview is for the Senior Advisor to the Secretary for Value Payment Reforms.

Cell: (b)(6)  
Home: (b)(6)



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** FW: (b)(6) briefing with Dep. Sec  
**Location:** 615-F

**Start:** Fri 3/9/2018 3:00 PM  
**End:** Fri 3/9/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

-----Original Appointment-----

**From:** Secretary Scheduler (OS/IOS)

**Sent:** Wednesday, February 28, 2018 12:39 PM

**To:** Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Subject:** (b)(6) briefing with Dep. Sec

**When:** Friday, March 9, 2018 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 615-F

## Bell, Michael (OS/ASPA)

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**Subject:** OMHA Monthly Meeting  
**Location:** 614-G

**Start:** Thu 3/1/2018 4:00 PM  
**End:** Thu 3/1/2018 4:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the first Thursday of every 1 month(s) from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** Taylor, Paula (HHS/OMHA); Stannard, Paula (HHS/IOS); (b)(7)(C) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Griswold, Nancy (HHS/OMHA HQ); Agnew, Ann (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Haring, Brian (HHS/OMHA); McDaniel, Eileen (HHS/OMHA); Kelly, Matthew (HHS/OMHA); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** OMHA Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Paula Stannard, and Nancy Griswold.

**Notes:** If OMHA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) (b)(5)

**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Fri 3/9/2018 4:45 PM

**End:** Fri 3/9/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Wynne, Maggie (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

**Notes:** (b)(5)

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Hold

**Start:** Fri 3/9/2018 6:00 PM  
**End:** Fri 3/9/2018 8:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(F) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

Rafael and Ken have the details for this hold.

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Briefing on FDA's Menu Labeling Guidance  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Mon 3/12/2018 9:30 AM  
**End:** Mon 3/12/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Bell, Kathryn (HHS/IOS); Kemper, Laura (HHS/ASL); Stimson, Brian (HHS/OGC); Moughalian, Jen (HHS/ASFR); Charrow, Robert (HHS/OGC); Graham, John (HHS/ASPE); Bush, Laina (HHS/ASPE); Agnew, Ann (HHS/IOS); Hawkins, Jamar (HHS/OS); Chukwudebe, Nnaemeka (HHS/OS); (b)(6)@fda.hhs.gov; Silvis, Lauren (FDA/OC); Abram, Anna; Boon, Caitlin (FDA/CFSAN); Kux, Leslie (FDA/OC); Mayne, Susan (FDA/CFSAN); Kavanaugh, Claudine (FDA/OC); Billingslea, Felicia B (FDA/CFSAN); Wood, Rebecca (FDA/OC); Kropa, Halley (FDA/OC); Beckerman, Peter (FDA/OC); Varnado, Martina (FDA/OC); O'Neill, Jeff (FDA/OC); Smith, Candra (FDA/OC); Miller, Caitlyn (OS/ASFR); Cochran, Norris (HHS/ASFR)

**Optional Attendees:** Bess, Demetrice; Cabezas, Miriam (HHS/ASFR)

**Event Name:** Deputy Secretary Briefing on FDA's Menu Labeling Guidance

**Location:** Deputy Secretary's Conference Room

**Time:** March 12, 2018, 9:30 AM-10:30 AM



Menu Labeling Presentation



Deputy Secretary Briefing Room

**Purpose:** FDA will provide background regarding their deregulatory guidance on the menu labeling requirements in the context of reducing the regulatory burdens associated with, and increasing the flexibility of, meeting those requirements, while continuing to meet statutory mandates and public health objectives.

**Topic:** Update the Deputy Secretary on FDA's Menu Labeling Deregulatory Guidance

(b)(6) **Role:** Listener

**Lead:** Susan Mayne and Claudine Kavanaugh

**Event POC:** Emeka Chukwudebe, (202) 205-9953, [Nnaemeka.Chukwudebe@hhs.gov](mailto:Nnaemeka.Chukwudebe@hhs.gov).

**HHS Attendees:**  
Deputy Secretary Hargan

Paula Stannard  
Mary-Sumpter Lapinski  
Kathryn Bell  
Laura Kemper  
Brian Stimson  
Jen Moughalian  
Bob Charrow  
John Graham  
Laina Bush  
Ann Agnew  
Jamar Hawkins  
Emeka Chukwudebe

**FDA**

Scott Gottlieb  
Lauren Silvis  
Anna Abram  
Caitlin Boon  
Leslie Kux  
Susan Mayne  
Claudine Kavanaugh  
Felicia Billingslea  
Rebecca Wood  
Halley Kropa  
Peter Beckerman  
Martina Varnado  
Jeff O'Neill  
Candra Smith

Remarks:

Press:

Press Contact:

**HHS Staff:** Emeka Chukwudebe, (202) 205-9953.

**Briefing Materials:**

Briefing Materials will be provided for the briefing book no later than 9:00 AM on March 8, 2018.

**Who Requested the Meeting:** FDA

**Photographer-** yes/no: No

**Who will initiate the conference call?** N/A

**Is Conference Call Line needed?** No

**Conference Line Info:** If needed, please contact Emeka Chukwudebe at (202) 205-9953.  
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## Bell, Michael (OS/ASPA)

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**Subject:** ASFR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Fri 3/2/2018 1:00 PM  
**End:** Fri 3/2/2018 1:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Moughalian, Jen (HHS/ASFR); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS)  
**Optional Attendees:** Slager, Morgen (HHS/ASFR) (CTR); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Pelekoudas, Kristina (HHS/IOS)

Topic: ASFR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jen Moughalian, Will Brady.

Notes: If ASFR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Regulation Development Bi-Weekly Meeting  
**Location:** 607-G

**Start:** Mon 3/12/2018 1:30 PM  
**End:** Mon 3/12/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Monday from 1:30 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Agnew, Ann (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Pelekoudas, Kristina (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Urbanowicz, Peter (HHS/IOS); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Kendall, Damaris (HHS/OS)  
**Optional Attendees:** O'Brien, John (HHS/ASPE); Hargan, Eric (OS/IOS)

Meeting title:  
Regulation Development

Attendees:  
Deputy Secretary Eric Hargan  
Ann Agnew  
Charles Keckler  
Kristina Pelekoudas  
Peter Urbanowicz  
John Brooks  
Keagan Lenihan  
Mary-Sumpter Lapinski  
Paula Stannard  
Maggie Wynne

Consistency: every 2 weeks

Meeting time: 1 hour

## Bell, Michael (OS/ASPA)

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**Subject:** ONC Bi-Weekly Meeting with the Deputy Secretary

**Location:** 614-G

**Start:** Mon 2/26/2018 3:00 PM

**End:** Mon 2/26/2018 3:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Rucker, Donald (OS/ONC); Swain, Matthew (OS/ONC); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); O'Brien, John (HHS/ASPE)

**Topic:** ONC Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Dr. Rucker, Will Brady and Matt Swain, Paula Stannard.

**Notes:** If the ONC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS



**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

**Subject:** Dep Sec briefing on FY2019 Medicare Payment Rules  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Mon 3/12/2018 3:00 PM  
**End:** Mon 3/12/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); CMS (b)(6) Brookes, Brady (CMS/OA); Kouzoukas, Demetrios (CMS/OA); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); keagan.lenihan@hhs.gov (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Brooks, John (HHS/IOS); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Charrow, Robert (HHS/OGC); Heather Flick (heather.flick@hhs.gov); Cleary, Kelly (HHS/OGC); Meszaros, Marie (HHS/OGC); matthew.bassett@hhs.gov; Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Hirshorn, Rebecca (HHS/IOS); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS); McMillen, Cheryl (HHS/ASFR); Cochran, Norris (HHS/ASFR)

**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS); CMS Administrator; Agnew, Ann (HHS/IOS); O'Brien, John (HHS/ASPE)

**Topic:** Dep Sec briefing on FY2019 Medicare Payment Rules

**Reason:** CMS will brief the Deputy Secretary on the recommendations and options for decisional items within the Medicare Fiscal Year Payment Proposed Rules

(b)(6) **Role:** Make decisions and provide feedback

**Lead:** Seema Verma, CMS

**Event POC:** Carrie Shelton, 202-205-8806

**HHS Staff Attendees:** Seema Verma, Brady Brookes, Demetrios Kouzoukas, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Marie Meszaros, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, Ann Agnew, Wilma Robinson, Kristina Pelekoudas, Rebecca Hirshorn, Aaron Fischbach, Carrie Shelton.



**Briefing Materials:**

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(5)

**Location:** 607-G

**Start:** Mon 3/12/2018 4:30 PM

**End:** Mon 3/12/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(5) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moughalian, Jen (HHS/ASFR); Stannard, Paula (HHS/IOS); Giroir, Brett (HHS/OASH); Moreno, Rafael (OS/ASA/IOS); Valentine, Steven (HHS/OASH); Adams, Jerome (HHS/OASH); Wright, Don (HHS/OASH); Santiago, Yvonne (HHS/OASH/OSG); Cochran, Norris (HHS/ASFR); Cash, Lester (HHS/ASFR); Bowles, Jamil (HHS/IOS)

**Optional Attendees:** Trent-Adams, Sylvia (HHS/OASH); Hunter, Joan (OS/OASH) (Joan.Hunter@hhs.gov)

**Attendees:** Deputy Secretary Hargan, Jen Moughalian, Norris Cochran, Lester Cash, Will Brady, Paula Stannard, Brett Giroir, Steven Valentine, Don Wright, Surgeon General Adams, RADM Trent-Adams and RADM Joan Hunter.

### Notes:



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Bi-Weekly Meeting with ASPE

**Location:** 614-G

**Start:** Mon 2/26/2018 1:00 PM

**End:** Mon 2/26/2018 1:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Horn-Barbour, Stephanie (OS/ASPE); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPE Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Brenda Destro, and Charles Keckler

**Notes:** If ASPE is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) briefing with Dep. Sec. Hargan  
**Location:** 615-F

**Start:** Tue 3/13/2018 9:00 AM  
**End:** Tue 3/13/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Start:** Tue 3/13/2018 9:30 AM

**End:** Tue 3/13/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Hargan, Eric (OS/IOS); (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interview w/Deputy Secretary  
**Location:** Deputy Secretary Conference Room, 614-G  
**Start:** Tue 3/13/2018 1:30 PM  
**End:** Tue 3/13/2018 2:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); (b)(6)  
**Optional Attendees:** Ashendorf, Jacob (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

Your interview with the Deputy Secretary is now confirmed for **Tuesday, March 13, 2018 @ 1:30 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) PR Briefing  
**Location:** Deputy Secretary's Conference Room, 614-G; Conference Call # (b)(6)  
Participant # (b)(6)  
**Start:** Tue 3/13/2018 2:00 PM  
**End:** Tue 3/13/2018 3:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Michael, Gretchen (OS/ASPR/COO); Robertson, Lance (ACL); Meekins, Chris (OS/ASPR/IO); McWilliams, Carly; Rogers, Michael (FDA/ORR); Folden, Amy R (FDA/ORR); Plaisier, Melinda K (FDA/ORR); Silvis, Lauren (FDA/OC); Kemper, Laura (HHS/ASL); Kalavritinos, Jack (OS/IEA); Oakley, Caitlin B. (OS/ASPA); Raheem, Murad (OS/ASPR/OEM)  
**Optional Attendees:** Johnston, Darcie (HHS/IEA); Rodriguez, Jennifer

Notes: Please excuse the last minute invite but this meeting to brief the Deputy Secretary prior to his Puerto Rico visit on 3/14.

## Bell, Michael (OS/ASPA)

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**Subject:** Mr. Jim Parker Telephonic Interview w/Deputy Secretary

**Location:** Mr. Parker Please Call (b)(6)

**Start:** Tue 3/13/2018 3:00 PM

**End:** Tue 3/13/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)



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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Pre- Brief for call with Senator Heidi Heitkamp ( D-ND)  
**Location:** 615-F

**Start:** Tue 3/13/2018 4:00 PM  
**End:** Tue 3/13/2018 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Morse, Sara (HHS/ASL); Bassett, Matthew (HHS/ASL); Wynne, Maggie (HHS/IOS); Lawrence, Courtney (HHS/ASL); Callahan, Kenneth (HHS/IOS); (b)(6) Brady, Will (HHS/IOS)

Lead: ASL

Topic: Pre- Brief for (b)(6) on call with Sen. Heitkamp to discuss the status on IHS Quality Improvement and the activities in the Great Plains Area put in place by Mary Wakefield? They spoke about this when they met in November.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) call with Senator Heidi Heitkamp ( D-ND)

**Location:** 615-F/ Cal (b)(6)

**Start:** Tue 3/13/2018 4:15 PM

**End:** Tue 3/13/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Morse, Sara (HHS/ASL); Bassett, Matthew (HHS/ASL); Wynne, Maggie (HHS/IOS); Lawrence, Courtney (HHS/ASL); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

Call: (b)(6)

Lead: ASL

Topic: to discuss the status on IHS Quality Improvement and the activities in the Great Plains Area put in place by Mary Wakefield? They spoke about this when they met in November.

## Bell, Michael (OS/ASPA)

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**Subject:** Seema and (b)(1) CMS Discussion  
**Location:** 614-G

**Start:** Tue 3/13/2018 4:45 PM  
**End:** Tue 3/13/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); CMS (b)(1) CMS Administrator; Brookes, Brady (CMS/OA); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

15 minute discussion before (b)(6) 5 pm meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** ASL Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 9:00 AM  
**End:** Wed 2/28/2018 9:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 9:00 AM to 9:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS); McGuffee, Tyler Ann (HHS/ASL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** matthew.bassett@hhs.gov; Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASL Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mr. Bassett and Laura Caliguiri

**Notes:** If ASL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) will call Elizabeth (b)(6)  
**Location:** 614-G

**Start:** Tue 3/13/2018 6:15 PM  
**End:** Tue 3/13/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Fischmann, Elizabeth (HHS/OGC); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Travel

**Start:** Wed 3/14/2018 12:00 AM

**End:** Thu 3/15/2018 12:00 AM

**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Hold

**Start:** Thu 3/15/2018 8:00 AM  
**End:** Thu 3/15/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

Rafael and Ken have the details.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Meeting on 340B

**Location:** 614-G

**Start:** Thu 3/15/2018 10:00 AM

**End:** Thu 3/15/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); keagan. lenihan@hhs. gov (keagan.lenihan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

**Attendees:** Deputy Secretary Hargan, Will Brady, Keagan Lenihan, John Brooks and John O'Brien ( John O'Brien will be at a hearing but will do his best to be at the meeting)

## Bell, Michael (OS/ASPA)

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**Subject:** ASA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 3/1/2018 10:00 AM  
**End:** Thu 3/1/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Flick, Heather (OS/OGC); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Barcus, Lea (PSC/OD); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); ASA (OS/OGC); Coquis, Roberto (OS/ASA)

**Topic:** ASA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Heather Flick, and Will Brady

**Notes:** If ASA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** FW: IHS briefing - quality issues at health care facilities  
**Location:** Secretary's Conf Room 610F

**Start:** Thu 3/15/2018 11:00 AM  
**End:** Thu 3/15/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Urbanowicz, Peter (HHS/IOS)  
**Required Attendees:** Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); Weahkee, Michael (IHS/HQ); Buchanan, Chris (IHS/HQ); Newman, Emily (IHS/HQ); Lawrence, Courtney (HHS/ASL); Wynne, Maggie (HHS/IOS); Callahan, Kenneth (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)  
**Optional Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS)

-----Original Appointment-----

**From:** Urbanowicz, Peter (HHS/IOS)  
**Sent:** Tuesday, March 6, 2018 8:25 AM  
**To:** Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); Weahkee, Michael (IHS/HQ); Buchanan, Chris (IHS/HQ); Newman, Emily (IHS/HQ); Lawrence, Courtney (HHS/ASL); Wynne, Maggie (HHS/IOS); Callahan, Kenneth (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)  
**Subject:** IHS briefing - quality issues at health care facilities  
**When:** Thursday, March 15, 2018 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Secretary's Conf Room 610F

POC: Denise Turk, IHS

**From:** Wynne, Maggie (HHS/IOS) <[Margaret.Wynne@hhs.gov](mailto:Margaret.Wynne@hhs.gov)>  
**Date:** Thursday, Feb 22, 2018, 7:27 AM  
**To:** Weahkee, Michael (IHS/HQ) <[Michael.Weahkee@ihs.gov](mailto:Michael.Weahkee@ihs.gov)>  
**Cc:** Buchanan, Chris (IHS/HQ) <[Chris.Buchanan@ihs.gov](mailto:Chris.Buchanan@ihs.gov)>, Newman, Emily (IHS/HQ) <[Emily.Newman@ihs.gov](mailto:Emily.Newman@ihs.gov)>, Keckler, Charles (HHS/IOS) <[Charles.Keckler@hhs.gov](mailto:Charles.Keckler@hhs.gov)>, Caliguiri, Laura (HHS/IOS) <[Laura.Caliguiri@hhs.gov](mailto:Laura.Caliguiri@hhs.gov)>, Brady, Will (HHS/IOS) <[William.Brady@hhs.gov](mailto:William.Brady@hhs.gov)>, Lawrence, Courtney (HHS/ASL) <[Courtney.Lawrence@hhs.gov](mailto:Courtney.Lawrence@hhs.gov)>  
**Subject:** CoS briefing request

Good morning, Michael.

(b)(5)

(b)(5)

Copied here are Mr. Hargan's Associate Deputy Secretaries for their awareness and possible involvement.

I'd be happy to discuss this further at our meeting this afternoon.

Thank you,  
Maggie

Maggie Wynne  
Counselor for Human Services Policy  
Office of the Secretary  
U.S. Department of Health and Human Services

(b)(6)

Margaret.Wynne@hhs.gov



## Bell, Michael (OS/ASPA)

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**Subject:** Medicare's Competitive Bidding Program  
**Location:** 614-G

**Start:** Thu 3/15/2018 11:30 AM  
**End:** Thu 3/15/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brooks, John (HHS/IOS); Summa, Jennifer  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Johnson, Nancy; Tom Milam

### Who requested this event:

Former Congresswoman Nancy Johnson (she was born in Chicago and is also a Harvard graduate)

### Topic:

Crisis in Diabetes Care from Reduced Access to Diabetes Test Supplies (DTS) in Medicare's Competitive Bidding Program (CPB)

### Objective:

Provide information and data to the Deputy Secretary regarding this rapidly escalating health crisis and need for immediate action to restore access of the DTS category in competitive bidding while CMS restructures the program using modern auction science.

### List of Attendees/Participants:

Deputy Secretary Hargan, Senior Counselor John Brooks, Associate Deputy Secretary Will Brady, Former Cong. Nancy Johnson (1983-2007, Chair W&M Health Committee). Tom Milam (former PAOC member for the CPB and CEO TrueLifeCare) and Jen Summa (Policy Advisor @ Baker Donelson)

### Meeting / Event Agenda:

1. Background and History
2. Data on Negative Health Outcomes and Reduced Access to Diabetes Testing Supplies
3. Recommendation for Restoring Market and Access to Medicare Beneficiaries

### Background:

The Medicare Competitive Bidding Program has reduced access to diabetic testing supplies and has disrupted self-care routines which has manifested in adverse health events.

For example, CMS maintains a web page with "Health Status Monitoring" for the DMEPOS Competitive Bidding Program. For the "Diabetes Access Group" (FFS beneficiaries with diagnosed diabetes) there has been a steady increase in the incidence rate of Emergency visits on this population that is coterminous to the July 2013 nationwide implementation of the CPB for diabetes test supplies.

AHRQ HCUPnet data documents a disproportionately large increase in Emergency visits by beneficiaries with diabetes during 2014 (2015 data due Spring 2018). Further, AHRQ HCUPnet documents a 6.5% increase in hospital discharges for beneficiaries with diabetes complications from 2012 to 2014, whereas beneficiaries with no diabetes experienced a 6% DECREASE in hospital discharges.

#### **Attachments:**

1. Cal Tech Study and Testimony
2. NMQF Study
3. Auction Experts letter to President Obama
4. AHRQ data
5. Letters from Diabetes Stakeholders



Your meeting with the Deputy Secretary is now confirmed for **Thursday, March 15, 2018 @ 11:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201.

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Discussion on Department Opioid Strategy

**Location:** 610-F

**Start:** Thu 3/15/2018 1:30 PM

**End:** Thu 3/15/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); (b)(6) Moughalian, Jen (HHS/ASFR); Kathryn Bell (kathryn.bell@hhs.gov); Stevenson, Sarah-Lloyd (HHS/IOS); Schuchat, Anne MD (CDC/OD); Brandt, Kimberly (CMS/OA); Kouzoukas, Demetrios (CMS/OA); scott.gottlieb@fda.hhs.gov; Collins, Francis (NIH/OD) [E]; Giroir, Brett (HHS/OASH); McCance-Katz, Elinore (SAMHSA/OAS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Wright, Natasha (OS/IOS); Grove, Matthew R. (HHS/OS); Hawkins, Jamar (HHS/OS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Graham, John (HHS/ASPE); Bassett, Matthew (HHS/ASL)

**Optional Attendees:** Encarnacion, Dolkie (SAMHSA/OA); Pennington, Caitlin (FDA/OC); Bembo, Dinah (HHS/OASH); McManus, Ayanna (NIH/OD) [E]; Strength, Tracie (CDC/OD/OCS); Jones, Christopher (SAMHSA); Campbell, Taylor (HHS/OGC) (CTR); Brennan, Patrick (OS/ASPA); Adams, Jerome (HHS/OASH); Hargan, Eric (OS/IOS); Iqbal, Carie (CMS/CM)

**Topic:** The HHS response to the opioid crisis thus far and an upcoming presidential event and associated rollout.

**Objective:** To hear about ongoing activities within the Department and ideas for future activities as part of the Department's response to the opioid crisis, within the context of a document that the White House plans to release on Monday.

**Background:** See Attachment Memo

### List of Attendees/Participants:

Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Mary-Sumpter Lapinski, IOS  
Kathryn Bell, IOS  
Sarah-Lloyd Stevenson, IOS  
Elinore McCance-Katz, SAMHSA  
Christopher Jones, SAMHSA  
Anne Schuchat, CDC  
Francis Collins, NIH  
Nora Volkow, NIH  
Lauren Silvis, FDA  
Demetrios Kouzoukas, CMS  
Kimberly Brandt, CMS

Brett Giroir, OASH  
Jerome Adams, OASH  
Ann Agnew, Exec Sec  
Wilma Robinson, Exec Sec



**Meeting / Event Agenda:**

1:30 Welcome & Overview – Brian Harrison/Mary-Sumpter Lapinski  
1:35-1:40 – Dr. McCance-Katz  
1:40-1:45 – Dr. Schuchat  
1:45-1:50 – Dr. Collins  
1:50-1:55 – Lauren Silvis  
1:55-2:00 – Demetrios Kouzoukas, Kim Brandt  
2:00-2:05 – Dr. Giroir  
2:05-2:30 – Questions and discussion with Secretary Azar

**Attachments:**

HHS's Response to the Opioid Crisis – Informational Memo  
CDC'S Efforts to Combat the Opioid Crisis under the HHS Opioid Strategy  
NIH Proposal for a Bold Effort to Combat the Opioid Crisis through a Pilot Demonstration Project  
Summary of OASH Activities Related to Opioids

## Bell, Michael (OS/ASPA)

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**Subject:** IHS Monthly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Thu 3/15/2018 2:30 PM  
**End:** Thu 3/15/2018 3:00 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 2:30 PM to 3:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Weahkee, Michael (IHS/HQ); Wynne, Maggie (HHS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Turk, Denise M. (IHS/HQ); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS)

**Topic:** IHS Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Michael Weahkee and Maggie Wynne

**Notes:** If IHS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** Interview w/ (b)(6)

**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Thu 3/15/2018 3:00 PM

**End:** Thu 3/15/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

Notes: This is for the Senior Advisor for Value Payment Reform to the Deputy Secretary.

## Bell, Michael (OS/ASPA)

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**Subject:** Follow Up Stark Discussion

**Location:** Deputy Secretary's Conference Room, 614-G; Conference Call #: (b)(6)  
Participant # (b)(6)

**Start:** Thu 3/15/2018 3:30 PM

**End:** Thu 3/15/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); CMS Administrator; CMS (b)(6) Brandt, Kimberly (CMS/OA); Brookes, Brady (CMS/OA); Wilson, Lisa O. (CMS/CM); Charrow, Robert (HHS/OGC)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Bassano, Amy (CMS/CMMI)



Deputy Secretary's Conference Room, 614-G; Conference Call #: (b)(6)  
Participant # (b)(6)





## Bell, Michael (OS/ASPA)

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**Subject:** HOLD Potential Call  
**Location:** HOLD

**Start:** Thu 3/15/2018 5:30 PM  
**End:** Thu 3/15/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Brady, Will (HHS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing with Dep. Sec.  
**Location:** 615-F

**Start:** Fri 3/16/2018 7:30 AM  
**End:** Fri 3/16/2018 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** FDA Weekly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 2:00 PM  
**End:** Fri 3/2/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Gottlieb, Scott (FDA); Hargan, Eric (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); (b)(6)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Sheehy, Janice (FDA/ORA); Silvis, Lauren (FDA/OC)

Topic: FDA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Commissioner Dr. Scott Gottlieb, Mary-Sumpter Lapinski.

Notes: If the FDA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Briefing on Kidney Innovation Accelerator (KidneyX)  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Fri 3/16/2018 9:00 AM  
**End:** Fri 3/16/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Greenstein, Bruce (OS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Patel, Sandeep (OS/ASA); Brady, Will (HHS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Bell, Kathryn (HHS/IOS)

Topic: Kidney Innovation Accelerator (KidneyX)

Date: March 16, 2018

Time: 30-minutes

Reason: Brief Deputy Secretary Hargan on KidneyX

(b)(7)(C) Role: The Deputy Secretary's role is to better understand the Accelerator project

Meeting Lead: Bruce Greenstein, Chief Technology Officer

Event/Mtg POC: Name, Cell and email: Sam Shipley, [Samuel.shipley@hhs.gov](mailto:Samuel.shipley@hhs.gov); 202 205 9162

Is Conference Call Line needed? No

Conference Call Line: N/A

Who will initiate the conference call? N/A

HHS Staff Attendees:

Deputy Secretary Hargan  
Will Brady  
Bruce Greenstein  
Ann Agnew  
Paula Stannard

Mary-Sumpter Lapinski  
Sandeep Patel

Notes:

**Issue/Topic**

**Kidney Innovation Accelerator (KidneyX)**

**Description**

The Office of the CTO is leading the creation of a public-private innovation fund to seed and accelerate the development of next-generation devices, therapeutics, and diagnostics to curb the \$35B/yr CMS spends to pay for dialysis and provide better treatment options for patients. In concert, we are creating new collaborations among CMS, FDA, and NIH to expedite and better align regulatory and reimbursement decisions.

**Key Stakeholders**

FDA, ASPE, CMS, NIH, VA, DOD, and American Society of Nephrology (ASN)

(b)(5)

**Common lines of communication**

- Acting Secretary Hargan was briefed on January 4<sup>th</sup>, 2018
- FDA Commissioner, Dr. Scott Gottlieb, CMS Administrator, Seema Verma, and NIH Director, Dr. Francis Collins confirmed their support for the concept in October 2017

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Briefing on FY2020 A-19 Leg Development Process  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Fri 3/16/2018 9:30 AM  
**End:** Fri 3/16/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Moughalian, Jen (HHS/ASFR); Graham, John (HHS/ASPE); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

**From:** Graham, John (HHS/ASPE)  
**Sent:** Tuesday, March 13, 2018 5:05 PM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>  
**Cc:** Moughalian, Jen (HHS/ASFR) <Jen.Moughalian@hhs.gov>  
**Subject:** Requesting a meeting with (b)(7) Friday re. FY2020 A-19 leg development process

Gentlemen,

Jen Moughalian and I have started to develop A-19 process for FY2020. We would like to brief (b)(7) and seek his feedback and guidance. I will submit briefing request tomorrow. Is this through you and Raphael Moreno or Exec Sec? Can you indicate availability for 30 minutes Friday? (b)(6)

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** Personnel and Cyber Issue Discussion  
**Location:** Deputy Secretary's Conference Room, 607-G; Conference Call: (b)(6)  
**Start:** Fri 3/16/2018 10:00 AM  
**End:** Fri 3/16/2018 10:30 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Moreno, Rafael (OS/ASA/IOS)  
**Required Attendees:** Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Davis, Jeffrey (HHS/OGC); Heather Flick (heather.flick@hhs.gov); Barry, Daniel J (HHS/OGC) (daniel.barry@hhs.gov); Biglow, William (HHS/OGC); Bird, Catherine (OS/OGC); Clark, Timothy (HHS/IOS); Killoran, Beth (OS/ASA/OCIO); Williams, Rasheed (HHS/IOS); Cordova, Jon (OS/ASA); Major, Christine (HHS/ASA) (Christine.Major@hhs.gov); (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Andorfer, Susan (OS/OGC) (Susan.Andorfer@hhs.gov); Haseltine, Amy (OS/ASA/OCIO); Murphy, Ryan (OS/ASPA); DeputySecretary (OS/IOS)

Notes: This meeting was asked for by ADS Will Brady. Due to conflicting schedules, this was the best time that work for the majority of personnel. If more background is needed please email me separately. Thank you all for your time. Rafael

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Filming of NCD Commission Video Pre-Brief  
**Location:** 614-G

**Start:** Fri 3/16/2018 10:30 AM  
**End:** Fri 3/16/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Zebley, Kyle (HHS/OS/OGA)  
**Required Attendees:** Zebley, Kyle (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS); Althouse, Riley (OS/ASPA)  
**Optional Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

-----Original Appointment-----

**From:** Zebley, Kyle (HHS/OS/OGA)  
**Sent:** Thursday, March 15, 2018 2:42 PM  
**To:** Zebley, Kyle (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS); Althouse, Riley (OS/ASPA); Callahan, Kenneth (HHS/IOS)  
**Subject:** Filming of NCD Commission Video Pre-Brief  
**When:** Friday, March 16, 2018 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 614-G

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

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Withheld pursuant to exemption

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of the Freedom of Information Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

## Bell, Michael (OS/ASPA)

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**Subject:**

(b)(6)

**Location:**

(b)(6)

**Start:**

Fri 3/16/2018 12:00 PM

**End:**

Fri 3/16/2018 1:00 PM

**Recurrence:**

(none)

**Meeting Status:**

Accepted

**Organizer:**

Callahan, Kenneth (HHS/IOS)

**Required Attendees:**

(b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Moreno, Rafael (OS/ASA/IOS);

Paige Willey (b)(6) Kevin Hassett (b)(6)

Tomas Philipson (b)(6)

**Optional Attendees:**

Hargan, Eric (OS/IOS)

Attendees: Eric Hargan, Kevin Hassett, Tomas Philipson, and Charles Keckler

This reservation is for 12:00 PM, local time at the restaurant.

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** OCR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Fri 3/16/2018 1:00 PM  
**End:** Fri 3/16/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS); Severino, Roger (HHS/OCR); Brady, Will (HHS/IOS); Bell, March (HHS/OCR); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Reed, Courtney (OS/OCR) (CTR); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

**Topic:** OCR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Paul Stannard, Roger Severino and Will Brady.

**Notes:** If OCR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** CDC Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Suite 614-G

**Start:** Thu 2/15/2018 2:00 PM  
**End:** Thu 2/15/2018 2:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Berger, Sherri (CDC/OCOO/OD) (sob8@CDC.GOV); Agnew, Ann (HHS/IOS); Strength, Tracie (CDC/OD/OCS); Redfield, Robert R. (CDC/OD)

**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** CDC Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Mary-Sumpter Lapinski, Dr. Anne Schuchat

**Notes:** If CDC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** DAB Bi-Weekly Meeting with the Deputy Secretary  
**Location:** Phone Call: (b)(6) leader: (b)(6) participant: (b)(6)  
**Start:** Fri 2/16/2018 3:00 PM  
**End:** Fri 2/16/2018 3:30 PM  
**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Friday from 3:00 PM to 3:30 PM  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Tobias, Constance (HHS/DAB); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Stannard, Paula (HHS/IOS); (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)  
**Optional Attendees:** Villator, Christopher (HHS/DAB); Schiffin, Paul (HHS/DAB); Caliguiri, Laura (HHS/IOS)

Topic: DAB Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard, and Judge Tobias.

Notes: If DAB is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** CTO Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 2/13/2018 3:00 PM  
**End:** Tue 2/13/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Kissell, Aspen (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Simcox, Edwin (OS/IOS)

Topic: CTO Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady and Bruce Greenstein.

Notes: If CTO is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.



At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** FW: (b)(5)  
**Location:** Secretary's conference room 610F

**Start:** Fri 3/16/2018 4:30 PM  
**End:** Fri 3/16/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Urbanowicz, Peter (HHS/IOS)  
**Required Attendees:** Urbanowicz, Peter (HHS/IOS); Adams, Jerome (HHS/OASH); Huber, Valerie (HHS/OASH); Valentine, Steven (HHS/OASH); Hargan, Eric (OS/IOS); Trent-Adams, Sylvia (HHS/OASH); Hunter, Joan (OS/OASH); Stannard, Paula (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Giroir, Brett (HHS/OASH); Bembo, Dinah (HHS/OASH)  
**Optional Attendees:** Santiago, Yvonne (HHS/OASH/OSG); Kluk, Michael (HHS/OASH); Carr, Nicole (OS/OASH); Ford-Barnes, Arwenethia (HHS/ASPR/IO); Jones, Mary (HHS/OGC) (CTR); Debisette, Annette (HHS/OASH); (b)(7) (OS/IOS); Yeskey, Kevin (OS/ASPR/IO) (CTR)

-----Original Appointment-----

**From:** Urbanowicz, Peter (HHS/IOS)  
**Sent:** Tuesday, March 6, 2018 1:25 PM  
**To:** Urbanowicz, Peter (HHS/IOS); Adams, Jerome (HHS/OASH); Huber, Valerie (HHS/OASH); Valentine, Steven (HHS/OASH); Hargan, Eric (OS/IOS); Trent-Adams, Sylvia (HHS/OASH); Hunter, Joan (OS/OASH); Stannard, Paula (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Giroir, Brett (HHS/OASH); Bembo, Dinah (HHS/OASH)  
**Cc:** Santiago, Yvonne (HHS/OASH/OSG); Kluk, Michael (HHS/OASH); Carr, Nicole (OS/OASH); Ford-Barnes, Arwenethia (HHS/ASPR/IO); Jones, Mary (HHS/OGC) (CTR); Debisette, Annette (HHS/OASH)  
**Subject:** (b)(5)  
**When:** Friday, March 16, 2018 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Secretary's conference room 610F

**From:** Giroir, Brett (HHS/OASH)  
**Sent:** Tuesday, March 6, 2018 10:49 AM  
**To:** Bembo, Dinah (HHS/OASH) <[Dinah.Bembo@hhs.gov](mailto:Dinah.Bembo@hhs.gov)>; Carr, Nicole (OS/OASH) <[Nicole.Carr@hhs.gov](mailto:Nicole.Carr@hhs.gov)>; Kendall, Damaris (HHS/OS) <[Damaris.Kendall@HHS.GOV](mailto:Damaris.Kendall@HHS.GOV)>  
**Cc:** Kendall, Damaris (HHS/OS) <[Damaris.Kendall@HHS.GOV](mailto:Damaris.Kendall@HHS.GOV)>; Huber, Valerie (HHS/OASH) <[Valerie.Huber@hhs.gov](mailto:Valerie.Huber@hhs.gov)>; Valentine, Steven (HHS/OASH) <[Steven.Valentine@hhs.gov](mailto:Steven.Valentine@hhs.gov)>; Giroir, Brett (HHS/OASH) <[Brett.Giroir@hhs.gov](mailto:Brett.Giroir@hhs.gov)>  
**Subject:** Meeting

Good Morning,

(b)(5)

If possible, this

should occur next week.

Attendees include:

DEPSEC Hargan

Mr. Urbanowicz

SG

DSG

RADM Hunter

ASH

TBD per Mr. Urbanowicz

Huber or Valentine

Many thanks,

BG

**Brett P. Giroir, MD**

ADM, US Public Health Service

Assistant Secretary for Health

Office of the Assistant Secretary for Health (OASH)

200 Independence Avenue, SW

Washington, DC 20201

Office Phone: 202-690-7694

## Bell, Michael (OS/ASPA)

---

**Subject:** FW: Conference Call w/ Dep Sec Hargan & Sania Nishtar  
**Location:** (b)(6) International: (b)(6) Leader code: (b)(6) Participant:  
(b)(6)  
**Start:** Mon 3/19/2018 9:00 AM  
**End:** Mon 3/19/2018 9:30 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Grigsby, Garrett (HHS/OS/OGA)  
**Required Attendees:** Grigsby, Garrett (HHS/OS/OGA); sania@heartfile.org; Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Rabadan-Diehl, Cristina (OS/OGA); Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS)  
**Optional Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)

-----Original Appointment-----

**From:** Grigsby, Garrett (HHS/OS/OGA)  
**Sent:** Tuesday, March 13, 2018 2:00 PM  
**To:** Grigsby, Garrett (HHS/OS/OGA); sania@heartfile.org; Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Rabadan-Diehl, Cristina (OS/OGA); Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Callahan, Kenneth (HHS/IOS)  
**Subject:** Conference Call w/ Dep Sec Hargan & Sania Nishtar  
**When:** Monday, March 19, 2018 9:00 AM-9:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b)(6) International: (b)(6) Leader code: (b)(6) Participant: (b)(6)

(b)(6) International: (b)(6)  
Leader code: (b)(6) Participant: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** OGA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 1:30 PM  
**End:** Wed 2/28/2018 2:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 1:30 PM to 2:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Alexander, Thomas (OS/OGA); Demby, Austin (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Daravi, Kamran (HHS/OS/OGA); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

Topic: OGA Bi-Weekly Meeting with the Deputy Secretary.

Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady, Laura Caliguiri, Garrett Grigsby.

Notes: If OGA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** FW: ADM Giror's Swearing in Ceremony  
**Location:** Great Hall

**Start:** Mon 3/19/2018 11:00 AM  
**End:** Mon 3/19/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Santiago, Yvonne (HHS/OASH/OSG)  
**Required Attendees:** Santiago, Yvonne (HHS/OASH/OSG); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS)  
**Optional Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); DeputySecretary (OS/IOS)

-----Original Appointment-----

**From:** Santiago, Yvonne (HHS/OASH/OSG)  
**Sent:** Tuesday, March 13, 2018 11:27 AM  
**To:** Santiago, Yvonne (HHS/OASH/OSG); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS)  
**Subject:** ADM Giror's Swearing in Ceremony  
**When:** Monday, March 19, 2018 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Great Hall

## Bell, Michael (OS/ASPA)

---

**Subject:** Travel to HHS  
**Location:** WHSR

**Start:** Mon 3/19/2018 3:00 PM  
**End:** Mon 3/19/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Urbanowicz, Peter (HHS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

## Bell, Michael (OS/ASPA)

---

**Subject:** ACF Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 3/19/2018 4:00 PM  
**End:** Mon 3/19/2018 5:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Monday from 4:00 PM to 5:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF)  
**Optional Attendees:** Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** ACF Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Maggie Wynn, Steve Wagner

**Notes:** If ACF is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,



Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(7)(C) Meeting with Patrick Brennan  
**Location:** 614-G

**Start:** Mon 3/19/2018 4:30 PM  
**End:** Mon 3/19/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brennan, Patrick (OS/ASPA); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with John Bardis  
**Location:** 614-G

**Start:** Mon 3/19/2018 5:00 PM  
**End:** Mon 3/19/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Bardis, John (HHS/ASA); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

---

**Subject:** Radio Interview about POTUS Announcement on opioids epidemic  
**Location:** Call In: (b)(6)  
**Start:** Tue 3/20/2018 7:45 AM  
**End:** Tue 3/20/2018 8:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Pasch, David (OS/ASPA); Smith, Gavin (OS/ASPA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)

**TOPIC:** POTUS announcement on the opioids epidemic  
**DATE:** Tuesday 3/20/18  
**TIME:** 7:50am ET  
**FORMAT:** Live radio, 5-6 minutes, no callers  
**LOCATION:** Studio number: (b)(6) back-up: (b)(6)  
**STATION:** WIOD Miami, Florida  
**HOST:** Jimmy Cefalo  
**PRODUCER:** Manny Munoz; Cell: (b)(6)  
MannyMunoz@iheartmedia.com



Opened Indivision:  
has been pulled...

Opened: Web site  
2018.10.04 3%

2018.10.04 Opened:  
Web site. Pulling out...

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Cabinet Meeting Prep  
**Location:** 610-F

**Start:** Tue 3/20/2018 8:00 AM  
**End:** Tue 3/20/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (b)(6) Harrison, Brian (HHS/IOS); John.Twomey@HHS.GOV; Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); (b)(6) Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); O'Brien, John (HHS/ASPE); Brennan, Patrick (OS/ASPA)

Requested By: Brian Harrison

## Bell, Michael (OS/ASPA)

---

**Subject:** TV Interview for POTUS announcement on the opioids epidemic  
**Location:** HHS Studio (1st Floor)

**Start:** Tue 3/20/2018 8:30 AM  
**End:** Tue 3/20/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Pasch, David (OS/ASPA); Smith, Gavin (OS/ASPA)

**TOPIC:** POTUS announcement on the opioids epidemic  
**DATE:** Tuesday 3/20/18  
**TIME:** 8:35am ET  
**FORMAT:** Live TV, 5 minutes  
**LOCATION:** HHS Studio  
**STATION:** KARK Little Rock, Arkansas  
**HOST:** TBD  
**PRODUCER:** Austin Kellerman; (b)(6) [AKellerman@kark.com](mailto:AKellerman@kark.com)  
**NOTES:** Please arrive a few minutes early for make-up



Opposition Information:  
HHS Studio 6, pool...

Opposition: Note:  
C:\P\100103\

2018-03-20 Opposition:  
Note: HHS Studio 6, pool...

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

---

**Subject:** ONC Follow-Up from 3/12 Reoccurring Meeting  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Tue 3/20/2018 10:00 AM  
**End:** Tue 3/20/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Rucker, Donald (OS/ONC); Swain, Matthew (OS/ONC); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

Notes: This was a follow up from the 3/12 reoccurring meeting that (b)(1) and Dr. Rucker asked for.

## Bell, Michael (OS/ASPA)

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**Subject:** AHRQ Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Tue 3/20/2018 11:00 AM  
**End:** Tue 3/20/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); O'Brien, John (HHS/ASPE); Khanna, Gopal (AHRQ/IOD); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Agnew, Ann (HHS/IOS)

**Topic:** AHRQ Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, John O'Brien, Gopal Khanna

**Notes:** If AHRQ is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



10/20/2018 10:00 AM... Hargan, Eric (OS/IOS)  
for Operations...

**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** ACL Monthly Meeting with Deputy Secretary  
**Location:** HHH Bldg, Suite 614-G

**Start:** Tue 3/20/2018 3:00 PM  
**End:** Tue 3/20/2018 3:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month(s) from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Wynne, Maggie (HHS/IOS); Robertson, Lance (ACL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Lazare, Mary (ACL); Administrator - ASA (AOA)

**Topic:** ACL Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Maggie Wynn, and Lance Robertson.

**Notes:** If ACL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** HRSA Monthly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/20/2018 1:00 PM  
**End:** Tue 3/20/2018 1:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month(s) from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); O'Brien, John (HHS/ASPE); Sigounas, George (HRSA); Patenaude, Caitlin (HRSA); Keane, Thomas (OS/ASA/IOS) (CTR)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**Topic:** HRSA Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Dr. Sigounas, John O'Brien and Charles Keckler.

**Notes:** If HRSA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(1) Briefing on HHS Welfare Reform Work Group  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Tue 3/20/2018 1:30 PM  
**End:** Tue 3/20/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Wynne, Maggie (HHS/IOS); Graham, John (HHS/ASPE); Destro, Brenda (HHS/ASPE); Burnszynski, Jennifer (OS/ASPE); Clark, Timothy (HHS/IOS); Weber, Mark (HHS/ASPA); Agnew, Ann (HHS/IOS); Shipley, Samuel (HHS/IOS)

**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Wagner, Steven (ACF); Marriott, Brian (ACF); Kinnison, Kelly (OS/ASPE)

**Event Name:** HHS Welfare Reform Work Group: ASPE Briefing for the Deputy Secretary

**Date:** March 20, 2018

**Location:** Deputy Secretary's Conference Room, 607-G

**Time:** 1:30 – 2:00

**Reason:**

(b)(5)

**Deputy Secretary's Role:**

(b)(5)



**Briefing Participants:**

Deputy Secretary Eric Hargan  
Associate Deputy Secretary Charles Keckler

Maggie Wynne, Counselor for Human Services Policy

John R. Graham, Acting Assistant Secretary for Planning and Evaluation (ASPE)  
Brenda Destro, Deputy Assistant Secretary for Human Services Policy, ASPE  
Jennifer Burnszynski, Associate Deputy Assistant Secretary for Human Services Policy, ASPE

Tim Clark, Acting Assistant Secretary for Public Affairs, ASPA  
Mark Weber, Deputy Assistant Secretary for Public Affairs for Human Services, ASPA

If available: Steven Wagner, Acting Assistant Secretary, Administration for Children and Families

Ann Agnew, Executive Secretary (ES)  
Sam Shipley, Policy Coordinator, ES

**Lead:**

John R. Graham, Acting Assistant Secretary for Planning and Evaluation

**POC:**

Sam Shipley, 202-205-9162; [Samuel.shipley@hhs.gov](mailto:Samuel.shipley@hhs.gov)

**Press, Press Contact:**

N/A; this is an internal briefing

**Briefing Materials:**

ASPE will provide briefing materials two (2) business days before the meeting.

**Notes:**

(b)(5)

**Draft Meeting Agenda:**

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguiri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Briefing on Effective Marginal Income Taxes as Work Disincentives  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Tue 3/20/2018 3:00 PM  
**End:** Tue 3/20/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Wynne, Maggie (HHS/IOS); Graham, John (HHS/ASPE); Destro, Brenda (HHS/ASPE); Burnszynski, Jennifer (OS/ASPE); Ghertner, Robin (HHS/ASPE); Chien, Nina (OS/ASPE); Agnew, Ann (HHS/IOS); Shipley, Samuel (HHS/IOS)

**Optional Attendees:** Wagner, Steven (ACF); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

**Event Name:** Effective Marginal Income Taxes as Work Disincentives: ASPE Briefing for the Deputy Secretary

**Date:** March 20, 2018

**Location:** Deputy Secretary's Conference Room, 607-G

**Time:** 3:00 – 3:30

**Reason:**

(b)(5)

**Deputy Secretary's Role:**

Provide any desired feedback, guidance, and direction for future work.

**Briefing Participants:**

Deputy Secretary Eric Hargan

Associate Deputy Secretary Charles Keckler

Maggie Wynne, Counselor for Human Services Policy

John R. Graham, Acting Assistant Secretary for Planning and Evaluation (ASPE)

Brenda Destro, Deputy Assistant Secretary for Human Services Policy, ASPE

Jennifer Burnszynski, Associate Deputy Assistant Secretary for Human Services Policy, ASPE

Robin Ghertner, Director, Division of Data and Technical Analysis, Office of Human Services Policy, ASPE

Suzanne Macartney, Office of Human Services Policy

Nina Chien, ASPE Office of Human Services Policy

If available: Steven Wagner, Acting Assistant Secretary, Administration for Children and Families

Ann Agnew, Executive Secretary (ES)

Sam Shipley, Policy Coordinator, ES

**Lead:**

John R. Graham, Acting Assistant Secretary for Planning and Evaluation

**POC:**

Sam Shipley, 202-205-9162; [Samuel.shipley@hhs.gov](mailto:Samuel.shipley@hhs.gov)

**Press, Press Contact:**

N/A; this is an internal briefing

**Briefing Materials:**

ASPE will provide briefing materials two (2) business days before the meeting.

**Notes:**

(b)(5)

**Draft Meeting Agenda:**

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** \*\*Hold for Media time\*\*

**Location:** WI

**Start:** Wed 3/21/2018 3:30 PM

**End:** Wed 3/21/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Smith, Gavin (OS/ASPA); Pasch, David (OS/ASPA); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** IEA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/22/2018 10:00 AM  
**End:** Thu 2/22/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Reilly, Erin (OS/IEA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Kalavritinos, Jack (OS/IEA); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: IEA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jack Kalavritinos, Laura Caliguiri, Will Brady and Laura Trueman.

Notes: If IEA is providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

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From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS



SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Saudi Embassy Event Overview  
**Location:** 614-G

**Start:** Thu 3/22/2018 10:30 AM  
**End:** Thu 3/22/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Wynne, Maggie (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Hoffman, Linda M (HHS/OS/OGA)

**Attendees:** (b)(6) Laura Caliguiri, Maggie Wynne, Linda Hoffman and Garret Grigsby



## Bell, Michael (OS/ASPA)

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**Subject:** ExecSec Monthly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 2/19/2018 11:00 AM  
**End:** Mon 2/19/2018 11:30 AM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Monday of every 1 month(s) from 11:00 AM to 11:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Agnew, Ann (HHS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)

**Topic:** ExecSec Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Ann Agnew.

**Notes:** If ExecSec is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OIG Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Thu 2/22/2018 11:30 AM  
**End:** Thu 2/22/2018 12:00 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the fourth Thursday of every 1 month(s) from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Levinson, Dan R (OIG/IO); Brady, Will (HHS/IOS)

**Optional Attendees:** Chiedi, Joanne M (OIG/IO); Grimm, Christi A (OIG/IO); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Morvis, Catherine L (OIG/IO); Agnew, Ann (HHS/IOS)

**Topic:** OIG Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Paula Stannard, Dan Levinson

**Notes:** If OIG is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Deputy Secretary Hargan- Blood Donation  
**Location:** Great Hall

**Start:** Thu 3/22/2018 1:00 PM  
**End:** Thu 3/22/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Barreto, Ximena (OS/ASPA)  
**Required Attendees:** Barreto, Ximena (OS/ASPA); Callahan, Kenneth (HHS/IOS)  
**Optional Attendees:** DeputySecretary (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); b7 (OS/IOS)

-----Original Appointment-----

**From:** Barreto, Ximena (OS/ASPA)  
**Sent:** Tuesday, March 13, 2018 2:26 PM  
**To:** Barreto, Ximena (OS/ASPA); Callahan, Kenneth (HHS/IOS)  
**Cc:** DeputySecretary (OS/IOS); Caliguiri, Laura (HHS/IOS); Brady, Will (HHS/IOS)  
**Subject:** Deputy Secretary Hargan- Blood Donation  
**When:** Thursday, March 22, 2018 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Great Hall

The American Red Cross is experiencing a “critical need” for blood donations across the country after severe winter weather, hurricane season and a deadly influenza season contributed to thousands of fewer donations than usual.

### Objective:

To demonstrate support to the American Red Cross initiative for Blood Donation as well as raise awareness by doing a 30 second video inviting people to register as blood donors and showcasing Deputy Secretary Hargan blood donation.

**From:** Johnson, Jane (PSC/FOH) (CTR)  
**Sent:** Tuesday, March 13, 2018 3:56 PM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Barreto, Ximena (OS/ASPA) <Ximena.Barreto-rice@hhs.gov>  
**Subject:** Blood Drive schedule

Good afternoon,

Mr. Hargan is scheduled to donate at 1:00 pm on March 22, 2018 in the Great Hall. We recommend that he have eaten a healthy meal at least 1 hour prior to donating and be well hydrated.

On the day of the drive, to expedite the time spent, we recommend that he go to

<https://www.redcrossblood.org/rapidpass> and complete the questionnaire on line.

Print the Pass and bring it with him to the drive. The Pass is only valid if completed on the day of the drive.

If you have any questions, please feel free to call.

Thanks, Nurse Jane

Jane Johnson RN  
Nurse Coordinator  
Federal Occupational Health  
Program Support Center  
U.S. Department of Health and Human Services  
200 Independence Ave., SW, Room 215-G  
Washington, DC 20201

Office: (202)690-6070

Fax: (202)260-8586





## Bell, Michael (OS/ASPA)

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**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7) to meet with Amy Jensen Cuniffe (American Kidney Fund)  
**Location:** 614-G

**Start:** Thu 3/22/2018 4:30 PM  
**End:** Thu 3/22/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** amy.cuniffe@splitoakstrategies.com; (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); O'Brien, John (HHS/ASPE)



Deputy Secretary Hargan, Will Brady, John O'Brien, LaVarne Bulton (CEO of American Kidney Fund), Holly Bode (Vice President of Government Affairs) and Amy Cuniffe

**Attendees:** Deputy Secretary Hargan, Will Brady, John O'Brien, LaVarne Bulton (CEO of American Kidney Fund), Holly Bode (Vice President of Government Affairs) and Amy Cuniffe

**Topic:** See below

**HHS/CMS**

**RIN:** 0938-AT11

**Publication ID:** Fall 2017

**Title:** Third Party Payments for Coverage Under Qualified Health Plans (CMS-3337-P)

**Abstract:**

This proposed rule would establish requirements for third parties that provide financial assistance to patients for premiums to enroll in coverage provided by a qualified health plan.

**Agency:** Department of Health and Human Services(HHS)

**RIN Status:** Previously published in the Unified Agenda

**Major:** Undetermined

**EO 13771 Designation:** Regulatory

**CFR Citation:** 42 CFR 494

**Legal Authority:** Pub. L. 111-148, sec. 1321, 2704 Pub. L. 111-152 Secs. 1881(b)(1) and 1882(d)(3) of the Social Security Act

**Legal Deadline:**

Action	Source	Description	Date
Final	Statutory	MMA sec. 902	12/14/2019

**Overall Description of Deadline:** MMA section 902 requires Medicare final rules publish within three-years of a proposed or interim final rule. Rule may publish before the three-year deadline.

**Timetable:**

Action	Date	FR Cite
Interim Final Rule	12/14/2016	81 FR 90211
Interim Final Rule Comment Period End	01/11/2017	

Interim Final Rule Effective	01/13/2017	
NPRM	12/00/2017	

**Regulatory Flexibility Analysis Required:** No

**Government Levels Affected:** Federal

Your meeting with the Deputy Secretary is now confirmed for **Thursday, March 22, 2018 @ 4:30 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with CITC attendees

**Location:** 614-G

**Start:** Fri 3/23/2018 9:30 AM

**End:** Fri 3/23/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Ecoffey, Stacey (HHS/IEA); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Wynne, Maggie (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)



Deputy Secretary  
Deputy Secretary  
Deputy Secretary  
Deputy Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OMH Monthly Meeting with the Deputy Secretary.  
**Location:** 607-G

**Start:** Fri 3/23/2018 10:00 AM  
**End:** Fri 3/23/2018 10:30 AM

**Recurrence:** Monthly  
**Recurrence Pattern:** the fourth Friday of every 1 month(s) from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Shell, Caroline (HHS/OASH) (CTR); Lin, Matthew (HHS/OASH); (b)(1) (OS/IOS); Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Bowles, Jamil (HHS/IOS)  
**Optional Attendees:** Wu, Samuel (OS/OASH); Hargan, Eric (OS/IOS)

Topic: OMH Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Dr. Lin and Charles Keckler

Notes: If OMH is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** Lunch  
**Location:** (b)(6)  
**Start:** Fri 3/23/2018 12:30 PM  
**End:** Fri 3/23/2018 1:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Carmichael, Prentis (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

This reservation is for 12:30 PM, local time at the restaurant.

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** FDA Weekly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 2:00 PM  
**End:** Fri 3/2/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Gottlieb, Scott (FDA); Hargan, Eric (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); (b)(6)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Sheehy, Janice (FDA/ORA); Silvis, Lauren (FDA/OC)

Topic: FDA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Commissioner Dr. Scott Gottlieb, Mary-Sumpter Lapinski.

Notes: If the FDA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Meeting with Ann Agnew  
**Location:** 614-G

**Start:** Fri 3/23/2018 2:30 PM  
**End:** Fri 3/23/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Giles, Karen (HHS/OS)

## Bell, Michael (OS/ASPA)

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**Subject:** Monthly SCIF Meeting

**Location:** 5th Floor

**Start:** Fri 3/23/2018 3:00 PM

**End:** Fri 3/23/2018 4:00 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the fourth Friday of every 1 month(s) from 3:00 PM to 4:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Schmoyer, Michael (OS/OSSI); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

**Optional Attendees:** Peoples, Shauneille (OS/ASA/OSSI); Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief for Monday WHO Call  
**Location:** Call

**Start:** Sat 3/24/2018 2:00 PM  
**End:** Sat 3/24/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Emily Hargan; Moreno, Rafael (OS/ASA/IOS); Zebley, Kyle (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA)

(b)(6)  
**Leader:** (b)(6)  
**Participant:** (b)(6)



U.S. Department of Health and Human Services  
U.S. Department of Health and Human Services  
U.S. Department of Health and Human Services  
U.S. Department of Health and Human Services

## Bell, Michael (OS/ASPA)

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**Subject:** WHO NCD's Commission Second Virtual Meeting

**Location:** 325A

**Start:** Mon 3/26/2018 7:00 AM

**End:** Mon 3/26/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); (b)(7) (OS/IOS)

Note: The tech will be at room 325A at 6:45am to setup.



Joining instructions for the call.

How to join from a regular phone? (audio connection only)

Call (b)(6) then enter access code (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) briefing with Deputy Secretary, Eric Hargan  
**Location:** 615-F /CALL

**Start:** Mon 3/26/2018 1:00 PM  
**End:** Mon 3/26/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

(b)(6)  
PC: (b)(6)  
Leader: (b)(6)

Topic: Update

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings



As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) CMS Briefing on Medicaid Eligibility and Benefits Policy  
**Location:** Administrator's Office, C5-26-16

**Start:** Tue 3/27/2018 12:00 PM  
**End:** Tue 3/27/2018 1:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Tentatively accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Lynch, Calder (CMS/OA); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Shelton, Carrie A (HHS/IOS)  
**Optional Attendees:** CMS Administrator

(b)(6)  
Meeting Number: (b)(6)

**Topic:** Secretary Briefing on Medicaid Eligibility and Benefits Policy

**Reason:** CMS will brief the Secretary on Policy Considerations for the Medicaid Program

**Lead:** Seema Verma, CMS Administrator

**Event POC:** Carrie Shelton, OS/ES, 202-205-8806, [Carrie.Shelton@hhs.gov](mailto:Carrie.Shelton@hhs.gov)

**Attendees:** Secretary Azar, Seema Verma (CMS), Brady Brookes (CMS), Calder Lynch (CMS), Eric Hargan (IOS), Will Brady (IOS), Peter Urbanowicz (IOS), Ann Agnew (IOS), Wilma Robinson (IOS), Robert Charrow (OGC), Kelly Cleary (OGC), John O'Brien (IOS), Beth Nelson (IOS), Pranay Udutha (IOS), Carrie Shelton (IOS)

**Briefing Materials:** (Will be sent the business day ahead of the briefing)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to meet with Op Div. & Staff Div. Principals( or acting Principals)

**Location:** 610-F

**Start:** Thu 3/29/2018 9:00 AM

**End:** Thu 3/29/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Redfield, Robert R. (CDC/OD); Collins, Francis (NIH/OD) [E]; Caliguiri, Laura (HHS/IOS); Agnew, Ann (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); McCance-Katz, Elinore (SAMHSA/OAS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL); Clark, Timothy (HHS/IOS); Kalavritinos, Jack (OS/IEA); Kadlec, Robert (OS/ASPR/IO); Giroir, Brett (HHS/OASH); Severino, Roger (HHS/OCR); Charrow, Robert (HHS/OGC); Rucker, Donald (OS/ONC); Greenstein, Bruce (OS/IOS); Wagner, Steven (ACF); Gopal Khanna (Gopal.Khanna@ahrq.hhs.gov); Robertson, Lance (ACL); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); scott.gottlieb@fda.hhs.gov; Pennington, Caitlin (FDA/OC); McManus, Ayanna (NIH/OD) [E]; Wood, Gretchen (NIH/OD) [E]; Weahkee, Michael (IHS/HQ); Encarnacion, Dolkie (SAMHSA/OA); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); O'Brien, John (HHS/ASPE); Stannard, Paula (HHS/IOS); Levinson, Dan R (OIG/IO); Tobias, Constance (HHS/DAB); Griswold, Nancy (HHS/OMHA HQ); Destro, Brenda (HHS/ASPE); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS)

**Optional Attendees:** McGuffee, Tyler Ann (HHS/ASL); Brandt, Kimberly (CMS/OA) (kimberly.brandt1@cms.hhs.gov)

This is a Senior Staff meeting that the Secretary will be Chairing, please plan to attend either in person or by phone. Op Div. & Staff Div. Principals( or acting Principals) only – No additional staff

### Conference line info

(b)(6)

PC: (b)(6)

Leader: (b)(6)

## **Bell, Michael (OS/ASPA)**

---

**Subject:** Dep. Sec. Weekly Staff Meeting  
**Location:** 614-G

**Start:** Mon 4/2/2018 1:00 PM  
**End:** Mon 4/2/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(6) Ken, Rafael, Charles, Laura and Will.

### **AGENDA**

1. 5 minutes - Ken goes through Dep. Secs Schedule this week  
(Highlights – List out Reoccurring OP/Staff Div. meetings, Key Briefs, Travel, Offsite Meetings)
2. 15 minutes Associate Deputy Secretary's- report out on key issues and how they will progress this week
3. 10 minutes- Open

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Fri 3/2/2018 1:00 PM  
**End:** Fri 3/2/2018 1:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Moughalian, Jen (HHS/ASFR); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS)  
**Optional Attendees:** Slager, Morgen (HHS/ASFR) (CTR); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Pelekoudas, Kristina (HHS/IOS)

Topic: ASFR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jen Moughalian, Will Brady.

Notes: If ASFR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

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We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(1) Meeting with Dr. George Alleyne Re: NCD Commission  
**Location:** 640-H OGA Conference Room

**Start:** Mon 4/2/2018 2:00 PM  
**End:** Mon 4/2/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Wynne, Maggie (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Sanchez, Mrs. Silvia (WDC)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Rabadan-Diehl, Cristina (OS/OGA)

**Topic:** NCD Commission

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Kyle Zebley, Maggie Wynne, Sir George, Garret Grigsby and Jennifer Healy.

Your meeting with the Deputy Secretary is now confirmed for **Tuesday, April 2nd, 2018 @ 2:00 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.

---

**From:** Sanchez, Mrs. Silvia (WDC) [<mailto:sanchezs@paho.org>]  
**Sent:** Tuesday, March 13, 2018 2:05 PM  
**To:** Zebley, Kyle (HHS/OS/OGA) <[Kyle.Zebley@hhs.gov](mailto:Kyle.Zebley@hhs.gov)>  
**Cc:** Callahan, Kenneth (HHS/IOS) <[Kenneth.Callahan@hhs.gov](mailto:Kenneth.Callahan@hhs.gov)>  
**Subject:** RE: Meeting with Deputy Secretary Hargan Monday at 10 AM?

Sure, Mr. Zebley,

As of today, Sir George is available on 1, 2, 9, 10, 11, 12, and 16 April from 10:00-11:30 am and 2:00-2:30 pm.  
I look forward to hearing from Mr. Callahan to schedule a meeting on a mutually convenient date.

Sincerely,

Silvia

Silvia Sanchez  
Assistant to Sir George Alleyne  
Tel.: 202-974-3522  
Fax: 202-974-3677



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[www.youtube.com/pahopin](https://www.youtube.com/pahopin)

**From:** Zebley, Kyle (HHS/OS/OGA) [<mailto:Kyle.Zebley@hhs.gov>]  
**Sent:** Tuesday, March 13, 2018 1:54 PM  
**To:** Sanchez, Mrs. Silvia (WDC)  
**Cc:** Callahan, Kenneth (HHS/IOS)  
**Subject:** RE: Meeting with Deputy Secretary Hargan Monday at 10 AM?

Silvia,

Could we shoot for a day in early April? I'm copying Assistant to the Deputy Secretary Ken Callahan to help coordinate.

Best,



Kyle Zebley  
Senior Advisor for Global Affairs  
Office of Global Affairs  
Office of the Secretary  
U.S. Department of Health and Human Services  
Direct: 202-260-6494/Mobile: (b)(6)

*Confidential and pre-decisional communication*

**From:** Sanchez, Mrs. Silvia (WDC) [mailto:sanchezs@paho.org]  
**Sent:** Tuesday, March 13, 2018 11:27 AM  
**To:** Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>  
**Subject:** RE: Meeting with Deputy Secretary Hargan Monday at 10 AM?

Good morning, Mr. Zebley,

This is a follow up to your email correspondence with Sir George Alleyne regarding his availability for a meeting with Deputy Secretary Eric Hargan at the HHS Humphrey Building.  
Unfortunately Sir George is not available in the morning of Monday, 19 March (b)(6) For your reference, below is Sir George's availability during March 2018.

March 19 and 20: from 2:00 to 3:00 pm  
March 21: from 10:00 to 11:30 am  
March 23: from 10:00 to 11:30 am and 2:00-3:00 pm  
March 26: from 2:00 to 3:00 pm  
March 27-30: from 10:00 to 11:30am and 2:00-3:00 pm

I hope one of the above dates/times will be convenient for Deputy Secretary Hargan.

I look forward to hearing from you.

Sincerely,

Silvia

Silvia Sanchez  
Assistant to Sir George Alleyne  
Tel.: 202-974-3522  
Fax: 202-974-3677



[www.paho.org](http://www.paho.org)  
[www.facebook.com/pahowho](https://www.facebook.com/pahowho)  
[www.twitter.com/pahowho](https://www.twitter.com/pahowho) #pahowho

**From:** Alleyne, Dr. George A.O. (WDC)  
**Sent:** Tuesday, March 13, 2018 10:44 AM  
**To:** Sanchez, Mrs. Silvia (WDC)  
**Subject:** FW: Meeting with Deputy Secretary Hargan Monday at 10 AM?

**From:** Zebley, Kyle (HHS/OS/OGA) [<mailto:Kyle.Zebley@hhs.gov>]  
**Sent:** Tuesday, March 13, 2018 10:43 AM  
**To:** Alleyne, Dr. George A.O. (WDC)  
**Cc:** Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Rabadan-Diehl, Cristina (OS/OGA)  
**Subject:** Meeting with Deputy Secretary Hargan Monday at 10 AM?

Dr. Alleyne,

I hope you are doing well today. Following up on earlier conversations, would it be possible for you to come to the HHS Humphrey Building on Monday morning at 10 AM to meet with our Deputy Secretary Eric Hargan? He is, as you know, a fellow member of the NCD Commission, and would love to talk with you about the work of the Commission.

Please let me know if this works.

Best,

Kyle Zebley  
Senior Advisor for Global Affairs  
Office of Global Affairs  
Office of the Secretary  
U.S. Department of Health and Human Services  
Direct: 202-260-6494/Mobile: (b)(6)

*Confidential and pre-decisional communication*

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## Bell, Michael (OS/ASPA)

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**Subject:** CTO Catch-Up  
**Location:** Deputy Secretary's Conference Room, 614-G  
  
**Start:** Mon 4/2/2018 2:30 PM  
**End:** Mon 4/2/2018 2:45 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS)  
**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

Notes: Bruce asked for 15-minutes with the Deputy Secretary prior to their next reoccurring meeting to discuss (b)(5)

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** WHO High-level Commission on NCDs  
**Location:** 614-G

**Start:** Mon 4/2/2018 3:00 PM  
**End:** Mon 4/2/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); TBollyky@cfr.org; Brady, Will (HHS/IOS); (b)(7)(C) (OS/IOS); Wynne, Maggie (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS); Rabadan-Diehl, Cristina (OS/OGA)



**Attendees:** Deputy Secretary Hargan, Garrett Grigsby, Jeni Healy, Kyle Zebley, Laura Caliguiri, Maggie Wynne and Council on Foreign Relations Senior Fellow Thomas J. Bollyky

**Who requested this event:** OGA.

**Topic:** WHO High-level Commission on NCDs.

**Objective:** To discuss practical ideas and interventions that should be looked at to help decrease the NCD burden.

**Meeting / Event Agenda:** To discuss practical ideas and interventions that should be looked at to help decrease the NCD burden

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Your meeting with the Deputy Secretary is now confirmed for **Monday, April 2nd, 2018 @ 3:00 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** ASA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 3/1/2018 10:00 AM  
**End:** Thu 3/1/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Flick, Heather (OS/OGC); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Barcus, Lea (PSC/OD); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); ASA (OS/OGC); Coquis, Roberto (OS/ASA)

**Topic:** ASA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Heather Flick, and Will Brady

**Notes:** If ASA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** ACF Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 3/19/2018 4:00 PM  
**End:** Mon 3/19/2018 5:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Monday from 4:00 PM to 5:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF)  
**Optional Attendees:** Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** ACF Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Maggie Wynn, Steve Wagner

**Notes:** If ACF is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,



Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Secretary Memo Follow Up  
**Location:** 614-G

**Start:** Mon 4/2/2018 4:30 PM  
**End:** Mon 4/2/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Kendall, Damaris (HHS/OS); Harrison, Brian (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Attendees:** (b)(7)(C) Peter Urbanowicz, Brian Harrison and Will Brady.

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief for Regulatory Priorities Meeting  
**Location:** 607-G

**Start:** Mon 4/2/2018 5:00 PM  
**End:** Mon 4/2/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); O'Brien, John (HHS/ASPE); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Wynne, Maggie (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(7)(C) Paula Stannard, Charles Keckler, Will Brady, Maggie Wynne, Robert Charrow, Mary-Sumpter Lapinski, John O'Brien and Ann Agnew.

**Notes:** Any briefing materials will be attached to the calendar invite prior to the meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** Secretary Memo Follow Up Part II  
**Location:** 614-G

**Start:** Mon 4/2/2018 6:00 PM  
**End:** Mon 4/2/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Urbanowicz, Peter (HHS/IOS); Kendall, Damaris (HHS/OS); Harrison, Brian (HHS/IOS); Agnew, Ann (HHS/IOS)

**Attendees:** (b)(7)(C) Ann Agnew, Brian Harrison, Will Brady and Peter Urbanowicz

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interview with Deputy Secretary Hargan

**Location:** Phone Interview

**Start:** Tue 4/3/2018 8:30 AM

**End:** Tue 4/3/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Ashendorf, Jacob (HHS/IOS); Lazare, Mary (ACL); (b)(6)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Position:** Commissioner on Disabilities, ACL

\*The Deputy Secretary will call (b)(6) at 8:30 AM ET. (b)(6)



(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** WHO High-level Commission on NCDs Follow-up  
**Location:** 614-G

**Start:** Tue 4/3/2018 10:00 AM  
**End:** Tue 4/3/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Grigsby, Garrett (HHS/OS/OGA); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Rabadan-Diehl, Cristina (OS/OGA)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(6) Laura, Garrett, Jeni, Cristina Rabadan-Diehl and Kyle



## Bell, Michael (OS/ASPA)

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**Subject:** OMHA Monthly Meeting  
**Location:** 614-G

**Start:** Thu 3/1/2018 4:00 PM  
**End:** Thu 3/1/2018 4:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the first Thursday of every 1 month(s) from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** Taylor, Paula (HHS/OMHA); Stannard, Paula (HHS/IOS); (b)(7)(C) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Griswold, Nancy (HHS/OMHA HQ); Agnew, Ann (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Haring, Brian (HHS/OMHA); McDaniel, Eileen (HHS/OMHA); Kelly, Matthew (HHS/OMHA); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** OMHA Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Paula Stannard, and Nancy Griswold.

**Notes:** If OMHA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

**Subject:** Relmagine HHS Committee Monthly Meeting

**Location:** Deputy Secretary's Conference Room, 607-G; Conference Call: # (b)(6)  
Participant # (b)(6)

**Start:** Tue 4/3/2018 11:00 AM

**End:** Tue 4/3/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Keckler, Charles (HHS/IOS)

**Required Attendees:** Eric Hargan; (b)(6) (OS/IOS); Townsend, Kara (HHS/ASPE); Schiller, Lowell (FDA/OC); Cordova, Jon (OS/ASA); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Rice, Garey R. (OS/ASFR); Mettler, Erik (FDA/OC); Siddiqui, Mona (OS/IOS); Duran, Mishaela (ACF); Shorback, Janet (HHS/ASA); Koyani, Sanjay (OS/IOS); Rigg, John (OS/IOS); Peckham, Michael (OS/ASFR); Gentile, John (HHS/ASA/ASAO); Major, Christine (HHS/ASA); Shorback, Janet (NIH/OD) [E]; Brennan, Patrick (OS/ASPA); Lawrence, Courtney (HHS/ASL); Stannard, Paula (HHS/IOS); O'Brien, John (HHS/ASPE); Strength, Tracie (CDC/OD/OCS); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); Bardis, John (HHS/ASA); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Kadlec, Robert (OS/ASPR/IO); Royce, Shannon (OS/CFBNP); Tobias, Constance (HHS/DAB); Kalavritinos, Jack (OS/IEA); Giroir, Brett (HHS/OASH); Severino, Roger (HHS/OCR); Charrow, Robert (HHS/OGC); Grigsby, Garrett (HHS/OS/OGA); Levinson, Dan R (OIG/IO); Griswold, Nancy (HHS/OMHA HQ); Rucker, Donald (OS/ONC); Wagner, Steven (ACF); Khanna, Gopal (AHRQ/IOD); Robertson, Lance (ACL); CMS (b)(6) Sigounas, George (HRSA); Weahkee, Michael (HHS/HQ); Collins, Francis (NIH/OD) [E]; McCance-Katz, Elinore (SAMHSA/OAS); Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); Clark, Timothy (HHS/IOS); Mendelson, Tina (US - Arlington); Nadler, Jessica (US - Arlington); DeWerd, Lauren Ross (US - Arlington); Agnew, Ann (HHS/IOS); Moughalian, Jen (HHS/ASFR); (b)(6) @fda.hhs.gov; Street, Amanda (HHS/IOS); Adams, Jerome (HHS/OASH); Bassett, Matthew (HHS/ASL); Clark, Priscilla (SAMHSA)

**Optional Attendees:** Hargan, Eric (OS/IOS); CMS Administrator; Niakan, Bahar (HHS/ASA/OHR); Brandt, Kimberly (CMS/OA) (kimberly.brandt1@cms.hhs.gov); CMS PDAO; Wright, Don (HHS/OASH) (Don.Wright@hhs.gov); Bembo, Dinah (HHS/OASH); Bird, Catherine (OS/OGC)



The Relmagine HHS Committee (RHC) will reconvene in early April. This will serve as that placeholder for the event. Details below:

Location: Hubert H. Humphrey Building

Topic: Relmagine HHS – discuss the progress made since the group last meeting and review Initiative charters for approval by the RHC

Lead: Charles Keckler

HHS Staff POC: Levi Duncan, (b)(6) [levi.duncan@hhs.gov](mailto:levi.duncan@hhs.gov)

Attendees: RHC Members – all agency heads or a designated surrogate, Counselors, Strategic Shift Executives (SSEs), and Initiative Team Leads

Additional Notes: The RHC will meet on a monthly basis.

#### **PARTICIPANTS**

D/S Eric Hargan

Charles Keckler

Will Brady

Kara Townsend

Lowell Schiller

Jon Cordova

Bruce Greenstein

Garey Rice

Erik Mettler

Mona Siddiqui

Mishaela Duran

Janet Shorback

Sanjay Koyani

John Rigg

Mike Peckham

John Gentile

Christine Major

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR A-19 Review

**Location:** 614-G

**Start:** Tue 4/3/2018 12:00 PM

**End:** Tue 4/3/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Bi-Weekly Meeting with ASPE

**Location:** 614-G

**Start:** Mon 2/26/2018 1:00 PM

**End:** Mon 2/26/2018 1:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Horn-Barbour, Stephanie (OS/ASPE); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPE Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Brenda Destro, and Charles Keckler

**Notes:** If ASPE is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Interview (b)(6)  
**Location:** 614-G

**Start:** Tue 4/3/2018 3:00 PM  
**End:** Tue 4/3/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Ashendorf, Jacob (HHS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)  
**Optional Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); DeputySecretary (OS/IOS); Brady, Will (HHS/IOS)

-----Original Appointment-----

**From:** Ashendorf, Jacob (HHS/IOS)  
**Sent:** Thursday, March 15, 2018 3:26 PM  
**To:** Ashendorf, Jacob (HHS/IOS); Callahan, Kenneth (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)  
**Subject:** Interview (b)(6)  
**When:** Tuesday, April 3, 2018 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 614-G

Position: Regional Director, Region II New York (IEA)

## Bell, Michael (OS/ASPA)

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**Subject:** A-19 ASFR Final Review  
**Location:** 614-G

**Start:** Tue 4/3/2018 3:30 PM  
**End:** Tue 4/3/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** ACF Follow Up  
**Location:** 614-G

**Start:** Wed 4/4/2018 9:30 AM  
**End:** Wed 4/4/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(7)(C) Maggie, Steven, Charles

## Bell, Michael (OS/ASPA)

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**Subject:** HHS Grants Policy  
**Location:** 614-G

**Start:** Wed 4/4/2018 11:30 AM  
**End:** Wed 4/4/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); Brady, Will (HHS/IOS); Bowman, Matthew (HHS/OGC); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(7)(C) Maggie, Paula, Matt Bowman and Will Brady

## Bell, Michael (OS/ASPA)

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**Subject:** ASL Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 9:00 AM  
**End:** Wed 2/28/2018 9:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 9:00 AM to 9:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS); McGuffee, Tyler Ann (HHS/ASL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** matthew.bassett@hhs.gov; Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASL Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mr. Bassett and Laura Caliguiri

**Notes:** If ASL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Budget Discussion  
**Location:** 614-G

**Start:** Wed 4/4/2018 1:30 PM  
**End:** Wed 4/4/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moughalian, Jen (HHS/ASFR); Moreno, Rafael (OS/ASA/IOS)

**Attendees:** (b)(7)(C) Jen and Will

## Bell, Michael (OS/ASPA)

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**Subject:** Senior Staff Meeting  
**Location:** 607-G

**Start:** Wed 4/4/2018 3:00 PM  
**End:** Wed 4/4/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); O'Brien, John (HHS/ASPE); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Agnew, Ann (HHS/IOS); Best, Daniel (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Importance:** High

**Topic:** Senior Staff Meeting

**Organized by:** Deputy Secretary Eric Hargan and Chief of Staff Peter Urbanowicz

## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguiri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** ASPR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 4/4/2018 4:30 PM  
**End:** Wed 4/4/2018 5:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:30 PM to 4:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Kadlec, Robert (OS/ASPR/IO); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Paula Stannard, Dr. Bob Kadlec

**Notes:** If the ASPR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** White House Liaison meeting with the Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Wed 4/4/2018 5:00 PM  
**End:** Wed 4/4/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS)

**Attendees:** (b)(7)(C) Heidi Stirrup, Laura Caliguiri, Tim Clark

## Bell, Michael (OS/ASPA)

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**Subject:** Travel

**Start:** Thu 4/5/2018 9:30 AM  
**End:** Thu 4/5/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Hargan, Eric (OS/IOS); (b)(7)(C) (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Travel  
**Location:**

**Start:** Thu 4/5/2018 12:00 PM  
**End:** Thu 4/5/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** ACU Meeting Re: Healthcare.gov  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Thu 4/5/2018 1:30 PM  
**End:** Thu 4/5/2018 2:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Tentatively accepted

**Organizer:** Keckler, Charles (HHS/IOS)  
**Required Attendees:** Keckler, Charles (HHS/IOS); Megan Schray; DSchneider@conservative.org; mschlapp@covestrategies.com; michi@conservative.org; Moreno, Rafael (OS/ASA/IOS); (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Hargan, Eric (OS/IOS)

Your meeting with Deputy Secretary Hargan is now confirmed for **Thursday, April 5, 2018 @ 1:30 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Rafael Moreno 202-690-1053.** Please do not hesitate to contact our office should you have any questions.

### **PARTICIPANTS**

Eric Hargan  
Charles Keckler  
Matt Schlapp  
Dan Schneider  
Michi Iljazi

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) to review packages from Exec. Sec.  
**Location:** 614-G

**Start:** Thu 4/5/2018 2:00 PM  
**End:** Thu 4/5/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Pelekoudas, Kristina (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**From:** Pelekoudas, Kristina (HHS/IOS)  
**Sent:** Thursday, April 5, 2018 9:28 AM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>  
**Cc:** Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>  
**Subject:** Packages for (b)(7)(C) to sign  
**Importance:** High

Hi everyone,

Would I be able to get on (b)(6) schedule today at 1pm or 2pm to have him sign four packages? Ann is out today and tomorrow and asked me to take care of these. They include:

(b)(5)

If neither of those times work today, is there a time tomorrow that works?

Thanks!

**Kristina Pelekoudas, MPP**  
Briefing Coordinator  
Immediate Office of the Secretary  
U.S. Department of Health & Human Services  
Office: (202) 260-6194

## Bell, Michael (OS/ASPA)

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**Subject:** SAMHSA Monthly Meeting  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Wed 3/7/2018 10:30 AM  
**End:** Wed 3/7/2018 11:00 AM

**Recurrence:** Monthly  
**Recurrence Pattern:** the first Wednesday of every 1 month(s) from 10:30 AM to 11:00 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); McCance-Katz, Elinore (SAMHSA/OAS); Hargan, Eric (OS/IOS); Giroir, Brett (HHS/OASH); [b] (OS/IOS)  
**Optional Attendees:** Encarnacion, Dolkie (SAMHSA/OA); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** SAMHSA Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Admiral Brett Giroir, Dr. Elinore McCance-Katz

**Notes:** If the CDC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



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**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,



Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** IEA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/22/2018 10:00 AM  
**End:** Thu 2/22/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Reilly, Erin (OS/IEA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Kalavritinos, Jack (OS/IEA); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: IEA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jack Kalavritinos, Laura Caliguiri, Will Brady and Laura Trueman.

Notes: If IEA is providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

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From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** Follow up to Budget/OMB meeting with ASFR  
**Location:** 614-G

**Start:** Thu 4/5/2018 4:00 PM  
**End:** Thu 4/5/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Callahan, Kenneth (HHS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Moughalian, Jen (HHS/ASFR); Cochran, Norris (HHS/ASFR); Cash, Lester (HHS/ASFR)  
**Optional Attendees:** DeputySecretary (OS/IOS); Hargan, Eric (OS/IOS); Street, Amanda (HHS/IOS)

**Attendees:** (b)(7)(C) Jen, Will Brady, Norris Cochran and Lester Cash

**From:** Moughalian, Jen (HHS/ASFR)  
**Sent:** Wednesday, April 4, 2018 5:21 PM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Brady, Will (HHS/IOS) <William.Brady@hhs.gov>  
**Subject:** Follow up to Budget/OMB meeting

Hi Ken –

The Dep Sec asked for some follow up materials when I met with him today. Is he free tomorrow after 3 pm to meet with me, Will and two members of my staff – Norris Cochran and Lester Cash – to discuss.

Thanks!  
Jen

Jen Moughalian  
US Department of Health and Human Services  
202-690-6061 (Office)  
(b)(6) (Cell)

*Deliberative and pre-decisional communication*

## Bell, Michael (OS/ASPA)

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**Subject:** Repatriation  
**Location:** 614-G

**Start:** Thu 4/5/2018 4:30 PM  
**End:** Thu 4/5/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** Hargan, Eric (OS/IOS); (b)(7)(C) (OS/IOS); Wynne, Maggie (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

**Optional Attendees:** DeputySecretary (OS/IOS)

**Attendees:** (b)(7)(C) Maggie and Laura

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Cabinet Prep Session  
**Location:** Call in Limo

**Start:** Fri 4/6/2018 8:45 AM  
**End:** Fri 4/6/2018 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Giroir, Brett (HHS/OASH); (b)(6) Lapinski, Mary-Sumpter (HHS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS)

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** US-Mexico Border Commission  
**Location:** 614-G

**Start:** Fri 4/6/2018 9:30 AM  
**End:** Fri 4/6/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Alexander, Thomas (OS/OGA)

**Attendees:** (b)(7)(C) Thomas Alexander, Laura Caliguiri

**Purpose:** (b)(7)(C) had requested a briefing on the US-Mexico Border Commission

## Bell, Michael (OS/ASPA)

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**Subject:** FDA Weekly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 2:00 PM  
**End:** Fri 3/2/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Gottlieb, Scott (FDA); Hargan, Eric (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); (b)(6)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Sheehy, Janice (FDA/ORA); Silvis, Lauren (FDA/OC)

Topic: FDA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Commissioner Dr. Scott Gottlieb, Mary-Sumpter Lapinski.

Notes: If the FDA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Reg Reform  
**Location:** 614-G

**Start:** Fri 4/6/2018 11:00 AM  
**End:** Fri 4/6/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** Hargan, Eric (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Bell, Kathryn (HHS/IOS); Stevenson, Sarah-Lloyd (HHS/IOS)

**Optional Attendees:** DeputySecretary (OS/IOS)

**Attendees:** (b)(7)(C) Charles, Sarah-Lloyd Stevenson and Kathryn Bell

## Bell, Michael (OS/ASPA)

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**Subject:** ONC Bi-Weekly Meeting with the Deputy Secretary

**Location:** 614-G

**Start:** Mon 2/26/2018 3:00 PM

**End:** Mon 2/26/2018 3:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Rucker, Donald (OS/ONC); Swain, Matthew (OS/ONC); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); O'Brien, John (HHS/ASPE)

**Topic:** ONC Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Dr. Rucker, Will Brady and Matt Swain, Paula Stannard.

**Notes:** If the ONC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Surgeon General Monthly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 3:00 PM  
**End:** Fri 3/2/2018 3:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the first Friday of every 1 month(s) from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Adams, Jerome (HHS/OASH); Carr, Nicole (OS/OASH); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** Surgeon General Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Surgeon General Jerome Adams and Laura Caliguiri

**Notes:** If the Surgeon General is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec. Request w/ Jen  
**Location:** 614-G

**Start:** Fri 4/6/2018 3:45 PM  
**End:** Fri 4/6/2018 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Moughalian, Jen (HHS/ASFR); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

Briefing

## Bell, Michael (OS/ASPA)

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**Subject:** Opioids Retreat

**Location:** Room 800

**Start:** Mon 4/9/2018 8:45 AM

**End:** Mon 4/9/2018 9:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)



(b)(7) is speaking at this event from 9-9:10 AM

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) cabinet meeting prep  
**Location:** 615-F

**Start:** Mon 4/9/2018 9:30 AM  
**End:** Mon 4/9/2018 10:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Giroir, Brett (HHS/OASH)

**Optional Attendees:** Hargan, Eric (OS/IOS); Bassett, Matthew (HHS/ASL); Kemper, Laura (HHS/ASL)

Attendees : Brian, Peter, Dr. Giroir, Mary- Sumpter, Patrick Brennan

Optional : Eric Hargan

## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec. Weekly Staff Meeting  
**Location:** 614-G

**Start:** Mon 4/9/2018 10:00 AM  
**End:** Mon 4/9/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Attendees: (b)(7)(C) Ken, Rafael, Charles, Laura and Will.

### AGENDA

1. 5 minutes - Ken goes through Dep. Secs Schedule this week  
(Highlights – List out Reoccurring OP/Staff Div. meetings, Key Briefs, Travel, Offsite Meetings)
2. 15 minutes Associate Deputy Secretary's- report out on key issues and how they will progress this week
3. 10 minutes- Open

## Bell, Michael (OS/ASPA)

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**Subject:** Premier (Inc) meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 4/9/2018 10:30 AM  
**End:** Mon 4/9/2018 11:00 AM

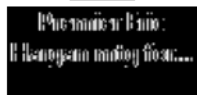
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); O'Brien, John (HHS/ASPE); Brady, Will (HHS/IOS); Yager, Marilyn

**Optional Attendees:** Park, Michael; Hargan, Eric (OS/IOS)



**Who requested this event:** Premier, Inc.

**Topic:** Anticompetitive impact of the Obama 2013 GPO exclusion, including the impact on the purchase of non-340B drugs.

**Objective:** To review the impact of the HHS 2013-1 guidance that excluded Group Purchasing Organizations (GPOs) from competition for both 340B drugs and non-304B drugs. Data will be shared to demonstrate the concerns outlined. A solution will be outlined.

**List of Attendees/Participants:**

Deputy Secretary Eric Hargan (HHS)  
Associate Deputy Secretary Will Brady (HHS)  
Senior Advisor John O'Brien (HHS)  
Blair Childs, SVP Public Affairs, Premier  
Bill Von Oehsen, attorney, Powers Law  
Wayne Russell, VP Pharmacy Contracting, Premier  
Bill Larkin, EVP & Chief Pharmacy Officer, Acurity  
Nicolle Rychlick, Health Trust  
Vincent Jackson, Health Trust  
Michael Park, Partner, Alston & Bird

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Your meeting with the Deputy Secretary is now confirmed for **Monday, April 9, 2018 @ 10:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building

U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) briefing on Embassy of Japan Event  
**Location:** 614-G

**Start:** Mon 4/9/2018 11:00 AM  
**End:** Mon 4/9/2018 11:30 AM

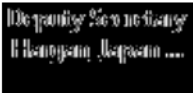
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7)(F) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Schaeffer, Alison (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Harrison, Brian (HHS/IOS)

**Optional Attendees:** Alexander, Thomas (OS/OGA)



**Attendees:** (b)(7)(F) Tom Alexander, Brian Harrison, Laura Caliguiri, Alison Schaeffer and Ken Callahan.

**Topic:** (b)(7)(F) will receive a briefing on any information he needs to know before attending the Reception at the Embassy of Japan on April 10<sup>th</sup>.

**Notes:** Any documents or briefing material for this meeting will be submitted to Ken Callahan no later than 3 pm on April 6<sup>th</sup>.

See information on the event below:



*The Embassy of Japan  
requests the pleasure of your company to welcome  
The Ambassador-designate of Japan  
and Mrs. Shinsuke J. Sugiyama  
on the occasion of the  
2018 National Cherry Blossom Festival celebration  
on Tuesday, April 10<sup>th</sup>  
from 6:30pm until 8:30pm*

*at the Residence of the Japanese Ambassador  
(4000 Nebraska Avenue N.W., Washington, D.C.)*



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Bi-Weekly Meeting with ASPE

**Location:** 614-G

**Start:** Mon 2/26/2018 1:00 PM

**End:** Mon 2/26/2018 1:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Horn-Barbour, Stephanie (OS/ASPE); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPE Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Brenda Destro, and Charles Keckler

**Notes:** If ASPE is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** Regulation Development Bi-Weekly Meeting  
**Location:** 607-G

**Start:** Mon 3/12/2018 1:30 PM  
**End:** Mon 3/12/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Monday from 1:30 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Agnew, Ann (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Pelekoudas, Kristina (HHS/IOS); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Urbanowicz, Peter (HHS/IOS); Brooks, John (HHS/IOS); Lenihan, Keagan (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Kendall, Damaris (HHS/OS)  
**Optional Attendees:** O'Brien, John (HHS/ASPE); Hargan, Eric (OS/IOS)

Meeting title:  
Regulation Development

Attendees:  
Deputy Secretary Eric Hargan  
Ann Agnew  
Charles Keckler  
Kristina Pelekoudas  
Peter Urbanowicz  
John Brooks  
Keagan Lenihan  
Mary-Sumpter Lapinski  
Paula Stannard  
Maggie Wynne

Consistency: every 2 weeks

Meeting time: 1 hour

## Bell, Michael (OS/ASPA)

**Subject:** (b)(6) Brief on Physician-Focused Payment Model Technical Advisory Committee (PTAC) Briefing

**Location:** 610-F

**Start:** Mon 4/9/2018 3:00 PM

**End:** Mon 4/9/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Fischbach, Aaron (OS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Kouzoukas, Demetrios (CMS/OA); Brady, Will (HHS/IOS); O'Brien, John (HHS/ASPE); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Bassano, Amy (CMS/CMMI); Destro, Brenda (HHS/ASPE); Delew, Nancy (HHS/ASPE); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Agnew, Ann (HHS/IOS); Stahlman, Mary-Ellen (OS/ASPE); Page, Ann (OS/ASPE); Guram, Jeet (CMS/OA); Shah, Anand (CMS/CMMI); Selenich, Sarah (OS/ASPE)

**Optional Attendees:** CMS Administrator



**Topic:** Physician-Focused Payment Model Technical Advisory Committee (PTAC) Briefing

**Objective:** Provide a background briefing on the PTAC and seek approval of Secretary's responses to PTAC recommendations

**Lead IOS Counselor:** John O'Brien

**(b)(6) Role:** Provide feedback and make decision regarding Secretary's responses to PTAC recommendations

**Request POC (Name, Cell and email):** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**Is Conference Call Line needed?** Not at this time

**Will there be Briefing Materials provided?** Yes

**~ If yes, who will send them to Kristina Pelekoudas (Name)?** Aaron Fischbach

**HHS Staff Attendees**

Eric Hargan, John O'Brien, Brenda Destro, Nancy Delew, Mary-Ellen Stahlman, Ann Page, Sarah Selenich, Seema Verma, Amy Bassano, Demetrios Kouzoukas, Jeet Guram, Anand Shah, Bob Charrow, Kelly Cleary, Ann Agnew

## Bell, Michael (OS/ASPA)

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**Subject:** First Official Meeting Between Judy Stecker and the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 4/9/2018 4:30 PM  
**End:** Mon 4/9/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Stecker, Judy (OS/ASPA); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing with Deputy Secretary, Eric Hargan  
**Location:** 615-F

**Start:** Mon 4/9/2018 5:00 PM  
**End:** Mon 4/9/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

Reoccurring meeting with Dep. Sec.

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** \*\*\* (See Room Change Below) Kickoff of the internal HHS Social Capital Speaker Series  
**Location:** 325 A, Hubert Humphrey Building or Call in line: (b)(6)

**Start:** Tue 4/10/2018 11:00 AM  
**End:** Tue 4/10/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Destro, Brenda (HHS/ASPE)

**Required Attendees:** Smith, Andrew (ACF); Clark, Barbara (HHS/ASL); O'Dell, Ben (OS/CFBNP); Neale, Brian (CMS/CMCS); Lynch, Calder (CMS/OA); Keckler, Charles (HHS/IOS); Carter, Clarence (ACF); Lawrence, Courtney (HHS/ASL); Kelley, Curtis (HHS/ASFR); List, Deborah (ACF); Balderston, Deirdre (HHS/OGC); Oellerich, Don (HHS/ASPE); Burnszynski, Jennifer (OS/ASPE); Moughalian, Jen (HHS/ASFR); Townsend, Kara (HHS/ASPE); Burgess, Kimberly (HHS/ASPE); Kinnison, Kelly (OS/ASPE); Robertson, Lance (ACL); Trueman, Laura (HHS/IEA); Antelo, Lauren (HHS/ASPE); Wynne, Maggie (HHS/IOS); Stevenson, Marquita (ACL) (CTR); Bowman, Matthew (HHS/OGC); Lewandoski, Mona (OS/ASFR); Duran, Mishaela (ACF); Delew, Nancy (HHS/ASPE); Royce, Shannon (OS/CFBNP); Wagner, Steven (ACF); Hauan, Susan (HHS/ASPE); Baldwin PhD., Melinda (ACF); Branham, Keith (OS/ASPE); Frohlich, Lauren (ACF); Fairley, Kenya (ACF); Orsinger, Rachel (ACF); White, LeBretia (ACF); Kelvington, Areon (ACF); Kleinschmidt, Arthur (SAMHSA/CSAT); Le, Minh (ACF); Hayes, Michael (ACF); West, Kristina (OS/ASPE); McLain, Ophelia M (ACL); Crossen, Larissa (ACL); Nicholls, Richard (ACL); Lazare, Mary (ACL); Nibley, Megan (OS/ASPE); Powers, Mary (ACF); Christensen, Heidi (HHS/CFBNP); Zakhour, Christine (ACF) (CTR); McDonald, Robin (ACF); Jones, David (ACF); Murray, James (ACF); Williams, Cameron (HHS/ASFR); Acker Housman, Stephanie (OS/ASPE); Mizoguchi, Ms. Carol (ACF); Washington-Thomas, Lisa (ACF); Benton, Amanda (OS/ASPE); Hargan, Eric (OS/IOS)

**Optional Attendees:** Cargill-Willis, Katherine (ACL); Johnson, Jennifer (ACL); Cruz, Allison (ACL); Callaway, Shawn (ACL); Huerta, Clare (ACL); Newell-Perez, Sara (ACL); O'Brien, Pamela (ACL); Roberts, Wilma (ACL); Thomas, Carla (ACL); Wright, Melvenia (ACL); Snow, Catherine (OS/CFBNP) (CTR); Erickson, Laura (OS/ASPE); Ryan Streeter; Douglas.Lewis@AEI.org; Winship, Scott (JEC); Myers, Justus (JEC); Connolly, Michael (Lee); Wubbenhorst, William (ACF); Vaseghi, Bardia (ACF); Golonka, Susan (ACF); Negri, Warren A. (ACF); Layton, Chris (OS/ASFR); Morris, Genevieve (OS/ONC/IO); Rancourt, John H. Jr. (OS/ONC); Traver, Christopher (ACF); Simcox, Edwin (OS/IOS); Koyani, Sanjay (OS/IOS); Morse, Jonathan D. (CMS/CPI); Chu, Rose (HHS/HP); Novak, Thomas (OS/ONC); Henriksen, Maureen (ACF); Ghertner, Robin (HHS/ASPE); Dant, Christi (ACF); Moore, Kathleen (ACF) (CTR); Williams, Pamela M. (CMS/CPI); Brentzel, Ingrid (CMS/CPI); Morgan, Agnes M. (CMS/CPI); Simms, Bridget (CMS/CPI); Duran, Mishaela (HHS/ASPE); Pika, Joseph (HHS/ASFR); Johnson, Jeffrey (HHS/ASFR); Craig, Kathryn (HHS/ASFR); Comeaux, Nicole M. (CMS/CMCS); Campbell, Thom (ACL); Stiles, Corinna (ACL); Hannan, MaryLee (FDA/OC); Damon Waters; Butler, James (ACF); Monteiro, Carol (ACF); Friedman, Eileen (ACF); Shelton, LaMonica (ACF); Mickens, Shantel (ACF); Dawdanow, Sanje (ACF); Schindler, Thomas (ACF); McDowell, Larry (ACF); Allen, Gary (ACF); Russell, Kisha (ACF); Fong, Julie (ACF); Shields, Frank (ACF); Koutstaal, Stanley (ACF); Siegel, Julie (ACF); Bathon, David (ACF) (CTR); Green, Angela (ACF); Fleischer, Erica (ACF); Duis, Melissa (ACF); Jackson, Mrs. Jacqueline (ACF); Young, Veronica (ACF); Scala-Foley, Marisa (ACL);

**Optional Attendees:**

Germanis, Peter (ACF); Meade, Erica (HHS/ASPE); Rathgeb, Colleen (ACF); Finegold, Kenneth (HHS/ASPE); Lacina, Barbara (ACF); Marks, Caryn (OS/ASPE); Williams, Andrew (ACF); Raymond, Meredith (ACL); OS - ASPE HSP; Dawson, Shawndell (ACF); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Clairmont, Karen (ACF); Gwilliam, Rachel (ACF); Kitchen, Antoinette (ACF); Lee, Katy (ACF); Shwalb, Rebecca (ACF); Balenger, Juanita (ACL)

**Importance:**

High



Call in line: (b)(6)

Access code: (b)(6)

## Room has been changed to 325A, see you there!

Please join us for the **launch** of the **internal HHS Social Capital Speaker Series** with distinguished guests, **Dr. Scott Winship**, Project Director of U.S. Senator Mike Lee's [Social Capital Project](#) at the Joint Economic Committee and **Dr. Ryan Streeter**, Director of Domestic Policy Studies at the American Enterprise Institute and moderator, HHS Associate Deputy Secretary Charles Keckler.

### *About the series*

Over the course of the next three months, the HHS Welfare Working Group will host a speaker series to explore social capital. The series will feature a variety of researchers, policy experts, and practitioners who will share perspectives and programs on the utilization of social capital. This series will inform how HHS conceptualizes social capital and lay the groundwork for how HHS policy, program, and research work can leverage social capital and civil society to promote work and reduce dependence.

### *About this session*

During this session, Dr. Winship and Dr. Streeter will offer a policy perspective on social capital and explore the questions *What is social capital? And why should we care?*

### *Additional information*

Session will start promptly at 11:00AM.

This is an internal speaker series for HHS only.

## Bell, Michael (OS/ASPA)

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**Subject:** FDA's Risk Evaluation and Mitigation Strategy (REMS)

**Location:** 607-G

**Start:** Tue 4/10/2018 1:00 PM

**End:** Tue 4/10/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Chukwudebe, Nnaemeka (HHS/OS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); (b)(6) (OS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Bell, Kathryn (HHS/IOS); Kemper, Laura (HHS/ASL); Stimson, Brian (HHS/OGC); Moughalian, Jen (HHS/ASFR); Charrow, Robert (HHS/OGC); Graham, John (HHS/IEA); Bush, Laina (HHS/ASPE); Agnew, Ann (HHS/IOS); Hawkins, Jamar (HHS/OS); Gottlieb, Scott (FDA); Silvis, Lauren; Brown, Heather (FDA/OC); Abram, Anna; Kux, Leslie (FDA/OC); Sipes, Grail (FDA/CDER); Lippmann, Elaine (FDA/CDER); Varnado, Martina (FDA/OC); O'Neill, Jeff (FDA/OC); Moran, Kristy (FDA/OC); Wood, Rebecca (FDA/OC); Manzo, Claudia B (FDA/CDER); Edmonds, Amanda (FDA/OC); Conroy, Erin (FDA/OC); Epstein, Linda (FDA/OC); Davis, Kristin (FDA/CDER)

**Optional Attendees:** Brady, Will (HHS/IOS); Miller, Caitlyn (OS/ASFR); Cabezas, Miriam (HHS/ASFR); Hargan, Eric (OS/IOS); Best, Daniel (HHS/IOS); El-Kilani, Zeid (HHS/ASPE); Bowles, Jamil (HHS/IOS)

**Event Name:** Deputy Secretary Briefing on FDA's Risk Evaluation and Mitigation Strategy (REMS) Guidances

**Location:** Deputy Secretary's Conference Room

**Time:** April 10, 2018, 1:00 PM-2:00 PM

**Purpose:** FDA will provide background regarding the following two REMS guidances.

(b)(5)

**Topic:** Update the Deputy Secretary on FDA's two REMS Guidances

(b)(6) **Role:** Listener

**Leads:** Grail Sipes and Elaine Lippmann

**Event POC:** Emeka Chukwudebe, (202) 205-9953, [Nnaemeka.Chukwudebe@hhs.gov](mailto:Nnaemeka.Chukwudebe@hhs.gov).

**HHS Attendees:**

Deputy Secretary Hargan

Paula Stannard  
Mary-Sumpter Lapinski  
Kathryn Bell  
Laura Kemper  
Brian Stimson  
Jen Moughalian  
Bob Charrow  
John Graham  
Laina Bush  
Ann Agnew  
Jamar Hawkins  
Emeka Chukwudebe

**FDA**

Scott Gottlieb  
Lauren Silvis  
Heather Brown  
Anna Abram  
Leslie Kux  
Grail Sipes  
Elaine Lippmann  
Martina Varnado  
Jeff O'Neill  
Kristy Moran

**HHS Staff:** Emeka Chukwudebe, (202) 205-9953.

**Briefing Materials:** Will be provided for the briefing book no later than 1:00 PM on Friday, April 6, 2018.

**Who Requested the Meeting:** HHS

**Who will initiate the conference call?** HHS

**Is Conference Call Line needed?** YES

**Conference Line Info:** (b)(6) (passcode: (b)(6)) If needed, please contact Emeka Chukwudebe at

(b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** Jack Kalavritinos Interviews with Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Tue 4/10/2018 2:30 PM  
**End:** Tue 4/10/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Kalavritinos, Jack (OS/IEA)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**Importance:** High



**Topic:** Jack Kalavritinos interviews with Deputy Secretary Hargan

**Position:** Director of IEA

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Brief on MOU w/DHS  
**Location:** Deputy Secretary's Conference Room, 614-G; Conference Call: (b)(6)  
Participant (b)(6)  
**Start:** Tue 4/10/2018 3:00 PM  
**End:** Tue 4/10/2018 3:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS); Lloyd, Scott (ACF)

Perfect — Rafael do you mind sending calendar invite with the call in #?

---

On: 10 April 2018 12:05,  
"Wynne, Maggie (HHS/IOS)" <Margaret.Wynne@hhs.gov> wrote:

Yes, I'm free.

Maggie Wynne  
HHS

On: 10 April 2018 11:48, "Callahan, Kenneth (HHS/IOS)" <Kenneth.Callahan@hhs.gov> wrote:

Hi Scott and Maggie,

Are you free from 3-3:30 pm today to brief (b)(1) on MOU w/DHS? Thank you.

*Ken Callahan*  
Office of the Deputy Secretary  
U.S. Department of Health & Human Services  
O: (202) 690-0962  
C: (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) follow up call with Greg

**Location:** (b)(6) pw: (b)(6)

**Start:** Tue 4/10/2018 3:30 PM

**End:** Tue 4/10/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); mlcondic@neuro.utah.edu; Greg Schleppenbach; Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)

(b)(6)  
pw: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) interviews with Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Tue 4/10/2018 4:00 PM  
**End:** Tue 4/10/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Mansdoerfer, David (HHS/OASH); Clark, Timothy (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)  
**Optional Attendees:** Hargan, Eric (OS/IOS)



(b)(6)

**Topic:** (b)(6) interviews with Deputy Secretary Hargan

**Position:** Director of IEA



## Bell, Michael (OS/ASPA)

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**Subject:** Travel Time

**Start:** Tue 4/10/2018 4:30 PM  
**End:** Tue 4/10/2018 6:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Emily Duke Hargan; Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Bell, Michael (OS/ASPA)**

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**Subject:** 2018 National Cherry Blossom Festival @ Embassy of Japan  
**Location:** 4000 Nebraska Avenue N.W. Washington. DC

**Start:** Tue 4/10/2018 6:30 PM  
**End:** Tue 4/10/2018 8:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Emily Duke Hargan; Brady, Will (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**From:** MCRECEPTION2 [mailto:mcreception2@ws.mofa.go.jp]

**Sent:** Wednesday, April 4, 2018 3:49 PM

**To:** Hargan, Eric (OS/IOS) <Eric.Hargan@hhs.gov>

**Subject:** April 10th- Invitation to welcome The Ambassador-designate of Japan and the 2018 National Cherry Blossom Festival celebration

501-VV

*The Honorable Eric D. Hargan*



*The Embassy of Japan  
requests the pleasure of your company to welcome  
The Ambassador-designate of Japan  
and Mrs. Shinsuke J. Sugiyama  
on the occasion of the  
2018 National Cherry Blossom Festival celebration  
on Tuesday, April 10<sup>th</sup>  
from 6:30pm until 8:30pm  
at the Residence of the Japanese Ambassador  
(4000 Nebraska Avenue N.W., Washington, D.C.)*

*R.S.V.P. by Wednesday, April 4<sup>th</sup>*

*Business Attire (Military: Service Dress)*

*E-mail: [mcreception2@ws.mofa.go.jp](mailto:mcreception2@ws.mofa.go.jp)*

*Gates Open at 6:00pm*

*Tel: (202) 238-6740*

\*\*\*\*\*  
\*\*\*\*\*

We are pleased to inform you that your spouse is welcome to join this reception. Please note that this invitation is non-transferable.

## PARKING INFORMATION

### PARKING LOCATION

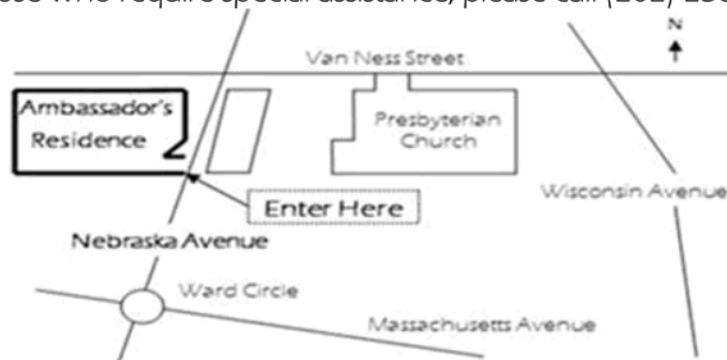
Ambassador's Residence  
4000 Nebraska Avenue,  
N.W.  
(Please see map below)  
\*Entrance is on Nebraska  
Avenue

### CHAUFFEURED VEHICLE

Guests arriving by  
chauffeured car should  
arrange for drop-off and pick-  
up at the Ambassador's  
residence.

Chauffeured cars are  
welcome to park at the  
American University  
parking lot during the  
reception.

Please note that parking at the residence is limited.  
For those who require special assistance, please call (202) 238 - 6740.



### *Please note:*

- *Please present a printed copy of this e-mail invitation and photo ID to be collected upon arrival.*
- *This invitation is non-transferable.*
- *We cannot permit entry without one of these requirements.*
- *Please RSVP by: April 4<sup>th</sup>, 2018.*

## Bell, Michael (OS/ASPA)

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**Subject:** Travel Time

**Start:** Tue 4/10/2018 8:30 PM  
**End:** Tue 4/10/2018 9:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Emily Duke Hargan; Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Hargan will call Leonard Leo  
**Location:** (b)(6)  
**Start:** Wed 4/11/2018 8:30 AM  
**End:** Wed 4/11/2018 9:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Maria Marshall  
**Optional Attendees:** Hargan, Eric (OS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** ASL Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 9:00 AM  
**End:** Wed 2/28/2018 9:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 9:00 AM to 9:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS); McGuffee, Tyler Ann (HHS/ASL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** matthew.bassett@hhs.gov; Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASL Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mr. Bassett and Laura Caliguiri

**Notes:** If ASL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief with Dep. Sec.  
**Location:** 615-F

**Start:** Wed 4/11/2018 9:30 AM  
**End:** Wed 4/11/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Callahan, Kenneth (HHS/IOS); (b)(6) Brady, Will (HHS/IOS)

Reoccurring briefing



## Bell, Michael (OS/ASPA)

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**Subject:** Kent Thiry Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 4/11/2018 10:30 AM  
**End:** Wed 4/11/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Harrison, Brian (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Julie A. Allen  
**Optional Attendees:** Hargan, Eric (OS/IOS)



**Topic:** The future of integrated care for individuals with ESRD; Dialysis PATIENTS Demonstration Act (PATIENTS Act) and ESCO.

**Objective:** Discuss new innovative model to provide integrated care for Medicare beneficiaries on dialysis.

**List of Attendees/Participants:** Kent Thiry (Chairman and CEO) and LeAnne Zumwalt (Vice-President).

**Meeting / Event Agenda:**

- Complex needs of ESRD beneficiaries.
- Why we need an additional model to care for this complex population.
- What would a new model look like?

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Your meeting with the Deputy Secretary is now confirmed for **Wednesday, April 11, 2018 @ 10:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

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- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** The Cancer Treatment Centers of America discusses Medicare changes with Deputy Secretary Hargan

**Location:** 614-G

**Start:** Wed 4/11/2018 11:30 AM

**End:** Wed 4/11/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); Jim Frogue; Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); [b] (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); O'Brien, John (HHS/ASPE)

**Optional Attendees:** Hargan, Eric (OS/IOS)



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**Who requested this event:** Jim Frogue, Partner, FrogueClark

**Topic:** Patient-centered health care, the Secretary's patient empowerment agenda, and the coming changes in Medicare reimbursement, specifically around radiation oncology.

**Deputy Secretary's Role:** Chief Administration overseer of coming changes.

**Objective:** To introduce the Cancer Treatment Centers of America (based in Florida, Illinois, Pennsylvania, Oklahoma, Georgia, and Arizona), CEO Dr. Raj Garg, and CTCA's commitment to patient-first/patient-centered cancer care that boasts high-quality outcomes. Discuss how coming Medicare changes can further maximize patient choice and patient empowerment.

**List of Attendees/Participants:** Deputy Secretary Hargan, William Brady, John O'Brien, Dr. Raj Garg, CEO of CTCA. Tim Flanigan, Chief Legal Office, CTCA. Jim Frogue, Partner, FrogueClark. Brandon Clark, Partner, FrogueClark.

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Your meeting with the Deputy Secretary is now confirmed for **Wednesday, April 11, 2018 @ 11:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)

Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

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When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-713-7488**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** Medical Equipment Competitive Bidding Meeting with Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Wed 4/11/2018 2:00 PM  
**End:** Wed 4/11/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** TBarker@foleyhoag.com; (b)(1) (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caligui, Laura (HHS/IOS) (Laura.Caligui@hhs.gov)

**Optional Attendees:** Springer, Christian; Cara Bachenheimer; Jay Witter; Hargan, Eric (OS/IOS)



Deputy Secretary Eric Hargan  
Associate Deputy Secretary Will Brady  
Senior Advisor John O'Brien  
Christian Springer (Foley Hoag)  
Thomas Ryan (AAHomecare)  
Jay Witter (AAHomecare)  
Cara Bachenheimer (Invacare)

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**Topic:** Durable Medical Equipment Competitive Bidding

**Deputy Secretary's Role:** Meeting with outside group

**Objective:** Express concerns regarding current competitive bidding program

**List of Attendees/Participants:** Deputy Secretary Eric Hargan  
Associate Deputy Secretary Will Brady  
Senior Advisor John O'Brien  
Christian Springer (Foley Hoag)  
Thomas Ryan (AAHomecare)  
Jay Witter (AAHomecare)  
Cara Bachenheimer (Invacare)

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Your meeting with the Deputy Secretary is now confirmed for **Wednesday, April 11, 2018 @ 2:00 p.m.** In preparation for this meeting, please find the following information:

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## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Drop-by at IHS Budget Formulation  
**Location:** 325A

**Start:** Wed 4/11/2018 2:30 PM  
**End:** Wed 4/11/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)  
**Optional Attendees:** Hargan, Eric (OS/IOS)



### Who requested this event:

The Secretary's Tribal Advisory Committee and the Indian Health Service Tribal Budget Formulation team requested this meeting to share with HHS leadership their recommendations for the FY 2020 IHS budget request.

### Topic:

(b)(5)

### Objective:

Your participation will provide the opportunity to:

1. Affirm HHS's commitment to Tribal issues;
2. Discuss Tribal issues and priorities.

### List of Attendees/Participants:

Bruce Pratt, President, Pawnee Nation  
Andy Joseph, Council Member, Colville Tribes  
Victor Joseph, Chief, Tanana Chiefs Conference

**Meeting / Event Agenda:**

2:00 – 2:05 PM	<b>Welcoming Remarks</b> Jack Kalavritinos, Acting Director, Office of Intergovernmental and External Affairs (IEA)
2:05 – 2:10 PM	<b>Introductions</b>
2:10 - 2:30 PM	<b>IHS Budget Formulation Team Presentation</b>
2:30 – 2:45 PM	<b>Discussion of Tribal Budget Priorities</b>
2:45 – 2:55 PM	<b>Deputy Secretary Drop By</b>
2:55 – 3:00 PM	<b>Closing Remarks</b> Jennifer Moughalian, Acting Assistant Secretary for Financial Resources



## Bell, Michael (OS/ASPA)

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**Subject:** OGA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 1:30 PM  
**End:** Wed 2/28/2018 2:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 1:30 PM to 2:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Alexander, Thomas (OS/OGA); Demby, Austin (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Daravi, Kamran (HHS/OS/OGA); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

Topic: OGA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady, Laura Caliguiri, Garrett Grigsby.

Notes: If OGA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** (b)(6) to meet with CMS, re: Waivers  
**Location:** 615-F

**Start:** Wed 4/11/2018 3:30 PM  
**End:** Wed 4/11/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); O'Brien, John (HHS/ASPE); Charrow, Robert (HHS/OGC)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Brief on Rescissions  
**Location:** 615-F

**Start:** Wed 4/11/2018 4:00 PM  
**End:** Wed 4/11/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL)

pls schedule a meeting on this topic by middle of this week:

- DepSec
- ASL
- ASFR

Thanks,

Brian Harrison  
Deputy Chief of Staff  
U.S. Department of Health and Human Services  
202.690.7000 office  
(b)(6) cell

## Bell, Michael (OS/ASPA)

---

**Subject:** Scott Whitaker (CEO of AdvaMed) meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 4/11/2018 4:30 PM  
**End:** Wed 4/11/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); wiley@ofwlaw.com; (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)



**Who requested this event:** Scott Whitaker, CEO of AdvaMed, requested this meeting. AdvaMed is the largest trade association representing the medical technology (MedTech) industry.

**Topic:** The purpose of the meeting is to explain the MedTech industry's challenges with reimbursement and to propose an initiative to speed reimburse decisions and support value-based care reform. AdvaMed believes that a bold initiative would advance a core goal of Secretary Azar's to reform Medicare, bring medical technology more quickly to beneficiaries, and advance the Administration's goals of producing jobs in America.

**Objective:** The objective is to explain broad goals for a major MedTech initiative, and structure future communications with the Department regarding this proposal.

**List of Attendees/Participants:** Deputy Secretary Hargan, Will Brady, Scott Whitaker, CEO of AdvaMed, and Ladd Wiley, OFW Law.

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Your meeting with the Deputy Secretary is now confirmed for **Wednesday, April 11, 2018 @ 4:30 p.m.** In preparation for this meeting, please find the following information:

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## Bell, Michael (OS/ASPA)

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**Subject:** FW: Personnel Discussion  
**Location:** 614-G

**Start:** Wed 4/11/2018 5:30 PM  
**End:** Wed 4/11/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Clark, Timothy (HHS/IOS)

**Required Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Urbanowicz, Peter (HHS/IOS)

**Optional Attendees:** (b)(7)(C) (OS/IOS); DeputySecretary (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

-----Original Appointment-----

**From:** Clark, Timothy (HHS/IOS)

**Sent:** Wednesday, April 11, 2018 9:33 AM

**To:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Urbanowicz, Peter (HHS/IOS)

**Subject:** Personnel Discussion

**When:** Wednesday, April 11, 2018 5:30 PM-6:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 614-G

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Gives Opening Remarks at Re-Imagine Breakfast  
**Location:** 614-G

**Start:** Thu 4/12/2018 9:00 AM  
**End:** Thu 4/12/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brennan, Patrick (OS/ASPA); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

Following up with details for the Relmagine breakfast on Thursday, April 12:

- **Location:** HHS Humphrey building room 705A (invite comes from Charles Keckler, and we have the Deputy Secretary giving opening remarks from 9:00 – 9:10 am)
  - We will have breakfast immediately before that (beginning at 8:30 am), so if the Deputy Secretary arrives early, he can join the Reimagine HHS teams for breakfast and coffee
- **Who:** There are 108 invited attendees from across all Relmagine teams, comprised of detailees from across the Department
- **Topic:** Relmagine HHS' importance to Department leadership; Relmagine is working to achieve the goals of the HHS Strategic Plan, leading the way in government reform, and aligned with the President's Management Agenda (PMA); making connections across the portfolio of initiatives
- **Lead:** Charles Keckler
- **HHS Staff POC:** Levi Duncan, (b)(6) [levi.duncan@hhs.gov](mailto:levi.duncan@hhs.gov)
- **Attendees:** See attached; Strategic Shift Executives (SSE), Initiative Leads, Initiative Teams





## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) ASPR Adaptive Planning Briefing (SCIF Briefing)  
**Location:** SCIF

**Start:** Thu 4/12/2018 9:00 AM  
**End:** Thu 4/12/2018 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Moughalian, Jen (HHS/ASFR); Schmoyer, Michael (OS/OSSI); Caliguiri, Laura (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

### Scheduling Request Memo for Secretary Azar

**Topic:** ASPR Adaptive Planning Briefing (SCIF Briefing)

**Objective:**

- To update Secretary Azar on adaptive planning efforts that have been ongoing.
- To receive strategic guidance from the Secretary regarding next steps

**Lead IOS Counselor:** Laura C.

**Has this request been approved by (Peter / Brian):** Brian approved

(b)(6) **Role:** Receive an update and discuss potential next steps in the adaptive planning efforts.

**Request POC (Name, Cell and email):** Chris Meekins, (b)(6) [chris.meekins@hhs.gov](mailto:chris.meekins@hhs.gov)

**Is Conference Call Line needed?** No

**Who will initiate the conference call?**

**Will there be Briefing Materials provided? Y/N** N – possibly in SCIF Briefing Book  
~ If yes, who will send them to Kristina Pelekoudas (Name)?

**HHS Staff Attendees:** Robert Kadlec, Chris Meekins, Possibly Michael Schmoyer and Jen Moughalian

**External Attendees:**

**Additional Notes:**

Needs to be in the SCIF

Ideally April 11 or 12<sup>th</sup> for 30-45 minutes

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) briefing on Relmagine HHS

**Location:** 615-F

**Start:** Thu 4/12/2018 10:00 AM

**End:** Thu 4/12/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Keckler, Charles (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Street, Amanda (HHS/IOS)

**Topic:** Relmagine HHS

**Objective:** Apprise the Secretary regarding the Relmagine HHS initiative

(b)(6) **Role:** Primarily informational; an all-staff email articulating support will be proposed

**Project Lead (IOS Senior Staff):** Deputy Secretary Hargan

**Working Project Lead (Name, Cell and email):** Charles Keckler, [Charles.Keckler@hhs.gov](mailto:Charles.Keckler@hhs.gov), (b)(6)

**Is Conference Call Line needed?** Not expected

**Who will initiate the conference call?** N/A

**Who will provide Briefing materials?** Charles Keckler

**HHS Staff Attendees:** Deputy Secretary Hargan, Amanda Street, Will Brady, Charles Keckler, COS/DCOS

**External Attendees:** None

**Schedule Request Justification:** The Secretary should be briefed on this Departmental change management initiative, for awareness, and for any direction he should choose to give.

## Bell, Michael (OS/ASPA)

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**Subject:** ASA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 3/1/2018 10:00 AM  
**End:** Thu 3/1/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Flick, Heather (OS/OGC); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Barcus, Lea (PSC/OD); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); ASA (OS/OGC); Coquis, Roberto (OS/ASA)

**Topic:** ASA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Heather Flick, and Will Brady

**Notes:** If ASA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Meeting with Brooke Stanton  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Thu 4/12/2018 11:00 AM  
**End:** Thu 4/12/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Brooke Stanton  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

**Attendees:** Deputy Secretary Hargan, Will Brady, Brooke Stanton, Christiane West

Your meeting with the Deputy Secretary is now confirmed for **Thursday, April 12th, 2018 @ 11:00 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
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**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.



**From:** Brooke Stanton [mailto:bstanton@contendprojects.org]  
**Sent:** Monday, March 12, 2018 5:07 PM  
**To:** Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>  
**Subject:** Re: Contend Projects | Meeting with Eric Hargan on 3.21

Hi Rafael -

As mentioned during our brief call, Deputy Secretary Hargan asked me to schedule a meeting to discuss several significant unscientific definitions that are currently being used in HHS regulations.

My colleague Christiane West will be joining me for our meeting on 3/21 at 11:00 am.

Please let me know if you require additional details.

Thank you very much, Rafael!

Best,

Brooke

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Thu 4/12/2018 11:30 AM  
**End:** Thu 4/12/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)



## Bell, Michael (OS/ASPA)

---

**Subject:** HHS ReImagine Buy Smarter Interdisciplinary Forum  
**Location:** Main Auditorium in the Humphrey Building

**Start:** Thu 4/12/2018 1:00 PM  
**End:** Thu 4/12/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Smith, Christopher (HHS/ASPA)

**Through:** Will Brady  
**From:** John Gentile  
**Subject:** HHS BUY SMARTER Interdisciplinary Forum  
**Date:** April 11, 2018

### Event Details:

Date; April 12, 2018  
Time; 1:00-3:00  
Location: Main Auditorium in the Humphrey Building  
Press: No

**Who requested the event:** ReImagine BUY SMARTER PMO Team

**Topic:** BUY SMARTER monthly governance meeting

**Deputy Secretary's Role:** Kick off the meeting and thank all the stakeholders for their efforts and commitment to the ReImagine efforts.

**List of attendees:** All the stakeholders of the BUY SMARTER initiative to include:  
Heads of Contracting Activities (HCAs)  
CORs  
Program representatives  
General Counsel  
CIOs  
OGAPA  
Integrated Process Teams we have established  
ReImagine HHS Management and Stewardship Workgroup Members  
Will Brady

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief for Work requirements to Welfare reform meeting with DPC  
**Location:** 615-F

**Start:** Thu 4/12/2018 2:00 PM  
**End:** Thu 4/12/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Wagner, Steven (ACF); Wynne, Maggie (HHS/IOS)

Lead: Dep. Sec. & Maggie Wynne  
Topic: Briefing on Work requirements to Welfare reform

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief on SL Options  
**Location:** 615-F

**Start:** Thu 4/12/2018 3:00 PM  
**End:** Thu 4/12/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); O'Brien, John (HHS/ASPE); Brady, Will (HHS/IOS); Seema Verma; Pate, Randy (CMS/CCIO); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Callahan, Kenneth (HHS/IOS); Agnew, Ann (HHS/IOS); (b)(6)

**Optional Attendees:** CMS Administrator



**Topic:** Silver Loading

**Objective:** Address Silver Loading

(b)(6) **Role:** Listen to options and approaches to address silver loading, discuss policy with the Administrator.

**Project Lead (IOS Senior Staff):** John O'Brien and Will Brady

**Working Project Lead (Name, Cell and email):** Seema Verma and Brady Brookes

**Is Conference Call Line needed?** N/A

**Who will initiate the conference call?** N/A

**Who will provide Briefing materials?** CMS or Exec. Sec.

**HHS Staff Attendees:** John O'Brien, Ann Agnew and Will Brady

**External Attendees:** N/A

**Schedule Request Justification:** (b)(5)



## Bell, Michael (OS/ASPA)

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**Subject:** Alliance for Connected Care  
**Location:** 614-G

**Start:** Thu 4/12/2018 4:30 PM  
**End:** Thu 4/12/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** krista.drobac@connectwithcare.org; Brady, Will (HHS/IOS); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Simcox, Edwin (OS/IOS); O'Brien, John (HHS/ASPE)



### Attendees:

(b)(1)

Ed Simcox

John O'Brien

Will Brady

John Jesser, President, Anthem's LiveHealth Online

David Ryan, General Manager, Health Sector, IoT Group - Intel Corporation

Mike Baird, CEO, Avizia

Marcus Grindstaff, COO, Care Innovations

Deborah Mulligan, Chief Medical Officer, MD Live

Krista Drobac, Executive Director, Alliance for Connected Care

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Your meeting with the Deputy Secretary is now confirmed for **Thursday, April 12, 2018 @ 4:30 p.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.

- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-713-7488**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Interviews with Deputy Secretary Hargan

**Location:** 614-G

**Start:** Thu 4/12/2018 5:00 PM

**End:** Thu 4/12/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Callahan, Kenneth (HHS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(6) Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)



(b)(6)

**Topic:** (b)(6) Interviews with Deputy Secretary Hargan.

**Position:** Director of IEA.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Brief on MOU w/DHS (Follow Up)  
**Location:** 614-G

**Start:** Fri 4/13/2018 8:00 AM  
**End:** Fri 4/13/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Lloyd, Scott (ACF); Wynne, Maggie (HHS/IOS); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Attendees:** (b)(7)(C) Maggie Wynne, Charles Keckler and Scott Lloyd



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) Briefing with Deputy Secretary Eric Hargan  
**Location:** 615-F

**Start:** Fri 4/13/2018 8:30 AM  
**End:** Fri 4/13/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** FDA Weekly Meeting  
**Location:** 614-G

**Start:** Fri 3/2/2018 2:00 PM  
**End:** Fri 3/2/2018 2:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Friday from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Gottlieb, Scott (FDA); Hargan, Eric (OS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); (b)(6)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR); Agnew, Ann (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Sheehy, Janice (FDA/ORA); Silvis, Lauren (FDA/OC)

Topic: FDA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Commissioner Dr. Scott Gottlieb, Mary-Sumpter Lapinski.

Notes: If the FDA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD  
**Location:** 614-G

**Start:** Fri 4/13/2018 12:00 PM  
**End:** Fri 4/13/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS)  
(Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Steve Wagner stop by for (b)(7)(C)  
**Location:** 614-G

**Start:** Fri 4/13/2018 12:45 PM  
**End:** Fri 4/13/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Wagner, Steven (ACF); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** TPP and FOA  
**Location:** 614-G

**Start:** Fri 4/13/2018 1:00 PM  
**End:** Fri 4/13/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Stannard, Paula (HHS/IOS); Moughalian, Jen (HHS/ASFR); Giroir, Brett (HHS/OASH); Huber, Valerie (HHS/OASH); Charrow, Robert (HHS/OGC)

**Importance:** High

**Topic:** TPP/FOA

**Lead:** Paula Stannard

**Start time:** 1:10 pm

**Length of meeting:** 5-10 minutes

**Attendees:** Deputy Secretary, Paula Stannard, Jen Moughalian, Bob Charrow, Valerie Huber and Dr. Giroir.

## Bell, Michael (OS/ASPA)

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**Subject:** ASFR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Fri 3/2/2018 1:00 PM  
**End:** Fri 3/2/2018 1:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Friday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Moughalian, Jen (HHS/ASFR); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS)  
**Optional Attendees:** Slager, Morgen (HHS/ASFR) (CTR); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Pelekoudas, Kristina (HHS/IOS)

Topic: ASFR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jen Moughalian, Will Brady.

Notes: If ASFR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** DAB Bi-Weekly Meeting with the Deputy Secretary  
**Location:** Phone Call: (b)(6) leader (b)(6) participant: (b)(6)  
**Start:** Fri 2/16/2018 3:00 PM  
**End:** Fri 2/16/2018 3:30 PM  
**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Friday from 3:00 PM to 3:30 PM  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Tobias, Constance (HHS/DAB); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Stannard, Paula (HHS/IOS); (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)  
**Optional Attendees:** Villator, Christopher (HHS/DAB); Schiffin, Paul (HHS/DAB); Caliguiri, Laura (HHS/IOS)

Topic: DAB Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard, and Judge Tobias.

Notes: If DAB is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec. Weekly Staff Meeting  
**Location:** 614-G

**Start:** Mon 4/9/2018 10:00 AM  
**End:** Mon 4/9/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Attendees: (b)(7)(C) Ken, Rafael, Charles, Laura and Will.

### AGENDA

1. 5 minutes - Ken goes through Dep. Secs Schedule this week  
(Highlights – List out Reoccurring OP/Staff Div. meetings, Key Briefs, Travel, Offsite Meetings)
2. 15 minutes Associate Deputy Secretary's- report out on key issues and how they will progress this week
3. 10 minutes- Open

## Bell, Michael (OS/ASPA)

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**Subject:** ExecSec Monthly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 2/19/2018 11:00 AM  
**End:** Mon 2/19/2018 11:30 AM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Monday of every 1 month(s) from 11:00 AM to 11:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Agnew, Ann (HHS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (HHS/ASA)

**Topic:** ExecSec Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Ann Agnew.

**Notes:** If ExecSec is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Desk Time  
**Location:** 614-G

**Start:** Mon 4/16/2018 11:30 AM  
**End:** Mon 4/16/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Healy, Jenifer (HHS/OS/OGA); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)

(b)(7)(C) will read some of the NCD updates.

## Bell, Michael (OS/ASPA)

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**Subject:** Dep Sec briefing on CY2019 Medicare Payment Rules  
**Location:** 607-G

**Start:** Mon 4/16/2018 2:00 PM  
**End:** Mon 4/16/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); CMS (b)(1) Brookes, Brady (CMS/OA); Kouzoukas, Demetrios (CMS/OA); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); keagan.lenihan@hhs.gov (keagan.lenihan@hhs.gov); Stannard, Paula (HHS/IOS); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); O'Brien, John (HHS/ASPE); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Aramanda, Alec (OS/ASL); Moughalian, Jen (HHS/ASFR); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Hirshorn, Rebecca (HHS/IOS); Fischbach, Aaron (OS/IOS); Shelton, Carrie A (HHS/IOS)

**Optional Attendees:** CMS Administrator; Hiller, Elinor A. (CMS/OL); McMillen, Cheryl (HHS/ASFR); Elder, Mark (HHS/ASFR); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Elizabeth Richter (CMS/CM) (elizabeth.richter@cms.hhs.gov); Goodrich, Kate (CMS/CCSQ); Guram, Jeet (CMS/OA)

**Topic:** Dep Sec briefing on CY2019 Medicare Payment Rules

**Reason:**

(b)(5)

(b)(6) **Role:** Make decisions and provide feedback

**Lead:** Seema Verma, CMS

**Event POC:** Aaron Fischbach, (b)(6)

**Call In #:** (b)(6)

**pw:** (b)(6)

**HHS Staff Attendees:** Seema Verma, Brady Brookes, Demetrios Kouzoukas, Charles Keckler, Will Brady, Keagan Lenihan, Paula Stannard, John Brooks, Beth Nelson, Pranay Udutha, Bob Charrow, Heather Flick, Kelly Cleary, Matthew Bassett, Sarah Arbes, Alec Aramanda, Jen Moughalian, John Graham, John O'Brien, Ann Agnew, Wilma Robinson, Kristina Pelekoudas, Rebecca Hirshorn, Aaron Fischbach, Carrie Shelton

**Briefing Materials:**



C:\Users\Deja Sen\Documents\HHS 17-0495-001904



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## Bell, Michael (OS/ASPA)

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**Subject:** ACF Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Mon 3/19/2018 4:00 PM  
**End:** Mon 3/19/2018 5:00 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Monday from 4:00 PM to 5:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF)  
**Optional Attendees:** Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** ACF Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Maggie Wynn, Steve Wagner

**Notes:** If ACF is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Drug Price Rollout

**Location:** 614-G

**Start:** Tue 4/17/2018 9:30 AM

**End:** Tue 4/17/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Kendall, Damaris (HHS/OS)

**Attendees:** (b)(7)(C) Peter and Brian

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** ASPR Bi-Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Tue 4/17/2018 11:00 AM  
**End:** Tue 4/17/2018 11:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:30 PM to 4:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Kadlec, Robert (OS/ASPR/IO); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPR Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Laura Caliguiri, Paula Stannard, Dr. Bob Kadlec

**Notes:** If the ASPR is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** HRSA Monthly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/20/2018 1:00 PM  
**End:** Tue 3/20/2018 1:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month(s) from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); O'Brien, John (HHS/ASPE); Sigounas, George (HRSA); Patenaude, Caitlin (HRSA); Keane, Thomas (OS/ASA/IOS) (CTR)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**Topic:** HRSA Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Dr. Sigounas, John O'Brien and Charles Keckler.

**Notes:** If HRSA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,



Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Makes opening remarks for OMH  
**Location:** Great Hall, Hubert Humphrey Building

**Start:** Tue 4/17/2018 1:00 PM  
**End:** Tue 4/17/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

- 12:55 pm (b)(1) arrives at the east wing elevators (near auditorium) with optional hold in Studio Greenroom, if needed. (5 min)
- 1:00 pm min) **Dr. Matthew Lin** makes opening remarks and introduces (b)(6) (5 min)  
  
*PLEASE NOTE: (b)(6) will hold off stage during Dr. Lin's remarks.*
- 1:05 pm (b)(1) enters stage right and makes his remarks. (5 min)
- 1:10 pm (b)(1) introduces **Admiral Brett Giroir**. (1 min)
- 1:11 pm (b)(1) departs (stage right), exits room and the event continues.

1. What is the location address?  
Great Hall, Hubert Humphrey Building
2. What time would you like him to start?  
1 PM EDT on 4/17/2018  
Secretary Azar remarks begin at 1:05 PM
3. How long would you like him to speak?  
5 Minutes
4. What is the main topic you would like for the Secretary to address? Are there specifics item you would like for him to talk about?  
The theme for National Minority Health Month is Partnering for Health Equity. Secretary Azar will deliver welcome remarks for a program that will feature HHS offices of Minority Health highlighting their work with partners to improve the health of the communities we serve. The Secretary's remarks can touch on the role of HHS partnerships across the federal government or national and community organizations to help achieve HHS priorities.

5. Would you like him to save time for Q&A with the audience?  
No. The bulk of the program will come after the Secretary's remarks.
6. What is the approximate number of people you expect in attendance? We can fit our comments to fit the audience that you expect. What groups of people will be represented in the room? Ex: Insurers, Surgeons, etc?
- Approximately 300 attendees are expected. Representatives of stakeholder organizations of the Office of Minority Health and HHS. HHS employees. National and community-based organizations with an interest in health equity and reducing health disparities or supporting minority communities.
7. Where should he check-in when he arrives?  
Green room of the HHS studio. First floor.
8. Is the organization inviting the press?
- No
9. Are there any other details and/or advice that you can offer?
10. Who is the main point on contact?
- Tony Welch, 240-453-6907, [Anthony.welch@hhs.gov](mailto:Anthony.welch@hhs.gov)
11. What is the suggested attire?  
Business

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Roundtable Pre-Brief  
**Location:** 614-G

**Start:** Tue 4/17/2018 1:30 PM  
**End:** Tue 4/17/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Beck, Gary (OS/IEA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Kalavritinos, Jack (OS/IEA); Giroir, Brett (HHS/OASH); Royce, Shannon (OS/CFBNP); O'Brien, John (HHS/ASPE); Best, Daniel (HHS/IOS); Brennan, Patrick (OS/ASPA); Pence, Laura (HHS/IOS)

**Attendees:** (b)(7)(C) Jack, Gary, Laura, Ken

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-developmental Concepts Meeting for HRSA  
**Location:** 607-G

**Start:** Tue 4/17/2018 3:00 PM  
**End:** Tue 4/17/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); Patenaude, Caitlin (HRSA); Grabner, Juanita (HRSA); (b)(1) (OS/IOS); Moughalian, Jen (HHS/ASFR); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); O'Brien, John (HHS/ASPE); Cochran, Norris (HHS/ASFR); Street, Amanda (HHS/IOS); Palmer, Ashley (OS/ASFR); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Charrow, Robert (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Lawrence, Courtney (HHS/ASL); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Best, Daniel (HHS/IOS); Giroir, Brett (HHS/OASH); Agnew, Ann (HHS/IOS); Callahan, Kenneth (HHS/IOS); Sigounas, George (HRSA); O'Keefe, Erin (HHS\ASFR); Cravens, Catherine (OS/ASPE)

**Optional Attendees:** Peoples, Sevetra (OS/ASPE); Bodden, Cheryl (OS/ASPE) (Cheryl.Bodden@hhs.gov); Miller, Caitlyn (OS/ASFR); Curtis, Jillian (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); Peter, Brian (OS/ASFR) (Brian.Peter@hhs.gov); Bailey, Katherine (OS/ASFR) (Katherine.Bailey@hhs.gov); Delew, Nancy (HHS/ASPE); Hargan, Eric (OS/IOS); Casarez, Rosemary (OS/ASPE); Bowman, Matthew (HHS/OGC)

**Topic:** Pre-developmental Concepts Meeting for HRSA (FY20 Budget)

**Background:** As part of the legislative development process, the Deputy Secretary will hold pre-developmental or "concepts" meetings with OpDiv Heads to discuss high-level legislative priorities for FY 2020 and to focus your development of FY 2020 A-19 legislative proposals. The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 11**. Please copy Erin O'Keefe ([erin.okeefe@hhs.gov](mailto:erin.okeefe@hhs.gov)) and Catherine Cravens ([Catherine.Cravens@hhs.gov](mailto:Catherine.Cravens@hhs.gov)) on your submission email. Any policy-related questions can be directed to Jen Moughalian and Brenda Destro. Staff-level questions should be directed to Erin O'Keefe and Catherine Cravens.

**Attendees:** Deputy Secretary Hargan, Seema Verma, Jen Moughalian, Brenda Destro, Peter Urbanowicz, Brian Harrison, John O'Brien, Courtney Lawrence, Norris Cochran, Amanda Street,

Ashley Palmer, Mary-Sumpter Lapinski, Paula Stannard, Maggie Wynne, Robert Charrow, Matthew Bassett, Sarah Arbes, Will Brady, Laura Caliguiri, Charles Keckler, Dan Best, Brett Giroir, Ann Agnew

**Notes:** The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 11**. See the documents below for more information.



## Bell, Michael (OS/ASPA)

---

**Subject:** Interview (b)(6) for Senior Advisor to the Secretary for Value Payment Reform  
**Location:** 614-G

**Start:** Tue 4/17/2018 4:00 PM  
**End:** Tue 4/17/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Stirrup, Heidi (HHS/IOS)

Yes, perfect! So I have:

1:00 - 1:30 WHL  
2:30 - 3:00 Deputy COS Brian  
3:30 - 4:00 COS - Peter  
4:00 - 4:30 Dep Sec  
4:30 - 5:00 Secretary

Thank you all!

-----Original Message-----

From: Callahan, Kenneth (HHS/IOS)  
Sent: Thursday, April 12, 2018 10:10 AM  
To: Stirrup, Heidi (HHS/IOS); Jones, Mary (HHS/OGC) (CTR); Kendall, Damaris (HHS/OS)  
Cc: Clark, Timothy (HHS/IOS)  
Subject: RE: DC trip

Hi Heidi,

Could we get 4-4:30pm slot for the interview with the Deputy Secretary?

Best,

Ken

-----Original Message-----

From: Stirrup, Heidi (HHS/IOS)  
Sent: Thursday, April 12, 2018 9:50 AM  
To: Jones, Mary (HHS/OGC) (CTR) <Mary.Jones@hhs.gov>; Kendall, Damaris (HHS/OS) <Damaris.Kendall@HHS.GOV>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
Cc: Clark, Timothy (HHS/IOS) <Timothy.Clark1@hhs.gov>  
Subject: FW: DC trip

(b)(6)



## Bell, Michael (OS/ASPA)

---

**Subject:** ACL Monthly Meeting with Deputy Secretary  
**Location:** HHH Bldg, Suite 614-G

**Start:** Tue 3/20/2018 3:00 PM  
**End:** Tue 3/20/2018 3:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Tuesday of every 1 month(s) from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Wynne, Maggie (HHS/IOS); Robertson, Lance (ACL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Lazare, Mary (ACL); Administrator - ASA (AOA)

**Topic:** ACL Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Maggie Wynn, and Lance Robertson.

**Notes:** If ACL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** Retirement celebration for (b)(6) and (b)(6)  
**Location:** (b)(6)  
**Start:** Tue 4/17/2018 5:30 PM  
**End:** Tue 4/17/2018 7:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**From:** Kocher, Paula L. (CDC/OCOO/OGC)  
**Sent:** Thursday, April 05, 2018 12:43 PM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Kocher, Paula L. (CDC/OCOO/OGC) <plk1@cdc.gov>; Hawkins, Daretia (HHS/OGC) <Daretia.Hawkins@HHS.GOV>  
**Subject:** Invitation to retirement gathering for (b)(6)

Good afternoon:

(b)(6)

Please feel free to give me a call.

Thanks,

Paula (b)(6)

Paula L. Kocher  
Deputy Associate General Counsel, CDC Branch  
HHS Office of the General Counsel  
Public Health Division  
1600 Clifton Road, N.E., M/S D-53  
Atlanta, Georgia 30333  
(404)639-7200  
(404)639-7351(fax)  
[PLK1@cdc.gov](mailto:PLK1@cdc.gov)



## Bell, Michael (OS/ASPA)

---

**Subject:** Drug Pricing Legislative Proposals  
**Location:** 614-G

**Start:** Wed 4/18/2018 8:00 AM  
**End:** Wed 4/18/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Best, Daniel (HHS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); O'Brien, John (HHS/ASPE)

**Attendees:** (b)(6) Will Brady, John O'Brien and Daniel Best

Both work for us. Thanks Ken!

John (with Dan)

---

On: 17 April 2018 10:45,  
"Callahan, Kenneth (HHS/IOS)" <Kenneth.Callahan@hhs.gov> wrote:

Hi Dan and John. The Dep Sec is completely booked the rest of the day, could we do 8-8:30 or 8:30- 9 AM tomorrow morning?

Best,

Ken

**From:** O'Brien, John (HHS/ASPE)  
**Sent:** Tuesday, April 17, 2018 10:43 AM  
**To:** Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>  
**Cc:** Best, Daniel (HHS/IOS) <Daniel.Best@hhs.gov>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Subject:** Re: drug pricing leg proposals

Aye aye

---

On: 17 April 2018 10:42,  
"Harrison, Brian (HHS/IOS)" <Brian.Harrison@hhs.gov> wrote:

JOB - can you/dan please get w/the DepSec on this topic today. He mentioned this to me this morning and has some thoughts for you/Dan.

**From:** O'Brien, John (HHS/ASPE)

**Sent:** Tuesday, April 17, 2018 9:47 AM

**To:** [Joseph.J.Grogan@omb.eop.gov](mailto:Joseph.J.Grogan@omb.eop.gov)

**Cc:** Urbanowicz, Peter (HHS/IOS) <[Peter.Urbanowicz@hhs.gov](mailto:Peter.Urbanowicz@hhs.gov)>; Harrison, Brian (HHS/IOS) <[Brian.Harrison@hhs.gov](mailto:Brian.Harrison@hhs.gov)>;  
Brookes, Brady (CMS/OA) <[Brady.Brookes@cms.hhs.gov](mailto:Brady.Brookes@cms.hhs.gov)>

**Subject:** drug pricing leg proposals

Hey Joe, three updates on this. Can we chat about it and the USTR report sometime today? Thanks! John

(b)(5)

Predecisional & Deliberative Communication

**John Michael O'Brien, PharmD, MPH**

**Immediate Office of the Secretary**

(b)(6)

## Bell, Michael (OS/ASPA)

---

**Subject:** Pre-developmental Concepts Meeting for ACF (FY20 Budget)  
**Location:** 607-G

**Start:** Wed 4/18/2018 9:00 AM  
**End:** Wed 4/18/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Wagner, Steven (ACF); Moughalian, Jen (HHS/ASFR); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); O'Brien, John (HHS/ASPE); Lawrence, Courtney (HHS/ASL); Cochran, Norris (HHS/ASFR); Street, Amanda (HHS/IOS); Palmer, Ashley (OS/ASFR); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Charrow, Robert (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Best, Daniel (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Giroir, Brett (HHS/OASH); Agnew, Ann (HHS/IOS); O'Keefe, Erin (HHS/ASFR); Cravens, Catherine (OS/ASPE)

**Optional Attendees:** Miller, Caitlyn (OS/ASFR); Curtis, Jillian (HHS/ASFR); McMillen, Cheryl (HHS/ASFR); Kelley, Curtis (HHS/ASFR); Coughlin, Janis (HHS/ASFR); Peter, Brian (OS/ASFR); Bailey, Katherine (OS/ASFR); Bodden, Cheryl (OS/ASPE) (Cheryl.Bodden@hhs.gov); Peoples, Sevetra (OS/ASPE); Burnszynski, Jennifer (OS/ASPE) (Jennifer.Burnszynski@hhs.gov); Chadwick, Laura (HHS/ASPE) (Laura.Chadwick@HHS.GOV); Benton, Amanda (OS/ASPE) (Amanda.Benton@hhs.gov); Logan, Scott (ACF); Carter, Clarence (ACF); Moomaw, Sara (ACF)

### **Topic:** Pre-developmental Concepts Meeting for ACF (FY20 Budget)

**Background:** As part of the legislative development process, the Deputy Secretary will hold pre-developmental or “concepts” meetings with OpDiv Heads to discuss high-level legislative priorities for FY 2020 and to focus your development of FY 2020 A-19 legislative proposals. The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 11**. Please copy Erin O’Keefe ([erin.okeefe@hhs.gov](mailto:erin.okeefe@hhs.gov)) and Catherine Cravens ([Catherine.Cravens@hhs.gov](mailto:Catherine.Cravens@hhs.gov)) on your submission email. Any policy-related questions can be directed to Jen Moughalian and Brenda Destro. Staff-level questions should be directed to Erin O’Keefe and Catherine Cravens.

**Attendees:** Deputy Secretary Hargan, Steven Wagner, Jen Moughalian, Brenda Destro, Peter Urbanowicz, Brian Harrison, John O'Brien, Courtney Lawrence, Norris Cochran, Amanda Street, Ashley Palmer, Mary-Sumpter Lapinski, Paula Stannard, Maggie Wynne, Robert Charrow, Matthew Bassett, Sarah Arbes, Will Brady, Laura Caliguiri, Charles Keckler, Dan Best, Brett Giroir, Ann Agnew

**Notes:** The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 11**. See the documents below for more information.



Reference: HHS-17-001195; HHS-17-001195; HHS-17-001195  
HHS-17-001195; HHS-17-001195; HHS-17-001195



## Bell, Michael (OS/ASPA)

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**Subject:** Meeting with BIO Board Members and Deputy Secretary Eric Hargan  
**Location:** 607-G

**Start:** Wed 4/18/2018 10:00 AM  
**End:** Wed 4/18/2018 10:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Grace Appelbe; O'Brien, John (HHS/ASPE); Best, Daniel (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS)



Your meeting with the Deputy Secretary is now confirmed for **Wednesday, April 18, 2018 @ 10:00 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133.** Please do not hesitate to contact our office should you have any questions.

## **Bell, Michael (OS/ASPA)**

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**Subject:** Deputy Secretary Meeting with CVS CEO  
**Location:** 607-G

**Start:** Wed 4/18/2018 11:00 AM  
**End:** Wed 4/18/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Kendall, Damaris (HHS/OS); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(7) (OS/IOS); O'Brien, John (HHS/ASPE)

### **Attendees:**

Deputy Secretary Eric Hargan  
Chief of Staff Peter Urbanowicz  
Senior Advisor John O'Brien  
Larry Merlo, President and CEO, CVS Health  
Melissa Schulman (Mann), Senior Vice President, Government and Public Affairs, CVS Health  
Tom Moriarty, Executive Vice President, Chief Policy and External Affairs Officer, and General Counsel, CVS Health (*tentative*)

**Topic:** Peter will brief the Deputy Secretary prior to this meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** Monthly Dep. Sec. Office Lunch

**Location:** 614-G

**Start:** Wed 4/18/2018 12:00 PM

**End:** Wed 4/18/2018 1:00 PM

**Recurrence:** Monthly

**Recurrence Pattern:** the third Wednesday of every 1 month(s) from 12:00 PM to 1:00 PM

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Schmoyer, Michael (OS/OSSI); Carmichael, Prentis (HHS/IOS)

**Attendees:** (b)(6) Ken, Rafael, Charles, Laura and Will.

### AGENDA

Either Brown Bag lunch or Ken and Rafael can coordinate a lunch.

## Bell, Michael (OS/ASPA)

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**Subject:** Regional Director, Region II in New York (IEA)  
**Location:** 614-G

**Start:** Wed 4/18/2018 1:00 PM  
**End:** Wed 4/18/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)



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Wednesday, April 18:  
11:30 – 12:00 noon – Tim Clark, Heidi Stirrup, Jack Kalavritinos  
1:00 – 1:30 pm – Deputy Secretary Eric Hargan  
2:00 – 2:30 pm – COS and Deputy COS – Peter Urbanowicz and Brian Harrison

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**From:** Stirrup, Heidi (HHS/IOS)  
**Sent:** Tuesday, April 17, 2018 10:18 AM  
**To:** Reilly, Erin (OS/IEA) (CTR) <Erin.Reilly@hhs.gov>; Jones, Mary (HHS/OGC) (CTR) <Mary.Jones@hhs.gov>; Kendall, Damaris (HHS/OS) <Damaris.Kendall@HHS.GOV>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Clark, Timothy (HHS/IOS) <Timothy.Clark1@hhs.gov>  
**Subject:** FW: Regional Director, Region 2, Department of Health and Human Services

WHL would like to arrange a round of interviews for this candidate for Regional Director, Region II in New York (IEA). Jack K. is welcome to join the meeting with WHL (which will be scheduled once I hear back from others on availability); and perhaps Brian and Peter can do their meeting together; and then finish up with a meeting with the Deputy Secretary. If there's room tomorrow or Thursday – Friday won't work for the candidate. Let me know and I'll set them up. Thank you!



## Bell, Michael (OS/ASPA)

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**Subject:** CFIUS  
**Location:** SCIF

**Start:** Wed 4/18/2018 2:00 PM  
**End:** Wed 4/18/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Schmoyer, Michael (OS/OSSI)

**Attendees:** Deputy Secretary Eric Hargan, Capt. Schmoyer

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I figured, hence the check-in. That time works even better. Thanks!!

Very respectfully,

Michael Schmoyer, Ph.D  
Assistant Deputy Secretary for National Security  
Director, Office of Security & Strategic Information (OSSI)  
CAPT, U.S. Public Health Service  
U.S. Department of Health & Human Services  
Office: 202-260-6515  
Cell: (b)(6)  
Secure: (b)(6)  
Unclassified email: Michael.Schmoyer@hhs.gov  
SIPR/HSDN: (b)(6)  
JWICS: (b)(6)

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On: 17 April 2018 17:50,  
"Callahan, Kenneth (HHS/IOS)" <Kenneth.Callahan@hhs.gov> wrote:

Hi Capt,

Filling in for the Secretary has thrown our schedule out of whack, can we do 2-3 PM tomorrow?

Ken

**From:** Schmoyer, Michael (OS/OSSI)  
**Sent:** Tuesday, April 17, 2018 5:48 PM  
**To:** Callahan, Kenneth (HHS/IOS) <[Kenneth.Callahan@hhs.gov](mailto:Kenneth.Callahan@hhs.gov)>  
**Cc:** Brady, Will (HHS/IOS) <[William.Brady@hhs.gov](mailto:William.Brady@hhs.gov)>  
**Subject:** Still good?

Hi Ken-

Just want to ensure we are still good to go for tue DepSec to come to the SCIF to discuss CFIUS at 1:00 tomorrow. I don't have a calendar appt.

Thanks!

Very respectfully,

Michael Schmoyer, Ph.D  
Assistant Deputy Secretary for National Security  
Director, Office of Security & Strategic Information (OSSI)  
CAPT, U.S. Public Health Service  
U.S. Department of Health & Human Services  
Office: 202-260-6515  
Cell: (b)(6)  
Secure: (b)(6)  
Unclassified email: [Michael.Schmoyer@hhs.gov](mailto:Michael.Schmoyer@hhs.gov)  
SIPR/HSDN: (b)(6)  
JWICS: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief for Meeting with OGA and Amb. Gianelli of Uruguay  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Wed 4/18/2018 3:00 PM  
**End:** Wed 4/18/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Healy, Jenifer (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Rabadan-Diehl, Cristina (OS/OGA)

**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)



## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguiri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Personnel Discussion w/Tim  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Wed 4/18/2018 5:00 PM  
**End:** Wed 4/18/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Eric Hargan; Clark, Timothy (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS)  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Hargan, Eric (OS/IOS)

**From:** Munson, Aaron (OS/IOS)  
**Sent:** Monday, April 16, 2018 10:46 AM  
**To:** Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>; Kendall, Damaris (HHS/OS) <Damaris.Kendall@HHS.GOV>  
**Subject:** 30-minutes on Wednesday

Hello,

Would Peter and Eric happen to have a half hour between 1 – 3 p.m. on Wednesday to meet with Tim regarding Peronnel?

*Aaron Munson*

U.S. Department of Health & Human Services  
Office of the White House Liaison  
200 Independence Avenue, SW, Suite 625D  
Washington, DC. 20201  
(202) 690-6625

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## Bell, Michael (OS/ASPA)

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**Subject:** Introduce the Partnership for Public Service to Deputy Secretary Hargan  
**Location:** 614-G

**Start:** Thu 4/19/2018 9:30 AM  
**End:** Thu 4/19/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Ashton Kunkle-Mates; Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Hargan, Eric (OS/IOS)



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### Topic:

Introduce the Partnership for Public Service and discuss ways we can be helpful.

### Objective:

Build a relationship.

### List of Attendees/Participants:

- Deputy Secretary Eric Hargan
- Associate Deputy Secretary Will Brady
- Max Stier, President and CEO, Partnership for Public Service
- Kristine Simmons, Vice President for Government Affairs
- Michelle Amante, Director of Agency Outreach and Business Development

**Notes:** The partnership for Public Service will provide some briefing documents with more information about their group and mission.

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Your meeting with the Deputy Secretary is now confirmed for **Thursday, April 19, 2018 @ 9:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building  
U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** IEA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/22/2018 10:00 AM  
**End:** Thu 2/22/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Reilly, Erin (OS/IEA) (CTR); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Kalavritinos, Jack (OS/IEA); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: IEA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Jack Kalavritinos, Laura Caliguiri, Will Brady and Laura Trueman.

Notes: If IEA is providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

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From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(C) Pre-Brief for Meeting with Canadian MOH

**Location:** 614-G

**Start:** Thu 4/19/2018 11:30 AM

**End:** Thu 4/19/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Brady, Will (HHS/IOS); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Hargan, Eric (OS/IOS)

**Optional Attendees:** Rabadan-Diehl, Cristina (OS/OGA)

Lead: OGA

Topic: prepare (b)(7)(C) for meeting with Canadian MOH

Notes: OGA will provide more information.



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to meet with Canadian Health Minister  
**Location:** 425A

**Start:** Thu 4/19/2018 12:00 PM  
**End:** Thu 4/19/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Hargan, Eric (OS/IOS)



Microsoft Word - O Generalissimo  
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Microsoft Word - O Generalissimo

### Scheduling Request Memo for Deputy Secretary Hargan

**Topic:** Introductory Meeting between Deputy Secretary Hargan and Canadian Minister of Health Minister of Health Ginette Petitpas Taylor

**Lead IOS Counselor:** Brian and Laura

**(b)(6) Role:** To have a bilateral meeting with Canadian Minister of Health Minister of Health Ginette Petitpas Taylor

**Request POC (Name, Cell and email):** Kyle Zebley, 202-815-6991

**Is Conference Call Line needed?** No

**Who will initiate the conference call?** N/A

**Will there be Briefing Materials provided?** Y

**~ If yes, who will send them to Ken (Name)?** Kyle Zebley

**HHS Staff Attendees:** Garrett Grigsby, Jeni Healy, Cristina Rabadan Diehl, Kyle Zebley

**External Attendees:** Canadian Minister of Health Minister of Health Ginette Petitpas Taylor and possible accompanying staff TBD



## Bell, Michael (OS/ASPA)

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**Subject:** Debrief HRSA Pre-Development A-19's  
**Location:** 614-G

**Start:** Thu 4/19/2018 1:30 PM  
**End:** Thu 4/19/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL); Agnew, Ann (HHS/IOS); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); O'Brien, John (HHS/ASPE); Best, Daniel (HHS/IOS); Giroir, Brett (HHS/OASH); Bembo, Dinah (HHS/OASH); Eric Hargan Cochran, Norris (HHS/ASFR) (norris.cochran@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

**Optional Attendees:**

**Attendees:** (b)(7)(C) Ann Agnew, Dr. Giroir, Daniel Best, John O'Brien, Brenda Destro, Matthew Bassett, Jen Moughalian and Will Brady

**Topic:** Debrief after ACF and HRSA Pre-Development A-19's

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Interview with (b)(6) (Director of Advance)  
**Location:** 614-G

**Start:** Thu 4/19/2018 2:00 PM  
**End:** Thu 4/19/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)



(b)(6)

This candidate is also meeting with WHL at 1:30; and with COS/Deputy COS at 2:30 – before his meeting with Dep Sec at 2:00 pm.

**From:** (b)(6)  
**Sent:** Tuesday, April 10, 2018 9:09 AM  
**To:** Stirrup, Heidi (HHS/IOS)  
**Subject:** RE: Position Description - Director of Advance

Heidi,

Thanks for sending. I get back on 4/15 from (b)(6). Would Thursday, April 19, be an option for me to come down and visit? If that doesn't work, I'm flexible.

Best regards,

(b)(6)

C: (b)(6)  
F:  
O:

**From:** Stirrup, Heidi (HHS/IOS) <Heidi.Stirrup@hhs.gov>  
**Sent:** Tuesday, April 3, 2018 8:06 AM  
**To:** (b)(6)  
**Subject:** Position Description - Director of Advance

Good morning, (b)(6)

Thank you for returning my call today while you were in (b)(6). As discussed, attached please find a position description. If after reviewing this, you would like to proceed with additional interviews, please let me know when you return to country. Thank you.

With warm regards,

*Heidi Stirrup*

Office of White House Liaison

U.S. Department of Health and Human Services

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7)(F) Pre-brief for April 20th HHS Senior Leader Relocation Exercise  
**Location:** 607-G

**Start:** Thu 4/19/2018 2:30 PM  
**End:** Thu 4/19/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(F) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Smith, Matthew (OS/ASPR/OEM); Jilani, Shahla (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**Topic:** Pre-brief for April 20 HHS Senior Leader Relocation Exercise

**Objective:**

- To orient Deputy Secretary Hargan on the contents of the Eagle Horizon COOP exercise that is occurring on April 20.

**Lead IOS Counselor:** Laura Caliguiri

(b)(6) **Role:** Secretary Azar and Deputy Secretary Hargan will receive a pre-briefing on the Eagle Horizon COOP exercise that is occurring on April 20.

**Request POC (Name, Cell and email):** Chris Meekins, (b)(6) [chris.meekins@hhs.gov](mailto:chris.meekins@hhs.gov)

**Is Conference Call Line needed?** No

**Will there be Briefing Materials provided?** Y/N Yes

**~ If yes, who will send them to Ken Callahan (Name)?** Chris Meekins

**HHS Staff Attendees:** Robert Kadlec, Chris Meekins, Ed Gabriel, Jessica Fantinato, Matt Smith

**External Attendees:** N/A

**Additional Notes:** The ASPR Dr. Kadlec is on travel the afternoon of the 18<sup>th</sup> and all day the 19<sup>th</sup>.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) pre-brief for meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein  
**Location:** 614-G

**Start:** Thu 4/19/2018 3:00 PM  
**End:** Thu 4/19/2018 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

OGA will provide documents and guidance



Re: [REDACTED] (b)(1) pre-brief for meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein  
[REDACTED] (b)(1) pre-brief for meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein  
[REDACTED] (b)(1) pre-brief for meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein  
[REDACTED] (b)(1) pre-brief for meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein  
**Location:** 425A

**Start:** Thu 4/19/2018 3:30 PM  
**End:** Thu 4/19/2018 4:00 PM

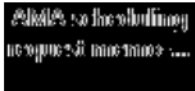
**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA)

**Optional Attendees:** Hargan, Eric (OS/IOS)



**Topic:** Meeting with Minister of Health of Argentina, Dr. Adolfo Rubinstein

**Objective:** Establish a relationship with your Argentine counterpart and discuss issues of importance to the U.S., including the role of Argentina in global health security in the region of the Americas, the World Health Organization commission on non-communicable diseases and topics under the G20.

(b)(6) **Role:** Host the bilateral meeting.

**Project Lead (IOS Senior Staff):** Brian Harrison or Laura Caliguiri

**Working Project Lead (Name, Cell and email):** Kyle Zebley, [kyle.zebley@hhs.gov](mailto:kyle.zebley@hhs.gov), 202-815-6991

**Is Conference Call Line needed?** No

**Who will initiate the conference call?** NA

**Who will provide Briefing materials?** Office of Global Affairs

**HHS Staff Attendees:** Garrett Grigsby, Kyle Zebley, Jenifer Healy and Cristina Rabadan-Diehl

**External Attendees:** Minister of Health of Argentina and his staff, likely his Chief of Staff and possibly a representative from the Embassy of Argentina.

**Schedule Request Justification:**



Dr. Rubenstein, a former NIH grantee and a visiting professor at Harvard School of Public Health, was appointed as Minister of Health in November 2017 and is presiding over the Ministry during a critical juncture in time. Argentina has the Presidency of the G20 and the Ministry of Health is leading on the health components including antimicrobial resistance, malnutrition focused on childhood obesity, health system strengthening, and responsiveness of health systems to disasters. Argentina recently agreed to carry out a Joint External Evaluation in their country to assess their preparedness to respond to infectious disease outbreaks. Their leadership in this area will be important to the region. Dr. Rubenstein is also a Commissioner in the new World Health Organization Independent High-level Commission on non-communicable diseases, along with Deputy Secretary Eric Hargan.

## Bell, Michael (OS/ASPA)

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**Subject:** AHRQ Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Thu 2/15/2018 3:45 PM  
**End:** Thu 2/15/2018 4:15 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 3:45 PM to 4:15 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); O'Brien, John (HHS/ASPE); Khanna, Gopal (AHRQ/IOD); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: AHRQ Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, John Brooks, Gopal Khanna

Notes: If AHRQ is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** CDC Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Suite 614-G

**Start:** Thu 2/15/2018 2:00 PM  
**End:** Thu 2/15/2018 2:30 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 2:00 PM to 2:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Hargan, Eric (OS/IOS); (b)(1) (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Berger, Sherri (CDC/OCOO/OD) (sob8@CDC.GOV); Agnew, Ann (HHS/IOS); Strength, Tracie (CDC/OD/OCS); Redfield, Robert R. (CDC/OD)

**Optional Attendees:** Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:** CDC Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Mary-Sumpter Lapinski, Dr. Anne Schuchat

**Notes:** If CDC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Interviewing (b)(6) Senior Advisor on Payment Reform  
**Location:** 614-G

**Start:** Thu 4/19/2018 5:00 PM  
**End:** Thu 4/19/2018 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Urbanowicz, Peter (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Stirrup, Heidi (HHS/IOS); Clark, Timothy (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

**Topic:** Interviewing for Senior Advisor on Payment Reform

**Schedule:**

4:00 PM – Peter/Brian  
4:30 PM – White House Liaison  
5:00 PM – Deputy Secretary

**Bio:**

(b)(6)



(b)(6)

(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Phone call  
**Location:** 614-G

**Start:** Thu 4/19/2018 5:30 PM  
**End:** Thu 4/19/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

Ken has details



## Bell, Michael (OS/ASPA)

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**Subject:** Eagle Horizon Exercise \*\*Hold\*\*  
**Location:** English Muffin Way

**Start:** Fri 4/20/2018 8:30 AM  
**End:** Fri 4/20/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO)



See me during the session on April 20th  
Make time to meet with me before the session

**From:** Meekins, Chris (OS/ASPR/IO)  
**Sent:** Tuesday, March 13, 2018 9:20 AM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>  
**Cc:** Caliguiri, Laura (HHS/IOS) <Laura.Caliguiri@hhs.gov>  
**Subject:** RE: Eagle Horizon

The previous time was from 10-12:30 at the Frederick site on English Muffin Way, so travel time would need to be included. We can make it a bit earlier in the day if necessary for his schedule.

**From:** Callahan, Kenneth (HHS/IOS)  
**Sent:** Tuesday, March 13, 2018 9:15 AM  
**To:** Meekins, Chris (OS/ASPR/IO); Moreno, Rafael (OS/ASA/IOS)  
**Cc:** Caliguiri, Laura (HHS/IOS)  
**Subject:** Re: Eagle Horizon

Okay how long? 3 hours?

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On: 13 March 2018 09:14, "Meekins, Chris (OS/ASPR/IO)" <Christopher.Meekins@hhs.gov> wrote:  
Great. Let's lock in April 20 in the morning please. Our team will use that date to the other operating and staff divisions

**From:** Callahan, Kenneth (HHS/IOS)  
**Sent:** Friday, March 09, 2018 1:26 PM  
**To:** Meekins, Chris (OS/ASPR/IO); Moreno, Rafael (OS/ASA/IOS)  
**Cc:** Caliguiri, Laura (HHS/IOS)  
**Subject:** RE: Eagle Horizon

He could probably do April 20<sup>th</sup> during the AM

**From:** Meekins, Chris (OS/ASPR/IO)

**Sent:** Friday, March 9, 2018 1:24 PM

**To:** Callahan, Kenneth (HHS/IOS) <[Kenneth.Callahan@hhs.gov](mailto:Kenneth.Callahan@hhs.gov)>; Moreno, Rafael (OS/ASA/IOS) <[Rafael.Moreno@hhs.gov](mailto:Rafael.Moreno@hhs.gov)>

**Cc:** Caliguiri, Laura (HHS/IOS) <[Laura.Caliguiri@hhs.gov](mailto:Laura.Caliguiri@hhs.gov)>

**Subject:** Eagle Horizon

We are trying to lock in a time for the Eagle Horizon exercise we need to reschedule from January. Is the Deputy Secretary available April 19 or 20 for a trip to Frederick for it? It is likely a half day event.

Thanks

Chris Meekins

Chief of Staff

Assistant Secretary for Preparedness and Response

(d) 202-205-3695

(m) (b)(6)

*Deliberative and Pre-decisional Communication*

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) to meet with Dr. Tedros, WHO Director General  
**Location:** 405A

**Start:** Fri 4/20/2018 2:15 PM  
**End:** Fri 4/20/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Healy, Jenifer (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)  
**Optional Attendees:** Smith, Christopher (HHS/ASPA); Schmeissner, Peter (HHS/OGA)

**Topic:** Meeting request – Dr. Tedros, WHO Director General

**Objective:** To meet afternoon of Thursday, April 20, 2018 for the 1<sup>st</sup> time with Dr. Tedros and begin a positive relationship; cover several key issues for the US and for WHO.

**Lead IOS Counselor:** Brian and Laura Caliguiri.

(b)(6) **Role:** host private meeting.

**Request POC (Name, Cell and email):**

Stewart Simonson, Assistant Director General for Management, WHO

Cell: (b)(6)

[simonsons@who.int](mailto:simonsons@who.int) or (b)(6)

**Is Conference Call Line needed?** N/A

**Will there be Briefing Materials provided?** Yes

**~ If yes, who will send them to Ken Callahan(Name)?**

Kyle Zebley

**HHS Staff Attendees:** Garrett Grigsby

**External Attendees:** Stew Simonson

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) pre-Brief for meeting with Dr. Tedros, WHO

**Location:** 614-G

**Start:** Fri 4/20/2018 2:00 PM

**End:** Fri 4/20/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Zebley, Kyle (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov)

OGA will provide information



Microsoft Word - HHS-17-0495-B-001228.docx  
Microsoft Word - HHS-17-0495-B-001228.docx

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-developmental Concepts Meeting for ONC (FY20 Budget)  
**Location:** 607-G

**Start:** Fri 4/20/2018 3:00 PM  
**End:** Fri 4/20/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Deputy Secretary (OS/IOS)

**Required Attendees:** Deputy Secretary (OS/IOS); (b)(6) (OS/IOS); Rucker, Donald (OS/ONC); Moughalian, Jen (HHS/ASFR); Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); O'Brien, John (HHS/ASPE); Cochran, Norris (HHS/ASFR); Street, Amanda (HHS/IOS); Palmer, Ashley (OS/ASFR); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Charrow, Robert (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Best, Daniel (HHS/IOS); Giroir, Brett (HHS/OASH); Agnew, Ann (HHS/IOS); Cravens, Catherine (OS/ASPE); Lawrence, Courtney (HHS/ASL); O'Keefe, Erin (HHS\ASFR)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Miller, Caitlyn (OS/ASFR); Cabezas, Miriam (HHS/ASFR); Coughlin, Janis (HHS/ASFR); Peter, Brian (OS/ASFR); Bailey, Katherine (OS/ASFR); Bodden, Cheryl (OS/ASPE) (Cheryl.Bodden@hhs.gov); Peoples, Sevetra (OS/ASPE); Hackman, Thomas (OS/ASFR); Bush, Laina (HHS/ASPE) (Laina.Bush@HHS.GOV); Destro, Brenda (HHS/ASPE); Fleming, John (OS/ONC); Lewis, Lisa (OS/ONC); Anthony, Elise (OS/ONC); Morris, Genevieve (OS/ONC/IO); Posnack, Steven (OS/ONC); White, Jon (OS/ONC); Gettinger, Andrew (OS/ONC) (Andrew.Gettinger@hhs.gov); Lagan, Erin (OS/ONC) (Erin.Lagan@hhs.gov); Pazinski, Seth (OS/ONC); Arnold, Sharon (HHS/ASPE)

**Topic:** Pre-developmental Concepts Meeting for ONC (FY20 Budget)

**Background:** As part of the legislative development process, the Deputy Secretary will hold pre-developmental or "concepts" meetings with OpDiv Heads to discuss high-level legislative priorities for FY 2020 and to focus your development of FY 2020 A-19 legislative proposals. The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 11**. Please copy Erin O'Keefe ([erin.okeefe@hhs.gov](mailto:erin.okeefe@hhs.gov)) and Catherine Cravens ([Catherine.Cravens@hhs.gov](mailto:Catherine.Cravens@hhs.gov)) on your submission email. Any policy-related questions can be directed to Jen Moughalian and Brenda Destro. Staff-level questions should be directed to Erin O'Keefe and Catherine Cravens.

### Call Information:

(b)(6)

PW: (b)(6)

**Attendees:** Deputy Secretary Hargan, Dr. Rucker, Jen Moughalian, Brenda Destro, Peter Urbanowicz, Brian Harrison, John O'Brien, Norris Cochran, Amanda Street, Ashley Palmer, Mary-Sumpter Lapinski, Paula Stannard, Maggie Wynne, Robert Charrow, Matthew Bassett, Sarah Arbes, Will Brady, Laura Caliguiri, Charles Keckler, Dan Best, Brett Giroir, Ann Agnew

**Notes:** The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian ([Jen.Moughalian@hhs.gov](mailto:Jen.Moughalian@hhs.gov)) and Brenda Destro ([Brenda.Destro@hhs.gov](mailto:Brenda.Destro@hhs.gov)) **on April 18**. See the documents below for more information.



## Bell, Michael (OS/ASPA)

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**Subject:** UAC Authorities  
**Location:** 614-G

**Start:** Fri 4/20/2018 4:00 PM  
**End:** Fri 4/20/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Lloyd, Scott (ACF); Wynne, Maggie (HHS/IOS); Wagner, Steven (ACF); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Attendees:** (b)(7)(C) Maggie Wynne, Steven Wagner, Scott Lloyd and Charles Keckler

## Bell, Michael (OS/ASPA)

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**Subject:** Eyes only document  
**Location:** SCIFF

**Start:** Mon 4/23/2018 8:00 AM  
**End:** Mon 4/23/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** Schmoyer, Michael (OS/OSSI); (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Hargan, Eric (OS/IOS)

**Topic:** (b)(7)(C) will go to the Sciff alone for a 30 minute briefing with Capt. Schmoyer.



## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Informational Briefing on Digital Health with FDA  
**Location:** Deputy Secretary's Conference Room, 607-G

**Start:** Mon 4/23/2018 9:00 AM  
**End:** Mon 4/23/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Bell, Kathryn (HHS/IOS); Kemper, Laura (HHS/ASL); Stimson, Brian (HHS/OGC); Moughalian, Jen (HHS/ASFR); Charrow, Robert (HHS/OGC); Graham, John (HHS/IEA); Bush, Laina (HHS/ASPE); Agnew, Ann (HHS/IOS); Hawkins, Jamar (HHS/OS); Chukwudebe, Nnaemeka (HHS/OS); (b)(7)(C)@fda.hhs.gov; Silvis, Lauren (FDA/OC); Brown, Heather (FDA/OC); Abram, Anna; Wood, Rebecca (FDA/OC); Mednick, David (FDA/OC); Shuren, Jeff (FDA/CDRH); Patel, Bakul (FDA/CDRH); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)

**Optional Attendees:** Varnado, Martina (FDA/OC); O'Neill, Jeff (FDA/OC); Tropea, Josephine T. (FDA/OC); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Miller, Caitlyn (OS/ASFR); Cochran, Norris (HHS/ASFR); Cabezas, Miriam (HHS/ASFR); Trivedi, Aalap (OS/ASFR)

**Event Name:** Deputy Secretary Informational Briefing on Digital Health with FDA

**Location:** Deputy Secretary's Conference Room

**Time:** April 23, 2018, 9:00 AM-10:00 AM

**Purpose:** FDA will provide an informational briefing on the Agency's work on digital health to the Deputy Secretary, Department of Health and Human Services.

**Topic:** Informational Briefing on Digital Health

(b)(6) **Role:** Listener

**Leads:** Jeffrey Shuren and Bakul Patel.

**Event POC:** Emeka Chukwudebe, (202) 205-9953, [Nnaemeka.Chukwudebe@hhs.gov](mailto:Nnaemeka.Chukwudebe@hhs.gov).

### HHS Attendees:

Deputy Secretary Hargan  
Paula Stannard  
Mary-Sumpter Lapinski  
Kathryn Bell  
Laura Kemper  
Brian Stimson  
Jen Moughalian  
Bob Charrow

John Graham  
Laina Bush  
Ann Agnew  
Jamar Hawkins  
Emeka Chukwudebe

FDA:

Scott Gottlieb  
Lauren Silvis  
Heather Brown  
Anna Abram  
Rebecca Wood  
David Mednick  
Jeffrey Shuren  
Bakul Patel

FDA Optional:

Martina Varnado  
Jeff O' Neill  
Josephine Tropea

Remarks:

Press:

Press Contact:

**HHS Staff:** Emeka Chukwudebe, (202) 205-9953.

**Briefing Materials:**

Briefing Materials will be provided for the briefing book no later than 1:00 PM on Friday, April 6, 2018.



April 2, 2018 2:00 PM: HHS Reground  
Public Hearing 2:00 PM: HHS Reground

**Who Requested the Meeting:** HHS

**Photographer-** yes/no: No

**Conference Line Info:**

(b)(6)

PW: (b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec. Weekly Staff Meeting  
**Location:** 614-G

**Start:** Mon 4/9/2018 10:00 AM  
**End:** Mon 4/9/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Attendees: (b)(7)(C) Ken, Rafael, Charles, Laura and Will.

### AGENDA

1. 5 minutes - Ken goes through Dep. Secs Schedule this week  
(Highlights – List out Reoccurring OP/Staff Div. meetings, Key Briefs, Travel, Offsite Meetings)
2. 15 minutes Associate Deputy Secretary's- report out on key issues and how they will progress this week
3. 10 minutes- Open

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Hargan will call Ejaz Elahi (b)(6)  
**Location:** Phone Call

**Start:** Mon 4/23/2018 11:30 AM  
**End:** Mon 4/23/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** Ejaz Elahi; (b)(6) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov)



**Who requested this event:** Ejaz Elahi

**Topic:** General Discussion regarding healthcare industry

**Deputy Secretary's Role:** Discussion

**Objective:** Reconnect with Dep. Sec. Hargan

**List of Attendees/Participants:** Ejaz Elahi

**Background:** I have known Dep. Sec. Hargan since his days in the private sector and would like to have a general reconnect call with him. I invited him to be the keynote speaker at the ACG Chicago Healthcare Conference on May 22, 2018 but his schedule did not allow his participation.

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Bi-Weekly Meeting with ASPE

**Location:** 614-G

**Start:** Mon 2/26/2018 1:00 PM

**End:** Mon 2/26/2018 1:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Horn-Barbour, Stephanie (OS/ASPE); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Callahan, Kenneth (HHS/IOS)

**Topic:** ASPE Bi-Weekly Meeting with the Deputy Secretary.

**Agenda:**

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Brenda Destro, and Charles Keckler

**Notes:** If ASPE is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD

**Start:** Mon 4/23/2018 2:00 PM

**End:** Mon 4/23/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)  
(Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(1) Speech Review

**Location:** 614-G

**Start:** Mon 4/23/2018 2:30 PM

**End:** Mon 4/23/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Brennan, Patrick (OS/ASPA); Paulus, Carl (OS/ASPA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Smith, Gavin (OS/ASPA)

**Attendees:** (b)(1) Patrick Brennan, Carl Paulus, Laura Caliguiri, Will Brady, Ken Callahan

**Notes:** Patrick will send over a draft of the speech beforehand.



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**From:** Harrison, Brian (HHS/IOS)

**Sent:** Sunday, April 22, 2018 3:19 PM

**To:** Brennan, Patrick (OS/ASPA) <Patrick.Brennan@hhs.gov>

**Cc:** Urbanowicz, Peter (HHS/IOS) <Peter.Urbanowicz@hhs.gov>; Stecker, Judy (OS/ASPA) <Judy.Stecker@hhs.gov>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Tignor, Beth (HHS/IOS) <Beth.Tignor@hhs.gov>; Olson, Carolyn (OS/IOS) <Carolyn.Olson@hhs.gov>

**Subject:** Re: For review by 8 PM if possible: Sec. Azar speech to biohealth forum

This probably is going to have to be DepSec if he can do it. (b)(6) unlikely to be able.

Ken - is he able?

BH

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On: 22 April 2018 15:02, "Brennan, Patrick (OS/ASPA)" <Patrick.Brennan@hhs.gov> wrote:  
Hi all,

(b)(5)

Best,  
Patrick

**Patrick Brennan**

Department of Health and Human Services

Office: 202-205-2819 | Cell: (b)(6)

*Predecisional/deliberative communication*



## Bell, Michael (OS/ASPA)

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**Subject:** ONC Bi-Weekly Meeting with the Deputy Secretary

**Location:** 614-G

**Start:** Mon 2/26/2018 3:00 PM

**End:** Mon 2/26/2018 3:30 PM

**Recurrence:** Weekly

**Recurrence Pattern:** every 2 week(s) on Monday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Rucker, Donald (OS/ONC); Swain, Matthew (OS/ONC); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); O'Brien, John (HHS/ASPE)

**Topic:** ONC Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Dr. Rucker, Will Brady and Matt Swain, Paula Stannard.

**Notes:** If the ONC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-Brief for HES Video  
**Location:** 614-G

**Start:** Mon 4/23/2018 4:00 PM  
**End:** Mon 4/23/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguirri, Laura (HHS/IOS) (Laura.Caliguirri@hhs.gov); Youssef, Christine (OS/ASA/OHR/TOD); Egbert, James (OS/ASA/OHR/SPD); Moreno, Rafael (OS/ASA/IOS); Gardner, Johnathan (OS/OHR)  
**Optional Attendees:** Major, Christine (HHS/ASA); Cordova, Jon (OS/ASA)

**From:** "Callahan, Kenneth (HHS/IOS)" <Kenneth.Callahan@hhs.gov>  
**Subject:** RE: HES Engagement Survey Video Taping with the Deputy Secretary  
**Date:** 19 April 2018 13:26  
**To:** "Gardner, Johnathan (OS/OHR)" <Johnathan.Gardner@hhs.gov>  
**Cc:** "Egbert, James (OS/ASA/OHR/SPD)" <James.Egbert@HHS.GOV>, "Youssef, Christine (OS/ASA/OHR/TOD)" <Christine.Youssef@hhs.gov>, "Moreno, Rafael (OS/ASA/IOS)" <Rafael.Moreno@hhs.gov>, "Brady, Will (HHS/IOS)" <William.Brady@hhs.gov>  
Hi Jonathan,

Let's do the pre-brief Monday at 4 pm and the video at 11:30 AM on Wednesday. Please fill out the attachment for both meeting requests. Also please confirm with the studio that 11:30 AM on Wednesday works.

Thanks.

Ken

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**From:** Gardner, Johnathan (OS/OHR)  
**Sent:** Thursday, April 19, 2018 11:54 AM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Egbert, James (OS/ASA/OHR/SPD) <James.Egbert@HHS.GOV>; Youssef, Christine (OS/ASA/OHR/TOD) <Christine.Youssef@hhs.gov>  
**Subject:** HES Engagement Survey Video Taping with the Deputy Secretary

Good Afternoon Kenneth,

I work in ASA. Rasheed gave me your name to coordinate the taping of a video the Deputy Secretary will use to release the HHS Engagement Survey (HES) results. We are finalizing the script and would like to schedule the Deputy Secretary sometime next week to record the video. Based on his schedule, when would he be able to tape in the studio? Should I contact the studio to get available times slots or is that something that you or someone in your office will do?

We would also like to schedule a 30-minute briefing to review the HES results and supporting documentation (script and email communications) before the taping. Is this possible?

Thank you for your time. I look forward to working with you on this effort.

Best Regards,

**Johnathan J. Gardner**

Director and Chief Learning Officer  
Talent and Organization Development  
Department of Health and Human Services  
330 C Street SW #2003  
Washington, DC 20024  
Office: 202-691-2126  
Mobile: (b)(6)

<< OLE Object: Picture (Device Independent Bitmap) >>

*Growing and engaged an knowledgeable workforce*

## **Bell, Michael (OS/ASPA)**

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**Subject:** Leading Academic Health Centers meeting with Deputy Secretary Eric Hargan  
**Location:** 614-G

**Start:** Tue 4/24/2018 10:30 AM  
**End:** Tue 4/24/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** mlindamood@jhu.edu; Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); (b)(7) (OS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

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**Topic:** Five leading academic health centers meeting with Deputy Secretary Eric Hargan

**Objective:** See agenda topics.

**List of Attendees/Participants:**

Deputy Secretary Eric Hargan  
Associate Deputy Secretary Charles Keckler  
Paul Rothman, M.D. Dean and CEO, Johns Hopkins Medicine  
K. Craig Kent, M.D. Dean and V.P. Health Sciences, The Ohio State University Wexner Medical Center  
Alan Kaplan, M.D. Chief Executive Officer, University of Wisconsin Health System  
Melisa Lindamood, Johns Hopkins Medicine  
Elizabeth Lee, Venn Strategies on behalf of University of Wisconsin Health System  
Jennifer Carlson, The Ohio State University Medical Center  
Cameron Taylor, Emory University  
Alex Currie, Vanderbilt University Medical Center

**Meeting / Event Agenda:** Ideas for reducing the regulatory burden in health care to unleash scientific discovery and accelerate transformation in the delivery of health care.

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Your meeting with the Deputy Secretary is now confirmed for **Tuesday, April 24, 2018 @ 10:30 a.m.** In preparation for this meeting, please find the following information:

Hubert H. Humphrey Building

16  
HHS 2018-00195--001981

HHS-17-0495-B-001245

U.S. Department of Health & Human Services (HHS)  
Immediate Office of the Secretary – Room 614G  
200 Independence Avenue, SW  
Washington, D.C. 20201

- If arriving by public transit, please take the orange or blue line trains to the Federal Center SW metro station. When exiting the station, please walk two blocks (toward the National Mall) and the Hubert Humphrey Building will be at your immediate right. Please enter the building through the Independence Avenue entrance and present two forms of identification.
- If arriving by taxi, please enter the building through the Independence Avenue entrance and present one current form of valid ID (Passport, License, or State Issued ID)
- If arriving by personal vehicle; meter parking is available for your convenience on each side of the building.

**Please plan to arrive within 15-minutes of the scheduled appointment.**

When you arrive, **please ask front desk to call Ken Callahan/Rafael Moreno 202-690-6133**. Please do not hesitate to contact our office should you have any questions.

## Bell, Michael (OS/ASPA)

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**Subject:** Title 10 Discussion  
**Location:** Deputy Secretary's Conference Room, 614-G  
  
**Start:** Tue 4/24/2018 11:15 AM  
**End:** Tue 4/24/2018 11:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** OGA Pre-Brief  
**Location:** 614-G

**Start:** Tue 4/24/2018 11:30 AM  
**End:** Tue 4/24/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Healy, Jenifer (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Schaeffer, Alison (HHS/OS/OGA)

**Attendees:** Deputy Secretary Hargan, Garrett Grigsby, Kyle Zebley, Garrett Grigsby, Jennifer Healy, Laura Caliguiri

**Topic:** OGA will brief the Dep. Sec. on the variety of meetings in the next few days.



## Bell, Michael (OS/ASPA)

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**Subject:** Lunch

**Location:** TBD

**Start:** Tue 4/24/2018 12:00 PM

**End:** Tue 4/24/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Brady, Will (HHS/IOS); O'brien, Douglas (OS/IEA)

Attendees: (b)(7)(C) Will Brady, Doug O'Brien and Ken

## Bell, Michael (OS/ASPA)

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**Subject:** HHS Social Capital Speaker Series 2nd Session: Practitioner Perspectives-Families and Peer Supports

**Location:** Hubert Humphrey Building – Room 422F

**Start:** Tue 4/24/2018 12:00 PM

**End:** Tue 4/24/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Destro, Brenda (HHS/ASPE)

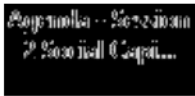
**Required Attendees:** Smith, Andrew (ACF); Clark, Barbara (HHS/ASL); O'Dell, Ben (OS/CFBNP); Lynch, Calder (CMS/OA); Keckler, Charles (HHS/IOS); Carter, Clarence (ACF); Lawrence, Courtney (HHS/ASL); Kelley, Curtis (HHS/ASFR); List, Deborah (ACF); Hargan, Eric (OS/IOS); Balderston, Deirdre (HHS/OGC); Oellerich, Don (HHS/ASPE); Burnszynski, Jennifer (OS/ASPE); Moughalian, Jen (HHS/ASFR); Townsend, Kara (HHS/ASPE); Burgess, Kimberly (HHS/ASPE); Kinnison, Kelly (OS/ASPE); Robertson, Lance (ACL); Trueman, Laura (HHS/IEA); Antelo, Lauren (HHS/ASPE); Wynne, Maggie (HHS/IOS); Stevenson, Marquita (ACL) (CTR); Bowman, Matthew (HHS/OGC); Lewandoski, Mona (OS/ASFR); Duran, Mishaela (ACF); Delew, Nancy (HHS/ASPE); Royce, Shannon (OS/CFBNP); Wagner, Steven (ACF); Hauan, Susan (HHS/ASPE); Baldwin PhD., Melinda (ACF); Branham, Keith (OS/ASPE); Frohlich, Lauren (ACF); Fairley, Kenya (ACF); Orsinger, Rachel (ACF); White, LeBretia (ACF); Kelvington, Areon (ACF); Kleinschmidt, Arthur (SAMHSA/CSAT); Le, Minh (ACF); Hayes, Michael (ACF); West, Kristina (OS/ASPE); McLain, Ophelia M (ACL); Crossen, Larissa (ACL); Nicholls, Richard (ACL); Lazare, Mary (ACL); Nibley, Megan (OS/ASPE); Powers, Mary (ACF); Christensen, Heidi (HHS/CFBNP); Zakhour, Christine (ACF) (CTR); McDonald, Robin (ACF); Jones, David (ACF); Murray, James (ACF); Williams, Cameron (HHS/ASFR); Mizoguchi, Ms. Carol (ACF); Washington-Thomas, Lisa (ACF); Bathon, David (ACF) (CTR); Benton, Amanda (OS/ASPE); Acker Housman, Stephanie (OS/ASPE); Wubbenhorst, William (ACF); Dawson, Shawndell (ACF); Cargill-Willis, Katherine (ACL); Johnson, Jennifer (ACL); Cruz, Allison (ACL); Callaway, Shawn (ACL); Huerta, Clare (ACL); Newell-Perez, Sara (ACL); O'Brien, Pamela (ACL); Roberts, Wilma (ACL); Thomas, Carla (ACL); Wright, Melvenia (ACL); Snow, Catherine (OS/CFBNP) (CTR); Erickson, Laura (OS/ASPE); Ryan Streeter; Douglas.Lewis@AEI.org; Winship, Scott (JEC); Myers, Justus (JEC); Connolly, Michael (Lee); Vaseghi, Bardia (ACF); Golonka, Susan (ACF); Negri, Warren A. (ACF); Layton, Chris (OS/ASFR); Morris, Genevieve (OS/ONC/IO); Rancourt, John H. Jr. (OS/ONC); Traver, Christopher (ACF); Simcox, Edwin (OS/IOS); Koyani, Sanjay (OS/IOS); Morse, Jonathan D. (CMS/CPI); Chu, Rose (HHS/HP); Novak, Thomas (OS/ONC); Henriksen, Maureen (ACF); Ghertner, Robin (HHS/ASPE); Dant, Christi (ACF); Moore, Kathleen (ACF) (CTR); Williams, Pamela M. (CMS/CPI); Brentzel, Ingrid (CMS/CPI); Morgan, Agnes M. (CMS/CPI); Simms, Bridget (CMS/CPI); Duran, Mishaela (HHS/ASPE); Pika, Joseph (HHS/ASFR); Johnson, Jeffrey (HHS/ASFR); Craig, Kathryn (HHS/ASFR); Comeaux, Nicole M. (CMS/CMCS); Campbell, Thom (ACL); Stiles, Corinna (ACL); Hannan, MaryLee (FDA/OC); Waters, Damon (ACF); Butler, James (ACF); Monteiro, Carol (ACF); Friedman, Eileen (ACF); Shelton, LaMonica (ACF); Mickens, Shantel (ACF); Dawdanow, Sanje (ACF); Schindler, Thomas (ACF); McDowell, Larry (ACF); Allen, Gary (ACF); Russell, Kisha (ACF); Fong, Julie (ACF); Shields, Frank (ACF); Koutstaal, Stanley (ACF); Siegel, Julie (ACF); Green, Angela (ACF); Fleischer, Erica (ACF); Duis, Melissa (ACF); Jackson, Mrs. Jacqueline

**Required Attendees:**

(ACF); Young, Veronica (ACF); Scala-Foley, Marisa (ACL); Germanis, Peter (ACF); Meade, Erica (HHS/ASPE); Rathgeb, Colleen (ACF); Finegold, Kenneth (HHS/ASPE); Lacina, Barbara (ACF); Marks, Caryn (OS/ASPE); Williams, Andrew (ACF); Raymond, Meredith (ACL); OS - ASPE HSP; (b)(6) (OS/IOS; Callahan, Kenneth (HHS/IOS); Clairmont, Karen (ACF); Gwilliam, Rachel (ACF); Kitchen, Antoinette (ACF); Lee, Katy (ACF); Shwalb, Rebecca (ACF); Balenger, Juanita (ACL)

**Optional Attendees:**

Daniels, Jeff (ACF); Holloway, Christopher (ACF); Matthew, Resa (ACF); Wallace Jr., Keith (ACF); Harrell, Margaret D. (ACF); Dixon, Frances (ACF) (Frances.Dixon@ACF.hhs.gov); Randolph-Robinson, Caprisca (ACF); Deterding, Nicole (ACF) (CTR); Jorge Blandón; Chilton, Mariana; Mary Ann Haley; Daly, Michelle E. (SAMHSA/CSAT); Derbes, Catherine (OS/ASPE); Brodowski, Melissa (ACF); Chappel, Andre (HHS/ASPE); Stevenson, Sarah-Lloyd (HHS/IOS); Charles Holloway; dlh2os@gmail.com



Join us for the internal:

**HHS Social Capital Speaker Series****Practitioner Perspectives: Families and Peer Supports**

Tuesday, April 24 from 12:00pm to 1:30pm in 422F

**The presenters**

- **Dr. Mariana Chilton** - Director of the Center for Hunger-Free Communities and Principal Investigator of the Building Wealth and Health Network.
- **Dr. Mary Ann Haley** - Deputy Director of the Connecticut Coalition to End Homelessness.
- **Mr. Jorge Blandón** - Executive Vice President of the Family Independence Initiative
- **Mr. Clarence Carter** - Director of Family Assistance at the Administration for Children and Families (moderator)

**About this session**

This session focuses on bonding social capital through family and peer supports. During this session, presenter will provide tangible and compelling examples of how their programs build and leverage social capital to improve opportunity for low-income populations. **Read more about the featured programs below.**

**About the speaker series**

The **Speaker Series** will explore social capital, featuring a variety of researchers, policy experts, and practitioners' perspectives and programs on the utilization of social capital. This series will facilitate learning among HHS colleagues, inform how HHS conceptualizes social capital, and lay the groundwork for how HHS policy, program, and research work can leverage social capital and civil society to promote work and reduce dependence.

**Webex Login**

Event number: (b)(6)

Event password: (b)(6)

1. [Click here](#) to join the online event.

Or copy and paste the following link to a browser:

(b)(6)

2. Click "Join Now".

To join the audio conference only

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Call-in toll number (US/Canada) (b)(6)

Access code: (b)(6)

#### Featured Programs

- **Building Wealth and Health Network:** The Building Wealth and Health Network provides asset-building activities and trauma-informed peer support to low-income caregivers of young children under the age of six who are participating in TANF and work-mandatory. The goal of the program is to increase the caregiver's financial, human, and social capital in order to improve financial security and maternal and child health. Eligible participants can participate in Building Wealth and Health Network as an allowable work activity. The peer support groups, draw from the Sanctuary® trauma-informed approach to social services. The Network curriculum focuses on four domains called SELF -- creating personal, emotional, moral and physical Safety; processing and managing Emotions; recognizing Loss and letting go; and developing goals for a sense of Future -- and financial empowerment programming that includes savings accounts that receive a 1-to-1 financial match from the Network.
- **Family Independence Initiative:** The Family Independence Initiative (FII) trusts and invests in the initiative and capacity of low-income families so they can work individually and collectively to achieve prosperity. FII does this by providing an offline and online environment to strengthen social networks, access capital, and support one another in achieving mobility. The more families share with each other and FII, the more initiatives they take, the more, not less, access to financial capital they can access in to accelerate their efforts. FII has partnered with more than 10,000 adults, teens, and children in 10 cities to create this new environment. On average, during two years of engagement with FII families report a 22% increase in monthly income, save an average of \$1,039 through newly established retirement investment accounts, and report a 55% decrease in federal subsidies such as TANF and SNAP. Ultimately, FII is changing the narrative about low-income families in our country.
- **Project STRIVE (Support to Reunite, Involve and Value Each Other)** is an evidence-based approach to family mediation that seeks to intervene in the lives of newly homeless youth and young adults to prevent them from spiraling into chronic homelessness, by successfully reunifying them with their parents or guardians. The intervention/mediation consists of 5 one-hour sessions based on cognitive – behavioral and family systems, with the specific aims being to reunify runaway youth, improve family functioning, and improve mental health. The STRIVE program has been shown to improve youth health and behavioral outcomes, and reduce risky behaviors. CT has launched a STRIVE pilot statewide to help prevent and end youth homelessness and provide tools to families and youth to help them stabilize and thrive. As part of this initiative in CT, interested staff from schools, child welfare, homeless assistance, and other systems across Connecticut are being trained on using STRIVE. Project STRIVE was developed by Dr. Norweeta Milburn of UCLA and has been implemented with 151 families in Los Angeles County and the surrounding areas and has been used within their juvenile justice system.

*This is an internal speaker series for HHS only. Please forward invitation and invite other HHS staff as appropriate.*



## Bell, Michael (OS/ASPA)

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**Subject:** BioHealth Capital Regional Forum  
**Location:** Gaithersburg, Maryland

**Start:** Tue 4/24/2018 2:00 PM  
**End:** Tue 4/24/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Smith, Gavin (OS/ASPA)

**EVENT:** BioHealth Capital Regional Forum  
**DATE:** Tuesday, April 24<sup>th</sup>, 2018  
**EVENT TIME:** 2:00 – 2:30 pm  
**LOCATION:** MedImmune – 1 MedImmune Way, Gaithersburg, MD 20878  
**PRESS:** OPEN, HHS photographer, internal livestream  
**HHS ADVANCE:** Carolyn Olson, (b)(6) [Carolyn.Olson@hhs.gov](mailto:Carolyn.Olson@hhs.gov)  
**EVENT HOST POC:** Sarah Meisheid, (b)(6)  
**HOLD ROOM:** Annapolis, Room 1582

### SCENARIO:

- ATTENDEES: 800 executives in the biohealth and life sciences industry.
- SETUP: Auditorium with 420 seats, rest of attendees will watch on livestream in other rooms on campus. Podium stage right w/ fixed mic, 4 chairs center stage for use later in the program.
- PROGRAM:

- 1:45pm (b)(7)(C) arrives at MedImmune, front entrance; Advance Lead – **Carolyn Olson** – will meet (b)(7)(C) on arrival and lead to hold room (5 min.)
  - Please Note: The following people will greet (b)(7)(C) on arrival inside the building:
    - **Christie Bloomquist**, Vice President US Corporate and Government Affairs for North America, AstraZeneca
    - **John Trainer**, Vice President and Head, Partnering & Strategy, Medimmune
    - **Jarrod Borkat**, BHCR Forum Committee Chair, Sr Director, Partnering & Strategy, Medimmune
- 1:55pm (b)(7)(C) moves to Stage Left (off stage) hold (5 min.)
- 2:00pm **Rich Bendis**, President & CEO, BioHealth Innovations, gives welcome remarks and introduces (b)(7)(C) (5 min.)

- 2:05pm (b)(1) gives remarks then turns program back over to Rich Bendis (20 min.)
- 2:25pm (b)(1) departs

## Bell, Michael (OS/ASPA)

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**Subject:** Confirmed: (b)(6) Catch-up  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Tue 4/24/2018 3:30 PM  
**End:** Tue 4/24/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(6) (OS/IOS); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS)

## Bell, Michael (OS/ASPA)

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**Subject:** Meeting with Ambassador Kirsti Kauppi, Embassy of Finland  
**Location:** 733D

**Start:** Tue 4/24/2018 4:30 PM  
**End:** Tue 4/24/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Zebley, Kyle (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Sorenson, Noila (OS/OGA); Smith, Christopher (HHS/ASPA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Schmeissner, Peter (HHS/OGA)

**Who requested this event:** HHS requested this meeting.

**Topics:** WHO Independent High-level Commission on NCDs

**Objectives:** Discuss WHO Independent High-level Commission on NCDs

### **List of Attendees/Participants:**

- HHS
  - Eric Hargan, Deputy Secretary, HHS
  - Peter Schmeissner, Director, Europe and Eurasia, Office of Global Affairs
  - Kyle Zebley
  - Jenifer Healy
  - Others to be confirmed

**Meeting / Event Agenda:** Will be provided ahead of the meeting

**Background:** Finland is a co-chair with the US on the WHO Independent High-level Commission on NCDs and HHS requested this meeting with Ambassador Kauppi to discuss each country's perspectives on the commission.





## Bell, Michael (OS/ASPA)

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**Subject:** OASH NPRM

**Location:** 614-G

**Start:** Wed 4/25/2018 8:00 AM

**End:** Wed 4/25/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(6) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Giroir, Brett (HHS/OASH); Stannard, Paula (HHS/IOS); Huber, Valerie (HHS/OASH); Bembo, Dinah (HHS/OASH); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

**Optional Attendees:** Hargan, Eric (OS/IOS)

**Attendees:** (b)(6) Valerie Huber, Dr. Giroir, Will Brady and Paula Stannard.

**Lead:** Paula Stannard.

## Bell, Michael (OS/ASPA)

**Subject:** (b)(7)(C) Welcome to international guests for the Global Digital Health Partnership (GDHP) meeting

**Location:** 1919 Connecticut Ave NW, Washington, DC 20009

**Start:** Wed 4/25/2018 9:00 AM

**End:** Wed 4/25/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Greenstein, Bruce (OS/IOS); Kissell, Aspen (OS/IOS); O'Brien, John (HHS/ASPE); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS)



### Scheduling Request Memo for Deputy Secretary Hargan

**Topic:** Deputy Secretary

**Objective:** Welcome to international guests for the Global Digital Health Partnership (GDHP) meeting

**Deputy Secretary's Role:** Provide welcoming remarks to open the GDHP meeting

**Project Lead (IOS Senior Staff):** Bruce Greenstein, HHS CTO

**Working Project Lead (Name, Cell and email):**

Aspen Kissell, (b)(6) [Aspen.Kissell@hhs.gov](mailto:Aspen.Kissell@hhs.gov) Jim Daniel, (b)(6) [james.daniel@hhs.gov](mailto:james.daniel@hhs.gov)

**Who will provide Briefing materials?** Bruce Greenstein, HHS CTO and James Daniel, HHS CTO

**HHS Staff Attendees:** Bruce Greenstein, HHS CTO Don Rucker, HHS ONC, Teresa Zayas Caban, HHS ONC

**External Attendees:**

Country	Attendee	Title/Organisation
Argentina	Dr Alejandro Osornio	National Director of Health Information Systems, Ministry of

		Health
Australia	Tim Kelsey	CEO, Australian Digital Health Agency
	Professor Meredith Makeham	Chief Medical Adviser, Australian Digital Health Agency
	Clara Lubbers	International Adviser, Australian Digital Health Agency
Austria	Jürgen Brandstätter	Board member of IHE International, co-chair of IHE Europe and the IHE Global Deployment Coordination Committee, co-chair of the IHE Pharmacy domain, founding board member of IHE Austria
Canada	Michael Green	CEO and President, Canada Health Infoway
	Shelagh Maloney	VP, Consumer Health, Communications and Evaluation Services, Canada Health Infoway
Dubai	Dr Osama El-Hassan	Head of eHealth Section, Dubai Health Authority
Hong Kong SAR	Vicky Fung	Senior Health Informatician, Hong Kong Hospital Authority
Italy	Dr Marco Marchetti	Director, National Center for Health Technology Assessment Italian National Institute for Health
New Zealand	TBC	TBC
Ukraine	George Dubynsky	First Secretary, Embassy of Ukraine to the USA
The UK	Lisa Franklin	Director, Information and Technology, Southern Health NHS Foundation Trust
	Tim Donohoe	Tim Donohoe, Chief Technology Adviser, Department of Health & Social Care
	Rob Shaw	Deputy CEO, NHS Digital
	Dr Simon Eccles	Chief Clinical Information Officer for Health and Care, NHS England
World Health Organization (WHO)	Dr Ramesh Krishnamurthy	Senior Advisor, Department of Information, Evidence and Research

#### Schedule Request Justification:

The GDHP meeting will be April 25<sup>th</sup>, 2018 at the Washington Hilton from 9AM to 2PM. Ideally, ten minutes of opening remarks could happen between 9AM and 10AM

## Bell, Michael (OS/ASPA)

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**Subject:** Pre-developmental Concepts Meeting for SAMSHA (FY20 Budget)

**Location:** 607-G

**Start:** Wed 4/25/2018 10:00 AM

**End:** Wed 4/25/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); McCance-Katz, Elinore (SAMHSA/OAS); Moughalian, Jen (HHS/ASFR); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Urbanowicz, Peter (HHS/IOS); Harrison, Brian (HHS/IOS); O'Brien, John (HHS/ASPE); Cochran, Norris (HHS/ASFR); Street, Amanda (HHS/IOS); Palmer, Ashley (OS/ASFR); Lapinski, Mary-Sumpter (HHS/IOS) (Mary-sumpter.Lapinski@hhs.gov); Stannard, Paula (HHS/IOS); Wynne, Maggie (HHS/IOS); Charrow, Robert (HHS/OGC); Bassett, Matthew (HHS/ASL); Arbes, Sarah (HHS/ASL); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Kemper, Laura (HHS/ASL); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Best, Daniel (HHS/IOS); Giroir, Brett (HHS/OASH); Agnew, Ann (HHS/IOS); Cravens, Catherine (OS/ASPE); O'Keefe, Erin (HHS/ASFR)

**Optional Attendees:** Miller, Caitlyn (OS/ASFR); Curtis, Jillian (HHS/ASFR); Coughlin, Janis (HHS/ASFR) (Janis.Coughlin@hhs.gov); Peter, Brian (OS/ASFR) (Brian.Peter@hhs.gov); Bailey, Katherine (OS/ASFR) (Katherine.Bailey@hhs.gov); Hargan, Eric (OS/IOS); Bodden, Cheryl (OS/ASPE) (Cheryl.Bodden@hhs.gov); Peoples, Sevetra (OS/ASPE); Townsend, Kara (HHS/ASPE) (Kara.Townsend@hhs.gov); Kennedy, Gavin (HHS/ASPE); Avula, Deepa (SAMHSA/OFR); Bernier, Michael (HHS/ASFR); Pence, Laura (HHS/IOS)

**Topic:** Pre-developmental Concepts Meeting for SAMSHA (FY20 Budget)

**Background:** As part of the legislative development process, the Deputy Secretary will hold pre-developmental or "concepts" meetings with OpDiv Heads to discuss high-level legislative priorities for FY 2020 and to focus your development of FY 2020 A-19 legislative proposals. The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian (Jen.Moughalian@hhs.gov) and Brenda Destro (Brenda.Destro@hhs.gov) on April 11. Please copy Erin O'Keefe (erin.okeefe@hhs.gov) and Catherine Cravens (Catherine.Cravens@hhs.gov) on your submission email. Any policy-related questions can be directed to Jen Moughalian and Brenda Destro. Staff-level questions should be directed to Erin O'Keefe and Catherine Cravens.

**Attendees:** Deputy Secretary Hargan, Dr. Elinore McCance-Katz, Jen Moughalian, Brenda Destro, Peter Urbanowicz, Brian Harrison, John O'Brien, Laura Kemper, Norris Cochran, Amanda Street, Ashley Palmer, Mary-Sumpter Lapinski, Paula Stannard, Maggie Wynne, Robert Charrow, Matthew Bassett, Sarah Arbes, Will Brady, Laura Caliguiri, Charles Keckler, Dan Best, Brett Giroir, Ann Agnew

**Notes:** The Pre-Development Decision Memoranda outlining at a conceptual level what is to be addressed in the A-19 legislative proposals should be emailed to Jen Moughalian (Jen.Moughalian@hhs.gov) and Brenda Destro (Brenda.Destro@hhs.gov) on April 11. See the documents below for more information.



Healthcare Fraud in the US Healthcare System: A National Perspective  
Healthcare Fraud in the US Healthcare System: A National Perspective  
Healthcare Fraud in the US Healthcare System: A National Perspective

## Bell, Michael (OS/ASPA)

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**Subject:** SAMSHA A-19 De-Brief  
**Location:** 614-G

**Start:** Wed 4/25/2018 11:00 AM  
**End:** Wed 4/25/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Destro, Brenda (HHS/ASPE) (Brenda.Destro@hhs.gov); Moughalian, Jen (HHS/ASFR); O'Keefe, Erin (HHS\ASFR); Bassett, Matthew (HHS/ASL); Best, Daniel (HHS/IOS); O'Brien, John (HHS/ASPE); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Agnew, Ann (HHS/IOS)

**Optional Attendees:** Giroir, Brett (HHS/OASH); Pence, Laura (HHS/IOS); Kemper, Laura (HHS/IOS)

**Attendees:** (b)(1) Jen Moughalian, Brenda Destro, Ann Agnew, Matthew Bassett, Charles Keckler, Dan Best, John O'Brien

## Bell, Michael (OS/ASPA)

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**Subject:** HES Video  
**Location:** HHS Studio, 1st floor

**Start:** Wed 4/25/2018 11:30 AM  
**End:** Wed 4/25/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Egbert, James (OS/ASA/OHR/SPD); Youssef, Christine (OS/ASA/OHR/TOD); Brady, Will (HHS/IOS); Caliguirri, Laura (HHS/IOS) (Laura.Caliguirri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Gardner, Johnathan (OS/OHR)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS)



**From:** "Callahan, Kenneth (HHS/IOS)" <Kenneth.Callahan@hhs.gov>  
**Subject:** RE: HES Engagement Survey Video Taping with the Deputy Secretary  
**Date:** 19 April 2018 13:26  
**To:** "Gardner, Johnathan (OS/OHR)" <Johnathan.Gardner@hhs.gov>  
**Cc:** "Egbert, James (OS/ASA/OHR/SPD)" <James.Egbert@HHS.GOV>, "Youssef, Christine (OS/ASA/OHR/TOD)" <Christine.Youssef@hhs.gov>, "Moreno, Rafael (OS/ASA/IOS)" <Rafael.Moreno@hhs.gov>, "Brady, Will (HHS/IOS)" <William.Brady@hhs.gov>  
Hi Jonathan,

Let's do the pre-brief Monday at 4 pm and the video at 11:30 AM on Wednesday. Please fill out the attachment for both meeting requests. Also please confirm with the studio that 11:30 AM on Wednesday works.

Thanks.

Ken

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**From:** Gardner, Johnathan (OS/OHR)  
**Sent:** Thursday, April 19, 2018 11:54 AM  
**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>  
**Cc:** Egbert, James (OS/ASA/OHR/SPD) <James.Egbert@HHS.GOV>; Youssef, Christine (OS/ASA/OHR/TOD) <Christine.Youssef@hhs.gov>  
**Subject:** HES Engagement Survey Video Taping with the Deputy Secretary



Good Afternoon Kenneth,

I work in ASA. Rasheed gave me your name to coordinate the taping of a video the Deputy Secretary will use to release the HHS Engagement Survey (HES) results. We are finalizing the script and would like to schedule the Deputy Secretary sometime next week to record the video. Based on his schedule, when would he be able to tape in the studio? Should I contact the studio to get available times slots or is that something that you or someone in your office will do?

We would also like to schedule a 30-minute briefing to review the HES results and supporting documentation (script and email communications) before the taping. Is this possible?

Thank you for your time. I look forward to working with you on this effort.

Best Regards,

**Johnathan J. Gardner**

Director and Chief Learning Officer  
Talent and Organization Development  
Department of Health and Human Services  
330 C Street SW #2003  
Washington, DC 20024  
Office: 202-691-2126  
Mobile: (b)(6)

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*Growing and engaged an knowledgeable workforce*



## Bell, Michael (OS/ASPA)

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**Subject:** Datapalooza Speech Briefing w/ASPA  
**Location:** 614-G

**Start:** Wed 4/25/2018 12:30 PM  
**End:** Wed 4/25/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Oakley, Caitlin B. (OS/ASPA); Hargan, Eric (OS/IOS); Brady, Will (HHS/IOS); O'Brien, John (HHS/ASPE); Brennan, Patrick (OS/ASPA); Paulus, Carl (OS/ASPA); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Olson, Carolyn (OS/IOS)

**Optional Attendees:** Smith, Gavin (OS/ASPA)

**Attendees:** (b)(7)(C) Patrick Brennan, Caitlin Oakley, Carl Paulus, Will Brady, John O'Brien, Laura Caliguiri, Ken Callahan

## Bell, Michael (OS/ASPA)

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**Subject:** Dep Sec & Drug Take Back Day Tomorrow at HHS  
**Location:** 8th Floor

**Start:** Wed 4/25/2018 1:00 PM  
**End:** Wed 4/25/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Stecker, Judy (OS/ASPA); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Smith, Gavin (OS/ASPA); Oakley, Caitlin B. (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Moreno, Rafael (OS/ASA/IOS)  
**Optional Attendees:** Smith, Christopher (HHS/ASPA)

**From:** Rosenberg, Jeffrey (OS/ASPA)  
**Sent:** Tuesday, April 24, 2018 10:38 AM  
**To:** Trueman, Laura (HHS/IEA) <Laura.Trueman@hhs.gov>; Stecker, Judy (OS/ASPA) <Judy.Stecker@hhs.gov>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Oakley, Caitlin B. (OS/ASPA) <Caitlin.Oakley@HHS.GOV>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>; Caliguiri, Laura (HHS/IOS) <Laura.Caliguiri@hhs.gov>; Smith, Gavin (OS/ASPA) <Gavin.Smith@hhs.gov>  
**Cc:** Kalavritinos, Jack (OS/IEA) <John.Kalavritinos@hhs.gov>; Pence, Laura (HHS/IOS) <Laura.Pence@hhs.gov>  
**Subject:** RE: Dep Sec & Drug Take Back Day Tomorrow at HHS

Thanks, Laura. We'll pick it up from here.

**From:** Trueman, Laura (HHS/IEA)  
**Sent:** Tuesday, April 24, 2018 10:31 AM  
**To:** Stecker, Judy (OS/ASPA) <Judy.Stecker@hhs.gov>; Rosenberg, Jeffrey (OS/ASPA) <Jeffrey.Rosenberg@hhs.gov>; Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Oakley, Caitlin B. (OS/ASPA) <Caitlin.Oakley@HHS.GOV>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>; Caliguiri, Laura (HHS/IOS) <Laura.Caliguiri@hhs.gov>; Smith, Gavin (OS/ASPA) <Gavin.Smith@hhs.gov>  
**Cc:** Kalavritinos, Jack (OS/IEA) <John.Kalavritinos@hhs.gov>; Pence, Laura (HHS/IOS) <Laura.Pence@hhs.gov>  
**Subject:** Dep Sec & Drug Take Back Day Tomorrow at HHS

Hi All

I understand the Dep Sec will go upstairs tomorrow at 1pm to do a take-back day photo.

(b)(5)

As this is not really an IEA activity, I am bowing out and letting Dep Sec team and ASPA coordinate.

I am tracking down a name and contact info for who is logistically in charge of the event here at the Humphrey building and will relay that to ASPA when I get it.

Laura

**Laura Clay Trueman**

Principal Deputy Director  
Office of Intergovernmental and External Affairs  
Office of the Secretary  
U.S. Department of Health and Human Services  
200 Independence Ave SW  
Washington D.C. 20201  
(202) 260-6349 Office  
[Laura.Trueman@hhs.gov](mailto:Laura.Trueman@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) and Dep. Sec Briefing  
**Location:** 615-F

**Start:** Wed 4/25/2018 1:30 PM  
**End:** Wed 4/25/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); (b)(7)

Requested by Peter/ Brian, to update (b)(6) on Dept. Activities

## Bell, Michael (OS/ASPA)

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**Subject:** FW: Geneva Threat briefing  
**Location:** SCIF Conference Large Conference Room

**Start:** Wed 4/25/2018 2:00 PM  
**End:** Wed 4/25/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Leslie, Robert (IOS/OSSI)

**Required Attendees:** Moreno, Rafael (OS/ASA/IOS); Woodrome, Anthony (OS/ASA/OSSI); Mccracken, Jessica (OS/IOS/OSSI); Schmoyer, Michael (OS/OSSI); Aguirre, Lisa (OS/IOS/OSSI)

**Optional Attendees:** Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); b1 (OS/IOS); Hargan, Eric (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Healy, Jenifer (HHS/OS/OGA); Schmeissner, Peter (HHS/OGA); Hudgens, Alisa (OS/IOS/OSSI)

-----Original Appointment-----

**From:** Leslie, Robert (IOS/OSSI)

**Sent:** Tuesday, April 10, 2018 10:33 AM

**To:** Leslie, Robert (IOS/OSSI); Moreno, Rafael (OS/ASA/IOS); Woodrome, Anthony (OS/ASA/OSSI); Mccracken, Jessica (OS/IOS/OSSI); Schmoyer, Michael (OS/OSSI); Aguirre, Lisa (OS/IOS/OSSI)

**Subject:** Geneva Threat briefing

**When:** Wednesday, April 25, 2018 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** SCIF Conference Large Conference Room

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary is having a bilateral meeting with the Netherlands Ministry of Health  
**Location:** 640-H

**Start:** Wed 4/25/2018 3:00 PM  
**End:** Wed 4/25/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Grigsby, Garrett (HHS/OS/OGA); Schmeissner, Peter (HHS/OGA); Roach, Jessica (HHS/OGA); Healy, Jenifer (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Smith, Christopher (HHS/ASPA); Smith, Gavin (OS/ASPA); Pasch, David (OS/ASPA); Schaeffer, Alison (HHS/OS/OGA)  
**Optional Attendees:** Thomas, Mathew (HHS/OS/OGA)

**Who requested this event:** The Netherlands requested a bilateral meeting with HHS leadership.

**Topics:** HHS priorities; Global Health Security Agenda (GHSA); combatting Anti-Microbial Resistance (AMR); access to medicines/drug prices; opioid crisis; European Medicines Agency; WHO

**Objectives:**

(b)(5)

**List of Attendees/Participants:**

- Netherlands
  - Angelique Berg, Director-General of Public Health, Ministry of Health, Welfare, and Sport
  - Herbert Barndard, Director of International Affairs, Ministry of Health, Welfare, and Sport
  - Regine Aalders, Counselor for Health, Welfare and Sport to Canada and the USA, Embassy of the Kingdom of the Netherlands
- HHS
  - Garrett Grigsby, Director of Global Affairs
  - Peter Schmeissner, Director, Europe and Eurasia, Office of Global Affairs
  - Jessica Roach, Global Health Officer, Europe and Eurasia, Office of Global Affairs (*note taker*)

- Laura Caliguiri. Associate Deputy Secretary

**Meeting / Event Agenda:** Will be provided ahead of the meeting

**Background:** DG Berg’s portfolio includes public health, nutrition, health, prevention, and medical technology. During this trip to the U.S., she will first visit the CDC in Atlanta and meet with experts there to discuss public health emergencies, global health security, AMR and zoonotic diseases, and public health prevention strategies. She will then come to Washington, D.C. to meet with HHS leadership. In addition to this meeting, we are working to schedule topic-specific meetings on global health security, opioids, and health promotion. DG Berg will also be meeting with the World Bank while in DC.



## Bell, Michael (OS/ASPA)

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**Subject:** CTO Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 2/13/2018 3:00 PM  
**End:** Tue 2/13/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Kissell, Aspen (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Greenstein, Bruce (OS/IOS); Agnew, Ann (HHS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Simcox, Edwin (OS/IOS)

Topic: CTO Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Will Brady and Bruce Greenstein.

Notes: If CTO is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.



At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** ASPA Weekly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Wed 2/14/2018 4:00 PM  
**End:** Wed 2/14/2018 4:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Wednesday from 4:00 PM to 4:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguirri, Laura (HHS/IOS) (Laura.Caliguirri@hhs.gov); Althouse, Riley (OS/ASPA); Rosenberg, Jeffrey (OS/ASPA); Stecker, Judy (OS/ASPA)  
**Optional Attendees:** Clark, Timothy (HHS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: ASPA Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charmaine Yoest, Laura Caliguirri and Will Brady.

Notes: If ASPA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** ASL Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Wed 2/28/2018 9:00 AM  
**End:** Wed 2/28/2018 9:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Wednesday from 9:00 AM to 9:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Keckler, Charles (HHS/IOS); McGuffee, Tyler Ann (HHS/ASL); Agnew, Ann (HHS/IOS)  
**Optional Attendees:** matthew.bassett@hhs.gov; Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS)

**Topic:** ASL Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Mr. Bassett and Laura Caliguiri

**Notes:** If ASL is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Dinner w/Dan Brouillette  
**Location:** Army/Navy Club (DC) Sun Room - 901 17th St NW, Washington, DC 20006

**Start:** Wed 4/25/2018 6:30 PM  
**End:** Wed 4/25/2018 8:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS)

Jake Smith confirmed that the attendees are DOE, DOT, VA, HUD, OMB, and DOC. Possibly SBA and USDA as well.





## Bell, Michael (OS/ASPA)

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**Subject:** Meeting  
**Location:** The Willard

**Start:** Thu 4/26/2018 8:30 AM  
**End:** Thu 4/26/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Ladd Wiley; Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS)

**Optional Attendees:** Hargan, Eric (OS/IOS); Scott, JC





## Bell, Michael (OS/ASPA)

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**Subject:** HOLD  
**Location:** Please Call Paula @ (b)(6)  
**Start:** Thu 4/26/2018 9:45 AM  
**End:** Thu 4/26/2018 10:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Stannard, Paula (HHS/IOS)  
**Optional Attendees:** Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

## Bell, Michael (OS/ASPA)

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**Subject:** Saudi Minister of Health  
**Location:** 325-A

**Start:** Thu 4/26/2018 11:45 AM  
**End:** Thu 4/26/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Zebley, Kyle (HHS/OS/OGA); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Healy, Jenifer (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Smith, Gavin (OS/ASPA); Smith, Christopher (HHS/ASPA); Pasch, David (OS/ASPA)

**Optional Attendees:** Hoffman, Linda M (HHS/OS/OGA); Daravi, Kamran (HHS/OS/OGA)



## Bell, Michael (OS/ASPA)

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**Subject:** Quick Discussion w/Bob Charrow  
**Location:** Deputy Secretary's Conference Room, 614-G

**Start:** Thu 4/26/2018 12:45 PM  
**End:** Thu 4/26/2018 12:50 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Charrow, Robert (HHS/OGC)

Notes: Mr. Charrow asked for this quick meeting with the DepSec.

## Bell, Michael (OS/ASPA)

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**Subject:** HOLD  
**Location:** 614-G

**Start:** Thu 4/26/2018 12:30 PM  
**End:** Thu 4/26/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS)

Ken/Rafael have details

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) brief on CMS Innovation Center  
**Location:** 610-F

**Start:** Thu 4/26/2018 1:30 PM  
**End:** Thu 4/26/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); O'Brien, John (HHS/ASPE); Fischbach, Aaron (OS/IOS); (b)(6) Jilani, Shahla (HHS/IOS); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Kouzoukas, Demetrios (CMS/OA); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Bassano, Amy (CMS/CMML); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Agnew, Ann (HHS/IOS); Moughalian, Jen (HHS/ASFR); Shah, Anand (CMS/CMML); Guram, Jeet (CMS/OA); Boehler, Adam (CMS/OA)

**Optional Attendees:** CMS Administrator



**Topic:** CMS Innovation Center

**Objective:** Background briefing on the structure, function, and authority of the CMS Innovation Center

**Lead IOS Counselor:** John O'Brien

**(b)(6) Role:** Ask questions and provide feedback

**Request POC (Name, Cell and email):** Aaron Fischbach, (b)(6) [aaron.fischbach@hhs.gov](mailto:aaron.fischbach@hhs.gov)

**Is Conference Call Line needed?** Not at this time

**Will there be Briefing Materials provided?** Yes

**~ If yes, who will send them to Kristina Pelekoudas (Name)?** Aaron Fischbach

HHS Staff Attendees: Eric Hargan, John O'Brien, Seema Verma, Amy Bassano, Demetrios Kouzoukas, Bob Charrow, Kelly Cleary, Ann Agnew, Jen Moughalian

## Bell, Michael (OS/ASPA)

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**Subject:** ASA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 3/1/2018 10:00 AM  
**End:** Thu 3/1/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Thursday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(1) (OS/IOS); Brady, Will (HHS/IOS); Flick, Heather (OS/OGC); Hargan, Eric (OS/IOS)  
**Optional Attendees:** Cordova, Jon (OS/ASA); Williams, Rasheed (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Barcus, Lea (PSC/OD); Moreno, Rafael (OS/ASA/IOS); Agnew, Ann (HHS/IOS); ASA (OS/OGC); Coquis, Roberto (OS/ASA)

**Topic:** ASA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Heather Flick, and Will Brady

**Notes:** If ASA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,

Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** IHS Monthly Meeting with the Deputy Secretary  
**Location:** 614-G

**Start:** Thu 3/15/2018 2:30 PM  
**End:** Thu 3/15/2018 3:00 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Thursday of every 1 month(s) from 2:30 PM to 3:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Weahkee, Michael (IHS/HQ); Wynne, Maggie (HHS/IOS); Hargan, Eric (OS/IOS)

**Optional Attendees:** Turk, Denise M. (IHS/HQ); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS); Agnew, Ann (HHS/IOS); Brady, Will (HHS/IOS)

**Topic:** IHS Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Michael Weahkee and Maggie Wynne

**Notes:** If IHS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

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We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** OGC Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 2/15/2018 3:00 PM  
**End:** Thu 2/15/2018 3:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Thursday from 3:00 PM to 3:30 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Charrow, Robert (HHS/OGC); Urbanowicz, Peter (HHS/IOS)  
**Optional Attendees:** Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Moreno, Rafael (OS/ASA/IOS); White, Caroline (HHS/OGC)

Topic: OGC Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Charles Keckler, Paula Stannard and Robert Charrow.

Notes: If OGC is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

---

**Subject:** OGA Bi-Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Thu 4/26/2018 4:00 PM  
**End:** Thu 4/26/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Schaeffer, Alison (HHS/OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Harrison, Brian (HHS/IOS) (Brian.Harrison@hhs.gov); Zebley, Kyle (HHS/OS/OGA)

**Topic:** OGA Bi-Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Maggie Wynne, Laura Caliguiri, Garrett Grigsby.

**Notes:** If OGA is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS

**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

## Bell, Michael (OS/ASPA)

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**Subject:** OIG Monthly Meeting with the Deputy Secretary  
**Location:** HHH Bldg, Deputy Secretary's Conference Room, 614-G

**Start:** Thu 2/22/2018 11:30 AM  
**End:** Thu 2/22/2018 12:00 PM

**Recurrence:** Monthly  
**Recurrence Pattern:** the fourth Thursday of every 1 month(s) from 11:30 AM to 12:00 PM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Levinson, Dan R (OIG/IO); Brady, Will (HHS/IOS)

**Optional Attendees:** Chiedi, Joanne M (OIG/IO); Grimm, Christi A (OIG/IO); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS); Caliguiri, Laura (HHS/IOS); Morvis, Catherine L (OIG/IO); Agnew, Ann (HHS/IOS)

**Topic:** OIG Monthly Meeting with the Deputy Secretary.

### Agenda:

- Review the following month.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

**Attendees:** Deputy Secretary Hargan, Charles Keckler, Paula Stannard, Dan Levinson

**Notes:** If OIG is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.



**From:** Hargan, Eric (OS/IOS)

**Subject:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

**DATE:** February 1, 2018

**TO:** Operating and Staff Division Leaders

**FROM:** Eric D. Hargan,  
Deputy Secretary, HHS



**SUBJECT:** Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

*Eric D. Hargan*  
*Deputy Secretary, HHS*

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary



## Bell, Michael (OS/ASPA)

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**Subject:** Travel Home

**Start:** Thu 4/26/2018 6:30 PM

**End:** Thu 4/26/2018 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(1) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Emily Duke Hargan

Ken/Rafael have details

## Bell, Michael (OS/ASPA)

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**Subject:** CMS Weekly Meeting with the Deputy Secretary.  
**Location:** 614-G

**Start:** Tue 3/6/2018 9:30 AM  
**End:** Tue 3/6/2018 10:15 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 9:30 AM to 10:15 AM

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); CMS (b)(7)(C) Moreno, Rafael (OS/ASA/IOS); Perez-Rivera, Diana (CMS/OA) (diana.perez-rivera@cms.hhs.gov); CMS Administrator; Agnew, Ann (HHS/IOS); Brookes, Brady (CMS/OA)  
**Optional Attendees:** Hargan, Eric (OS/IOS); O'Brien, John (HHS/ASPE); Callahan, Kenneth (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

Topic: CMS Weekly Meeting with the Deputy Secretary.

### Agenda:

- Review the following week.
- Address:
  - o 1. Outstanding items.
  - o 2. Operational Management.
  - o 3. Policy Developments.

Attendees: Deputy Secretary Hargan, Seema Verma, Will Brady and John O'Brien

Notes: If CMS is interested in providing any documents or PDF's for the meeting they'll submit the documents 48 hours prior to this weekly meeting.

From: Hargan, Eric (OS/IOS)

Subject: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

### MEMORANDUM

DATE: February 1, 2018

TO: Operating and Staff Division Leaders

FROM: Eric D. Hargan,  
Deputy Secretary, HHS

SUBJECT: Welcome Secretary Azar and Continuation of Deputy Secretary and Division Head Meetings

As you all know, Secretary Azar recently joined HHS, and we welcome his leadership and vision. As the Secretary and his staff transition into HHS, we look forward to a smooth process.

At the request of the Secretary, and in an effort to limit disruption and advance HHS's mission during this transition period, the Deputy Secretary and division leadership will continue their regularly scheduled one-on-one meetings focused on the day-to-day management and operations of the department and the regulatory development and clearance process. Briefings to the Secretary and Deputy Secretary on Presidential initiatives, Secretarial initiatives, policy development and other unique issues will continue to be scheduled and coordinated through the counselors, the scheduling team and the HHS Executive Secretariat. The operating and staff division leaders will be contacted to schedule initial briefings with the Secretary and staff and for briefings on other issues as they arise.

We look forward to working with you all to achieve HHS's mission and once again, welcome Secretary Azar!

Eric D. Hargan  
Deputy Secretary, HHS

cc: Peter Urbanowicz, Chief of Staff  
Brian Harrison, Deputy Chief of Staff  
Ann Agnew, Executive Secretary

(b)(5)

## Bell, Michael (OS/ASPA)

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**Subject:** eHCM Product Overview  
**Location:** 607-G; Conference #: (b)(6) Participant #: (b)(6)  
**Start:** Mon 4/30/2018 10:30 AM  
**End:** Mon 4/30/2018 11:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** DeputySecretary (OS/IOS); Hargan, Eric (OS/IOS); (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Chatman, Mia (HHS/ASA) (CTR); Brady, Will (HHS/IOS); Cordova, Jon (OS/ASA); Killoran, Beth (OS/ASA/OCIO); Flick, Heather (OS/OGC); Ashmore, Perryn (OS/ASA/OCIO); Hayes, Darla (HHS/ASA); Major, Christine (HHS/ASA)  
**Optional Attendees:** Barcus, Lea (PSC/OD); Williams, Rasheed (HHS/IOS); Duncan, Levi (OS/IOS/OHR); Simpson, Todd (OS/ASA/OCIO); McElroy, Cheryl (OS/OHR); Bowles, Jamil (HHS/IOS); Keane, Thomas (OS/ASA/IOS) (CTR)

**Topic:**  
eHCM Product Overview

**Deputy Secretary's Role:**  
Informational/Status Review

**Objective:**  
Update DepSec on EHCM project, process and deliverables.

**List of Attendees/Participants:** Deputy Secretary, Will Brady, Heather Flick, Jon Cordova, Beth Killoran, Christine Major (calling-in), Darla Hayes, Perryn Ashmore.

**Meeting / Event Agenda:**

- Project Overview
- Demo – Project Walkthrough
- Q &A's

## Bell, Michael (OS/ASPA)

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**Subject:** Deputy Secretary Meeting with OGC/Ethics  
**Location:** 614-G

**Start:** Mon 4/30/2018 11:00 AM  
**End:** Mon 4/30/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Bird, Catherine (OS/OGC); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Fischmann, Elizabeth (HHS/OGC); Dees, Karena (HHS/OGC)

**Attendees:** Deputy Secretary Hargan, Karena Dees, Elizabeth Fischmann, Catherine Bird, Charles Keckler, Laura Caliguiri, Rafael Moreno, Will Brady and Ken Callahan

**Topic:** (b)(5)

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**From:** Dees, Karena (HHS/OGC)

**Sent:** Wednesday, April 25, 2018 10:32 AM

**To:** Callahan, Kenneth (HHS/IOS) <Kenneth.Callahan@hhs.gov>; Fischmann, Elizabeth (HHS/OGC) <Elizabeth.Fischmann@hhs.gov>; Bird, Catherine (OS/OGC) <Catherine.Bird@hhs.gov>

**Cc:** Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>; Talastas, Corazon (HHS/OGC) <Corazon.Talastas@HHS.GOV>

**Subject:** RE: Meeting; April 30th 11 AM

(b)(5)

-k

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**From:** Callahan, Kenneth (HHS/IOS)

**Sent:** Wednesday, April 25, 2018 10:21 AM

**To:** Dees, Karena (HHS/OGC) <Karena.Dees@hhs.gov>; Fischmann, Elizabeth (HHS/OGC) <Elizabeth.Fischmann@hhs.gov>; Bird, Catherine (OS/OGC) <Catherine.Bird@hhs.gov>

**Cc:** Moreno, Rafael (OS/ASA/IOS) <Rafael.Moreno@hhs.gov>; Brady, Will (HHS/IOS) <William.Brady@hhs.gov>; Talastas,

Corazon (HHS/OGC) <[Corazon.Talastas@HHS.GOV](mailto:Corazon.Talastas@HHS.GOV)>

**Subject:** RE: Meeting; April 30th 11 AM

Hi Karena and Elizabeth,

(b)(5)

For the first minute the Dep Sec is free on Monday during the following times:

8:30 – 9 AM

10:30 – 11 AM

11 – 11:30 AM

1-1:30 PM

Please let me know what time works best.

Ken Callahan

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**From:** Dees, Karena (HHS/OGC)

**Sent:** Wednesday, April 25, 2018 10:16 AM

**To:** Callahan, Kenneth (HHS/IOS) <[Kenneth.Callahan@hhs.gov](mailto:Kenneth.Callahan@hhs.gov)>; Fischmann, Elizabeth (HHS/OGC) <[Elizabeth.Fischmann@hhs.gov](mailto:Elizabeth.Fischmann@hhs.gov)>; Bird, Catherine (OS/OGC) <[Catherine.Bird@hhs.gov](mailto:Catherine.Bird@hhs.gov)>

**Cc:** Moreno, Rafael (OS/ASA/IOS) <[Rafael.Moreno@hhs.gov](mailto:Rafael.Moreno@hhs.gov)>; Brady, Will (HHS/IOS) <[William.Brady@hhs.gov](mailto:William.Brady@hhs.gov)>

**Subject:** RE: Meeting; April 30th 11 AM

Hi Ken,

(b)(5)

Thanks,

-Karena

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**From:** Callahan, Kenneth (HHS/IOS)

**Sent:** Wednesday, April 25, 2018 8:36 AM

**To:** Dees, Karena (HHS/OGC) <[Karena.Dees@hhs.gov](mailto:Karena.Dees@hhs.gov)>; Fischmann, Elizabeth (HHS/OGC) <[Elizabeth.Fischmann@hhs.gov](mailto:Elizabeth.Fischmann@hhs.gov)>; Bird, Catherine (OS/OGC) <[Catherine.Bird@hhs.gov](mailto:Catherine.Bird@hhs.gov)>

**Cc:** Moreno, Rafael (OS/ASA/IOS) <[Rafael.Moreno@hhs.gov](mailto:Rafael.Moreno@hhs.gov)>; Brady, Will (HHS/IOS) <[William.Brady@hhs.gov](mailto:William.Brady@hhs.gov)>

**Subject:** Meeting; April 30th 11 AM

Good morning,

(b)(5)

Best,

*Ken Callahan*

Office of the Deputy Secretary

U.S. Department of Health & Human Services

O: (202) 690-0962

C: (b)(6)



## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Meeting with Ilka V. Chavez  
**Location:** 614-G

**Start:** Mon 4/30/2018 11:30 AM  
**End:** Mon 4/30/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)  
**Required Attendees:** (b)(7) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Chavez, Ilka (HHS/OASH); Brady, Will (HHS/IOS)  
**Optional Attendees:** Hargan, Eric (OS/IOS)

Good afternoon Kenneth,

It was a pleasure to meet you this morning. As indicated, I am writing to request 30 minutes to meet with Deputy Secretary Hargan. The reason of the meeting is to follow-up on an earlier conversation (personal.) I worked with the Deputy Secretary during a previous administration.

Please advise if you need additional information in order to schedule the meeting.

Thank you.

Respectfully,

Ilka V. Chavez  
National Vaccine Program Office  
Office of the Assistant Secretary for Health  
(b)(6)

## Bell, Michael (OS/ASPA)

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**Subject:** Dep. Sec. Weekly Staff Meeting  
**Location:** 614-G

**Start:** Mon 4/9/2018 10:00 AM  
**End:** Mon 4/9/2018 10:30 AM

**Recurrence:** Weekly  
**Recurrence Pattern:** every Monday from 10:00 AM to 10:30 AM

**Meeting Status:** Accepted

**Organizer:** Hargan, Eric (OS/IOS)

**Required Attendees:** (b)(7)(C) (OS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov); Brady, Will (HHS/IOS); Moreno, Rafael (OS/ASA/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov)

Attendees: (b)(7)(C) Ken, Rafael, Charles, Laura and Will.

### AGENDA

1. 5 minutes - Ken goes through Dep. Secs Schedule this week  
(Highlights – List out Reoccurring OP/Staff Div. meetings, Key Briefs, Travel, Offsite Meetings)
2. 15 minutes Associate Deputy Secretary's- report out on key issues and how they will progress this week
3. 10 minutes- Open

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(7) Pre-Brief with ASL  
**Location:** 614-G

**Start:** Mon 4/30/2018 1:30 PM  
**End:** Mon 4/30/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(7) (OS/IOS); Hargan, Eric (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Brady, Will (HHS/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Lawrence, Courtney (HHS/ASL); Morse, Sara (HHS/ASL); Bassett, Matthew (HHS/ASL); McGuffee, Tyler Ann (HHS/ASL)

**Attendees:** Deputy Secretary Hargan, Matthew Bassett, Tyler Ann McGuffee, Sara Morse, Courtney Lawrence, Ken Callahan

**Topic:** (b)(6) Call

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) briefing with Deputy Secretary  
**Location:** 615-F

**Start:** Mon 4/30/2018 2:00 PM  
**End:** Mon 4/30/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Secretary Scheduler (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); DeputySecretary (OS/IOS); (b)(7)

## Bell, Michael (OS/ASPA)

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**Subject:** (b)(6) to Houston

**Location:** DCA

**Start:** Mon 4/30/2018 4:30 PM

**End:** Mon 4/30/2018 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** DeputySecretary (OS/IOS)

**Required Attendees:** (b)(6) (OS/IOS); Callahan, Kenneth (HHS/IOS) (Kenneth.Callahan@hhs.gov); Moreno, Rafael (OS/ASA/IOS); Caliguiri, Laura (HHS/IOS) (Laura.Caliguiri@hhs.gov); Brady, Will (HHS/IOS); Keckler, Charles (HHS/IOS) (Charles.Keckler@hhs.gov)

April 30th

(b)(6)

DCA to IAH

4:31 PM – 6:53 PM